

## **Proposed Budget**

for the  
Fiscal Year  
July 1, 2013 – June 30, 2014

*Mayor Ashley Swearengin*

### **City Council**

Blong Xiong – District 1, Council President  
Steve Brandau – District 2  
Oliver L. Baines III – District 3  
Paul Caprioglio – District 4  
Sal Quintero – District 5  
Lee Brand – District 6  
Clint Olivier – District 7

**City Manager**  
Mark Scott

**City Attorney**  
Douglas Sloan

**City Clerk**  
Yvonne Spence

### **Executive Management Team**

Bruce Rudd – Assistant City Manager  
Renena Smith – Assistant City Manager  
Karen Bradley – Acting City Controller/ Finance Director  
Kevin Meikle – Interim Aviation Director  
Mark Scott – Interim Development and Resource Management Director  
J. Robert Brown, Jr. – Fire Chief  
Carolyn Hogg – Information Services Director  
Bruce Rudd – Interim Parks, After School, Recreation and Community Services Director  
Renena Smith – Interim Personnel Services Director  
Jerry Dyer – Police Chief  
Patrick Wiemiller – Public Utilities Director  
Patrick Wiemiller – Public Works Director  
Kenneth Hamm – Transportation Director

### **Budget Preparation Staff**

Jane Sumpter, Budget Manager;  
Henry Fierro, Principal Budget Analyst; Sharon McDowell, Senior Budget Analyst;  
Pedro Rivera, Senior Budget Analyst; Scott Motsenbocker, Senior Budget Analyst;  
Crystal Smith, Management Analyst III; Elida Rubio, Budget Technician

*City of  
Fresno,  
California*



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Fresno  
California**

For the Fiscal Year Beginning

**July 1, 2012**

*Christopher P. Morrell*

President

*Geffrey R. Enen*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fresno, California for its annual budget for the fiscal year beginning July 1, 2012 – June 30, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# Acknowledgment

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In challenging times, the ability of individuals to come together and work towards a common goal is often the difference between success and failure. The completion of this budget document could not have been accomplished without the able assistance and dedication of many people within the City organization. I would like to thank the Department Directors and all of the department personnel who worked on the preparation of the material. They are too numerous to mention here but all the management analysts, division managers, account clerks, secretaries and others have earned a well-deserved thank you.

Special thanks must go to my staff. Unless you have been involved in the actual planning and preparation of the budget it is impossible to appreciate the hours which these employees and their families have sacrificed over the last few months. They are Henry Fierro, Sharon McDowell, Pedro Rivera, Scott Motsenbocker, Crystal Smith, and Elida (Eli) Rubio.

I would also like to acknowledge several others who have contributed to success of this process. Assistant City Manager Renena Smith for her expertise, her guidance and her patience. The successful printing of this document would not have been accomplished without the dedication of John DeLucia in the print shop and thanks also go to Kelli Furtado for the cover.

Finally, I would like to thank Mayor Ashley Swearengin, City Manager Mark Scott, Assistant City Manager Bruce Rudd, Chief of Staff Georgeanne White and the Council Members for their continued leadership and guidance in the planning, deliberations, and implementation of this budget.

Respectfully submitted,

A handwritten signature in black ink, reading "Jane Sumpter". The signature is fluid and cursive, with a long horizontal line extending from the end of the name.

Jane Sumpter, Budget Manager

GCS - DMS

# How to use this Book & Budget Policy

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We've made every effort to make this book as easy as possible to read, but we understand just how difficult it can be to find what you're looking for in such a complex document. To make your search easier, we've provided a number of tools to help you get what you need.

## Organization of This Book

The Mayor's Proposed Budget is organized systematically moving from the broadest perspective of service by department to fund specific information. The document is arranged by department with the final section of the Budget providing reference information to enhance the reader's understanding of overall concepts.

This Proposed Budget volume is divided into six sections:

*Executive Summary* – This section presents the Mayor's letter and the City Manager's Financial Overview.

### *Major Policy Items, Service Changes & Debt*

*Obligation* - This section contains the General Fund Overview, used to create the FY 2014 General Fund budget and the assumptions in the General Fund five year forecast. Debt Service and General Fund Debt Obligation are presented to outline the City's debt status. Lastly, the Departmental Service Changes proposed changes to the budget.

*Citywide Summary Information* – This section includes various charts and graphs that represent the City's financial position and allocations for the coming fiscal year; outlines critical funding sources such as CDBG and Measure C along with detailing

the allocation of staff.

*Department Detail* - This section outlines organizational impacts and resource allocation by department.

*Capital Improvement Program* - This segment outlines the five year capital improvement plan on a Citywide basis and by department.

*Supplemental Information* - This section gives the reader detail concerning inter fund transfers and position allocation; general information about the City and the City's Budget and Financial Policies. Acronyms and a Glossary of Terms are also included.

## Budget Policy

The City operates under the strong-Mayor form of government. Under the strong-Mayor form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of Council within written guidelines established by the City Manager.



## MAYOR ASHLEY SWEARENGIN

May 29, 2013

My Fellow Citizens:

For FY 2014, I am proposing a \$977,651,500 budget for the City of Fresno that offers a prudent balance between continued reductions in expenditures and modest revenue growth. The choices made to present you with a balanced budget have been difficult. Simply stated, the cost of delivering services to our citizens and paying off our internal debt continues to exceed the amount of ongoing revenue we currently receive.

The City has aggressively worked to address its structural imbalance over the last four years. We have reduced our workforce by 1,200 employees, which represents 25 percent of our workforce across City departments and 33 percent of all employees in General Fund departments. We have reduced and eliminated maintenance and replacement of equipment. We have increased our reliance on volunteers for parks maintenance, the operation of community centers, and for various functions within the Police Department. And, we have dramatically reduced our public safety staffing levels. In 2010, the City of Fresno employed 849 police officers. Today, that number is 717 police officers. Our Fire Department staffing levels have decreased down to 67 firefighters per shift, which represents 1955 staffing levels. Despite these reductions, the City of Fresno still faces an approximate \$6.0 million budget shortfall for FY 2014. If we do not close the budget shortfall this next year, the City's operating deficit will grow to at least \$9.7 million and as much as \$32.3 million over the next five years.

To address the City's final budget shortfall, the FY 2014 budget assumes revenue from the proposed residential solid waste franchise and also assumes savings in personnel expenses among employees with open labor contracts. Revenue from the residential solid waste franchise and modest savings from employees with open contracts net approximately \$6.0 million in FY 2014 and allow us to balance our budget without any further cuts to public safety and any further layoffs of employees.

The proposed FY 2014 budget is consistent with the five-year budget plan presented by City Manager Mark Scott to the Fresno City Council in February 2013. The Administration's five-year budget plan accomplishes the following:

- Prevents further reductions in the number of police officers and firefighters in our City;
- Allows the City to begin hiring police officers and firefighters back within the next two years;
- Prevents any further reductions in service levels;

- Prevents any further personnel reductions;
- Pays off all remaining internal debts that are required to be paid back to maintain the City's solvency; and
- At the end of five years, begins to replenish the City's emergency reserves.

FY 2014 represents the first year of the Administration's five year plan to restore the financial health of the City. The five year plan is prudent, achievable, and necessary to maintaining the City's solvency. It must be implemented.

While we still face difficult work to restore the City's finances and replenish public safety service levels, it is important to note the programs and services which are proposed in the Administration's FY 2014 budget. Some of the highlights include:

- Maintaining current service and staffing levels in public safety and across the organization;
- Beginning to repay internal loans, which is required for maintaining solvency. All remaining deficit funds will be paid off within the next five years; overdue replacement of police vehicles and fire equipment and apparatus are funded at \$2 million;
- All fire stations and parks remain open;
- Federal housing grant funds of \$1.0 million will be leveraged with private donations and other agency funding to provide permanent housing and service solutions for up to 100 homeless individuals or families;
- \$1.0 million is dedicated for streetlight repairs;
- Debt service is fully funded for all General Fund and Enterprise funds; and
- Litter control and graffiti abatement continue to be funded at existing levels.

This year's budget represents an opportunity to make substantial progress towards fiscal sustainability and structural alignment for our City. This proposed budget was carefully evaluated and assessed for both its immediate-term and its long-term outcomes. Assuming all elements of the proposed budget are implemented, FY 2014 will be a turning point towards fiscal sustainability for the City of Fresno.

I encourage you to read through the budget, attend one of the many public meetings that will be held to review it, and provide the City with your input on the use of our community's resources in this next fiscal year.

Please know we at the City of Fresno are pleased and honored to provide valuable public services to our residents every day. We look forward to serving Fresno residents in the coming year and working together to make our City an even better place.

Sincerely,



Ashley Swearengin





**MARK SCOTT**  
City Manager

## **FINANCIAL OVERVIEW**

The City of Fresno's fiscal condition continues to be the subject of much discussion in the financial news media. With the bankruptcy filings by the Cities of Stockton and San Bernardino, considerable attention has been placed on Fresno. Multiple credit downgrades have been done by the Fitch, Moody's and Standard and Poor's rating services, and the City's financial team has responded to frequent requests for information from other interested parties. The City continues to make strategic efforts (a) to resolve a serious short-term cashflow problem (including the repayment of negative fund balances), (b) to match future spending to available revenues, and (c) to rebuild emergency reserve funds.

In March of 2013, the City's Comprehensive Annual Financial Report (CAFR) was adopted, including the Independent Auditor's Report from the City's independent audit firm, Macias, Gini & O'Connell, LLP (MGO). While the City received a clean, unqualified audit finding, the CAFR does include what is known as a "Going Concern" disclosure, as required by Rule 56 of the Governmental Accounting Standards Board (GASB). Essentially, GASB 56 says that an auditor should require this disclosure when there is substantial reason to believe that an organization may be unable to avoid bankruptcy over the 15-month period following the completion of that CAFR. As such, the City's Fiscal Year 2013 CAFR includes both the Going Concern disclosure, and also the City's explanation of the circumstances and plan of action to retain solvency. The statement from the Independent Auditor's Report reads as follows:

*The accompanying financial statements have been prepared assuming that the City will continue as a going concern. As discussed in Note 1 to the basic statements [in the CAFR], the City is experiencing depleting emergency reserves, negative fund balances, declining revenues, and increasing employment costs. These conditions raise substantial doubt about its ability to continue as a going concern. Management's plans regarding those matters also are described in Note 1. The financial statements do not include any adjustments that might result from the outcome of this uncertainty.*

It is important to note that the Going Concern disclosure does not predict further financial trouble. Rather, it cautions interested parties that the City's financial condition should be watched, and it gives the City the above opportunity to explain its plans. This FY2014 Budget document provides far more detail concerning the Administrations recommendations to restore the fiscal health of the City over the next ten years.

As the City moves into Fiscal Year 2014 budget review, these plans will be openly discussed at length and should be monitored throughout the year. The City's Administration has presented a plan that is consistent with the strategies discussed in Note 1 of the CAFR, including the following:

- Implementation, following public vote, of the Residential Solid Waste franchise agreement.
- Ongoing renegotiation of employee compensation contracts, in compliance with State law, as contracts come open. The City's purpose is to establish more affordable compensation programs.
- Development of more affordable and manageable employee health & welfare programs, consistent with local standards and practices.
- Restoring staffing and service levels as funding becomes available.

In establishing these strategies, the Administration has been guided by the City's Fiscal Sustainability Policy, recommended by the Administration and adopted by the City Council.

### **Fiscal Sustainability Policy**

In March 2012, the Mayor and City Manager presented a Fiscal Sustainability Policy (FSP) to the City Council. After public hearings, the City Council adopted the policy on March 29, 2012. The FSP sets a 10-year path for the City to accomplish several goals.

1. Set a course to restore the City's fiscal health and credit rating.
2. Achieve spending and minimum financial reserve targets.
3. Adopt policy frameworks for future fiscal management and labor relations decisions.
4. Assign tasks to identify options for savings in employee compensation and other operating costs.

The City's weak financial condition, and especially an urgent cashflow challenge, was highlighted in the FY 2012 budget, in the "Financial Overview" section. Specifically, the Mayor and City Council noted the fiscal dangers associated with the following:

- Lack of General Fund Operating or Emergency Reserves
- Existing Negative Fund Balances
- No Cushion for Operating Deficits
- Heavy Debt Service Loads (often tied to underperforming assets)
- Increasing "Compensated Absence" Liability (i.e., accumulated employee paid leave time)
- Increasing Other Post-Employment Benefit (OPEB) Liability
- A Potentially Underfunded Risk/Liability Fund
- Uncertainty of Future Redevelopment Agency Funding
- Overall Credit Rating Risk.

While most of these concerns still exist and will continue to until new employee contracts can be adopted, progress has been made on some and strategies exist to address all of the above. For instance:

- The City has made some progress in reducing the size of the negative fund balances. An internal loan (described below) is planned to properly account for the negatives, and to schedule repayment.

- Compensated absence totals have grown and OPEB liability has risen, but because more contracts are expiring, the City is seeking relief in ongoing employee negotiations.
- Redevelopment Agencies have essentially been eliminated by action of the State, but we are beginning to receive redistributed tax increment payments. Very gradually, the uncertainty of this situation is being addressed.
- Beginning in Year 2 of the City's 5-year budget projections, we are able to start restoring equipment replacement, building maintenance and risk management reserves.
- Regrettably, City credit ratings have fallen to the lowest level yet, due to overall concern that the Central California economy is not rebounding as quickly as other regions, existence of the negative fund balances and lack of reserves, an lack of confidence that the City will continue making hard financial choices, and particularly the resolve to negotiate cuts to expensive employee compensation programs.

For these reasons, the Mayor and City Manager continue to follow the policies included in the Fiscal Sustainability Policy, which establishes a specific 10-year program for balancing revenues and expenditures, paying off negative fund balances, and reinstating at least minimally acceptable financial reserves.

The FSP is structured into two policy sections:

Fiscal Management Policy Framework

Labor Relations Policy Framework

In adopting the Fiscal Management Policy Framework, the Mayor and City Council pledged to adhere to the following:

1. Recognizing that Fiscal Sustainability over a 10-year period will require (a) funding core services, (b) eliminating negative fund balances, and (c) restoring at least minimal emergency and maintenance/replacement reserves.
2. Continuing to follow the following Council-adopted fiscal policies: the Debt Management Act, the Better Business Act, the Labor-Management Act, and the Reserve Management Act.
3. Adopting fee increases that fully cover costs for fee-based services.
4. Providing budget allocations for basic maintenance and replacement of equipment and property.
5. Requiring notice by the City Manager and Controller if cashflow projections indicate a likely end-of-year shortfall, and providing prompt discussion of possible solutions.

The Labor Relations Policy Framework calls for the following:

1. Bargain in good faith in accordance with State law.
2. Increase public transparency and eliminate hidden costs.
3. Establish rational and reasonable compensation that matches labor market and community standards.
4. Seek appropriate and affordable work rules.
5. Simplify language in labor agreements (MOU's).
6. Avoid long-term agreements or unpredictable salary formulae.
7. Negotiate with Active employees, not Retirees.
8. Limit Premium Pay provisions.

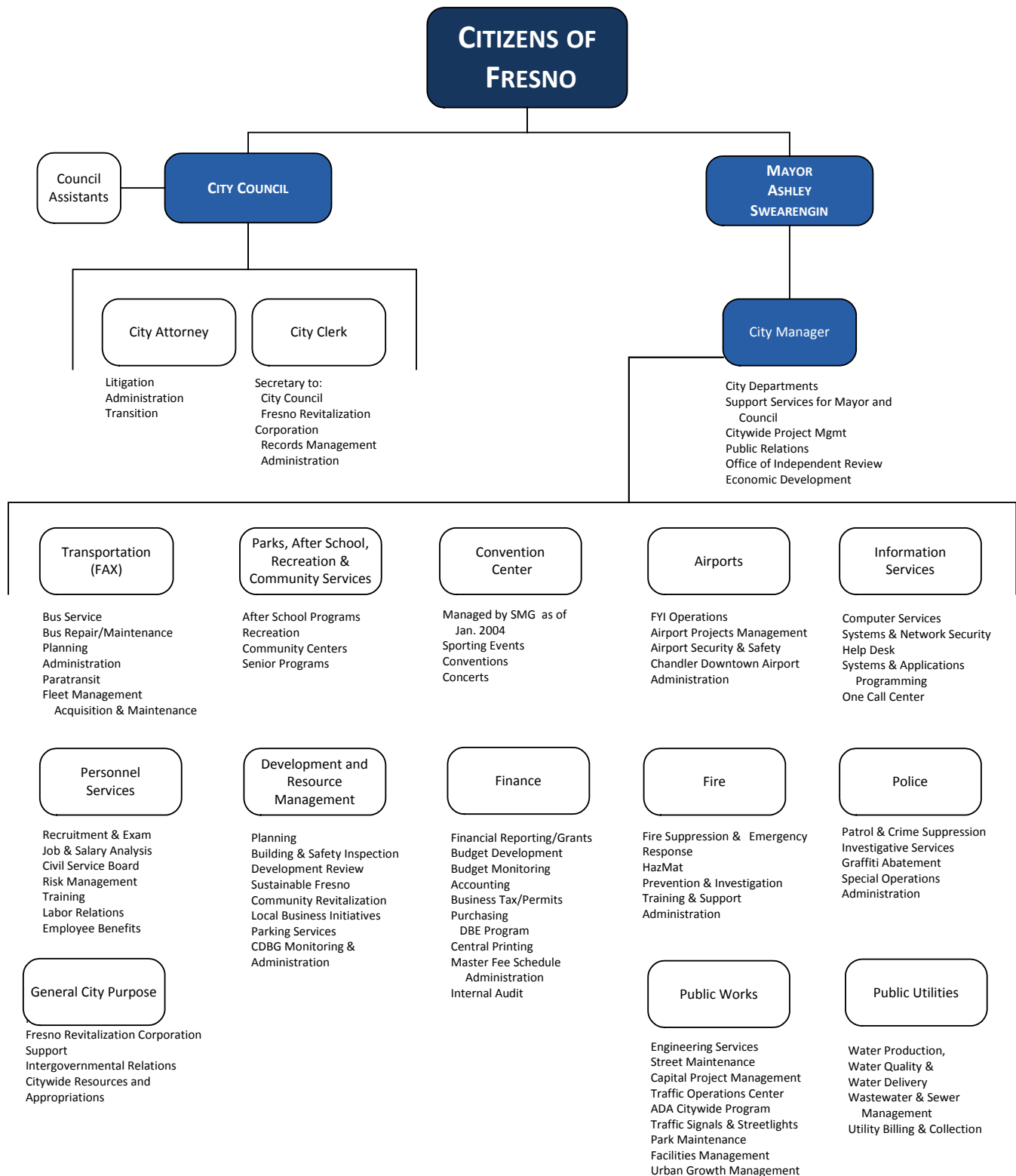
#### **Impact of Negative Fund Balances on Cashflow Projections**

As indicated, the City lacks General Fund or other discretionary emergency reserves. In fact, the fund balances were negative by more than \$20 million as of June 30, 2012. Therefore, and with the urging of the City's independent auditor, the City Manager and City Controller transferred approximately \$14 million to the General

Fund from two internal funds to properly record the former Parking Enterprise Fund negative fund balance. It is recommended in this budget that the General Fund repay those two internal funds within 5 years, with interest. The 5-year financial projections show a stream of payments derived from regular General Fund sources plus certain one-time funds that may accrue to the City's benefit during that period. For example, the City may receive more than \$2 million in one-time revenue from sale of its interest in the Radisson Hotel parking and convention facility, and the City is likely to receive more than \$3 million in settlement of a law suit that should be applied to repay this internal transfer.

In general, subject to review and approval by the City Council, the Administration's recommendation is that to the extent possible, one-time sources of funds should be applied first to eliminate negative fund balances and restore emergency reserves and replacement funds.

# City Organizational Chart



# FY 2014 General Fund

	FY 2012 Actual	FY 2013 Adopted	FY 2013 Year End Estimate	FY 2014 Proposed
<b>RESOURCES</b>				
<b>One-Time Resources</b>				
Carryover	684	(737)	856	0
Prior Period Adjustments	11		33	
<i>Total One-Time Resources</i>	695	(737)	889	0
<b>Operating Resources</b>				
Sales Tax	69,445	69,081	72,235	73,195
Prop 172 Sales Tax	2,298	2,260	2,211	2,306
Property Tax	64,774	99,413	100,513	104,101
Motor Vehicle In-Lieu	33,187	0	0	0
Business License	15,563	16,485	16,485	16,815
Franchise Fees	9,924	12,397	11,520	17,401
Room Tax	8,999	9,022	9,204	9,202
Real Estate Transfer Tax	775	849	849	866
Card Room Receipts	1,325	1,428	972	991
Charges for Current Services	12,968	30,237	29,834	29,738
Intergovernmental Revenues	3,458	3,881	5,020	4,421
Intragovernmental Revenues	6,233	13,312	12,552	12,567
All Other	1,917	3,131	2,852	4,699
<i>Subtotal Operating Resources</i>	230,866	261,496	264,247	276,302
<b>TOTAL RESOURCES</b>	<b>231,561</b>	<b>260,759</b>	<b>265,136</b>	<b>276,302</b>
<b>EXPENDITURES</b>				
Employee Services	124,757	144,347	142,243	142,520
Health & Welfare	12,099	14,635	14,233	15,879
Retirement Contribution	23,583	21,368	22,270	22,100
Pension Obligation Bonds	12,044	12,530	12,532	12,750
Personnel Expense Reduction	0	(4,700)	0	(1,824)
Operations & Maintenance	13,735	21,247	22,721	24,547
Interdepartmental Charges	22,491	24,343	24,471	25,436
Minor Capital	2,272	2,090	2,283	3,583
Contingencies	0	358	253	0
<b>TOTAL EXPENDITURES</b>	<b>210,981</b>	<b>236,218</b>	<b>241,006</b>	<b>244,991</b>
<i>Subtotal Operating Net Resources</i>	20,580	24,541	24,130	31,311
<b>TRANSFERS IN/OUT</b>				
Parking Fund Debt Service Support	(2,500)	0	0	0
Debt Service Transfers	(14,717)	(19,552)	(19,353)	(18,750)
Transfers between Funds	(2,186)	(3,811)	(3,712)	(5,028)
Reserve for the next 27th pay period	0	0	(400)	(400)
Transfer Repayment	0	0	0	(5,400)
Deficit Recovery	0	(1,055)	(665)	(1,733)
Fuel Contingency	(383)	(123)	0	0
<b>TOTAL TRANSFERS</b>	<b>(19,786)</b>	<b>(24,541)</b>	<b>(24,130)</b>	<b>(31,311)</b>
<b>Total Resources Less Expenditures and Transfers</b>	<b>794</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FY 2013-2014 General Fund Budget Overview

## Introduction

There are several items of note that have affects on the General Fund for FY 2014 and beyond. The first is the impact of franchising Residential Solid Waste (RSW), which has been included in the FY 2014 Proposed Budget. With an assumed start date of August 1, 2013 (meaning 11 months of operations) revenue and expenditure adjustments have been made resulting in a increase in General Fund Franchise Fee net revenues of \$2.1 million, shown in the table below. It should be noted that the Total Gross Revenue number does not reflect a one-time signing bonus of \$1.5 million. In future years, the increase in net revenue will total approximately \$2.5 million. A public referendum to decide whether or not to franchise RSW will be voted on June 4, 2013.

RSW Net Revenue Calculation		FY 2014
Total Gross Revenue		4,217,000
Less:	Transverse Fee	(708,000)
	Other Revenue adjustments	(801,100)
Subtotal Revenue		2,707,900
Add:	Expenditure adjustments	(620,400)
Net Revenue Increase		2,087,500

The second is the fiscal impact related to the dissolution of the City's Redevelopment Agency (RDA). On June 28, 2011 the governor signed Assembly Bill ABX1 26, which ordered the dissolution of redevelopment agencies statewide. This action was upheld by the California Supreme Court on December 29, 2011. As the process of winding down the agencies activities continues, the property tax increment that previously had been allocated to the RDA to fund its operations will begin to be reallocated to the local taxing agencies that share in

the apportionment of countywide property taxes. While the exact timing of this "redistribution" is still unknown, it is estimated that revenue will be received from FY 2014 forward.

The final item of note is the result of litigation involving the Property Tax Administration Fee (PTAF). In 2004, the Legislature instituted both the Sales Tax "Triple Flip" and the "Vehicle License Fee (VLF) Swap" under the tax laws. The Triple Flip reimburses cities with property tax proceeds to compensate for reduced city sales tax revenue, instead sending the quarter of a cent sales tax to pay off Proposition 57 state fiscal recovery bonds. The VLF Swap provides cities with additional property tax share to compensate for the related cut in the VLF tax rate and revenue. The Legislature stipulated that counties could not charge additional fees to cities for the first two years of the Triple Flip and VLF Swap implementation, and that thereafter; charges to cities could not exceed the actual cost of providing the services.

However, commencing in FY 2006-07 and following guidelines developed by the County Auditors Association, some counties altered PTAF charges by counting the Triple Flip and VLF Swap amounts as increased base property tax revenue to cities. This resulted in PTAF increases far in excess of the actual additional cost of administering the Triple Flip and VLF Swap.

Several cities undertook litigation to compel their counties to change their methodology in calculating the PTAF. On November 19, 2012, the California Supreme Court affirmed in *City of Alhambra v. County of Los Angeles* that the calculation approach used by the County was unlawful and that county fees are limited to the actual annual cost of administering the Triple Flip and VLF Swap. This case is widely seen as being representative of the dispute statewide. As such, the City and County of Fresno are currently engaged in negotiations to finalize a repayment schedule of the overpayment, an amount estimated to total \$3.6 million. In the FY 2014 Proposed Budget the overcharge is represented as being repaid over a period of three years. In addition, the change in PTAF calculation is estimated to result in ongoing savings of approximately \$400,000 per year.

## Revenues

The limit of any government's activities is set by the availability of resources. In the General Fund these include Sales Tax, Property Tax, Business License, Room

Tax (Transient Occupancy Tax or TOT) and Charges for Services among others. The General Fund's top three revenue generators are Property Tax, Sales Tax and Charges for Services; together they represent 75.0 percent of operating revenue.

Information concerning the assumptions used for determining the revenue estimates can be found on the following pages. Additional background on the General Fund revenues discussed below can be found in the Glossary section of this document.

**PROPERTY TAX:** The total amount of ongoing Property Tax revenue is projected to be \$102.9 million in FY 2014, making this the largest single General Fund resource. As noted above, this amount includes additional increment revenues that will be received due to the dissolution of the RDA and ongoing revenues from the change in the PTAF calculation. This projection represents a 2.4% increase over FY 2013 estimated revenues. Total Property Tax is \$104.1 million or 37.7 percent of all revenues, when the \$1.2 million one-time revenues resulting from the from the County's first year of repayment of the PTAF overcharge are included.

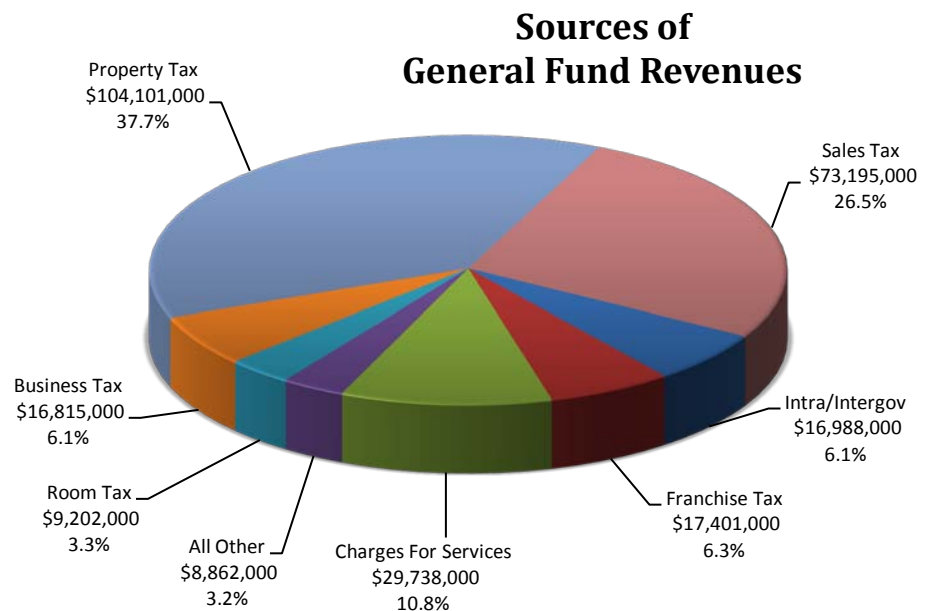
The category of Property Tax actually encompasses several different types of property taxes including real secured, unsecured, delinquent taxes, penalties and supplemental taxes. Only real secured is impacted by changes in the Assessed Valuations (AV) of secured properties. Declines in the AV have caused secured property revenue to decline in prior years. The drop in market value of homes impacts supplemental property tax revenue which has declined from a high of \$4.8 million in FY 2007 to the FY 2014 estimate of \$474,000. Unsecured property tax revenues have remained fairly stable in recent years.

**SALES AND USE TAX:** Sales and Use Taxes are the second largest revenue source for the General Fund. Historical trends and the health of the local economy are primary measures for projecting this revenue. The

City employs an outside firm, Muni Services, LLC to verify that the City receives all of the sales tax revenue to which it is entitled, as well as provide an independent resource for forecasting. According to the latest data, the three largest revenue producing economic segments for the City are department stores, service stations and restaurants. Out of the 29 segments tracked by Muni Services, these three made up 35.1 percent of total City Sales Tax revenues.

Sales Tax revenue for FY 2014 is estimated at \$73.2 million; reflecting a growth assumption of 1.3 percent over FY 2013 estimates and a 5.4 percent increase over FY 2012 actuals. The estimate for FY 2014 is consistent with the projection from Muni Services for the same time period.

**Property Tax in Lieu of Sales Tax:** Under Proposition 57, beginning in FY 2004–05, the local (city) sales tax rate was reduced by 0.25 percent and the state rate increased by 0.25 percent to repay state fiscal recovery bonds. Cities and counties are reimbursed dollar for dollar with additional property tax. This arrangement, known as the "triple flip," will last about 10 years until the bonds are repaid, which will be in FY 2017. The growth of this revenue, in contrast to the MVLF "swap" described above, is tied to the year-to-year growth in



the city's sales and use taxes the city would have otherwise received. As such, this revenue is included as a part of the total Sales Tax number explained above.



## General Fund Overview

**CHARGES FOR CURRENT SERVICES:** At \$29.7 million this is the third largest revenue source and represents revenues collected by General Fund departments. These include permit fees, gate fees at the parks, inspection fees, citation revenue, building inspection fees, planning fees and parking revenues. Two items within this category have substantially changed for FY 2014, the Transverse Fee has been reduced by \$708,000 due to the RSW franchise and the estimate for Vehicle Fines has been revised downward by \$1.2 million due to the issuing of fewer citations and a change in the allocation of funds between the City and County. Charges for Current Services now represent 10.8 percent of total resources.

## Other Revenues

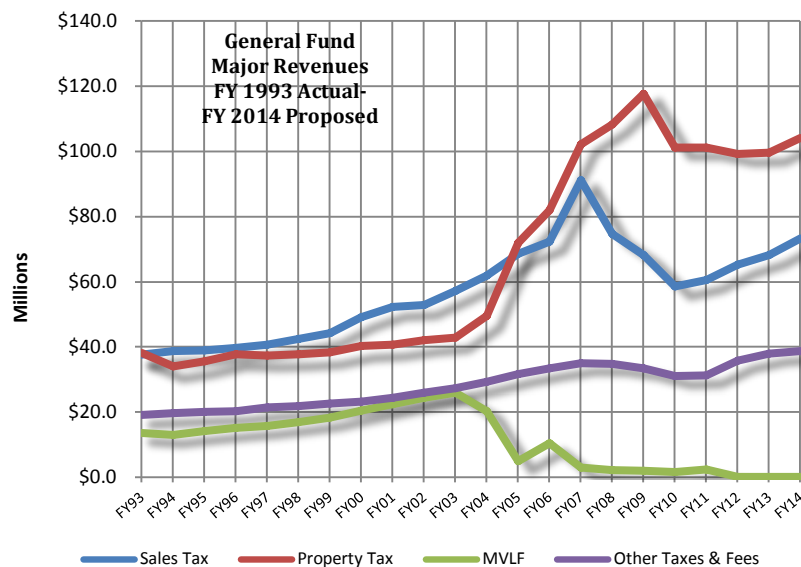
**BUSINESS LICENSE:** For FY 2014, this revenue is projected to be \$16.8 million, which reflects a modest two percent growth over FY 2012 estimates. For next fiscal year business license provides about 6.1 percent of City General Fund revenue. Most cities in California

### ROOM TAX OR TRANSIENT OCCUPANCY TAX (TOT):

Due to the modest recovery in the local economy, the budget assumes 2 percent growth in this area the next fiscal year, for a total estimate of \$9.2 million. This revenue is slowly recovering from a low of \$8.5 million in FY 2011. Like business license, a TOT may be levied by a city under the regulatory powers granted to cities in the State Constitution. More than 380 cities in California impose TOT on people staying for 30 days or less in a hotel, inn or other lodging facility. Rates range from 4 to 15 percent of the lodging cost. The City of Fresno's TOT rate is 12 percent.

**FRANCHISE FEES:** This category is comprised of revenues from several different sources. Franchise Fees are collected from Comcast, AT&T and PG&E in lieu of rent for use the streets and rights of way in the City. The fees collected from these companies are subject to commodity and usage and total \$8.0 million in FY 2014. The City renegotiated the PG&E franchise fee in FY 2011 doubling the amount on the gas franchise from 1 percent to 2 percent, which is expected to result in an

increase in revenue of approximately \$1 million annually. In FY 2012, the City began collecting a franchise fee for roll-off trash bin services and Commercial Solid Waste (CSW) operations. The FY 2014 estimate for both of these Franchise fees is \$3.7 million, a modest one percent increase over FY 2013 year-end estimates. As mentioned in the introduction, this category also includes 11 months of revenue from the franchising of residential solid waste (\$4.2 million) and a one-time RSW signing bonus from the vendor of \$1.5 million.



The Chart above shows the revenue history of the General Fund's major revenues. The blue line in FY 2005 signifies the year the State implemented the "Triple Flip" and MVLF Swap programs.

levy a business license fee. Rates are determined by each city which collects the fees. For the City of Fresno, the maximum fee is specified in the Master Fee Schedule for Retail and Wholesale Business Tax and in the Municipal Code 7-1202B. The primary driver for maintaining this revenue stream is the ongoing efforts of the Finance Department, in conjunction with the outside firm Muni Services LLC, to utilize technology to enhance collection efforts.

### INTER- AND INTRA- GOVERNMENTAL REVENUES:

The Intergovernmental type represents revenues received by the City from other governmental entities. Examples include federal and state grants, SB90 Mandate reimbursements and reimbursements from school districts for the City's after school programs. Intragovernmental revenues are received by the General Fund for services provided to other City departments. Examples are cost allocation charges from General Fund central service providers such as Finance and the City Attorney's Office to the enterprise funds, internal service funds and reimbursements for work done on capital projects. For FY 2014, the slight change in the total revenue for these

categories over the FY 2013 estimate reflects an increase in reimbursements from departments for services from the General Fund and the receipt of an Assistance to Firefighter (AFG) Grant by the Fire Department.

**OTHER REVENUES:** This group of revenues contains miscellaneous items that do not fit in any of the above categories. For FY 2014 the sale of the Radisson property is included at \$2.4 million as one-time revenue. These one-time monies will be used as a part of the deficit transfer repayment.

## Expenditures

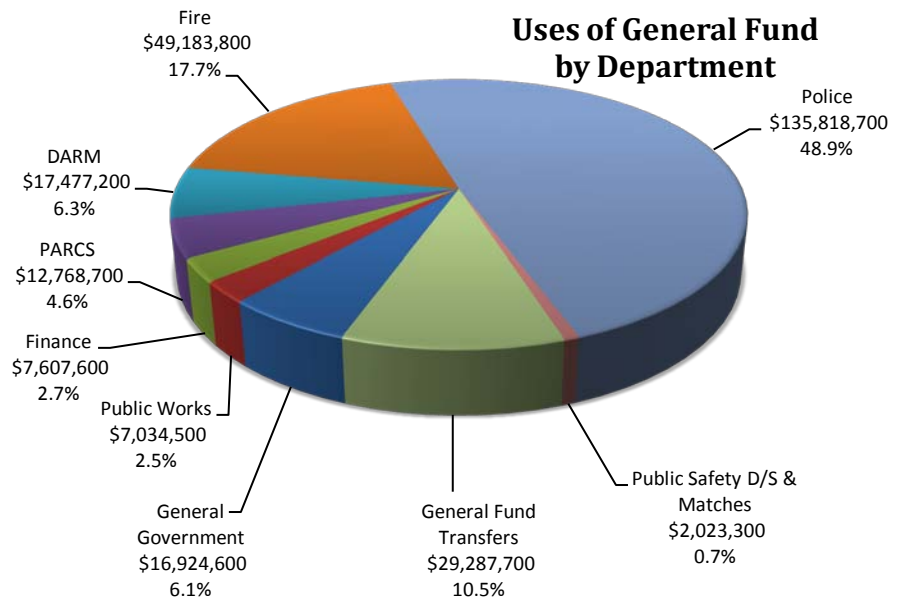
**GENERAL FUND** expenditures total \$245.0 million; this is an increase of 3.7 percent from the 2013 Adopted Budget. This increase affects all categories of expenditures and like the increase in revenues is the result of several factors, including an increase for animal control services, election costs, acquisition of police vehicles and other replacement infrastructure and costs associated with the dissolution of the Redevelopment Agency.

The following two pie charts show the uses of FY 2014 General Fund revenues in two different ways: 1) by Department and 2) by expenditure type. The Department graph shows the largest use of the General Fund is for public safety, Police and Fire operating and capital expenditures in addition to a separate category containing the debt service for the Public Safety Pension Obligation Bonds (POB) and other Safety related debt service. All these Public Safety uses comprise 67.3 percent of all General Fund uses (including Transfers). The next largest Department is Development and Resource Management (DARM) at 6.3 percent; within the General Government's 6.1 percent are the Offices of City Council, City Clerk, the Mayor and City Manager's Office, City Attorney's Office and the Personnel Services Department. The Parks, After School, Recreation and Community Services (PARCS) Department is 4.6 percent; the Finance Department is at 2.7 percent; The Public Works Department accounts for 2.5 percent. General Fund transfers comprise 10.5 percent; while these are actually revenue transfers out to other funds for debt services, matches, and other

items, they are still obligations for which the fund is responsible.

The chart on the following page categorizes expenditures by type. These types are explained in the paragraphs below.

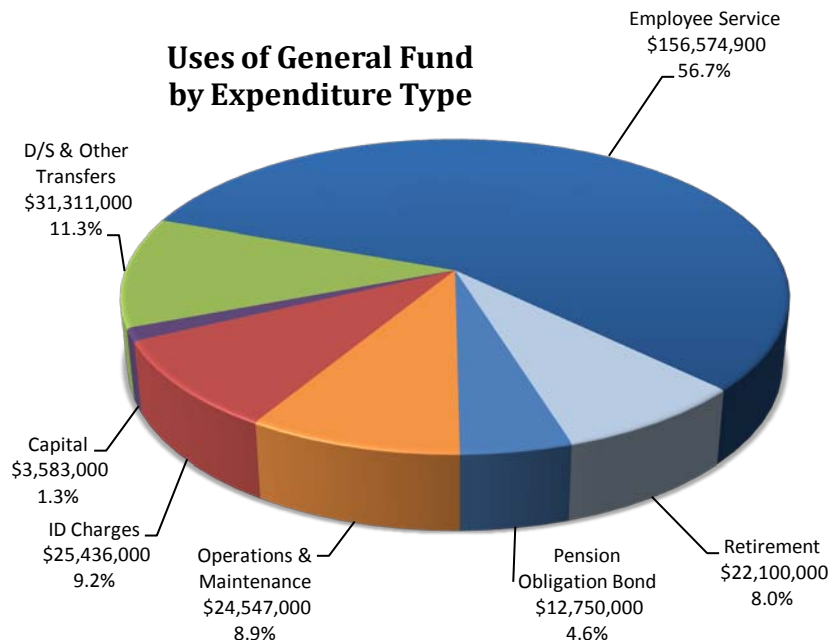
**PERSONNEL COSTS**, which is made up of Employee Services, Retirement and POB, total \$191.4 million and are 69.3 percent of General Fund expenses. Employee Services costs have decreased \$1.8 million from FY 2013 Adopted. This is a combination of continued attrition of



sworn Public Safety and the defunding of other non-safety, non-sworn positions within the Departments. With regards to the POB, in 1983 the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy is allowed by Section 93.31 of the Revenue and Taxation Code; however, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems.

Personnel Services costs have been calculated citywide assuming 1) a 10 percent increase in Health & Welfare costs, the City contribution will be \$867/month per employee; 2) a Public safety retirement rate of 20.19 percent; and 3) an Employee retirement rate of 11.01 percent.

Personnel Expense Reductions of \$1.8 million are presented assuming the savings will be realized during the fiscal year.



budgeting of funds for testing of Self-Contained Breathing Apparatus; 2) the lease/purchase of two engines and one aerial truck and 3) the acquisition of a three axel lift for mechanical work on fire trucks, all in the Fire Department; and 4) the inclusion of funding for various health and safety compliance in PARCS.

## Transfers

An interdepartmental transfer between funds is the authorized exchanges of cash, or other resources between funds. The General Fund is scheduled to receive \$330,000 from other funds a partial match for a public safety bond obligation. The General Fund transfers out a

total \$31.6 million, of which \$18.8 million is legally committed to the repayment of debt service and \$12.8 million is related to various contractual obligations and deficit fund recovery.

The City's external auditors have advised that to improve the City's financial status the Parking Fund, which has an ongoing deficit of approximately \$14.4 million, should be closed into the General Fund. To allow the General Fund to assume this liability, transfers were made from the DBCP and Commercial Solid Waste Funds in a like amount. These funds will be made whole over the course of the next four years through a series of transfers from the General Fund. In addition, the City's remaining ongoing deficit funds, which total \$4.0 million, will be repaid over the next three years by the transfer of one-time resources from the General Fund.

The remainder is related to contractual obligations and transfer repayments within other funds. A detailed schedule of all transfers is included in the Supplemental Information section of the document.

**OPERATIONS AND MAINTENANCE (O&M)** costs total \$24.5 million, an increase of \$3.3 million over FY 2013 Adopted. Examples of O&M include utility costs, cleaning and office supplies and service contracts. The primary driver of the increase is a \$1.0 million increase in animal control costs, \$450,000 in additional election costs and \$500,000 for expense associated with the RDA's successor agency. Also contributing to the FY 2014 increase is a \$1.0 million decrease in general citywide operations and maintenance that was budgeted in FY 2013 that is not included in FY 2014.

### INTERDEPARTMENTAL CHARGES (ID CHARGES):

This category hold charges to the General Fund for support services to operations and totals \$25.4 million, an increase of \$1.1 million over FY 2013 Adopted. This change has several causes: 1) the necessity of rebuilding the City's \$3.0 million Property and Liability Self Insurance Retention (SIR), basically the City's insurance deductible; 2) a \$1.0 million increase for outside legal fees that is anticipated in FY 2014, most of which is the responsibility of the General Fund, and 3) the budgeting of \$500,000 for the overdue replacement of a portion of the police and fire vehicle fleet, and 4) and critical reroofing projects in the PARCS and Police Departments.

**MINOR CAPITAL** includes new and replacement Machinery and Equipment, Lease/Purchases, Furniture & Fixtures and software acquisition accounts. There is an overall increase of \$1.5 million which is due to 1) the

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# FY 2013-2014 Assumptions in the General Fund Five-Year Forecast

All budgets, since they are created at a point in time before the revenues and appropriations they contain are actually realized, are built with some assumptions as to the level of revenues that will be received and to the level of expenditure outflow.

As noted in the General Fund Overview there are several noteworthy items that will affect the General Fund in FY 2014 and in the coming years. The impact of each are briefly outlined below. In addition, the assumptions that were used to build the Five-Year plan are also described.

The most significant item is the impact of the franchising residential solid waste (RSW), which has been included in the FY 2014 Proposed Budget. With an assumed start date of August 1, 2013 both revenue

RSW Net Revenue Calculation	FY 2014	FY 2015- FY 2018
Total Gross Revenue	4,217,000	4,600,000
<b>Less:</b> Transverse Fee	(708,000)	(708,000)
Other Revenue adjustments	(801,100)	(759,000)
<b>Subtotal Revenue</b>	2,707,900	3,133,000
<b>Add:</b> Expenditure adjustments	(620,400)	(633,000)
<b>Net Revenue Increase</b>	2,087,500	2,500,000

and expenditure adjustments have been made resulting in a net increase in General Fund revenues of \$2.1 million. In future years, this increase will total approximately \$2.5 million. Please note that the table above does not include a one-time \$1.5 million signing bonus that would be received from the vendor in FY 2014. A public referendum determining the status of RSW will be voted on June 4, 2013.

The dissolution of the City's Redevelopment Agency (RDA) will bring additional property tax revenue as the increment previously allocated to the RDA is redistributed to the remaining taxing agencies within the County. It is anticipated that an additional \$1.1 million will be received in FY 2014, increasing to \$1.5 million in FY 2015 through FY 2018. This process however will also bring additional expenses for FY 2014, \$500,000 is shown under Operations and Maintenance and \$200,000 under the Debt Service Transfers category. Like the revenues, these expenses are carried through FY 2018.

The resolution of the Property Tax Administration Fee (PTAF) lawsuit will also increase the property taxes the City receives. In FY 2014, the total increase of \$1.6 million is made up of \$1.2 million, which represents the first year of a three year repayment for the overcharge in the prior years; and \$400,000 in ongoing increased revenues due to the change in the County's calculation methodology. The overcharge repayments run through FY 2016 and will total \$3.6 million.

The next item is a result of actions anticipated to be taken at the end of FY 2013. The City's external auditors have advised that to improve the City's financial status the Parking Fund, which has an ongoing deficit of approximately \$14.4 million, should be closed into the General Fund. To allow the General Fund to assume this liability, transfers will be made from the DBCP and Commercial Solid Waste Funds in a like amount. These funds will be made whole over the course of the next four years through a series of transfers from the General Fund.

In addition, the City's remaining ongoing deficit funds, which total \$4.0 million, will be repaid over the next three years by the transfer of resources from the General Fund.

These assumptions are reflected in the two different five year forecasts shown on the following pages: the first schedule is a reflection of the Mayor's recommendation, which assumes the privatization of RSW; the second scenario shows the consequences of not privatizing the residential solid waste collection. The difference between the two proposals is substantial.

## General Fund Five Year Forecast

In addition to the assumptions mentioned above, the Five-Year Forecast based on the FY 2014 Mayor's Proposed Budget was built with the following assumptions:

### *Revenues*

- In FY 2014 the sales tax is projected to grow at inflation adjusted 1.3 percent relative to the FY 2013 estimate. This corresponds to the most likely forecast from Muni Services LLC, the City's revenue consultant. Reflecting recent upward trends, FY 2015 - 2018 sales tax revenue is projected to grow an average of 2.5 percent annually;
- In addition to the changes already mentioned, ongoing Property Tax is budgeted assuming two percent growth in FY 2014, relative to FY 2013 estimates. This estimate reflects the current slow recovery of the real estate market and the lack of growth in recent periods; for FY 2015-2018 an increase of two percent is assumed;
- Residential Solid Waste franchise revenue is reflected at \$4.2 million gross revenue for FY 2014 due to the August 1<sup>st</sup> start date, \$4.6 million thereafter;
- Due a decrease in the number of citations and a change in the allocation process, Vehicle Code Fine revenue (within Charges for Services) has been reduced 50 percent from \$2.4 million to \$1.2 million in the forecast period. Also within Charges for Services, the \$708,000 Transverse Fee from Solid Waste is not budgeted;
- For all other revenues, conservative revenue growth of from one to 2.5 percent or status quo have been applied in all future years;

### *Expenditures*

- Personnel Expense Reductions are presented in the five-year forecasts assuming the savings will be realized during the given fiscal year.
- Employee Services costs in FY 2014-2016 assumes all increases per existing union contracts, eliminating furlough savings; assumes 717 sworn safety positions in the Police Department; funding for police officers that roll off grant funds and onto the General Fund in FY 2014. FY 2017 assumes two percent growth and no growth for FY 2018;
- Health and Welfare costs for FY 2014 assume a ten percent increase in City premiums over FY 2013; for FY 2015 an 7.6 percent increase, each year

thereafter a flat \$1.0 million increase every year is assumed;

- Retirement contribution calculations are based on the FY 2014 rates approved by the Retirement Boards on January 9, 2013. FY 2015-2018 assumes a two percent increase per year;
- Operations and maintenance reflects growth of three percent per year; FY 2014 also includes \$650,000 for referendum election costs;
- ID charges in FY 2014 reflect a restoration of the \$3.0 million risk contingency and an additional \$1.0 million annually for potential legal expenses. In FY 2014 it also contains funding for the replacement of police and other General Fund vehicles which are past their replacement date and several critical infrastructure projects in PARCS and Police Departments; in FY 2016 an additional \$1 million is included for legal expenses;
- Minor Capital for FY 2014 assumes funding for the lease/purchase of replacement fire apparatus and trucks and facilities repairs in PARCS to address health, safety and compliance issues;
- Assumed in both five-year forecasts is the budgeting of a set amount for capital replacement needs. These include vehicle purchases, preventative building maintenance and technology upgrades whose replacement or repair has been delayed due to economic conditions.

### *Transfers In/Out*

- Debt service and legal obligations are fully funded;
- Deficit recovery of \$1.7 million will be achieved in FY 2014, additional funds will be addressed as part of a four year work out plan which began in FY 2013;
- Transfers connected to the closing of the Parking Fund are budgeted to allow for a four year repayment;
- Reserve set aside of \$400,000 each year starting in FY 2013 for FY 2017 the next year in which a 27<sup>th</sup> pay period will take place;



**Five-Year Forecast with Privatized Residential Solid Waste**

	FY 2014 Proposed with Franchise	FY 2015 Forecast	FY 2016 Forecast	FY 2017 Forecast	FY 2018 Forecast
<b>RESOURCES</b>					
<b>One-Time Resources</b>					
Carryover	0	0	0	0	197
<i>Total One-Time Resources</i>	0	0	0	0	197
<b>Operating Resources</b>					
Sales Tax	73,195	75,025	76,900	78,823	80,794
Prop 172 Sales Tax	2,306	2,364	2,423	2,483	2,545
Property Tax	104,101	106,529	108,636	109,585	111,776
Business License	16,815	17,235	17,666	18,108	18,561
Franchise Fees	17,401	16,527	16,776	17,030	17,291
Room Tax	9,202	9,432	9,668	9,910	10,157
Real Estate Transfer Tax	866	888	910	933	956
Card Room Receipts	991	1,011	1,031	1,052	1,073
Charges for Current Services	29,738	30,575	31,151	31,738	32,337
Intergovernmental Revenues	4,421	3,883	3,883	3,883	3,883
Intragovernmental Revenues	12,567	12,881	13,203	13,533	13,872
All Other	4,699	2,925	2,925	2,925	2,925
<i>Subtotal Operating Resources</i>	276,302	279,275	285,172	290,003	296,169
<b>TOTAL RESOURCES</b>	<b>276,302</b>	<b>279,275</b>	<b>285,172</b>	<b>290,002</b>	<b>296,366</b>
<b>EXPENDITURES</b>					
Employee Services	142,520	145,812	150,131	152,826	152,826
Health & Welfare	15,879	17,089	18,089	19,089	20,089
Retirement Contribution	22,100	22,390	22,838	23,295	23,760
Pension Obligation Bonds	12,750	12,756	12,756	12,756	12,756
Personnel Expense Reduction	(1,824)	(2,608)	(6,060)	(6,060)	(6,060)
Operations & Maintenance	24,547	25,283	26,601	27,400	28,222
Interdepartmental Charges	25,436	23,945	25,464	26,378	26,986
Minor Capital	3,583	2,732	2,699	2,300	2,216
Capital Replacement	0	2,000	3,000	4,000	4,000
<b>TOTAL EXPENDITURES</b>	<b>244,991</b>	<b>249,399</b>	<b>255,517</b>	<b>261,983</b>	<b>264,796</b>
<i>Subtotal Operating Net Resources</i>	31,311	29,876	29,655	28,019	31,570
<b>TRANSFERS IN/OUT</b>					
Debt Service Transfers	(18,750)	(19,853)	(20,140)	(19,650)	(19,651)
Transfers between Funds	(5,028)	(5,206)	(4,812)	(4,772)	(3,972)
Reserve for the next 27th pay period	(400)	(400)	(400)	(400)	(400)
Transfer Repayment	(5,400)	(3,000)	(3,400)	(3,000)	0
Deficit Recovery	(1,733)	(1,417)	(903)	0	0
<b>TOTAL TRANSFERS</b>	<b>(31,311)</b>	<b>(29,876)</b>	<b>(29,655)</b>	<b>(27,822)</b>	<b>(24,023)</b>
<b>Total Resources Less Expenditures and Transfers</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>197</b>	<b>7,547</b>

# General Fund Five Year Forecast

## Five-Year Forecast without Privatized Residential Solid Waste

	FY 2014 Proposed without Franchise	FY 2015 Forecast	FY 2016 Forecast	FY 2017 Forecast	FY 2018 Forecast
<b>RESOURCES</b>					
<b>One-Time Resources</b>					
Carryover	0	(3,602)	(7,042)	(10,458)	(13,657)
<i>Total One-Time Resources</i>	0	(3,602)	(7,042)	(10,458)	(13,657)
<b>Operating Resources</b>					
Sales Tax	73,195	75,025	76,900	78,823	80,794
Prop 172 Sales Tax	2,306	2,364	2,423	2,483	2,545
Property Tax	104,101	106,529	108,636	109,585	111,777
Business License	16,815	17,235	17,666	18,108	18,561
Franchise Fees	11,684	11,927	12,176	12,430	12,691
Room Tax	9,202	9,432	9,668	9,910	10,157
Real Estate Transfer Tax	866	888	910	933	956
Card Room Receipts	991	1,011	1,031	1,052	1,073
Charges for Current Services	30,387	31,224	31,800	32,386	32,986
Intergovernmental Revenues	4,421	3,883	3,883	3,883	3,883
Intragovernmental Revenues	13,368	13,702	14,045	14,396	14,756
All Other	4,699	2,925	2,925	2,925	2,925
<i>Subtotal Operating Resources</i>	272,035	276,145	282,063	286,913	293,103
<b>TOTAL RESOURCES</b>	<b>272,035</b>	<b>272,543</b>	<b>275,021</b>	<b>276,455</b>	<b>279,445</b>
<b>EXPENDITURES</b>					
Employee Services	142,574	145,812	150,130	152,826	152,826
Health & Welfare	15,919	17,089	18,089	19,089	20,089
Retirement Contribution	22,114	22,390	22,838	23,295	23,760
Pension Obligation Bonds	12,617	12,756	12,756	12,756	12,756
Personnel Expense Reduction	(1,824)	(2,608)	(6,060)	(6,060)	(6,060)
Operations & Maintenance	24,226	24,304	25,593	26,361	27,152
Interdepartmental Charges	25,163	25,665	27,180	27,724	28,278
Minor Capital	3,583	2,300	2,300	2,300	2,300
Capital Replacement	0	2,000	3,000	4,000	4,000
<b>TOTAL EXPENDITURES</b>	<b>244,372</b>	<b>249,708</b>	<b>255,825</b>	<b>262,290</b>	<b>265,101</b>
<i>Subtotal Operating Net Resources</i>	27,663	22,834	19,196	14,165	14,345
<b>TRANSFERS IN/OUT</b>					
Debt Service Transfers	(18,750)	(19,853)	(20,140)	(19,650)	(19,651)
Transfers between Funds	(4,982)	(5,206)	(4,811)	(4,772)	(3,972)
Reserve for the next 27th pay period	(400)	(400)	(400)	(400)	(400)
Transfer Repayment	(5,400)	(3,000)	(3,400)	(3,000)	
Deficit Recovery	(1,733)	(1,417)	(903)		
<b>TOTAL TRANSFERS</b>	<b>(31,265)</b>	<b>(29,876)</b>	<b>(29,654)</b>	<b>(27,822)</b>	<b>(24,023)</b>
<b>Total Resources Less Expenditures and Transfers</b>	<b>(3,602)</b>	<b>(7,042)</b>	<b>(10,458)</b>	<b>(13,657)</b>	<b>(9,678)</b>



# Debt Obligations Summary

As of June 30, 2013, the City estimates it will have total long-term bond principal and interest outstanding of \$1.5 billion. Of this amount, \$772.1 million is revenue bonds of the City's business enterprise funds, and \$261.7<sup>1</sup> million is associated with obligation bonds, backed by the full faith and credit of the City. The remaining \$432.1 million includes lease revenue bonds for general governmental projects. Total bonded indebtedness backed by the General Fund is \$693.8 million.

The City's total bonded principal and interest outstanding at June 30, 2013 is approximately \$81.9 million less than the prior year due to normal debt service payments.

The ratio of net bonded obligation debt to taxable valuation and the amount of bonded debt per capita are useful indicators of the City's debt position to management, citizens, and investors. A comparison of these indicators at June 30<sup>th</sup> is on the table below.

	FY 2013	FY 2014
Bonded Obligation Debt (Principal Only)	\$160,285,000	\$153,935,000
Bonded Obligation Debt per Capita	\$317.39	\$304.82
Debt Service tax rate per \$ 100 taxable valuation	\$0.59	\$0.56

The City's Charter imposes a limit on the amount of general obligation bonds the City can have outstanding at any given time; this limit is 20 percent of the assessed value of property in the City. The City realizes that it cannot currently support debt of that magnitude with its current tax base and is very cautious about issuing general obligation debt. Bonded indebtedness constituting a general

obligation of the City can only be created by the affirmative votes of a majority of the electors. The City currently has no general obligation debt.

All three credit rating agencies have further downgraded the City's credit rating and continue to monitor the City's fiscal stability. Each of the agencies had similar concerns related to their reasons for the downgrades. First and foremost for the ratings downgrade was the City's failure to adopt a balanced budget going into Fiscal Year 2013. Also noted as key rating triggers was the City's deleted unrestricted General Fund balance in fiscal year 2012 and its ongoing fund balance deficits outside of the General Fund. Bond ratings as of January 2013 are as follows:

BOND RATING COMPARISON				
LEASE REVENUE BONDS				
	Prior Rating	Prior Outlook	New Rating	New Outlook
Fitch	BBB+	Negative	BBB/BBB-	Negative
S&P	BBB-	Negative	BBB-	Negative
Moody's	Baa2	Negative	Ba1/Ba2	Negative
OBLIGATION BONDS				
	Prior Rating	Prior Outlook	New Rating	New Outlook
Fitch	A1	Negative	BBB+	Negative
S&P	BBB	Negative	BBB	Negative
Moody's	A3	Negative	A3	Negative

Loans and leases outstanding at June 30, 2013 are estimated to be \$70.2 million. \$51.4 million dollars of the outstanding balance is in the form of a Safe Drinking Water State Revolving Fund No-Interest Loan received by the Water Division for the water meter retrofit project. This loan will be repaid by the Water Enterprise over the next twenty years.

<sup>1</sup>Pension and Judgment Obligation Bonds

## Debt Obligation

### CITY OF FRESNO, CALIFORNIA

#### LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

##### Legal Debt Limit Calculation for FY 2012

Assessed Value	\$ 27,327,299,000
Debt Limit (20% of assessed value, pursuant to City Charter)	5,465,460,000
Debt applicable to the limit:	
General obligation bonds <sup>1</sup>	0
Less amount set aside for repayment of GO debt	0
Total net debt applicable to limit	0
Legal debt margin	<u>\$ 5,465,460,000</u>

Fiscal Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
2003	\$ 3,533,617,000	\$ 207,895,000	\$ 3,325,722,000	5.88%
2004	3,782,213,000	204,095,000	3,578,118,000	5.40%
2005	4,210,350,000	200,150,000	4,010,200,000	4.75%
2006	4,620,460,000	196,020,000	4,424,440,000	4.24%
2007	5,272,419,000	191,690,000	5,080,729,000	3.64%
2008	5,994,503,000	187,140,000	5,807,363,000	3.22%
2009	6,050,080,000	-	6,050,080,000	0.00%
2010	5,710,570,000	-	5,710,570,000	0.00%
2011	5,606,816,000	-	5,606,816,000	0.00%
2012	5,465,460,000	-	5,465,460,000	0.00%

**Source:** Assessed Valuation Information - County of Fresno, Tax Rate Book

**Notes:** <sup>(1)</sup> The City's Judgment and Pension obligation bonds were the result of legal judgments that were financed to be paid out over a period of time. Per Article XVI, Section 18 of the California constitution "obligations imposed by law" are deemed exceptions to the debt limit.

				FY 2014 Budget - Current Portion of Long-Term Debt			
Bonds Backed By General Fund (GF)	Current Repayment Source	Outstanding Principal & Interest Bonds @ 6/30/13	Outstanding Principal & Interest Loans @ 6/30/13	Payment Principal	Payment Interest	Total Debt Service	General Fund Portion
2002 Judgment Obligation	General Fund	2,690,075		440,000	98,750	538,750	538,750
2002 Pension Obligation	GF/Enterprise	259,045,944		5,910,000	10,278,824	16,188,824	12,789,171
1998 Exhibit Hall Expansion Lease Revenue	General Fund	37,942,849		1,149,290	1,231,835	2,381,125	2,381,125
2001 Stadium Lease Revenue	Various	62,014,849		1,185,000	2,259,678	3,444,678	1,794,678
2002 Streetlight Acq. Lease Revenue	Gas Tax/ GF	2,252,968		675,000	78,044	753,044	448,061
2004 Various Capital Project Lease Revenue	General Fund	54,904,600		2,060,000	1,808,417	3,868,417	3,105,278
2006 Convention Center Lease Revenue	General Fund	8,237,111		335,000	256,103	591,103	591,103
2008 No Neighborhood Left Behind Lease Revenue	General Fund	35,144,012		2,195,000	1,321,613	3,516,613	3,516,613
2008 Parks/Riverside Golf Course Lease Revenue	Impact Fees/ Enterprise	58,707,218		800,000	1,548,575	2,348,575	
2008 Convention Center Lease Revenue	General Fund	28,238,850		1,315,000	1,253,490	2,568,490	2,568,490
2009 Public Safety Lease Revenue	Fees/GF	79,535,274		1,065,000	2,369,681	3,434,681	1,827,304
2010 City Hall/Granite Park/Bee Bldg Lease Revenue	Rent Revenue/GF	65,132,461		2,415,000	2,218,401	4,633,401	3,558,227
<b>Total Bonds</b>		<b>693,846,211</b>	<b>0</b>	<b>19,544,290</b>	<b>24,723,411</b>	<b>44,267,701</b>	<b>33,118,800</b>
<b>Loans Backed by General Fund</b>							
California Infrastructure Bank	General Fund		2,817,577	65,562	69,125	134,687	134,687
California Energy Commission Loan (Solar @ MSC)	Various		1,151,564	248,621	39,270	287,891	4,669
HUD Loan (Regional Medical Center)	CDBG		1,264,336	205,000	25,144	230,144	
HUD Loan (FMAAA)	CDBG		827,230	85,000	18,583	103,583	
HUD Loan (Neighborhood Streets & Parks)	CDBG		1,309,175	72,000	55,394	127,394	
Community Medical Center Quiet Zone Loan	Measure C		150,000	150,000	0	150,000	
New Market Tax Credit Lease - Metropolitan Museum	Various			375,000		375,000	146,000
Master Equipment Lease Purchase Program	Various		7,314,501	1,773,577	211,410	1,984,987	1,834,350
<b>Total Loans</b>		<b>0</b>	<b>14,834,383</b>	<b>2,974,760</b>	<b>418,926</b>	<b>3,393,686</b>	<b>2,119,706</b>
<b>General Fund Backed Obligations</b>		<b>693,846,211</b>	<b>14,834,383</b>	<b>22,519,050</b>	<b>25,142,337</b>	<b>47,661,387</b>	<b>35,238,506</b>
<b>Bonds &amp; Loans Backed By Enterprise Funds</b>							
1993 Sewer System Revenue Bonds	Enterprise	71,781,344		7,670,000	3,044,175	10,714,175	
2008 Sewer System Revenue Bonds	Enterprise	297,295,916		0	7,948,844	7,948,844	
2003 Water System Revenue Bonds	Enterprise	9,648,175		975,000	403,350	1,378,350	
2010 Water System Revenue Bonds	Enterprise	292,423,824		3,615,000	8,893,838	12,508,838	
2000 Airport System Revenue Bonds	Enterprise	56,208,980		1,050,000	1,930,660	2,980,660	
2007 Airport System Revenue Bonds	Enterprise	44,774,968		50,000	1,280,927	1,330,927	
State Water Resources Control Board Loans	Enterprise		55,362,147	1,498,310	99,377	1,597,687	
<b>Enterprise Fund Backed Obligations</b>		<b>772,133,207</b>	<b>55,362,147</b>	<b>14,858,310</b>	<b>23,601,171</b>	<b>38,459,481</b>	<b>0</b>
<b>Total Citywide Debt Obligations</b>		<b>1,465,979,418</b>	<b>70,196,530</b>	<b>37,377,360</b>	<b>48,743,508</b>	<b>86,120,868</b>	<b>35,238,506</b>

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# General Fund Debt Service

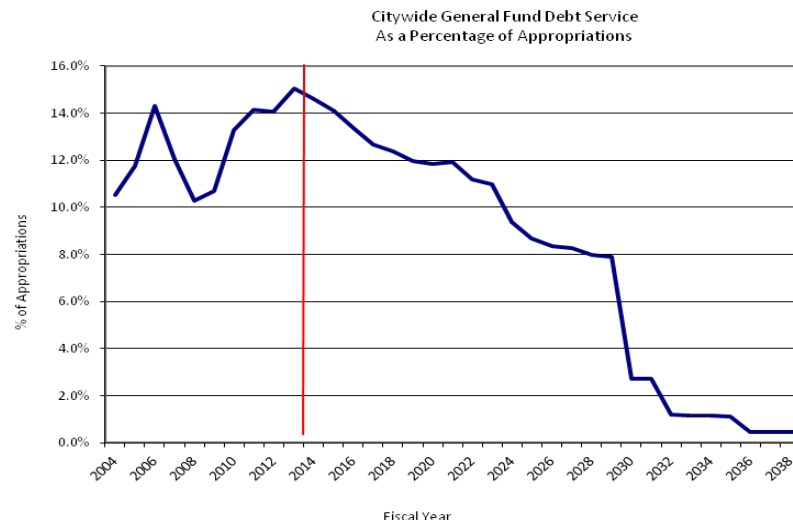
The General Fund currently pays debt service on two judgment obligation bonds, multiple lease revenue bonds, equipment leases and a loan. Total aggregate General Fund debt service the City is currently obligated for is illustrated below. In addition to total General Fund debt service from FY 2004 through FY 2039, the chart and table provides the debt service percentage as compared to total General Fund appropriations in a given year. In FY 2004, the State deferred payment of \$5.078 million in Vehicle License Fees (VLF) and the City subsequently bonded for a like sum. In FY 2006, the City received payment for these fees and made a lump sum repayment on the principal associated with the VLF. Starting in FY 2016, required General Fund debt service payments begin to show a steady decline. After 2031 the only General Fund bond payments required pertain to the Public Safety Bonds and the 2004 Lease Revenue Bonds.

Year	General Fund Debt Service	Total Adopted General Fund Appropriations	Percentage
2004	18,742,635	177,965,900	10.5%
2005	21,764,473	185,414,300	11.7%
2006	28,971,465	202,709,500	14.3%
2007	26,688,664	221,953,300	12.0%
2008	25,761,177	251,079,600	10.3%
2009	27,086,487	253,433,300	10.7%
2010	30,099,952	226,733,800	13.3%
2011	30,054,200	212,875,400	14.1%
2012	30,216,824	214,775,200	14.1%
2013	35,527,024	236,218,000	15.0%
2014	35,033,351	244,991,000	14.6%
2015	34,828,125	249,399,000	14.1%
2016	34,067,671	255,517,000	13.4%
2017	33,204,347	261,983,000	12.7%
2018	32,803,001	264,796,000	12.4%
2019	32,007,854	267,503,883	12.0%
2020	31,997,306	270,178,922	11.8%
2021	32,579,113	272,880,711	11.9%

Year	General Fund Debt Service	Total Adopted General Fund Appropriations	Percentage
2022	30,865,973	275,609,518	11.2%
2023	30,515,738	278,365,614	11.0%
2024	26,327,376	281,149,270	9.4%
2025	24,642,624	283,960,762	8.7%
2026	23,922,533	286,800,370	8.3%
2027	23,923,498	289,668,374	8.3%
2028	23,330,267	292,565,058	8.0%
2029	23,325,344	295,490,708	7.9%
2030	8,168,751	298,445,615	2.7%
2031	8,182,104	301,430,071	2.7%
2032	3,593,308	304,444,372	1.2%
2033	3,594,147	307,488,816	1.2%
2034	3,589,544	310,563,704	1.2%
2035	3,453,316	313,669,341	1.1%
2036	1,501,864	316,806,034	0.5%
2037	1,501,035	319,974,095	0.5%
2038	1,503,142	323,173,836	0.5%
2039	1,500,047	326,405,574	0.5%

**Note 1:** General Fund Debt Service shown only depicts debt service the City is obligated for. Potential future year capital equipment leases are not included in this presentation.

**Note 2:** Total General Fund appropriations after FY 2018 include a 1 percent growth factor.



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# FY 2013-2014 Summary of Department Service Changes

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## OFFICE OF THE MAYOR AND CITY MANAGER:

In addition to housing the administrative branch of the City of Fresno, the Department also houses the Office of Independent Review, the Economic Development Division, the Neighborhood Stabilization Programs (NSP) and Community Development Block Grant (CDBG) revenue. Revenues reflected for the Office of the Mayor and City Manager are associated with CDBG, NSP I, and NSP III.

### *Staffing*

The FY 2014 Proposed Budget includes the transition of five positions from the Development and Resource Management (DARM) Department to the Office of the Mayor and City Manager. The five positions will be housed in the Economic Development Division and focus on promoting opportunities for private and public-private business development in Fresno. Funding for five positions and their associated duties are at the same levels as when they were housed in the DARM Department.

Staffing for the Office of Independent Review reflects a decrease of .50 FTE in FY 2014. Originally budgeted as a full time position in the FY 2013 budget, the Independent Reviewer was hired during the first half of FY 2013 to work 20 hours per week. FY 2014 personnel costs in the Office of Independent

Review have been adjusted to reflect costing at the current staffing level, and reflects appropriations approximately \$33,000 less than the amount budgeted in FY 2013.

The FY 2014 Proposed Budget includes the transfer of a position from the Fire Department to house the Emergency Manager position. Total cost associated with this position is \$107,900.

### *Appropriations*

Effective in FY 2014 the One Call Center is being relocated to the Information Services Department.

Since 2009 the Office of the Mayor and City Manager's operating and support budgets have decreased by 18.6 percent. Over the last five years a net total of four positions have been eliminated from the Office of the Mayor/City Manager. Appropriations for the Office of the Mayor and City Manager also includes \$486,200 in CDBG debt service; \$1,414,200 in NSP; and \$1,701,000 for NSP III.

## CITY COUNCIL:

Council President: In FY 2014, additional funding in the amount of \$10,000 has been appropriated for the Council President's salary and operating expenditures incurred by the President over and above the normal operations within their Council District. The Councilmember for District 1 will serve as Council President from July through December 2013, at which point, the District 2 Councilmember will serve from January through June 2014.

District Appropriations: In FY 2014, each Council District's base appropriations were initially budgeted at the FY 2013 Base Budget appropriation levels with the exception of shifting the additional appropriations for the duty of Council President. Then, based on each District's estimate of FY 2013 year end operating and infrastructure expenditures, any remaining FY 2013 appropriations were carried over and added to the FY 2014 Proposed Budget.

## AIRPORTS DEPARTMENT (FYI):

### *Revenues*

Fresno Yosemite International's (FYI) primary funding sources for operating are made up of both fixed and variable user fees. Most of the anticipated growth in revenue can be attributed to increases in collected fees.

Revenue estimates in FY 2014 reflect an increase in the landing fees due to the anticipation of a full year of revenues from Volaris, AeroMexico, Horizon/Alaska, and Allegiant Airlines. Revenue generated from these airlines was previously incentivized and will terminate at the end of FY 2013. The change in fee structure is critical to move the terminal cost center toward full cost recovery and to have a fee structure that reflects the capabilities provided by the Common Use Technology.

Master Fee Schedule: Fresno Yosemite International is proposing changes to the current fees structure in an attempt to address the challenges associated with servicing ten airlines, while possessing only eight gates. The old model of preferentially renting one gate area per airline became mathematically impossible so the Department is transitioning to a "Shared Use" management system at the gates. The terminal rent fee structure will be replaced with a "Per-Turn" charge that will collect fees based on the number of landings and will allow each airline to log in at any gate. The changes proposed by the Department will move Airports toward full cost recovery and will mirror the capabilities provided by their Common Use Technology.

### *Staffing*

Over the past two years, the Department has been transitioning the Airport Public Safety Supervisors from permanent positions to permanent part-time staffing. This change has allowed the Department to manage the Supervisor shifts more effectively, thereby reducing overtime costs.

In FY 2014, the Department is deleting one vacant Airport Public Safety Supervisor position and adding one permanent part-time position.

In addition to the Airport Public Safety Supervisor transition, the Department is also requesting six (6),

permanent part-time positions. These positions are replacing temporary Services Aides positions because of the higher skill set required in the Airports' Communication Center.

### *Appropriations*

FATRA: During World War II, the area now known as Fresno Yosemite International (FYI) Airport was called Hammer Field. In the early 1990's, the state of California notified the City that there were high concentrations of solvents in the ground water around the maintenance/repair facilities on the north side of FYI. To mitigate the impact that the cleanup would have on the Airports Department, the Redevelopment Agency (RDA) generated funding from a tax increment in the Fresno Air Terminal Redevelopment Area (FATRA). A new settlement agreement ratified in September 2010 called for the Airports Department to be responsible, on a go forward basis, for ten percent of the cleanup costs. The settlement also called for the US Government and Boeing to make a joint one-time payment of \$1,350,000 for past costs in FY 2011. The Airports Department has budgeted \$1,361,000 in FY 2014 and will meet the target set in the loan payback plan identified in the FY 2012 budget.

GAP Settlement: FYI made an arrangement with the Federal Aviation Administration (FAA) in regards to the GAP settlement to reduce payments in FY 2011 and FY 2012 with the intention of resuming principal and interest payments in FY 2013, which was done. A transfer from the General Fund of \$909,000 has been budgeted in FY 2014 with the settlement being paid off by FY 2017.

Runway Safety Area Remodeling in FYI's Main Runway: In accordance with the Federal Aviation Administration's recently updated safety requirements, the Fresno Yosemite International (FYI) Airport has been directed to remodel the clear areas at the end of its main and alternate runways otherwise known as Runway Safety Areas. In order to bring FYI's Runway Safety Areas into compliance, the areas need to be remodeled and extended. Work on repaving and extending the alternate runway was completed in FY 2013. Construction can now begin on extending the main runway by 312 feet, extending several taxiways, constructing a new aircraft holding apron, installing electrical duct banks, signs, storm drains, electrical lights, and painting runway markings. The Department has



included approximately \$9.3 million in the FY 2014 budget for design and construction costs associated with this project. The majority of the funding for this project is provided by the Federal government with the remaining 10 percent coming from a combination of Measure C and Airport revenues.

### CITY ATTORNEY'S OFFICE:

Legal Advisor: \$170,000 has been budgeted in the City Attorney's Office to fund a Police Legal Advisor contract. The Contract is necessary as the department carries a vacant Defunded Senior Deputy City Attorney position, which in the past provided the legal advice to the Police Department. The funding from the vacancy will be used to cover the costs of the contract.

Office Efficiency Plan: As part of the department's Office Efficiency Plan four positions have been defunded: One Legal Assistant, two Deputy City Attorney III and one Assistant City Attorney. In addition, a Sr. Deputy City Attorney, defunded in FY 2013, will remain defunded in FY 2014.

In addition, the department collapsed its business units from the three to two. The submitted budget's operating units will be Litigation and Transaction each managed by an Assistant City Attorney. In order to effectively implement this plan the department has also converted an Assistant City Attorney and two Senior Deputy City Attorney's to Supervising City Attorneys.

### CITY CLERK'S OFFICE:

The Department is proposing to acquire an automated agenda workflow system that will streamline the City of Fresno's agenda process by automating the creation, version control, approval tracking and agenda building process. City Departments will be able to create agenda items and assign them to the appropriate agenda; approve items automatically; organize and store electronic documents of any file format in one repository. This system will automatically tag and index all documents, making search and retrieval more efficient and accurate.

This system will also allow the City's legislative history to become electronically searchable adding another layer of transparency. The automated system will save staff time throughout all City

departments, decrease the use of paper, decreases steps in the agenda creation process and includes all future software upgrades. The cost in FY 2014 is \$50,000.

### CONVENTION CENTER:

The Convention Center's revenue comes from income generated from operations and transfers from the General Fund. The income generated from the operation of the Fresno Convention and Entertainment Center includes event income, advertising income and parking income. Revenues for FY 2014 are based on the new daily rates and a similar number and mix of events as those in FY 2013. As part of their FY 2012 budget SMG introduced a new rate schedule that would increase fees for over a three year period. FY 2014 will be the third and final year of the phase in of new rates.

Appropriation levels for ongoing operations in FY 2014 are based on the service levels associated with the FY 2014 anticipated events.

In FY 2013 the final payment on the Conference Center/Selland Arena Expansion Bonds was made. FY 2014 total Convention Center debt service payments and associated fees equal \$5,415,400 or \$632,500 less than the amount budgeted in FY 2013.

The Convention Center Department houses both the budget for the Fresno Convention and Entertainment Center as well as Chukchansi Stadium, in FY 2014 an additional \$750,000 has been budgeted for the Stadium to assure full funding of the debt service payment.

FY 2014 Convention capital includes the wind down of projects funded with previously issued bonds. Projects budgeted in FY 2014 include minor capital repairs at the Selland Arena.

### DEVELOPMENT AND RESOURCE MANAGEMENT:

#### *Staffing*

In FY 2014, the Department's budget includes 1.0 FTE for a DARM Director, which is an increase of .5 FTE over the current year. The restoration of the position will allow the Department to fill the position of full-time Director.

## Service Changes in FY 2014

The Department added back 3.0 FTE that were slated for deletion in 2013. The FTE count increase does not add employees as the staff filling the positions did not separate from the City. The FTEs include: a Plans Examiner II in the Administration Division; Housing Manager in the Housing Division; and a Senior Secretary in the Community Revitalization Division.

An additional Plans Examiner II position has been added to address an increase in permit activity. The industry standard for residential plan check review is a three week process, but current staffing levels are taking an average of eight weeks to process plan checks. The additional staff will reduce processing times and improve service.

<b>FY 2014 HOME Budget</b>		
<b>Activity</b>	<b>Funding</b>	<b>Units</b>
<b>Administration</b>	183,030	N/A
<b>Project Delivery</b>	250,000	N/A
<b>Total Admin/Project Delivery</b>	<b>433,030</b>	<b>N/A</b>
<b>Homebuyer/Tenant Assistance</b>		
Home Buyer Program	51,000	10
Tenant Based Rental Assistance (TBRA)	1,000,000	90
<b>Total Homebuyer/Tenant Assistance</b>	<b>1,051,000</b>	<b>100</b>
<b>Rehabilitation</b>		
Home Improvement Program	250,000	10
Disabled Accessibility Grant	50,000	5
Targeted Rehabilitation Program	1,500,000	25
386 N Park	100,000	1
<b>Total Rehabilitation</b>	<b>1,900,000</b>	<b>41</b>
<b>Development/Construction Projects</b>		
New Construction	4,001,870	TBD
Park Grove Commons II	4,500,000	148
<b>Total Development/Construction</b>	<b>8,501,870</b>	<b>148</b>
<b>CHDO</b>		
CHDO - To Be Determined	955,000	TBD
<b>Total CHDO</b>	<b>955,000</b>	<b>0</b>
<b>Total HOME Funding/ Units Created</b>	<b>12,840,900</b>	<b>289</b>

A Building Inspector II has also been added to address capacity issues in the inspections unit. The addition of the position will assist the Division in limiting "carryover inspections" delays due to the increased inspections activity.

Two Planner III positions will be added for business relocation as part of the High Speed Rail project. The City is close to an agreement with the High Speed Rail Authority to fund two Planner III positions.

Due to the consolidation of duties, the Department deleted two FTEs including one Management Analyst III and one Economic Development Coordinator.

Five positions within the Department will be defunded in FY 2014. Three positions were defunded to address the federal sequestration cut to CDBG of 15 percent. CDBG defunded positions include a Housing Manager and two Community Revitalization Specialists. A Building Inspector III and a Senior Secretary were defunded in FY 2013 to address a General Fund shortfall and these positions will remain defunded in FY 2014.

As part of the City Manager's Organizational Realignment four positions were transferred to the Office of the Mayor/City Manager. The transferred positions include: one Economic Development Coordinator, one Economic Development Analyst and two Administrative Clerk IIs. Additionally, the realignment included the deletion of an Assistant Director position in DARM and the addition of a Business Development Director in the Office of the Mayor/City Manager.

## Appropriations

**Home Funds:** The City of Fresno will maintain its commitment to affordable housing through the use of HOME capital funds. Of the \$12.84 million appropriated in Home funds, \$12.41 million is designated for capital. A total of \$8.5 million will be used for various development projects; \$1.9 million is dedicated to housing rehabilitation and \$1.05 million for Homebuyer/Tenant Assistance; \$0.95 million will be used for Community Housing Development Organization (CHDO) activities. The remaining HOME funds will be used for program delivery.

The budget proposes to utilize \$1 million of HOME funds towards a Tenant Based Rental Assistance program. These funds will be leveraged with outside agency funding to provide permanent housing options for up to 100 homeless individuals and families in our community. The Housing Authority will run the program and City staff will monitor the program to assure that HUD guidelines are followed.

**Grants:** The Department is the recipient of multiple federal and state grants including: CDBG, Health Homes Lead Hazard Control Grant, CHDO, HOME, Housing Grants and High Speed Rail Projects Grant. These funds are "use specific" and, as such, the

Department has budgeted the grants accordingly. FY 2014 appropriations for these funds are \$30,855,900.

**High Speed Rail Projects:** The California High-Speed Rail Authority (CHSRA) has agreed to provide approximately \$4.6 million in funding to the City of Fresno and Economic Development Corporation (EDC) for a two-year Local High-Speed Rail Business Support Services Program. DARM Planning and some Building staff, along with Public Works, Fire, Public Utilities and EDC staff, will provide customer service to the property owners and businesses impacted by the CHSRA project, who wish to reconfigure their existing sites or relocate their businesses to other parcels within the City in an expeditious manner. DARM, and other City staff will provide one-on-one planning case management services to ensure that everything is done to retain and relocate businesses within the City of Fresno. The EDC will offer site-selection services assistance, business facilitation, advocacy and referrals through the use of real estate brokers, engineers, construction companies and other resources.

In addition, DARM will continue to manage a \$1.07 million contract with the CHSRA to deliver a High-Speed Train Station Area Master Plan. The Master Plan will program the transportation infrastructure needed to serve the station, which will rely heavily on both economic and transportation analyses of train riders and their needs.

**CDBG Reductions:** The FY 2014 CDBG budget for DARM will be impacted by a 15 percent across the board cut due to the federal sequestration. As such, the Department reduced its CDBG budget by \$905,700 or 22.41 percent. To address the reduced federal funding, the Department made various staffing changes outlined below:

**Defunded Positions**

- Housing Manger 0.75
- Two Community Revitalization Splst 2.00

**Deleted Positions**

- Assistant Director 0.33
- Management Analyst III 0.10

**Reallocation Staff out of CDBG**

- Project Manager 0.85
- Various other Staff 4.05

In FY 2014, the majority of the historical preservation program was moved to the General

Fund as this funding source was deemed more appropriate for the preservation function. As noted above, .85 FTE of a Project Manager within the Historical Preservation Program was moved to another funding source. The reallocation of operations and ID charges expense reduced the program cost in CDBG by \$10,600 as compared to the FY 2013 Adopted Budget.

The department reduced other operations and maintenance costs in CDBG by eliminating the Emergency Repair Grant Program (\$50,000) and reducing Senior Paint by (\$9,800) or roughly three homes. These decreases were partly offset by the budgeting of \$19,500 in rent expense and \$29,500 in various other operating expenses.

Additionally, Interdepartmental Charges for Services in CDBG decreased by \$421,200, which offset some of the needed reductions. Most of the decrease occurred in charges from central service providers which saved \$227,100. These charges are driven mostly by historical expenditures and historical FTE counts. City Hall Rent charges decreased by \$128,100, as square footage was recently reassessed by a facilities consultant and fleet services charges decreased by \$57,600 based on prior year fleet usage. The \$8,400 balance is due to incremental changes in the various ID charge accounts.

## FINANCE DEPARTMENT:

### *Appropriations*

For the Finance Department these are budgeted to decline overall by \$455,200 from the FY 2013 Amended Budget due to two significant items. The first item relates to defunding four vacant positions, which resulted in a \$279,000 reduction in Finance's personnel appropriations. The policy of defunding positions means the Department's FY 2014 budget does include the four positions in its authorized position count, but the positions have no funding. Summarized below are the four defunded positions.

- Account Technician
- Accountant/Auditor II
- Management Analyst II
- Senior Budget Analyst

The second item relates to a \$130,900 reduction in Interdepartmental Services compared to the FY 2013 Amended Budget. This reduction primarily resulted

from lower scheduled charges for personal computer and data processing equipment along with annual maintenance paid on behalf of Finance by the Information Service Department.

Operational & Maintenance (O&M): \$14,700 was added to the training line-item in order to provide the opportunity for staff to stay current with law and accounting changes as well as funding "Continuing Professional Education" required for the Department's Certified Public Accountants in order to renew their licenses. While the Department's O&M included new appropriations for training, the overall O&M appropriations declined by \$18,600 compared to the FY 2013 Amended Budget.

Reorganization: For the last several years, the Finance Department was the depository for unrestricted General Fund revenues and citywide non-operational contractual obligations. However, these activities are more appropriately budgeted under the General City Purpose (GCP) Department in FY 2014.

### ***Revenues***

Master Fee Schedule (MFS): The Finance Department has submitted a request to change the frequency of tax renewal payments for business licenses from a quarterly to semi-annual basis. The semi-annual renewals are planned to be effective in October and April starting in Fiscal Year 2014. Finance anticipates this MFS request will provide operational and financial benefits. The change in the renewal frequency will allow staff time for new business discoveries, an additional three months towards in-house tracking of unpaid business taxes, as well as to conduct in-house collection efforts towards unpaid taxes.

### **FIRE DEPARTMENT:**

#### ***Staffing***

Sworn Safety Staffing: The budget includes the deletion of two vacant Fire Captains and 2.8 vacant Firefighter Specialists. In addition, one firefighter position was converted to an Emergency Manager and transferred to the Office of the Mayor/City Manager.

The position deletions and transfer will have no impact on minimum daily staffing as budgeted

appropriations in the Shift Replacement account are expected to backfill the deletions. Minimum daily staffing in the metro area remains 61 firefighters on duty for the City of Fresno plus 8 firefighters for contracted service areas within the City sphere. The SAFER grant continues to fund four firefighters on four apparatus with the grant period ending in September 2014.

Civilian Staffing: As part of the Department's budget reduction plan, five civilian positions were defunded. The defunded positions include: Principal Account Clerk, Firefighter Trainee, Senior Administrative Clerk, Fire Prevention Inspector II and a Storeskeeper. All defunded positions were vacant in FY 2013 and will remain vacant and unfunded in FY 2014.

### ***Appropriations***

Professional Services/Non-Consulting: includes an increase of \$86,300 for contracted services with RSI Enterprises for fire inspection, false alarm and hazmat accounts receivable processing and collection services. The revenues collected by RSI will exceed the contract amount.

Apparatus Replacement: Based on the current equipment replacement needs, the FY 2014 Budget includes an adjustment to a previously approved apparatus request. The original order replaced three fire engines, however, the department has reassessed its equipment needs and determined that one platform ladder truck and two engines are now needed. The adjustment will increase estimated leasing costs by \$42,200.

The budget also includes \$140,500 for an additional order of two engines and one aerial truck. The budgeted lease payment is only half of the estimated annual payment as only half a lease payment is expected in FY 2014.

Vehicle Replacement: \$102,400 is included in the FY 2014 Budget for the replacement of vehicles for two Battalion Chiefs.

Building Repairs: \$50,400 is included in the FY 2014 Budget for the replacement of 6 HVAC units and 8 overhead apparatus doors.

Computer Replacement: \$54,900 is included in the FY 2014 Budget for the replacement of 41 computers and four laptops.

Assistance to Firefighters Grant and Match: The FY 2014 Budget includes the acceptance of the Assistance to Firefighters Grant in the amount of \$371,800 and a match of \$93,000. The grant will be used to acquire 85 self-contained breathing apparatus.

### GENERAL CITY PURPOSE:

Reorganization of General Fund revenues and non-department specific debt service: Prior to FY 2014, non-department specific General Fund revenues were deposited and reported in the Finance Department. These revenues include Property and Sales taxes, Business License, Franchise fees and the Transient Occupancy Tax (TOT). In order to better track and monitor these revenues and to enable the public to see a more accurate picture of the Finance Department's financial status, these revenues have been relocated to the General City Purpose Department.

Also moving to GCP are various debt service payments that are not specific to one department, e.g. the Bee Building/Granite Park, the Blosser Judgment Obligation Bond and the No Neighborhood Left Behind project.

Election costs: An additional \$450,000 is proposed to pay the County for election costs associated with the residential solid waste referendum, held on June 4, 2013.

Legal costs: Consistent with prior year, a total of \$300,000 is proposed for legal expenses associated with the Fiscal Sustainability project.

Fresno Redevelopment Corporation (FRC) expenses: An additional \$500,000 is proposed for expenses associated with the dissolution of the FRC and its staff.

Capital Replacement Projects: As a part of the effort to address the overwhelming need to replace General Fund vehicles long past their original replacement date, \$250,000 is proposed to begin to update the most critical vehicles in the City's fleet.

## INFORMATION SERVICES

### DEPARTMENT:

#### *Staffing*

Customer Service Call Center Division: The staff and operational appropriations for the Customer Service Call Center Division are budgeted to transfer from the Office of the Mayor and City Manager to the Information Services Department in FY 2014.

In addition, the Customer Service Call Center Fund will be merged with the General Fund. This means that all revenues and expenditures for this function are now reflected within the General Fund budget. This move will provide better financial reporting for the function and is consistent with merging of other "Central Service Providers" (CSPs) into the General Fund in FY 2013.

#### *Appropriations*

Desktop Replacement: \$200,000 is budgeted in FY 2014 for desktop replacement. Support for Windows XP ends April 2014 and ISD will begin the implementation of the migration process. All acquired hardware will have Windows 7 software. During the migration process the City will need to run a mixed environment of operating systems until all hardware is migrated to Windows 7.

In addition, the Department will test a computer lease pilot program. \$8,400 is budgeted in FY 2014 for the acquisition of 42 leased computers.

Voice Over Internet Protocol (VOIP): As the City moves to a VOIP communications system the Electronics and Communications Fund (Telephone) will become obsolete and unnecessary. The FY 2014 Budget collapses the Electronics and Communications Operating Fund into the Information Services Operating Fund.

To support the VOIP infrastructure build, \$150,000 is budgeted in FY 2014. The investment will continue to expand the user base in FY 2014.

Third Party Support for Enterprise wide Finance the Human Resources Application: On May 2, 2013, the City Council approved a contract with Rimini Street to provide third party support for Enterprise wide Finance and Human Resources Application. The



support is budgeted for \$250,000 for the contracted services and administration.

### PARKS, AFTER SCHOOL, RECREATION & COMMUNITY SERVICES (PARCS):

#### ***Staffing***

Employee Costs shifted to General Fund (GF): Two permanent Recreational Specialist positions or 0.66 Full-Time Equivalent were partially funded through the Building Health Communities (BHC) grant in FY 2013, while remainder of employee costs were covered by the GF. The BHC grant expired on October 31, 2012 and is not anticipated to be renewed going forward. With the loss of this grant fund, the two positions are budgeted 100 percent under the GF in 2014, which reflects a \$40,700 incremental increase in GF Employee costs.

#### ***Appropriations***

Senior Hot Meals (SHM) Program: The FY 2014 Budget for SHM includes resources to provide approximately 37,600 senior hot meals, which are equal to the number of meals projected for FY 2013. The SHM Program is budgeted at \$328,800 (\$177,200 GF and \$151,600 CDBG) or \$25,900 above the FY 2013 Amended Budget. The increase primarily reflects higher Workers' Compensation and Internal Support costs in FY 2014. The meals are scheduled to be provided at five Community Centers (Ted C. Wills, Pinedale, Senior Citizen Village, Mosqueda, and Mary Ella Brown). Funding for senior hot meals at Lafayette is excluded in the Program's FY 2014 budget due to the unknown status of \$12,000 as made available during City Council motion and adoption processes for the FY 2013 Budget.

The SHM Program will continue to partner with the Fresno Madera Area Agency on Aging (FMAAA) to deliver healthy nutritious meals to the senior population in Fresno. FMAAA has notified the PARCS Department that an 8.2 percent reduction in reimbursements may occur due to the Federal Sequestration, which equates to a \$3,800 funding reduction. The PARCS Department will continue to partner with outside groups and obtain grants to operate the senior exercise program. The SHM Program will operate at the five Centers as stated above.

The open SHM Centers are strategically deployed throughout the community with operations occurring in North Fresno (Pinedale), Central Fresno (Ted C. Wills), Southeast Fresno (Mosqueda & Senior Citizens Village), and Southwest Fresno (Mary Ella Brown). The Centers will operate Monday thru Friday from 10am to 1pm. Staff will provide the meal service and program compliance documentation, recreational activities, volunteer coordination/recruitment, and monthly dances. The Ted C. Wills Community Center will have two senior coordinators assigned to the Center because of the size of the site. The SHM Program will continue to have a site monitor that will assist staff in compliance and paper work with reporting needs. The monthly dances will be held at the Ted C. Wills Community Center.

Community Development Block Grant Funding (CDBG): The Department's Senior Citizens Program was reduced by 15 percent or \$26,300. The planned reduction corresponds to the potential across-the-board impact of the Federal Sequestration.

Animal Control: The Department's budget includes \$3,230,300 for animal control which is \$1,000,000 more than was budgeted for this program in FY 2013.

Facility Improvements: The Department's GF budget includes the addition of \$542,000 to cover needed improvements towards the Department's facilities. This amount will be further segmented towards \$100,000 for the Regional Sports Complex, and \$442,000 for addressing various PARCS' structural needs that have been assessed as "Health, Safety, and/or Compliance" issues. The structural needs identified by the Department were based on addressing high concerns to health and safety of patrons, items that could potentially increase City liability or items that would cause eminent failure if not addressed in the near future. This classification of items will focus on needed improvements toward bathrooms, bleachers, doors, pools, and sidewalk repairs.

#### ***Revenues***

Master Fee Schedule Changes: The PARCS Department submitted a proposal to revise seven of the 12 fees associated with the Riverside Municipal Golf Course – Green Fees section of the Master Fee Schedule. The cumulative increase totals 1.99

percent which corresponds to an equal increase for the total Consumer Price Index as calculated by the U.S. Bureau of Labor Statistics.

### PERSONNEL SERVICES DEPARTMENT:

**Outside Legal Service:** The Department's Risk Management budget includes a \$1 million increase in appropriations for outside legal services, which will more accurately align expenditures with department's budget.

**Claims and Refunds:** The Claims and Refunds budget, used to address risk claims brought against the City, was increased by \$131,600 as compared to the FY 2013 budget. The increase will more accurately align historical expenditures for this account with the department's budget.

### POLICE DEPARTMENT:

#### *Staffing*

**Attrition:** The Police Department's budget includes funding for 717 sworn positions and no funding for 31 defunded officer positions totaling 748 authorized positions. The defunded sworn positions result in a \$3,248,500 total salary and fringe savings. In addition, the Department's budget includes funding for 194.32 non-sworn positions and no funding for four defunded positions totaling 198.32 authorized positions. The defunded positions result in a \$262,700 salary savings for three Emergency Service Dispatch positions and one Senior Accountant/Auditor position. The defunding of non-sworn positions was established per a citywide personnel reduction policy formalized in the second half of FY 2013.

**Position Conversion:** The Department's budget also includes the conversion of a Computer Systems Specialist III vacant position to a Chief Police Pilot position that is budgeted at \$117,800 (salary and fringe). The Helicopter Pilot was reinstated mid FY 2013 due to a lack of trained sworn pilots and the individual was under-filling a vacant Police Officer position in FY 2013.

**Employee Costs shifted to General Fund (GF):** Several grant funded positions are budgeted under the GF due to grant expirations by June 30<sup>th</sup>, 2013 or

during FY 2014. The following are the positions that moved to the GF in FY 2014.

One Prostitution Abatement Rehabilitation (PAR) Specialist position whose grant ends September 30, 2013. This program is budgeted to generate approximately \$15,000 in revenue; the net cost to the GF is \$28,900.

One Community Services Officer (CSO) position whose grant also expires September 30, 2013. The CSO position will support the Traffic Bureau, Tow Unit; Total employee cost under the GF is \$44,700 and remaining grant cost is \$14,900.

Two Senior CSOs positions with grant funding ending March 31, 2013. One position will be assigned to the Narcotics Unit, while the other position will be assigned to the Pawn Unit. Total employee cost under the GF is \$125,300.

One Police Officer position under the Child Sexual Predator Program will have grant funding expire September 30, 2013. Total employee cost under the GF cost is \$92,100.

The remaining Police Officers hired under the COPS Hiring Recovery Program (CHRP) are budgeted under the GF starting July 1, 2013 except for one Police Officer position. This position will continue to be funded under the CHRP grant through August 2013 due to military leave time. Total employee cost under the GF is \$709,400.

#### *Appropriations*

**Equipment and Infrastructure Replacements:** The Department's budget includes \$780,500 in the GF to cover the following replacement needs:

\$110,500 for Replacement/Repairs of the Department's portable radios. The Department has 1,245 portable radios of which 1,000 were purchased prior to 2005. This funding will provide:

- 40 new radios (\$62,100)
- 500 batteries (\$27,500)
- 100 lapel microphones (\$6,000)
- Various ancillary equipment (\$8,400)
- Repairs on existing serviceable radios (\$6,500)

\$100,000 for fencing the Headquarter/Annex perimeter. Private security has been found insufficient to provide a secure parking area for staff. The secured fencing design would incorporate the "Crime Prevention Through Environmental Design," which includes a secure gated area, lighting, video surveillance, and appropriate landscaping. In addition, the fence design will include articulating key-entry gates to add to security for staff, property and evidence storage, communications as well as prisoner transportation functions.

\$70,000 for repaving/restriping parking lot at the headquarters facility. The current lot has deteriorated with numerous large cracks and a 10' by 40' of pavement has worn down to base. Such condition negatively impacts tires, alignment, and suspension.

\$500,000 built in the budget for leasing 50 police vehicles. The process to establish a leasing contract began at the time of this document's publication.

Community Development Block Grant Funding (CDBG): The Department's Pop Team and Graffiti programs were reduced by 15 percent or \$85,100 and \$149,300, respectively. The planned reduction corresponds to the potential across-the-board impact of the Federal Sequestration, specifically towards programs administered by the United States Department of Housing and Urban Development.

Graffiti Abatement Program: The program's budget includes two key budget policies. First, the loss of CDBG funding of \$149,300 was offset by an equal amount added to the program's General Fund source of funding in order to maintain current service levels, excluding the agreement for services with the Solid Waste Division. The Program is budgeted with eight crew members and is projected to address approximately 95,000 graffiti incidents, 2,000,000 square feet of removed graffiti, and maintain 24 hour turnaround on citizen request-for-service with a 90 percent completion rate.

Secondly, the program's GF budget is built with the assumption that the privatization of Residential Solid Waste (RSW) is approved by the voters. The service agreement with the Solid Waste Division to clean container graffiti is budgeted for one month. Thereafter, the service agreement will end with a corresponding elimination of four Laborer positions

or 3.68 Full-Time Equivalents along with operational supplies totaling \$192,800. In conjunction with the privatization impact to the RSW agreement, a total of \$313,100 in revenues for 11 months was also removed from the Program's budget.

Grants: Total grant appropriations for FY 2014 are \$3,682,400 or down \$3,498,500 from the FY 2013 Amended Budget. The Department has \$4,460,700 of grants expiring in FY 2014, while receiving \$962,200 in new funding as summarized below.

Grant expirations - \$4,460,700:

- \$234,400 reduction in CDBG funding in order to meet the 15 percent target reduction budget policy.
- \$742,700 reduction in Supplemental Law Enforcement Services Funds which is budgeted to the remaining balance of prior year funding. No funding was budgeted in FY 2014 due to the unknown status of future available monies.
- \$195,500 reduction for the Child Sexual Predator Program due to grant expiration.
- \$1,612,300 reduction in Misc. State Grants funding due to expiration of various existing programs.
- \$754,500 reduction in Homeland Security funding.
- \$211,900 reduction in Justice Assistant Grants.
- \$709,400 reduction in CHRP funding. This reduction is due to 7.33 Full-Time Equivalent Police Officers completing the three year funding cycle in FY 2013 and are budgeted 100% under the GF in FY 2014. One Police Officer will continue to be funded through August 2013 due to military leave time.

New Grant Funding - \$962,200:

- \$520,000 is budgeted for realignment funding distributed by the Board of State and Community Corrections (BSCC). BSCC funding was created by the state approval of Law Enforcement AB 109. The BSCC



funding will provide a regional approach to address career criminals within Fresno County. The Fresno County Police Chiefs Association and the Fresno County District Attorney's Office agreed that the City of Fresno's Police Department would be the fiscal agent. Fifty percent of funding will be directed to the District Attorney's Office for E-filing and remainder of funding will go towards paying for regional Community Outreach Specialists and ancillary operational needs. These positions will serve to efficiently focus resources on the most serious, violent, habitually non compliant persons who pose the greatest risk to local communities.

- \$164,100 in new funding for the CalGrip 13 Program. The Program will assist with cease fire and gang intervention along with community outreach. This grant will also fund a Programmer Analyst IV, costing \$97,800, which will provide technical support for the Community Outreach Specialists.
- \$87,200 in new Homeland Security funding to resources for grant administrative support (\$60,100) and video policing equipment (\$27,100).
- \$190,900 in new funding from the Fresno Regional Foundation. The funding will pay for one sworn officer's total personnel cost that will provide Youth Liaison services as well as provide resources to acquire ancillary operational equipment.

## DEPARTMENT OF PUBLIC UTILITIES (DPU):

For FY 2014 revenues for the Water Enterprise include a proposed 25 percent increase to customer user charges effective September 1, 2013. Should this rate increase not to be implemented as anticipated the division's operating and capital budgets will need to be adjusted accordingly. Wastewater revenues are based on the existing rate structure. Rate revenue levels budgeted for Water and Wastewater meet or exceed all required rate coverage amounts.

DPU Admin and Utility Billing and Collection provide support services to the Department's operating divisions. Revenues for these services are mostly funded through interdepartmental charges assessed to the Water and Wastewater Divisions. In FY 2014 charges assessed to DPU operating divisions for these services are approximately \$6.4 million. The use of prior year resources have allowed for the reduction of the amount paid by the operating divisions to be reduced by approximately \$500,000 from the amount paid in FY 2013.

**Water Division:** In FY 2013 the Divisions budget was structured to fit within its existing rate structure. To fall within current rate structure it was necessary for the Division to reduce appropriations where ever possible. In FY 2014, based on anticipated revenue levels the Division is proposing to reinstate certain appropriations levels that had been reduced in FY 2013. The proposed increases are consistent with anticipated operational activity and include:

### *Staffing*

Funding of seven positions previously defunded in FY 2013. Funded positions included: a Power Generation Mechanic, an Electrician, a Water System Operator I, two Water System Operator IIs, an Engineer I/II, and a Professional Engineer. Total Cost: \$509,100

Also included in the FY 2014 budget is the addition of thirteen (13) full time positions:

Three positions have been requested for the administration of the Division's Capital Improvement program to ensure projects are completed in a timely and effective manner and bond funds are expended within the three year time frame. Cost including required equipment is \$202,600.

An additional five Water System Operator IIIs are included to staff treatment facility T-3 and allow for potential coverage of absences or increased workloads at the Northeast Surface Water Treatment Facilities. Cost for the positions in FY 2014 is \$281,400.

A Water System Operator I is being added to address maintenance activities at the surface water treatment facilities. FY 2014 cost is \$46,300.

Two additional positions are being added to assist with the workload associated with the inspection, repair, maintenance, and installation of single-family residential water meters as well as workload associated with the commercial meter retrofit. Cost including required equipment is \$161,800.

A Senior Water System Telemetry & Distribution Control Specialist to provide the higher expertise related to engineering tasks. Cost including required equipment is \$71,100.

An additional Landscape Water Conservation Specialist is being added to address increased customer demand for assistance with inefficient irrigation systems and practices; water wise landscape design, and leak detection. Cost including required equipment is \$82,200.

### ***Appropriations***

Water Purchases – An additional \$690,300 has been budgeted in FY 2013 to fund anticipated Central Valley Project (CVP) water deliveries, increased Fresno Irrigation District deliveries and Friant Water Authority charges for conveyance and pumping. This increase brings appropriations in FY 2014 to \$6.2 million, however this is still lower than the \$7.2 million actually spent in FY 2012.

The Division will be increasing the Utilities appropriations by \$807,600 in FY 2014 consistent with usage anticipated in a year with moderate precipitation. This amount includes a contingency amount to account for the potential of low precipitation during the year and/or PG&E rate increases.

Reinstatement of Best Management Practices (BMP) Incentives to FY 2012 levels. Appropriations in the refunds and claims line item have been increased to \$429,800. Items funded out of this line item include rebates on high efficiency washer machines, and low-flow/ultra low-flow toilets retrofits.

Wastewater Management: The Divisions budget includes the addition of Senior Engineering Technician to provide design support and project management for various collection system maintenance and treatment facility projects. The total cost of this position is \$78,700.

Solid Waste Management: The budget assumes the franchising of residential solid waste operations effective August 1, 2013. Appropriations consistent with current service levels have been budgeted for residential collection and disposal services for the month of July 2013. It has also been assumed that the City will retain the Litter Control function, which will continue to be housed under the Department of Public Utilities.

Utility Billing & Collection: The FY 2014 Proposed Budget includes \$50,000 for the assessment of UB&C business processes. The objective of the assessment is to identify potential operational improvements and economic efficiencies. The assessment will also examine how other municipalities provide for service delivery of similar functions.

### **PUBLIC WORKS DEPARTMENT:**

#### ***Staffing***

In FY 2014, the Department has proposed a total of two new permanent positions in the Facilities Management Division. The Division is adding one Air Conditioning Mechanic position in an effort to reduce substantial outside Heating/AC vendor costs and one Electrician to help with the ongoing copper wire theft issue in the City parks.

In order to balance the budget in Street Maintenance, the Division is defunding four vacant positions associated with the Concrete Strike Team. The positions to be defunded include one Maintenance and Construction Worker and three Senior Heavy Equipment Operator positions.

#### ***Revenues***

The Public Works Department is funded through a variety of sources and proposes a budget that meets the funding available for all of its Divisions. These sources include the General Fund, various federal, state and local transportation related funds, and developer fees and charges.

Two of the Department's major funding sources, Gas Tax and Measure C, are fluctuating. Gas Tax revenue is tied to the gallons sold, so as the cost of gas increases, the revenue decreases as people buy less gas. With revenue coming in lower than anticipated in FY 2013, the Department is challenged to deliver

services and complete projects with the revenue available.

Conversely, Measure C is tied to sales tax and as consumers increase their purchasing, the revenue increases. Measure C revenue is coming in higher than expected and provides some relief to the Gas Tax reductions, but cannot completely offset it. Measure C and Gas Tax both have specific spending requirements so the revenues are not completely interchangeable. As a result, the Department continues to review the available revenue and adjust the spending plan where possible to maximize the resources available.

**State Gas Tax:** Combined state gas tax revenue from Special Gas Tax, Prop 111, and ABx8 6 Gas Tax is projected to decrease by \$1,080,500 in FY 2014 when compared to the FY 2013 Amended budget. The projected decrease is due to the volatility in gas prices and the associated decrease in consumption and revenue.

**Measure C Extension:** Revenue for the five annual Measure C Subprograms in Public Works is budgeted at \$9,299,200 in FY 2014, which is an increase of \$487,300 as compared to the FY 2013 Amended Budget of \$8,811,900. One of the subprograms, Measure C Flexible funding, has traditionally been used as a local match for grants; however, due to Departmental reductions in the General Fund, Measure C Flexible funds will be used to offset those reductions where applicable.

**Developer Fee Related Revenue:** Commercial and residential construction related activity increased in FY 2013 and is expected to continue in FY 2014. Inspection fee revenue is projected to increase by \$420,000 in FY 2014 as compared to the FY 2013 year end estimate. Staffing has been reallocated and additional temporary staffing has been added to address the increase in project activity.

## Appropriations

**Copper Wire Theft:** While theft has decreased due to the theft deterrent measures that have been installed, there is still a significant backlog of streetlight outages that need to be addressed. In FY 2013, \$1.1 million was budgeted from pending AIG

legal settlement funding in an effort to correct the outages; however, as of May 2013, the City has only received \$43,000 in settlement funding and it is unknown if and when any additional funding could be received. Due to the uncertain nature of the AIG settlement funding, the Department is dedicating \$700,000 in Special Revenue funding

and \$321,300 in risk management claims toward resolving the citywide streetlight outages in FY 2014.

**Street Maintenance Operating Programs:** To meet the impact of reduced Gas Tax and Community Sanitation funding available in FY 2014, appropriations in the Streets Division were redistributed to minimize the effect to existing infrastructure programs:

**Overlay / Paving Operations:** Due to funding limitations, Street Maintenance Operations will pave sixteen (16) lane miles of streets in FY 2014 as compared to seventeen (17) lane miles of streets in FY 2013. As was the case in FY 2013, staff will focus on paving intersections and shorter rough sections as opposed to major street re-paving.

**Crack Seal Program:** Crack Sealing is an effective proactive asphalt treatment program designed to extend the life of the street and reduce failure rates. With the reduction in the Overlay/Paving program, the Division proposes increased funding for the Crack Seal Program from \$491,500 in FY 2013 to \$647,000 in FY 2014.

**Pothole Repair Program:** As with the Crack Seal program, the Division is slightly increasing funding for pothole repairs from \$659,300 in FY 2013 to \$674,300 in FY 2014.

Street Maintenance Work Program			
Operating Programs	FY 2013	FY 2014	Variance
Overlay/Paving	1,741,000	1,623,500	(117,500)
Crack Sealing	491,500	647,000	155,500
Pothole Repair Program	659,300	674,300	15,000
Street Maintenance Repairs	1,484,900	1,530,100	45,200
Emergency Street Service	169,900	126,400	(43,500)
Concrete Strike Team	1,698,400	1,349,000	(349,400)
Landscape Maintenance	9,374,000	8,629,600	(744,400)
<b>Total by Fund</b>	<b>15,619,000</b>	<b>14,579,900</b>	<b>(1,039,100)</b>

**Street Maintenance Repairs:** Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for Street Maintenance Repairs is increasing from \$1,484,900 in FY 2013 to \$1,530,100 in FY 2014.

**Emergency Street Service Repairs:** Similar in scope to Street Maintenance Repairs, the Emergency Street Service program responds to afterhours street emergencies. Due to funding limitations, funding for this program is being reduced by \$43,500 in FY 2014. The Division will still respond to afterhour's street emergencies, however, the protocol for responding to those repairs has been changed in an attempt to reduce overtime.

**Concrete Strike Team:** The Concrete Strike Team is responsible for repairing tree damaged concrete sidewalks, curb and gutters throughout the city and is completely funded by ABx8 6 Gas Tax revenue. Due to a projected reduction in this revenue, the Department proposes defunding one of four concrete crews in FY 2014, resulting in an anticipated savings of \$349,400.

**Median Island Maintenance Program:** Community Sanitation funding is a major revenue source for the Median Island program as well as other programs such as Street Sweeping. Due to a critical need for new street sweeping equipment, Community Sanitation funding for the Median Island program has been reduced for one year which will affect tree trimming, irrigation systems and equipment, and landscaping. The overall reduction in funding for Median Island Maintenance program is \$744,400.

**Street Sweeping Program:** The Department will be replacing two Street Sweepers in FY 2014. The sweepers identified for replacement are vacuum type sweepers and have not performed well in comparison to the traditional broom type sweepers. They do not do well at collecting wet leaves, cannot be outfitted with needed leaf pushers and have had reliability/durability problems with the secondary engine (which is no longer made by Ford, the manufacturer). The typical service life of this type of sweeper is 5 years and these two will be almost 7 years old when they are replaced.

## TRANSPORTATION/FAX DEPARTMENT:

### *Staffing*

**Personnel Cost Reductions:** The Transportation Department's FY 2014 budget reflects a decrease in employee services due to the new ATU contract, three defunded positions, and the elimination of nine vacant positions associated with the Residential Solid Waste franchising.

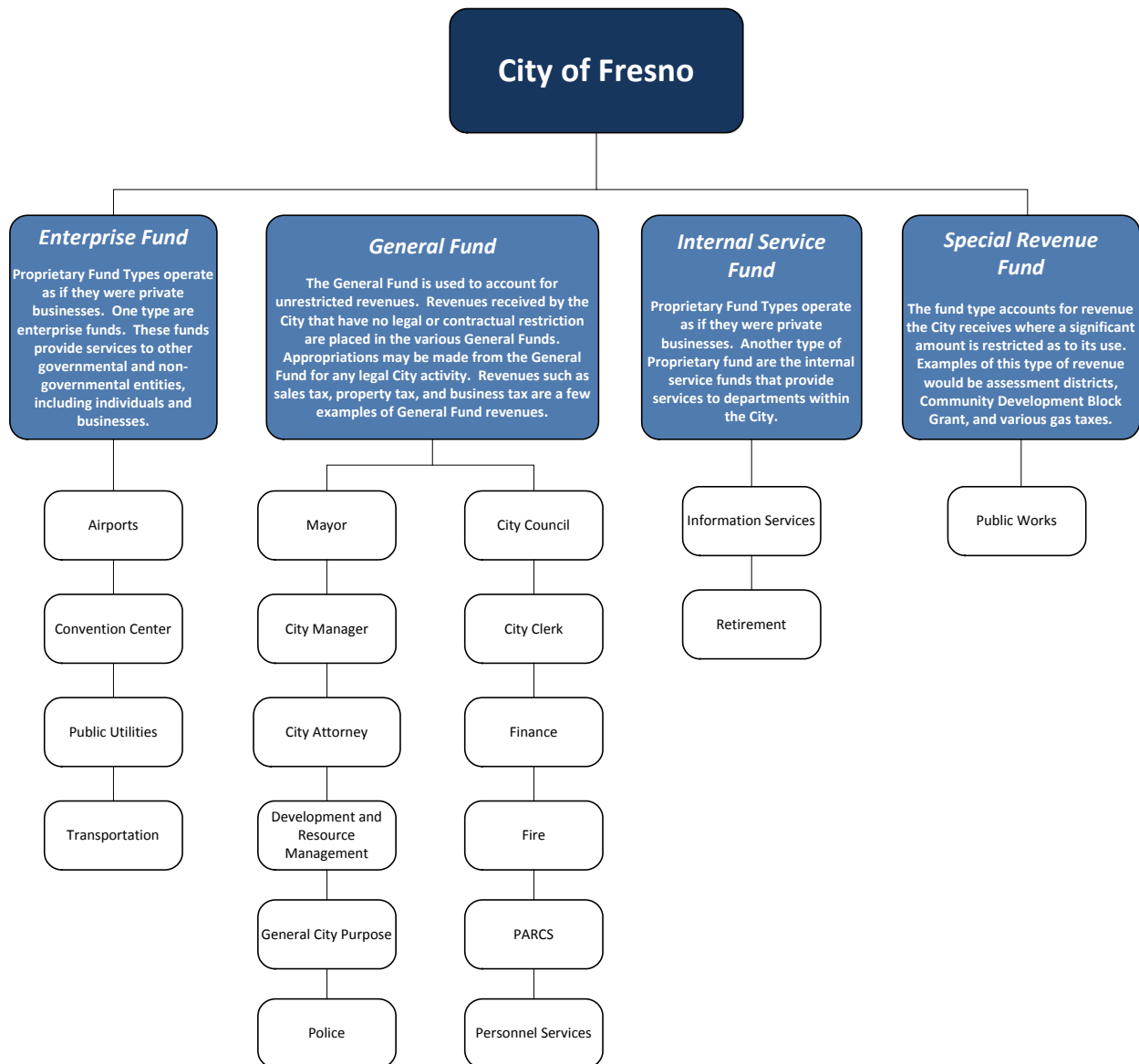
### *Appropriations*

**New Handy Ride Contract:** In January 2013 the Department of Transportation entered a three year contract with Keolis Transit America to provide demand response paratransit services (Handy Ride) within the Fresno-Metropolitan area. A total of \$3,728,300 has been budgeted for these services in FY 2014. This amount is \$533,800 more than the amount budgeted in the FY 2013.

**Fleet Management Fuel Appropriations and Reserves:** In FY 2013, fuel prices have remained stable and estimated expenses at year end are anticipated to be \$519,000 below budgeted appropriations. The Division is budgeting \$6.8 million for fuel in FY 2014 consistent with their analysis of historical data and forecasts by the US Energy Information Administration (EIA). This is approximately \$1.1 million less than the amount appropriated for FY 2013. In addition, the Division has also placed \$500,000 in contingency to address any market volatility.

**Impact of Solid Waste Franchising:** The FY 2014 Proposed Budget assumes the franchising of Residential Solid Waste operations effective August 1, 2013. The Solid Waste Division is one of the Fleet Management Division's larger customers and therefore the elimination of the residential operation greatly impacts staffing levels of this division. In FY 2014, the Division is eliminating nine vacant positions based on anticipated service levels. Eliminated positions include: one automotive parts specialist; one tire maintenance worker; one combination welder; three equipment service workers, and three heavy equipment mechanics. Cost savings equate to \$571,100.

# City Operating Fund Structure Chart



## Additional Fund Types used by the City:

**Capital Project Fund Type:** This fund type accounts for funds that are either restricted or designated for capital projects.

**Debt Service Fund Type:** The Debt Service Fund Type is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, Convention Center Exhibit Hall Expansion, and the Blosser Judgment Obligation Bonds.

**Note:** Structure is based on primary funding source for each Department.

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# Total City Resources & Appropriations

The total amount of money received by the City of Fresno in all appropriated funds is shown on this page. The total Net Resources amounts represent all the revenue available to pay for services and capital projects. It excludes interfund transfers, and interdepartmental charge revenue.

	FY 2012 Actuals	FY 2013 Amended	FY 2014 Proposed	Percent Change
Beginning Balance	204,812,000	253,377,500	285,168,300	12.5
<i>Local Taxes</i>				
Property Taxes <sup>(1)</sup>	64,774,400	99,413,500	104,101,100	4.7
Sales Tax <sup>(2)</sup>	71,743,400	71,340,900	75,500,700	5.8
Measure C	18,446,400	62,232,000	39,222,500	(37.0)
Room Tax	8,998,800	9,022,000	9,202,000	2.0
Real Estate Transfer Tax	775,200	849,000	866,000	2.0
Franchise Tax	10,645,900	13,020,500	18,128,200	39.2
Total Local Taxes	175,384,100	255,877,900	247,020,500	(3.5)
Licenses & Permits	21,556,900	22,770,400	23,317,600	2.4
<i>Intergovernmental</i>				
Federal	69,858,900	159,635,800	146,026,600	(8.5)
State <sup>(1)</sup>	90,708,300	74,221,600	71,975,000	(3.0)
Local <sup>(3)</sup>	12,846,300	28,435,800	19,547,600	(31.3)
Total Intergovernmental	173,413,500	262,293,200	237,549,200	(9.4)
Charges for Current Services	249,149,900	245,502,500	234,991,600	(4.3)
Fines	6,292,800	7,250,500	5,713,800	(21.2)
Other Revenue	13,980,800	14,742,900	13,365,800	(9.3)
Interdepartmental	94,595,300	87,651,100	84,119,600	(4.0)
Miscellaneous <sup>(4)</sup>	46,223,400	88,865,700	50,807,300	(42.8)
Transfers	16,195,600	15,878,900	15,925,200	0.3
<b>Total City Revenue</b>	<b>1,001,604,300</b>	<b>1,254,210,600</b>	<b>1,197,978,900</b>	<b>(4.5)</b>
Less: Net Interfund Transfers	16,195,600	15,878,900	15,925,200	0.3
Less: Interdepartmental Chrgs	86,418,300	90,952,300	89,785,400	(1.3)
<b>Total Net Resources</b>	<b>898,990,400</b>	<b>1,147,379,400</b>	<b>1,092,268,300</b>	<b>(4.8)</b>

<sup>(1)</sup> Starting in FY 2013, Property Tax in Lieu of MVLF is shown in Property Tax. In prior years it was shown under the "State" category.

<sup>(2)</sup> FY 2012 Sales Tax includes a one-time accrual of \$3.2 million to capture June's allocation in the year that it is earned.

<sup>(3)</sup> FY 2013 Local revenues include a \$11.6 million Clean Air Grant received by FAX from the San Joaquin Valley Air Pollution Control District.

<sup>(4)</sup> Miscellaneous revenues in FY 2014 are declining due to the receipt by the Water Division of a \$11.4 million state loan in FY 2013, and a \$22 million reduction in the amount of bond proceeds utilized for capital projects.

## APPROPRIATIONS BY CATEGORY

The total budget for all appropriated funds within the City of Fresno is shown on this page. The amounts shown as Total Net City budget represent the "net" budget after all interdepartmental charges are removed.

	FY 2012 Actuals	FY 2013 Amended	FY 2014 Proposed	Percent Change
Employee Services	279,329,200	296,447,100	286,501,000	(3.4)
Retirement Contribution	35,397,200	31,939,000	30,664,800	(4.0)
Pension Obligation Bonds	16,195,600	16,226,600	16,204,200	(0.1)
Operations & Maintenance	267,926,100	316,139,800	285,903,100	(9.6)
Interdepartmental Charges	86,418,300	90,952,300	89,785,400	(1.3)
Minor Capital	123,252,000	349,491,600	339,807,500	(2.8)
Contingencies	15,017,700	17,473,100	18,570,900	6.3
<b>Total Appropriations</b>	<b>823,536,100</b>	<b>1,118,669,500</b>	<b>1,067,436,900</b>	<b>(4.6)</b>
Less: Interdepartmental Charges	86,418,300	90,952,300	89,785,400	(1.3)
<b>Total Net City Budget</b>	<b>737,117,800</b>	<b>1,027,717,200</b>	<b>977,651,500</b>	<b>(4.9)</b>



# City Appropriations Summary by Function/Activity

## Including Operating, Capital & Debt Service

Department	FY 2012 Actuals	FY 2013 Amended	FY 2014 Proposed	% Change FY 2013 to FY 2014
<b>General Government</b>				
Mayor/CMO	3,085,400	8,087,000	6,383,000	(21.1)
Council	2,647,200	2,573,500	2,464,800	(4.2)
General City Purpose	34,044,000	20,680,100	21,936,300	6.1
Personnel Services	28,895,100	29,526,600	30,369,400	2.9
Finance	24,624,900	24,259,700	23,804,500	(1.9)
ISD	11,753,600	11,961,000	12,288,000	2.7
City Clerk	676,300	630,200	633,500	0.5
City Attorney	4,163,800	4,298,100	3,889,500	(9.5)
Totals	109,890,300	102,016,200	101,769,000	(0.2)
<b>Public Protection</b>				
Police	147,137,100	147,516,600	146,161,500	(0.9)
Fire	56,066,500	59,582,600	58,239,500	(2.3)
Totals	203,203,600	207,099,200	204,401,000	(1.3)
<b>Public Ways and Means</b>				
Public Works	71,520,500	165,717,700	152,973,000	(7.7)
Totals	71,520,500	165,717,700	152,973,000	(7.7)
<b>Culture and Recreation</b>				
Parks, After School, Recreation & Community Services	16,232,800	31,197,600	32,055,400	2.7
Totals	16,232,800	31,197,600	32,055,400	2.7
<b>Community Development</b>				
Development & Resource Management	30,839,200	53,739,200	48,333,100	(10.1)
Totals	30,839,200	53,739,200	48,333,100	(10.1)
<b>Enterprises (Business-Type Activities)</b>				
Department of Public Utilities	248,730,300	341,716,700	311,248,600	(8.9)
Transportation	73,777,600	157,586,500	153,182,000	(2.8)
Airports	58,597,000	43,599,800	47,888,200	9.8
Convention Center	10,744,800	18,996,600	17,410,600	(8.3)
Totals	391,849,700	561,899,600	529,729,400	(5.7)
Less: Expense Reduction	0	3,000,000	1,824,000	(39.2)
Less: Interdepartmental Charges	86,418,300	90,952,300	89,785,400	(1.3)
<b>Net Budget</b>	<b>737,117,800</b>	<b>1,027,717,200</b>	<b>977,651,500</b>	<b>(4.9)</b>



# City Revenues Summary by Function/Activity

## Including Operating, Capital & Debt Service

Department	FY 2012 Actuals	FY 2013 Amended	FY 2014 Proposed	% Change FY 2013 to FY 2014
<b>General Government</b>				
Mayor/CMO	9,067,500	12,342,300	9,264,500	(24.9)
Council	10,500	0	0	0.0
General City Purpose	212,839,900	217,774,100	227,893,000	4.6
General Services	57,100	0	0	0.0
Personnel Services	31,808,000	29,125,200	27,931,600	(4.1)
Finance	43,822,100	17,895,600	17,572,100	(1.8)
ISD	17,430,500	16,771,200	14,949,400	(10.9)
City Clerk	6,100	0	0	0.0
City Attorney	4,376,800	150,000	150,000	0.0
Totals	319,418,500	294,058,400	297,760,600	1.3
<b>Public Protection</b>				
Police	24,789,500	20,068,800	15,737,100	(21.6)
Fire	16,058,100	18,193,000	16,244,100	(10.7)
Totals	40,847,600	38,261,800	31,981,200	(16.4)
<b>Public Ways and Means</b>				
Public Works	119,459,000	177,670,800	138,454,800	(22.1)
Totals	119,459,000	177,670,800	138,454,800	(22.1)
<b>Culture and Recreation</b>				
Parks, After School, Recreation & Community Services	8,036,200	22,141,700	20,584,900	(7.0)
Totals	8,036,200	22,141,700	20,584,900	(7.0)
<b>Community Development</b>				
Development & Resource Management	(1,897,100)	33,309,900	40,955,200	23.0
Totals	(1,897,100)	33,309,900	40,955,200	23.0
<b>Enterprises (Business-Type Activities)</b>				
Department of Public Utilities	360,216,400	443,411,400	410,733,500	(7.4)
Transportation	97,191,300	176,891,400	182,709,100	3.3
Airports	47,118,300	49,827,800	57,234,700	14.9
Convention Center	11,214,100	18,637,400	17,564,900	(5.8)
Totals	515,740,100	688,768,000	668,242,200	(3.0)
<b>Total City Revenues</b>	<b>1,001,604,300</b>	<b>1,254,210,600</b>	<b>1,197,978,900</b>	<b>(4.5)</b>

# Summary by Fund Classification

## Appropriations

	FY 2012 Actuals	FY 2013 Amended	FY 2014 Proposed	% Change FY 2013 to FY 2014
<b>Governmental Activities</b>				
General Fund	210,980,600	237,405,400	244,991,000	3.2
Trust	1,119,000	0	0	0.0
Special Revenues	90,321,300	202,310,300	176,052,700	(13.0)
Capital	8,726,600	22,854,500	23,155,500	1.3
Debt Service	35,771,000	35,871,100	35,664,600	(0.6)
Subtotal	346,918,500	498,441,300	479,863,800	(3.7)
<b>Proprietary (Business-Like Activities)</b>				
Enterprise	383,198,800	526,497,400	492,153,900	(6.5)
Internal Service	93,418,800	93,730,800	95,419,200	1.8
Subtotal	476,617,600	620,228,200	587,573,100	(5.3)
Less: Interdepartmental Charges	86,418,300	90,952,300	89,785,400	(1.3)
<b>Net Budget</b>	<b>737,117,800</b>	<b>1,027,717,200</b>	<b>977,651,500</b>	<b>(4.9)</b>

## Revenues

	FY 2012 Actuals	FY 2013 Amended	FY 2014 Proposed	% Change FY 2013 to FY 2014
<b>Governmental Activities</b>				
General Fund <sup>(1)(2)</sup>	213,272,500	239,301,700	246,896,300	3.2
Trust	2,327,700	0	0	0.0
Special Revenues	84,884,800	174,236,500	126,745,400	(27.3)
Capital	36,725,900	44,380,700	43,876,700	(1.1)
Debt Service	35,945,700	35,940,600	35,693,900	(0.7)
Subtotal	373,156,600	493,859,500	453,212,300	(8.2)
<b>Proprietary (Business-Like Activities)</b>				
Enterprise	495,896,800	653,904,700	634,098,800	(3.0)
Internal Service	132,550,900	106,446,400	110,667,800	4.0
Subtotal	628,447,700	760,351,100	744,766,600	(2.0)
<b>Total</b>	<b>1,001,604,300</b>	<b>1,254,210,600</b>	<b>1,197,978,900</b>	<b>(4.5)</b>

(1) The General Fund Category includes amounts in the Emergency Reserve Fund and the 27th Pay Period Reserve.

(2) The General Fund Category totals are net of Transfers In/Out.

# City Appropriations Summary – FY 2014

## by Operating, Capital & Debt Service

Department	Operating	Capital	Debt Service	Total
<b>General Government</b>				
Mayor/CMO <sup>(1)</sup>	2,781,600	3,601,400	0	6,383,000
Council	2,390,900	73,900	0	2,464,800
General City Purpose	9,179,600	0	12,756,700	21,936,300
Personnel Services	30,369,400	0	0	30,369,400
Finance	7,607,600	0	16,196,900	23,804,500
ISD	12,288,000	0	0	12,288,000
City Clerk	633,500	0	0	633,500
City Attorney	3,889,500	0	0	3,889,500
<b>Totals</b>	<b>69,140,100</b>	<b>3,675,300</b>	<b>28,953,600</b>	<b>101,769,000</b>
<b>Public Protection</b>				
Police	144,084,800	90,000	1,986,700	146,161,500
Fire	56,648,300	130,000	1,461,200	58,239,500
<b>Totals</b>	<b>200,733,100</b>	<b>220,000</b>	<b>3,447,900</b>	<b>204,401,000</b>
<b>Public Ways and Means</b>				
Public Works	47,827,100	104,246,500	899,400	152,973,000
<b>Totals</b>	<b>47,827,100</b>	<b>104,246,500</b>	<b>899,400</b>	<b>152,973,000</b>
<b>Culture and Recreation</b>				
Parks, After School, Recreation & Community Services	15,737,200	13,954,500	2,363,700	32,055,400
<b>Totals</b>	<b>15,737,200</b>	<b>13,954,500</b>	<b>2,363,700</b>	<b>32,055,400</b>
<b>Community Development</b>				
Development & Resource Management	46,851,600	1,481,500	0	48,333,100
<b>Totals</b>	<b>46,851,600</b>	<b>1,481,500</b>	<b>0</b>	<b>48,333,100</b>
<b>Enterprises (Business-Type Activities)</b>				
Department of Public Utilities	108,403,600	164,686,500	38,158,500	311,248,600
Transportation	81,040,000	72,142,000	0	153,182,000
Airports	15,422,100	28,066,400	4,399,700	47,888,200
Convention Center	8,148,100	393,400	8,869,100	17,410,600
<b>Totals</b>	<b>213,013,800</b>	<b>265,288,300</b>	<b>51,427,300</b>	<b>529,729,400</b>
Less: Expense Reduction <sup>(2)</sup>	1,824,000	0	0	1,824,000
Less: Interdepartmental Charges	0	0	0	89,785,400
<b>Net Budget</b>	<b>591,478,900</b>	<b>388,866,100</b>	<b>87,091,900</b>	<b>1,067,436,900</b>

<sup>(1)</sup> The capital in this department consists of the Section 108 Loan repayment, the fund for affirmative Housing and the capital portions of NSP. These items are budgeted in this department for tracking purposes.

<sup>(2)</sup> This represents the total expense reduction needed in the General Fund. It has been placed here for accounting purposes only.

# Authorized Position Changes

The chart below details the position changes in each department for FY 2014. Additional detail on each position change can be found in the relevant departments' service changes. The Authorized Position Detail listing of all department positions, in addition to historical information, and the total number of authorized positions in the City can be found in the Background Information Section on page 273.

The position changes noted in the table below reflect the anticipated FY 2014 activity. The numerical adjustments in this table reflect whole position changes unlike the Authorized Position Detail, which notes changes by FTE.

Department	Funding Source	Position	Add	Delete	Net Change
<b>General Fund Departments</b>					
Development & Resource Management	General Fund	Project Manager	1		1
	General Fund	Planner III	2		2
	General Fund	Building Inspector II	1		1
	General Fund	Plans Examiner II	2		2
	General Fund	Engineer II	1		1
	General Fund	Management Analyst III		(1)	(1)
	General Fund	Economic Devel Coordinator		(1)	(1)
<i>Total DARM</i>			7	(2)	5
Fire Department	General Fund	Fire Captain		(2)	(2)
	General Fund	Firefighter Specialist		(3)	(3)
<i>Total Fire</i>			0	(5)	(5)
Police Department	General Fund	Laborer		(4)	(4)
<i>Total Police</i>			0	(4)	(4)
<b>Sub-Total General Fund Departments</b>			7	(11)	(4)
<b>Special Revenue</b>					
Public Works Department	Facilities	Air Conditioning Mechanic	1		1
	Facilities	Electrician	1		1
<i>Total Public Works</i>			2	0	2
<b>Sub-Total Special Revenue</b>			2	0	2
<b>Enterprise Departments</b>					
Airports	FYI Enterprise	Airport Public Safety Sup PPT	1		1
	FYI Enterprise	Senior Administrative Clerk	6		6
	FYI Enterprise	Airport Public Safety Sup FT		(1)	(1)
<i>Total Airports</i>			7	(1)	6
Transportation/FAX Department	Fleet ISF	Automotive Parts Specialist		(1)	(1)
	Fleet ISF	Combination Welder II		(1)	(1)
	Fleet ISF	Equipment Services Worker II		(3)	(3)
	Fleet ISF	Tire Maintenance Worker		(1)	(1)
	Fleet ISF	Heavy Equipment Mechanic II		(3)	(3)
<i>Total Transportation/FAX Dept</i>			0	(9)	(9)

# Authorized Position Changes

Department	Funding Source	Position	Add	Delete	Net Change
Department of Public Utilities	Water	Programmer/Analyst II	1		1
	Water	Landscape Water Cons Spec	1		1
	Water	Sr Water Sys Tele & DC Spec	1		1
	Water	Water System Operator I	2		2
	Water	Water System Operator II	1		1
	Water	Water System Operator III	5		5
	Wastewater	Senior Engineering Tech	1		1
	Capital	Project Manager	2		2
	Solid Waste	Administrative Clerk II		(2)	(2)
	Solid Waste	Senior Administrative Clerk		(3)	(3)
	Solid Waste	Senior Secretary		(1)	(1)
	Solid Waste	Customer Services Clerk II		(5)	(5)
	Solid Waste	Senior Customer Services Clerk		(1)	(1)
	Solid Waste	Programmer/Analyst III		(2)	(2)
	Solid Waste	Account Clerk II		(4)	(4)
	Solid Waste	Senior Account Clerk		(2)	(2)
	Solid Waste	Staff Assistant		(4)	(4)
	Solid Waste	Management Analyst II		(2)	(2)
		Solid Waste Safety/Training Spec.		(1)	(1)
	Solid Waste	Waste Container Maint. Asst.		(2)	(2)
	Solid Waste	Waste Collector Leadworker		(98)	(98)
	Solid Waste	Program Compliance Officer		(1)	(1)
	Solid Waste	Solid Waste System Supervisor		(6)	(6)
	Solid Waste	Laborer		(10)	(10)
	Solid Waste	Heavy Equipment Operator		(3)	(3)
	Solid Waste	Street Sweeper Operator II		(1)	(1)
	Solid Waste	Community Sanitation Sup I		(1)	(1)
<i>Total Department of Public Utilities</i>			14	(149)	(135)
<i>Sub-Total Enterprise</i>			14	(158)	(144)
<b>Total Changes Citywide</b>			<b>30</b>	<b>(170)</b>	<b>(140)</b>

## Sworn Safety Positions

Department	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Amended	FY 2014 Position Changes	FY 2014 Proposed Budget	FY 2014 Funded Positions
Police Department <sup>(1)</sup>	767	748	748	0	748	717
Fire Department	317	309	309	(-5)	304	304
Airports Department	5	5	5	0	5	5
<b>Totals</b>	<b>1,089</b>	<b>1,062</b>	<b>1,062</b>	<b>(-5)</b>	<b>1,057</b>	<b>1,026</b>

<sup>(1)</sup> the last column in the Sworn Safety Position table reflects the total number of sworn police positions that are fully funded in FY 2014. The Police Department has defunded thirty-one (31) sworn positions in FY 2014.

# FY 2013-2014 Community Development Block Grant

The Community Development Block Grant (CDBG), one of the longest-running programs of the U.S. Department of Housing and Urban Development (HUD), funds local community development activities such as affordable housing, anti-poverty programs, and infrastructure development. CDBG was enacted through the Housing and Community Development Act of 1974 and took effect in January 1975.



CDBG funds are allocated to more than 1,100 local and state governments on a formula basis; the total program is approximately \$3

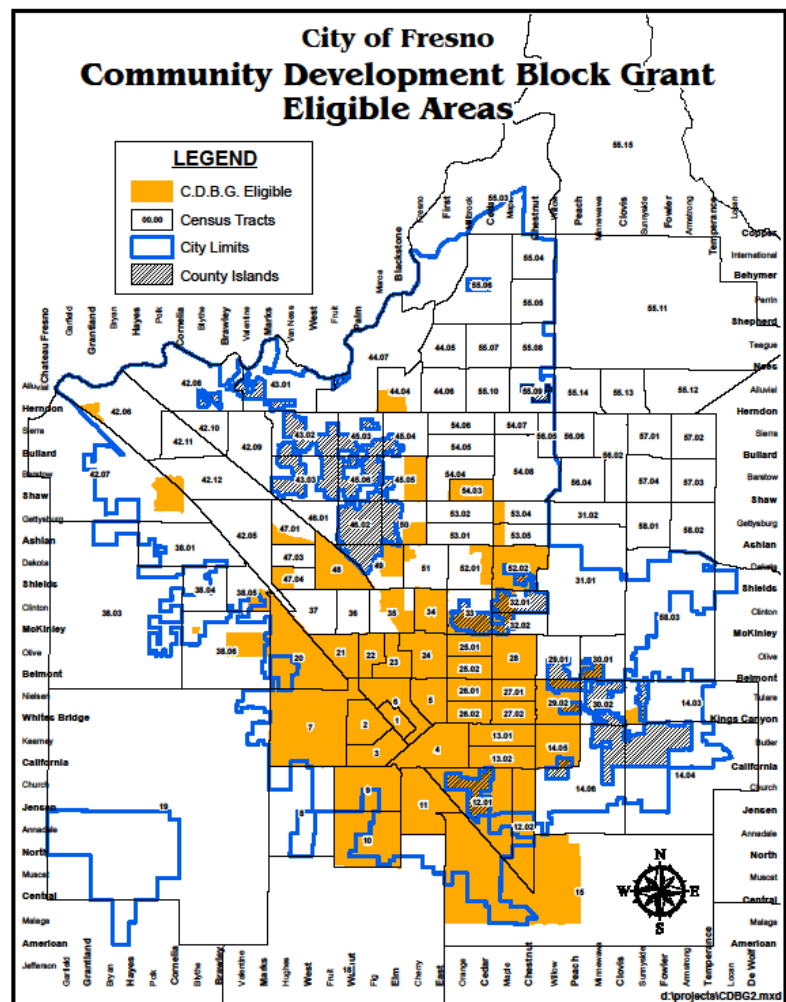
billion in FY 2013. Larger cities and urban counties, called "entitlement communities," are required to prepare and submit a "Consolidated Plan" that establishes goals for the use of CDBG funds. Grantees are also required to hold public meetings to solicit input from the community; ensuring that proposed projects are aligned with the community's most urgent needs.

CDBG projects must be consistent with broad national priorities for CDBG: activities that benefit low- and moderate-income people, the prevention or elimination of slums or blight, or other

community development activities to address an urgent threat to health or safety. CDBG funds may be used for community development activities (such as real estate acquisition, relocation, demolition, rehabilitation of housing and commercial buildings), construction of public facilities and improvements (such as water, sewer, and other utilities, street paving, and sidewalks), construction and maintenance of neighborhood centers, and the conversion of school buildings, public services, and economic development and job creation /retention activities. CDBG funds can also be used for preservation and restoration of historic properties in low-income neighborhoods.

## Overview of City CDBG

The CDBG fund has not been unaffected by the nationwide fiscal challenges. Indeed the FY 2014 entitlement is \$4.9 million a decrease of 15.0 percent from FY 2013. For FY 2014, over 63.1 percent of the total resources will be dedicated to housing development and rehabilitation,



maintaining neighborhoods by addressing substandard conditions and historic preservation. Public services will consume 12.3 percent and 15.6 percent will be used for planning and administration. The remaining 9.0 percent will be used for Section 108 debt service.

CDBG revenues used to build the Program's budget are comprised of the entitlement from HUD, program income, and carryover funds. The City can expect to receive an entitlement of \$4,870,300 in FY 2014, a decrease of 15.0 percent compared to FY 2013. Program income, which is the gross income received by the City and its subrecipients directly generated from the use of CDBG funds, is estimated at \$142,000. The carryover is the total of unused funds from prior fiscal years. This can occur when a capital project is completed under budget; when a program does not use all of its allocation; or when a project is not completed within that fiscal year.

twenty percent of the entitlement plus program income. For FY 2014 the "allocation caps" for Public Service and Administration are \$770,800 and \$1,027,840 respectively. Expenditures are classified according to the summary chart shown. Each of these will be detailed and explained in the paragraphs that follow.

## Acquisition and Rehabilitation

The Housing and Community Development Division utilizes a portion of the CDBG Program funds each year for administration and rehabilitation of affordable housing for low-income households. The Acquisition and Rehabilitation budget category consists of rehabilitation programs and program delivery that serves to absorb costs associated with the creation of affordable housing projects in the HOME program. The Low Income Assistance Grant

CDBG by TYPE	FY 2013 Adopted	FY 2014 Proposed	FY13/FY14 Difference
<b>Resources</b>			
Program Entitlement	5,729,800	4,870,300	-15.0%
Program Income	51,700	142,000	174.7%
Estimated Carryover	516,700	126,600	-75.5%
<b>Total CDBG Resources</b>	<b>6,298,200</b>	<b>5,138,900</b>	<b>-18.4%</b>
<b>Acquisition &amp; Rehabilitation</b>			
Senior Paint Program	65,500	55,700	-15.0%
Emergency Repair Grant Program	50,000	0	-100.0%
Community Revitalization Activities	2,836,700	2,263,900	-20.2%
Low Income Assist Grant Prog for Code Compliance	40,000	39,600	-1.0%
Anti-Graffiti Program	1,032,700	883,400	-14.5%
Subtotal Acquisition & Rehabilitation	4,024,900	3,242,600	
<b>Economic Development</b>			
Section 108 Loan Repayment	443,900	461,200	3.9%
<b>Planning &amp; Administration</b>			
Historic Preservation	117,600	20,300	-82.7%
Housing & Community Development (HOME Admin)	544,700	147,400	-72.9%
Housing & Community Development (Housing Admin)	150,000	316,700	111.1%
Grant Monitoring and Administration	236,600	291,800	23.3%
Fair Housing Council - (required by HUD)	25,000	25,000	0.0%
Subtotal Planning & Administration	1,073,900	801,200	
<b>Public Service</b>			
Senior Hot Meals	177,900	151,600	-14.8%
Police DCST Teams	567,400	482,300	-15.0%
Subtotal Public Service	745,300	633,900	
<b>Total Uses of CDBG</b>	<b>6,288,000</b>	<b>5,138,900</b>	<b>-18.3%</b>

In addition to the activity limitations placed upon CDBG, HUD has also limited the use of CDBG for certain types of projects/programs. By regulation, all Public Service activities are capped at fifteen percent of the entitlement plus program income. Planning and Administration activities are capped at

program addresses health and safety issues for low income homeowners who have received a health and safety citation from the City's Community Revitalization Division. The program is offered citywide and helps the homeowner repair items that need immediate attention but are unable to afford to correct the problem.

The Community Revitalization Division mission is to foster healthy and thriving communities through collaborative efforts with City departments, other government agencies, non-profits, businesses, faith-

based organizations, civic groups, residents, and grassroots advocates in an effort to build better communities. Community Revitalization focuses on nurturing strong neighborhoods, and as such address neighborhood challenges, such as efforts to



obtain compliance with property maintenance, public nuisance and civic engagement standards. Working with a team or independently, the division seeks to overcome barriers to neighborly interaction, and we attempt to strengthen the bonds that make neighborhoods livable.

The Community Revitalization Division will maintain its activities in the CDBG areas in accordance with the following specific guidelines: ensure that existing housing is safe, healthy and well structured; elimination of visual blight caused by trash, inoperable vehicles, and other public nuisances; compliance with land use, development standards, dangerous building codes, real property ordinance, and public nuisance codes; compliance with Lead Based Paint requirements, focusing on housing with children ages six and under; and identification and prosecution of persons responsible for illegal dumping.

CDBG by DEPARTMENT	FY 2013 Adopted	FY 2014 Proposed	FY13/FY14 Difference
<b>Development and Resource Management (DARM)</b>			
Housing & Community Development (HOME Admin)	544,700	147,400	-72.9%
Housing & Community Development (Housing Admin)	150,000	316,700	100.1%
Senior Paint Program	65,500	55,700	-15.0%
Emergency Repair Grant Program	50,000	0	-100.0%
Community Revitalization Activities	2,836,700	2,263,900	-20.2%
Low Income Assist Grant Prog for Code Compliance	40,000	39,600	-1.0%
Historic Preservation	117,600	20,300	-82.7%
Grant Monitoring and Administration	236,600	291,800	23.3%
	4,041,100	3,135,400	-22.4%
<b>Mayor/City Manager's Office</b>			
Section 108 Loan Repayment	443,900	461,200	3.9%
Fair Housing Council - (required by HUD)	25,000	25,000	0.0%
	468,900	486,200	
<b>Parks, After School, Recreation &amp; Community Services</b>			
Senior Hot Meals	177,900	151,600	-14.8%
<b>Police Department</b>			
Anti-Graffiti Program	1,032,700	883,400	-14.5%
Police DCST Teams	567,400	482,300	-15.0%
	1,600,100	1,365,700	
<b>Total CDBG by Department</b>	<b>6,288,000</b>	<b>5,138,900</b>	<b>-18.3%</b>

The Anti-Graffiti Program is responsible for the removal of graffiti from the exterior of structures and commercial buildings, and other areas where blight and vandalism occur. Graffiti is removed regularly to protect neighborhood livability and create a climate conducive to business activities.

## Public Services

Senior Hot Meals (SHM) provides a nutritional lunch program for adults 62 and older. Senior Hot Meals has reduced the number sites from 15 to 5, however the PARCS Department is working with the Fresno Madera Area Agency on Aging (FMAAA) to continue providing 80 percent of the meals previously supplied. SHM will continue to operate at: 1) Mosqueda Community Center; 2) Ted C. Wills Community Center; 3) Pinedale Community Center; 4) Mary Ella Brown Community Center; and 5) Senior Citizens Village. The open SHM Centers are strategically deployed throughout the community with operations occurring in North Fresno (Pinedale) Central Fresno (Ted C. Wills), Southeast Fresno (Mosqueda & Senior Citizens Village), and Southwest Fresno (Mary Ella Brown).

The Centers will operate Monday thru Friday from 10:00am to 1:00pm. Staff will provide the meal service and program compliance documentation, recreational activities, volunteer coordination/recruitment, and monthly dances. The Ted C. Wills Community Center will have two senior coordinators assigned to the site because of the size of the site. The SHM program will continue to have a site monitor that will assist staff in compliance and

paper work reporting needs. The monthly dances will be centered out of the Ted C. Wills Community Center.

The five remaining open sites will be FMAAA sponsored sites, and they will cover the meal costs. FMAAA is creating a business plan for the PARCS SHM that will reflect 80 percent of meals served that were previously delivered at the 15 PARCS SHM sites. PARCS will continue to partner with outside



groups and obtain grants to operate the senior exercise program.

District Crime Suppression Team (DCST) members work within CDBG areas to pro-actively address criminal activity in neighborhoods plagued with higher crime rates. DCST activities include parole and probation searches, serving narcotic search warrants, responding quickly to violent in-progress crimes, verifying the location of high risk sex registrants, and conducting prostitution/vice operations. Additionally, DCST participates in neighborhood crime prevention activities. Emphasis is placed on developing liaisons with the community to eliminate crime and make neighborhoods safer.

## **Economic Development**

The annual payment of Debt Service is required to repay Section 108 loans for the Regional Medical Center, Senior Center, and Street and Park Improvements within CDBG areas.

## **Planning & Administration**

CDBG Administration ensures all federal regulations are met for entitlement programs and subcomponents of CDBG. Program administration includes the preparation of the Consolidated Plan (ConPlan), Citizen Participation Plan, Annual Action Plan as well as the Consolidated Annual Evaluation and Performance Report (CAPER).

The Fair Housing Council of Central California (FHCCC) will provide a comprehensive program of education and enforcement of state and federal fair housing laws. Education (housing civil rights) will encompass outreach to Fresno city residents, landlords, property managers, real estate industry, housing-related insurance brokers/agents, lenders, and banking representatives. Resolution of housing discrimination claims of Fresno city residents will be accomplished by investigation (and testing) of credible claims by FHCCC and by assisting claimants with case referrals to HUD, the California Department of Fair Employment and Housing, or mediation and/or injunctive relief through state or federal court. The project will serve 1,500 city residents (it is estimated that more than 60 percent of these residents will be low-income and minority residents) with housing discrimination or unfair lending issues.

# FY 2013-2014 Measure C Extension Revenue and History

Through an extension approved by the voters in 2006, the Measure C sales and use tax has been extended for another 20 years. The new Measure C Extension funds are distributed by the Fresno County Transportation Authority (FCTA) according to the Measure C Extension Expenditure Plan. The Expenditure Plan identifies how the funds will be allocated and includes general implementation guidelines for each of the six funding programs, including local agency pass through programs, subprograms and category funds.



The Measure C Extension Plan is a multi-modal funding program, which distributes the funds to the City of Fresno through three

main programs: the Regional Public Transit Program; the Local Transportation Program; and the Regional Transportation Program. In past years, the City has used the funds to complete an extensive list of transportation infrastructure projects throughout the City of Fresno.

The City will continue these improvements under the Measure C Extension.

However, added emphasis will now be given toward all modes of

transportation with the overall goal of improving the City's local transportation system and air quality.

In FY 2013, actual Measure C revenue is estimated to grow by an average of six percent by year end. Based on actual cash receipts year to date and the year end estimates, Measure C revenue is projected to increase by

an average of two percent in FY 2014. All revenue reflected in the attached table is actual Measure C distributions exclusive of carryover, interest and transfers.

## PUBLIC TRANSIT PROGRAM:

The goal is to expand mass transit programs that have a demonstrated ability to get people out of their cars and improve air quality. The transit agencies would use the funds to address major new expansions of the express, local and feeder bus service to include additional:

- Routes
- Buses (including low emission)
- Night and Weekend Service
- Bus Shelters
- Safer access to Public Transit Services.

## LOCAL TRANSPORTATION PROGRAM:

The goal is to improve the City's local transportation program by addressing the troubling problem of aging streets and road infrastructure. Funding is provided to fill potholes, repave streets, improve sidewalks, and upgrade the local transportation infrastructure. The funding is distributed as follows:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian / Trails / Bicycle Facilities

## REGIONAL TRANSPORTATION PROGRAM:

The Regional Transportation Program provides for

the movement of goods, services, and people throughout the County. The Fresno Yosemite International Airports is an important component of both the urban and rural area transportation

<i>Measure C Revenue</i>	<i>Public Works</i>	<i>FAX</i>	<i>Airports</i>	<i>Total Revenue</i>
<b>2010 Actuals</b>	7,139,359	6,559,629	478,805	14,177,793
<b>2011 Actuals</b>	7,571,669	6,915,239	504,765	14,991,673
<b>2012 Actuals</b>	8,504,557	7,650,285	558,415	16,713,257
<b>2013 Amended</b>	8,811,900	7,850,800	570,200	17,232,900
<b>2014 Proposed</b>	9,299,200	8,602,400	616,000	18,517,600

systems and is critical to the continued economic development in Fresno County. Funding for the program is designed for runway and infrastructure rehabilitation, runway land acquisition and construction, and associated infrastructure construction projects.

# Interfund Transfer Summary

General Fund-Debt Service		Amount	Description
Public Safety related Debt Service		2,333,300	Fire Facilities, Police Chiller, Misc Improvmnts
Street Light Acquisition		452,400	Partial pymt, remainder paid by Gas Tax
Judgment Obligation Bond Blosser		546,800	
No Neighborhood Left Behind		3,531,700	
Convention/Conference Center Improvements		5,415,400	Conv Ctr Phase I & II; Selland D/S
2001 Stadium Debt Service		1,805,100	
California Infrastructure Bank		140,700	Roeding Business Park/RDA
Bee Building/Granite Park		1,539,300	
Garage/Parking Lot Improvements		2,615,500	Lease Revenue Bonds 2004
Other Miscellaneous		371,200	New Market Tax Credit, City Hall Refinancing
General Fund Non-Debt Service Transfers			
Transfer to FYI Surplus Revenue		909,000	GAP settlement payment
Transfers to Convention Center		1,814,300	To fund operations
Transfers to Fresno Metropolitan Museum/Granite Park		482,800	Security, maintenance costs, CAM fees, legal
Transfer to Stadium Operating/Capital		1,300,000	Per contract – operating & capital reimburse
Transfer to Stadium D/S from Parking Revenues		344,100	Per contract
Transfer for 27 <sup>th</sup> Pay Period Reserve		400,000	For the next occurrence of a 27 <sup>th</sup> pay period
Transfers for Deficit Recovery		7,133,000	Parking Fund, Development Enterprise
Net Miscellaneous Transfers		122,800	Grant match, Enterprise Zone, POST payment
Non-General Fund Transfers			
Airports			
Debt Service	4,350,300	25,852,200	Other Revenue transfers represent the Airports revenues that are received in a Surplus revenue fund then transferred into other airport funds as needed.
Grant Matches	2,166,900		
FATRA	1,361,000		
Other	17,974,000		
Information Services Department		281,900	To close out Electronics & Communications fund into operating
PARCS		539,700	Debt Service; close out of funds
Public Utilities		37,445,900	
Debt Service	21,874,800		
Operations/Capital	15,571,100		
Public Works		8,094,200	Streetlight repair, debt service
Transportation/FAX		25,290,900	Grant matches, build reserves
Police		90,000	RTC lease; Overhead charges to SE & CE projects

Note 1: The transfers shown for Debt Service may not be the total debt service payment for FY 2014. This is due to a number of factors, among them is interest earned with the Trustee being used to offset the total debt service payment and Trustee Fees that are included in the transfer but are not part of the Debt Service.

Note 2: A detailed listing of all the transfers summarized above can be found in the Supplemental Information section, pages 274 to 280.

# Combined Fund Summary

Description	General Fund	Special Revenue Funds	Capital Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Total
<b>Revenues</b>							
Beginning Balance	1,505,300	(17,272,300)	32,414,500	236,424,500	32,068,500	27,800	285,168,300
Taxes	207,072,700	39,333,700	200	622,000	500	0	247,029,100
Licenses & Permits	23,317,600	0	0	0	0	0	23,317,600
Intergovernmental Revenue	4,420,800	98,260,000	3,368,800	129,117,600	2,382,000	0	237,549,200
Charges for Services	24,882,500	9,716,500	8,531,900	190,583,400	1,277,300	0	234,991,600
Fines	3,484,100	92,500	0	10,600	2,126,600	0	5,713,800
Other Revenue	303,200	462,400	172,200	12,236,900	181,900	600	13,357,200
Interdepartmental Charges for Services	9,026,400	0	0	20,200	71,842,800	3,230,200	84,119,600
Misc. Revenue	3,794,100	207,600	2,655,900	43,361,500	788,200	0	50,807,300
Transfers	(30,910,400)	(4,055,000)	(3,266,800)	21,722,100	0	32,435,300	15,925,200
<b>Total Revenues</b>	<b>246,896,300</b>	<b>126,745,400</b>	<b>43,876,700</b>	<b>634,098,800</b>	<b>110,667,800</b>	<b>35,693,900</b>	<b>1,197,978,900</b>
<b>Expenditures</b>							
Employee Services	191,424,600	37,673,000	4,052,800	79,587,700	20,631,900	0	333,370,000
Purchased Prof and Tech	11,694,700	13,193,200	126,500	33,233,900	6,305,300	91,300	64,644,900
Purchased Property Services	6,251,800	3,585,900	1,453,900	23,138,100	4,846,300	0	39,276,000
Other Purchased Services	675,900	335,600	700	710,800	3,963,500	0	5,686,500
Supplies	3,177,200	4,740,000	51,800	23,165,700	12,464,700	0	43,599,400
Property	3,583,100	81,437,400	10,470,700	225,238,000	19,078,300	0	339,807,500
Other Objects	2,747,300	22,221,000	5,395,100	63,663,600	3,096,000	35,573,300	132,696,300
Interdepartmental Charges	25,436,400	12,862,100	1,604,000	43,066,100	6,816,800	0	89,785,400
Contingencies	0	4,500	0	350,000	3,500,000	0	3,854,500
Insurance Claims, Refunds	0	0	0	0	14,716,400	0	14,716,400
Performance Pay	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>244,991,000</b>	<b>176,052,700</b>	<b>23,155,500</b>	<b>492,153,900</b>	<b>95,419,200</b>	<b>35,664,600</b>	<b>1,067,436,900</b>
Ending Balance	1,905,300	(49,307,300)	20,721,200	141,944,900	15,248,600	29,300	130,542,000

**Note 1:** The Beginning & Ending Balance in the General Fund Type includes \$1,505,300 Emergency Fund and \$400,000 27th Pay Period Reserve.

**Note 2:** Special Revenue Fund includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

## GENERAL FUND

Description	City Council	Office of the Mayor	City Clerk	City Attorney	Police	Fire	Parks & Recreation
<b>Revenues</b>							
Beginning Balance	0	0	0	0	0	0	0
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	165,000	360,000	0
Intergovernmental Revenue	0	0	0	0	1,597,900	1,641,500	45,400
Charges for Services	0	0	0	150,000	4,539,300	3,226,500	1,280,400
Fines	0	0	0	0	30,500	3,000	0
Other Revenue	0	0	0	0	1,500	18,100	144,800
Interdepartmental Charges for Services	0	0	0	0	6,100	0	0
Misc. Revenue	0	26,200	0	0	126,000	175,000	62,400
Transfers	0	0	0	0	0	0	0
<b>Total Revenues</b>	<b>0</b>	<b>26,200</b>	<b>0</b>	<b>150,000</b>	<b>6,466,300</b>	<b>5,424,100</b>	<b>1,533,000</b>
<b>Expenditures</b>							
Employee Services	1,718,900	1,758,800	400,100	3,078,400	118,606,600	41,203,000	4,892,500
Purchased Prof and Tech	5,000	25,200	12,700	177,300	919,700	939,900	3,358,700
Purchased Property Services	0	0	7,500	9,500	1,462,000	1,683,200	1,580,500
Other Purchased Services	24,900	27,100	8,100	28,600	170,400	91,400	16,200
Supplies	17,900	7,600	3,900	17,100	546,900	856,800	376,200
Property	0	0	50,000	0	60,000	2,684,300	579,000
Other Objects	269,000	36,100	500	63,100	158,200	11,400	138,600
Interdepartmental Charges	423,200	286,000	150,700	515,500	13,894,900	1,713,800	1,827,000
Contingencies	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>2,458,900</b>	<b>2,140,800</b>	<b>633,500</b>	<b>3,889,500</b>	<b>135,818,700</b>	<b>49,183,800</b>	<b>12,768,700</b>
Ending Balance	(2,458,900)	(2,114,600)	(633,500)	(3,739,500)	(129,352,400)	(43,759,700)	(11,235,700)

**Note 1:** The Beginning & Ending Balance in the General Fund Type includes \$1,505,300 Emergency Fund and \$400,000 27th Pay Period Reserve.

**Note 2:** Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

## Combined Fund Summary

### GENERAL FUND

Description	Public Works	General City Purpose	Development and Resource Mgmt	Administrative Services Dept	Information Services	Finance	Personnel Services	Total
<b>Revenues</b>								
Beginning Balance	0	1,505,300	0	0	0	0	0	1,505,300
Taxes	900	207,071,800	0	0	0	0	0	207,072,700
Licenses & Permits	362,500	18,256,000	4,174,100	0	0	0	0	23,317,600
Intergovernmental Revenue	285,700	850,000	0	0	0	300	0	4,420,800
Charges for Services	4,612,200	597,000	9,865,700	0	0	592,900	18,500	24,882,500
Fines	0	1,200,000	2,250,600	0	0	0	0	3,484,100
Other Revenue	6,200	60,000	72,200	0	0	400	0	303,200
Interdepartmental Charges for Services	0	8,123,500	76,300	0	0	820,500	0	9,026,400
Misc. Revenue	298,200	2,716,000	429,200	0	0	(38,900)	0	3,794,100
Transfers	(451,400)	(30,052,100)	(406,900)	0	0	0	0	(30,910,400)
<b>Total Revenues</b>	<b>5,114,300</b>	<b>210,327,500</b>	<b>16,461,200</b>	<b>0</b>	<b>0</b>	<b>1,375,200</b>	<b>18,500</b>	<b>246,896,300</b>
<b>Expenditures</b>								
Employee Services	3,785,500	173,100	10,226,600	(1,824,000)	317,600	4,792,700	2,294,800	191,424,600
Purchased Prof and Tech	537,700	1,800,200	3,295,200	0	500	447,500	175,100	11,694,700
Purchased Property Services	779,500	0	525,200	0	0	204,400	0	6,251,800
Other Purchased Services	5,100	15,000	44,100	0	0	144,200	100,800	675,900
Supplies	309,900	0	144,200	0	1,000	888,900	6,800	3,177,200
Property	57,800	0	60,000	0	0	92,000	0	3,583,100
Other Objects	150,100	1,300,000	595,200	0	0	19,500	5,600	2,747,300
Interdepartmental Charges	1,408,900	1,110,300	2,586,700	0	43,500	1,018,400	457,500	25,436,400
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>7,034,500</b>	<b>4,398,600</b>	<b>17,477,200</b>	<b>(1,824,000)</b>	<b>362,600</b>	<b>7,607,600</b>	<b>3,040,600</b>	<b>244,991,000</b>
Ending Balance	(1,920,200)	205,928,900	(1,016,000)	1,824,000	(362,600)	(6,232,400)	(3,022,100)	1,905,300

**Note 1:** The Beginning & Ending Balance in the General Fund Type includes \$1,505,300 Emergency Fund and \$400,000 27th Pay Period Reserve.

**Note 2:** Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

## SPECIAL REVENUE FUNDS

Description	City Council	Office of the Mayor	Police	Fire	Parks & Recreation	Public Works
<b>Revenues</b>						
Beginning Balance	0	1,317,300	542,200	570,500	(342,300)	(18,940,200)
Taxes	0	0	0	0	0	29,729,300
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	7,321,000	3,754,300	240,000	13,067,100	46,657,300
Charges for Services	0	200,000	1,515,100	6,681,800	865,500	454,100
Fines	0	0	92,500	0	0	0
Other Revenue	0	8,000	1,300	1,000	137,800	3,800
Interdepartmental Charges for Services	0	0	0	0	0	0
Misc. Revenue	0	142,000	25,000	21,000	70,900	(76,300)
Transfers	0	250,000	(330,000)	0	245,000	(2,410,200)
<b>Total Revenues</b>	<b>0</b>	<b>9,238,300</b>	<b>5,600,400</b>	<b>7,514,300</b>	<b>14,044,000</b>	<b>55,417,800</b>
<b>Expenditures</b>						
Employee Services	0	214,000	4,788,200	7,000,100	1,304,300	14,994,000
Purchased Prof and Tech	0	138,900	820,400	5,900	529,000	6,484,300
Purchased Property Services	0	1,000	195,300	26,600	200	3,217,100
Other Purchased Services	0	17,700	164,000	58,100	2,500	28,400
Supplies	0	8,000	418,100	215,500	507,400	1,881,600
Property	0	3,115,200	372,000	32,900	11,789,600	65,942,500
Other Objects	5,900	698,600	178,400	0	10,400	2,320,600
Interdepartmental Charges	0	48,800	29,700	125,400	71,300	9,870,300
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>5,900</b>	<b>4,242,200</b>	<b>6,966,100</b>	<b>7,464,500</b>	<b>14,214,700</b>	<b>104,738,800</b>
Ending Balance	(5,900)	4,996,100	(1,365,700)	49,800	(170,700)	(49,321,000)

**Note 1:** CDBG revenue is captured in the Mayor/City Manager Department; however, appropriations are spread across citywide departments. The CDBG fund is balanced overall.

**Note 2:** The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

**Note 3:** The Development and Resource Management balance includes a fund deficit of a negative \$2,311,700 for the Housing/Neighborhood Revitalization Operating Fund.

## Combined Fund Summary

### SPECIAL REVENUE FUNDS

Description	General City Purpose	Development and Resource Mgmt	Convention Center	FAX	Total
<b>Revenues</b>					
Beginning Balance	(13,400)	(2,142,000)	162,000	1,573,600	(17,272,300)
Taxes	727,100	274,900	0	8,602,400	39,333,700
Licenses & Permits	0	0	0	0	0
Intergovernmental Revenue	0	27,220,300	0	0	98,260,000
Charges for Services	0	0	0	0	9,716,500
Fines	0	0	0	0	92,500
Other Revenue	300,500	0	0	10,000	462,400
Interdepartmental Charges for Services	0	0	0	0	0
Misc. Revenue	0	25,000	0	0	207,600
Transfers	628,800	0	0	(2,438,600)	(4,055,000)
<b>Total Revenues</b>	<b>1,643,000</b>	<b>25,378,200</b>	<b>162,000</b>	<b>7,747,400</b>	<b>126,745,400</b>
<b>Expenditures</b>					
Employee Services	0	5,581,700	0	3,790,700	37,673,000
Purchased Prof and Tech	324,800	4,889,900	0	0	13,193,200
Purchased Property Services	125,700	20,000	0	0	3,585,900
Other Purchased Services	0	64,900	0	0	335,600
Supplies	0	27,400	0	1,682,000	4,740,000
Property	0	0	162,000	23,200	81,437,400
Other Objects	1,160,000	17,847,100	0	0	22,221,000
Interdepartmental Charges	32,500	2,420,400	0	263,700	12,862,100
Contingencies	0	4,500	0	0	4,500
Insurance Claims, Refunds	0	0	0	0	0
Performance Pay	0	0	0	0	0
<b>Total Expenditures</b>	<b>1,643,000</b>	<b>30,855,900</b>	<b>162,000</b>	<b>5,759,600</b>	<b>176,052,700</b>
Ending Balance	0	(5,477,700)	0	1,987,800	(49,307,300)

**Note 1:** CDBG revenue is captured in the Mayor/City Manager Department; however, appropriations are spread across citywide departments. The CDBG fund is balanced overall.

**Note 2:** The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

**Note 3:** The Development and Resource Management balance includes a fund deficit of a negative \$2,311,700 for the Housing/Neighborhood Revitalization Operating Fund.



## CAPITAL FUNDS

Description	Police	Fire	Parks & Recreation	Public Works	Convention Center	Total
<b>Revenues</b>						
Beginning Balance	293,700	1,733,500	226,500	30,210,000	(49,200)	32,414,500
Taxes	0	0	0	200	0	200
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	3,368,800	0	3,368,800
Charges for Services	0	0	35,000	8,496,900	0	8,531,900
Fines	0	0	0	0	0	0
Other Revenue	0	11,000	5,200	153,300	2,700	172,200
Interdepartmental Charges for Services	0	0	0	0	0	0
Misc. Revenue	0	100,000	2,061,900	316,100	177,900	2,655,900
Transfers	90,000	0	(80,900)	(3,275,900)	0	(3,266,800)
<b>Total Revenues</b>	<b>383,700</b>	<b>1,844,500</b>	<b>2,247,700</b>	<b>39,269,400</b>	<b>131,400</b>	<b>43,876,700</b>
<b>Expenditures</b>						
Employee Services	30,000	25,000	80,900	3,895,900	21,000	4,052,800
Purchased Prof and Tech	0	0	0	126,400	100	126,500
Purchased Property Services	0	0	0	1,453,900	0	1,453,900
Other Purchased Services	0	0	0	700	0	700
Supplies	0	0	0	51,800	0	51,800
Property	0	100,000	2,136,100	8,140,100	94,500	10,470,700
Other Objects	60,000	0	44,500	5,290,100	500	5,395,100
Interdepartmental Charges	0	5,000	51,800	1,531,900	15,300	1,604,000
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>90,000</b>	<b>130,000</b>	<b>2,313,300</b>	<b>20,490,800</b>	<b>131,400</b>	<b>23,155,500</b>
Ending Balance	293,700	1,714,500	(65,600)	18,778,600	0	20,721,200

## Combined Fund Summary

### ENTERPRISE FUNDS

Description	Police	Parks & Recreation	Public Works	Development and Resource Mgmt	Public Utilities	Airports	Convention Center	FAX	Total
<b>Revenues</b>									
Beginning Balance	0	435,100	19,895,400	(2,612,200)	196,004,000	6,223,000	175,500	16,303,700	236,424,500
Taxes	0	0	500	0	5,500	616,000	0	0	622,000
Licenses & Permits	0	0	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	147,800	0	3,687,900	27,129,600	0	98,152,300	129,117,600
Charges for Services	1,300,000	40,000	8,691,800	0	156,871,600	13,531,000	150,000	9,999,000	190,583,400
Fines	0	0	0	0	500	10,100	0	0	10,600
Other Revenue	0	240,100	95,200	(5,000)	1,769,100	8,891,700	1,157,100	88,700	12,236,900
Interdepartmental Charges for Services	0	0	0	0	100	0	0	20,100	20,200
Misc. Revenue	0	0	303,500	0	37,718,700	(75,700)	5,110,000	305,000	43,361,500
Transfers	0	(320,200)	(193,100)	1,733,000	6,475,900	909,000	10,678,900	2,438,600	21,722,100
<b>Total Revenues</b>	<b>1,300,000</b>	<b>395,000</b>	<b>28,941,100</b>	<b>(884,200)</b>	<b>402,533,300</b>	<b>57,234,700</b>	<b>17,271,500</b>	<b>127,307,400</b>	<b>634,098,800</b>
<b>Expenditures</b>									
Employee Services	1,290,000	26,500	4,630,500	0	41,616,200	9,558,800	0	22,465,700	79,587,700
Purchased Prof and Tech	0	0	255,200	0	12,465,200	4,205,200	6,758,200	9,550,100	33,233,900
Purchased Property Services	0	0	665,800	0	17,286,500	3,504,600	0	1,681,200	23,138,100
Other Purchased Services	0	0	7,600	0	431,500	98,400	0	173,300	710,800
Supplies	10,000	0	831,200	0	17,614,500	559,600	0	4,150,400	23,165,700
Property	0	367,800	424,500	0	135,584,700	21,008,600	100,000	67,752,400	225,238,000
Other Objects	0	0	661,000	0	47,501,700	4,472,200	10,259,000	769,700	63,663,600
Interdepartmental Charges	0	700	3,544,500	0	30,289,600	4,480,800	0	4,750,500	43,066,100
Contingencies	0	0	0	0	350,000	0	0	0	350,000
Insurance Claims, Refunds	0	0	0	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>1,300,000</b>	<b>395,000</b>	<b>11,020,300</b>	<b>0</b>	<b>303,139,900</b>	<b>47,888,200</b>	<b>17,117,200</b>	<b>111,293,300</b>	<b>492,153,900</b>
Ending Balance	0	0	17,920,800	(884,200)	99,393,400	9,346,500	154,300	16,014,100	141,944,900

**Note 1:** The Development and Resource Mgmt (DARM) Department reflects the Development Enterprise Fund deficit of a negative \$884,200.

**Note 2:** The Airports Department note from FY 12, with the total FATRA fund deficit of a negative \$441,600.

## INTERNAL SERVICE FUNDS

Description	Public Works	General City Purpose	Public Utilities	FAX	Information Services	Personnel Services	Total
<b>Revenues</b>							
Beginning Balance	866,800	17,000	945,300	22,449,300	4,811,300	2,978,800	32,068,500
Taxes	0	0	0	500	0	0	500
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	2,382,000	0	0	2,382,000
Charges for Services	100,000	1,152,200	25,100	0	0	0	1,277,300
Fines	0	0	1,871,600	0	0	255,000	2,126,600
Other Revenue	10,500	5,700	6,200	132,700	1,300	25,500	181,900
Interdepartmental Charges for Services	7,070,100	1,910,500	6,440,600	21,711,000	10,056,800	24,653,800	71,842,800
Misc. Revenue	765,400	52,600	(1,088,600)	978,800	80,000	0	788,200
Transfers	0	0	0	0	0	0	0
<b>Total Revenues</b>	<b>8,812,800</b>	<b>3,138,000</b>	<b>8,200,200</b>	<b>47,654,300</b>	<b>14,949,400</b>	<b>27,913,100</b>	<b>110,667,800</b>
<b>Expenditures</b>							
Employee Services	1,875,200	2,882,400	5,238,200	5,126,900	4,905,000	604,200	20,631,900
Purchased Prof and Tech	72,000	0	55,900	166,700	45,000	5,965,700	6,305,300
Purchased Property Services	3,175,800	0	66,300	1,570,800	30,000	3,400	4,846,300
Other Purchased Services	800	0	223,900	27,200	1,631,200	2,080,400	3,963,500
Supplies	151,100	0	653,400	9,489,000	2,165,100	6,100	12,464,700
Property	287,900	0	0	17,261,100	1,529,300	0	19,078,300
Other Objects	2,513,700	0	8,000	457,100	113,500	3,700	3,096,000
Interdepartmental Charges	712,700	255,600	1,863,000	1,530,300	1,506,300	948,900	6,816,800
Contingencies	0	0	0	500,000	0	3,000,000	3,500,000
Insurance Claims, Refunds	0	0	0	0	0	14,716,400	14,716,400
Performance Pay	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>8,789,200</b>	<b>3,138,000</b>	<b>8,108,700</b>	<b>36,129,100</b>	<b>11,925,400</b>	<b>27,328,800</b>	<b>95,419,200</b>
Ending Balance	23,600	0	91,500	11,525,200	3,024,000	584,300	15,248,600

## Combined Fund Summary

### DEBT SERVICE

Description	Police	Fire	Parks & Recreation	Public Works	General City Purpose	Finance	Total
<b>Revenues</b>							
Beginning Balance	0	0	0	0	27,800	0	27,800
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	600	600
Interdepartmental Charges for Services	0	0	0	0	3,230,200	0	3,230,200
Misc. Revenue	0	0	0	0	0	0	0
Transfers	1,986,700	1,461,200	2,365,200	899,400	9,526,500	16,196,300	32,435,300
<b>Total Revenues</b>	<b>1,986,700</b>	<b>1,461,200</b>	<b>2,365,200</b>	<b>899,400</b>	<b>12,784,500</b>	<b>16,196,900</b>	<b>35,693,900</b>
<b>Expenditures</b>							
Employee Services	0	0	0	0	0	0	0
Purchased Prof and Tech	7,200	5,900	15,000	11,700	43,500	8,000	91,300
Purchased Property Services	0	0	0	0	0	0	0
Other Purchased Services	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0
Property	0	0	0	0	0	0	0
Other Objects	1,979,500	1,455,300	2,348,700	887,700	12,713,200	16,188,900	35,573,300
Interdepartmental Charges	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>1,986,700</b>	<b>1,461,200</b>	<b>2,363,700</b>	<b>899,400</b>	<b>12,756,700</b>	<b>16,196,900</b>	<b>35,664,600</b>
Ending Balance	0	0	1,500	0	27,800	0	29,300

# Office of the Mayor and City Manager

The City of Fresno operates under the strong mayor form of government. Under this system, the Mayor serves as the City's Chief Executive Officer and is responsible for, among other things, the proper and efficient administration of all affairs of the City, appointing and overseeing the City Manager, promoting economic development and preparing the annual budget.



The City Manager Division of the Office of the Mayor houses the administrative branch of the City of Fresno. The Division carries out policy directives of the Mayor and Council and oversees and

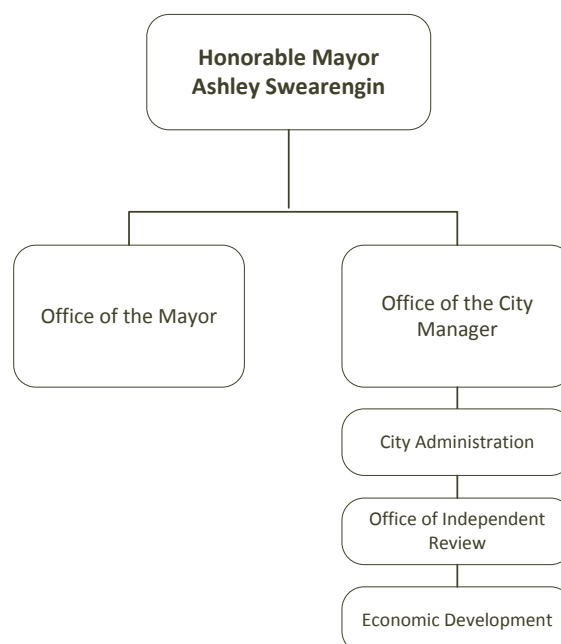
directs the day-to-day activities and operations for all City departments, with the exception of offices provided for in the Charter.

## *The Mayor's Vision for Fresno*

The Mayor envisions Fresno as a thriving city with a vibrant economy; safe, high quality neighborhoods; quality educational opportunities; and an effective, responsive government. The Mayor believes Fresno must cooperate with other cities and jurisdictions in the San Joaquin Valley to ensure substantial progress is made on the region's water, air quality, and transportation infrastructure issues. Achieving that vision, especially in the midst of a severe economic downturn, requires diligence and determination.

After debt service and minimal additional operating expenses, the FY 2014 General Fund budget is primarily allocated to public safety. Utility funds, Federal and state grant funds, and the City's portion of Measure C are allocated for the remainder of the City's expenses, including infrastructure improvements, streetlight and traffic signal maintenance and repair, and road repair.

The Mayor, City Manager and City staff are committed to working closely with the City Council to ensure Fresno advances in the next year despite the economic recession.



*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source</b> <sup>(1)(2)</sup>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	(4,322,869)	411,165	937,100	1,317,300	40.6%
<b>Fiscal Year Revenues:</b>					
Taxes	4	0	0	0	0.0%
Licenses & Permits	0	250,000	0	0	0.0%
Intergovernmental Revenue	14,085,780	7,586,865	10,789,300	7,321,000	-32.1%
Charges for Services	370,133	491,325	300,000	200,000	-33.3%
Fines	0	0	0	0	0.0%
Other Revenue	(19,161)	6,887	400	8,000	1900.0%
Interdepartmental Charges for Services	0	0	0	0	0.0%
Misc. Revenue	451,384	321,178	65,500	168,200	156.8%
Transfers	26,844	0	250,000	250,000	0.0%
<b>Total Fiscal Year Revenues</b>	<b>14,914,984</b>	<b>8,656,255</b>	<b>11,405,200</b>	<b>7,947,200</b>	<b>-30.3%</b>
<b>Funding Facilitated by Department</b>	<b>10,592,115</b>	<b>9,067,420</b>	<b>12,342,300</b>	<b>9,264,500</b>	<b>-24.9%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(3)</sup>	2,139,406	1,923,980	1,997,500	2,114,600	5.9%
<b>Total Available Funding</b>	<b>12,731,521</b>	<b>10,991,400</b>	<b>14,339,800</b>	<b>11,379,100</b>	<b>-20.6%</b>
<b>Appropriations</b> <sup>(1)(2)</sup>					
Personnel Services	2,022,935	1,761,613	1,861,800	1,972,800	6.0%
Non Personnel Services	4,200,916	863,131	5,800,900	4,075,400	-29.7%
Interdepartmental Services	411,046	460,689	424,300	334,800	-21.1%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>6,634,897</b>	<b>3,085,433</b>	<b>8,087,000</b>	<b>6,383,000</b>	<b>-21.1%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are spread across citywide departments. The CDBG fund is balanced overall.

<sup>(3)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Staffing Detail*

<i>Position Summary</i>					
<b>Division</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014 Proposed</b>
Office of the Mayor	5.00	5.00	5.00	0.00	5.00
City Manager's Division	6.00	6.00	6.00	1.00	7.00
Office of Independent Review	2.00	2.00	2.00	(0.50)	1.50
Economic Development*	5.00	5.00	5.00	0.00	5.00
<b>Total</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>0.50</b>	<b>18.50</b>

\* In FY 2014 five positions have been relocated from the Development and Resource Management Department to the Mayor/City Manager's Office. The history has been restated above for comparability purposes. Also occurring in FY 2014 is the relocation of the One Call Center to the Information Services Department (ISD). All history for the One Call Center is reflected in ISD. FY 2014 changes include the transfer of a position from Fire for the Emergency Manager.

*Department Appropriations by Fund Classification - FY 2014 only*

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	1,317,300	0	0	0	0	1,317,300
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	7,321,000	0	0	0	0	7,321,000
Charges for Services	0	200,000	0	0	0	0	200,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	8,000	0	0	0	0	8,000
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	26,200	142,000	0	0	0	0	168,200
Transfers	0	250,000	0	0	0	0	250,000
<b>Total Fiscal Year Revenues</b>	<b>26,200</b>	<b>7,921,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,947,200</b>
<b>Funding Facilitated by Department</b>	<b>26,200</b>	<b>9,238,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,264,500</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	2,114,600		0	0	0	0	2,114,600
<b>Total Available Funding</b>	<b>2,140,800</b>	<b>9,238,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,379,100</b>
<b>Appropriations</b>							
Personnel Services	1,758,800	214,000	0	0	0	0	1,972,800
Non Personnel Services	96,000	3,979,400	0	0	0	0	4,075,400
Interdepartmental Services	286,000	48,800	0	0	0	0	334,800
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>2,140,800</b>	<b>4,242,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,383,000</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Appropriations by Fund Type - FY 2014 only*

	<i>FY 2014 Proposed</i>
Operating	2,781,600
Capital <sup>(1)</sup>	3,601,400
Debt Service	0
<b>Total</b>	<b>6,383,000</b>

<sup>(1)</sup> The capital in this department consists of the Section 108 Loan repayment, the fund for Affirmative Housing and the capital portions of NSP. These items are budgeted in this department for tracking purposes.

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# City Council

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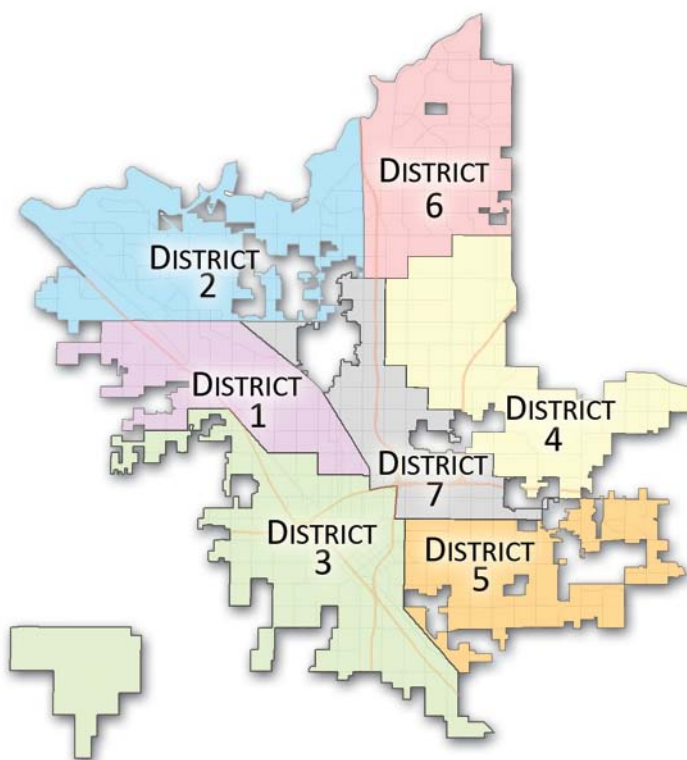
The City Council consists of seven Councilmembers who represent their respective districts. Each district's Councilmember takes a turn, in consecutive order, serving a one-year term as Council President. Elected officials are bound by term limits consisting of 2 four-year terms. The City Council also appoints the City Attorney and City Clerk.

The role of the City Council is to establish policy direction for the City by enacting ordinances and resolutions necessary to provide essential legislation; reviewing and adopting the annual budget; levying taxes (when approved by a ballot election) or establishing other sources of revenue as may be necessary to fund approved appropriations. The Council also reviews and votes on recommendations presented by City Boards and Commissions; authorizes contracts and bonds; grants franchises; and establishes other policies and measures which promote the general welfare of the citizens of Fresno.

In collaboration with the Mayor, the City Council appoints members of the community to serve on the City's various Boards and Commissions, ensuring that a wide cross-section of the community is represented in City government.

## Goals of the Council include:

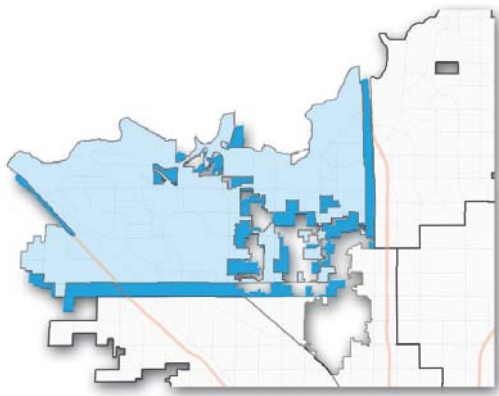
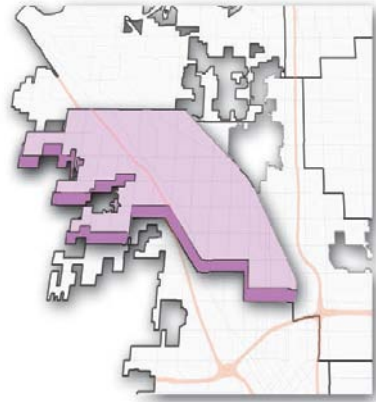
- Maintaining essential services like safety, utilities, and planning.
- Continued focus on neighborhood restoration. Numerous City neighborhoods benefited from the multi-pronged strategy of rehabilitated streets, code enforcement, and problem oriented policing.
- Representing the City on Boards and Committees.
- Maintaining constituent communication with direct contact through personal services, mail, and email.
- Long range neighborhood infrastructure planning.
- Addressing the region's unemployment problems.
- Downtown revitalization.
- Preservation of historic buildings.
- Creation of affordable housing.
- Attraction of international airlines.
- Supporting senior facilities which serve the elder citizens of our community.





**BLONG XIONG – DISTRICT 1**

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Email: District1@fresno.gov



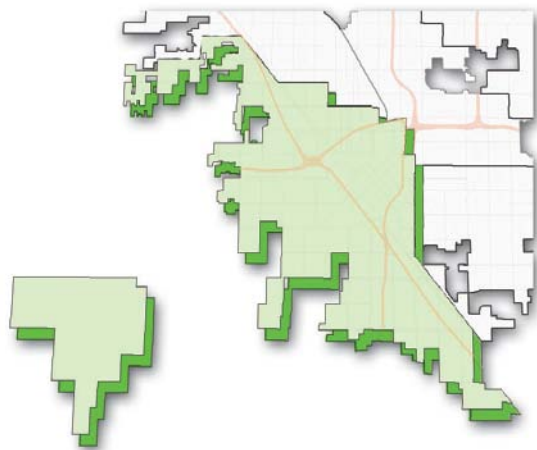
**STEVE BRANDAU – DISTRICT 2**

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**OLIVER L BAINES III – DISTRICT 3**

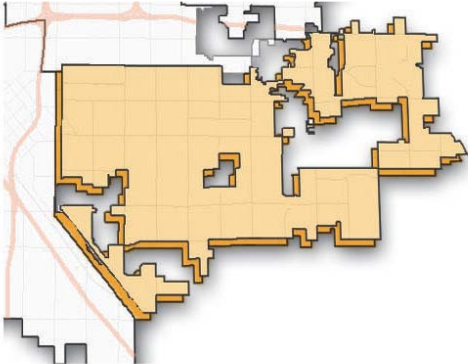
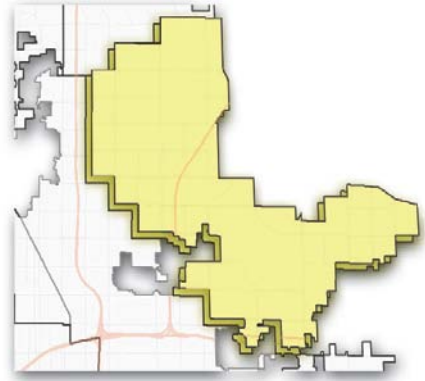
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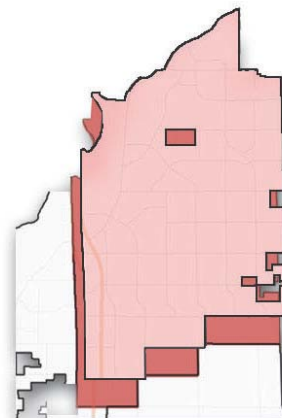
**SAL QUINTERO – DISTRICT 5**

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**LEE BRAND – DISTRICT 6**

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## CLINT OLIVIER – DISTRICT 7

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 Email: District7@fresno.gov

*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source <sup>(1)</sup></b>	<b>FY 2011 <sup>(2)</sup> Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 <sup>(3)</sup> Amended</b>	<b>FY 2014 <sup>(3)</sup> Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	(200)	0	0	0	0.0%
<b>Fiscal Year Revenues:</b>					
Taxes	121	0	0	0	0.0%
Licenses & Permits	0	0	0	0	0.0%
Intergovernmental Revenue	0	0	0	0	0.0%
Charges for Services	0	0	0	0	0.0%
Fines	0	0	0	0	0.0%
Other Revenue	0	0	0	0	0.0%
Interdepartmental Charges for Services	0	0	0	0	0.0%
Misc. Revenue	7,171	10,545	0	0	0.0%
Transfers	0	0	0	0	0.0%
<b>Total Fiscal Year Revenues</b>	<b>7,292</b>	<b>10,545</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>Funding Facilitated by Department</b>	<b>7,092</b>	<b>10,545</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(4)</sup>	2,533,822	2,636,629	2,544,400	2,458,900	-3.4%
<b>Total Available Funding</b>	<b>2,540,914</b>	<b>2,647,174</b>	<b>2,544,400</b>	<b>2,458,900</b>	<b>-3.4%</b>
<b>Appropriations</b>					
Personnel Services	1,651,198	1,645,258	1,741,900	1,718,900	-1.3%
Non Personnel Services	189,962	154,078	375,500	322,700	-14.1%
Interdepartmental Services	704,938	847,838	441,100	423,200	-4.1%
Contingencies	0	0	15,000	0	-100.0%
<b>Total Appropriations</b>	<b>2,546,098</b>	<b>2,647,174</b>	<b>2,573,500</b>	<b>2,464,800</b>	<b>-4.2%</b>

Note:

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.<sup>(2)</sup> CDBG appropriations are backed by corresponding revenues budgeted within the Office of the Mayor and City Manager Department.<sup>(3)</sup> Prop III appropriations are backed by corresponding revenues budgeted within the Public Works Department.<sup>(4)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Staffing Detail*

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2012 Adopted</i>	<i>FY 2013 Adopted</i>	<i>FY 2013 Amended</i>	<i>FY 2014 Changes</i>	<i>FY 2014 Proposed</i>
District 1	3.00	3.00	3.00	0.00	3.00
District 2	3.00	3.00	3.00	0.00	3.00
District 3	3.00	3.00	3.00	0.00	3.00
District 4	3.00	3.00	3.00	0.00	3.00
District 5	3.00	3.00	3.00	0.00	3.00
District 6	3.00	3.00	3.00	0.00	3.00
District 7	3.00	3.00	3.00	0.00	3.00
City Council Support	2.00	2.00	2.00	0.00	2.00
<b>Total</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>0.00</b>	<b>23.00</b>

*Department Appropriations by Fund Classification - FY 2014 only*

<i>Resources</i>	<i>General Fund</i>	<i>Special <sup>(1)</sup> Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(2)</sup>	2,458,900	0	0	0	0	0	2,458,900
<b>Total Available Funding</b>	<b>2,458,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,458,900</b>
<b>Appropriations</b>							
Personnel Services	1,718,900	0	0	0	0	0	1,718,900
Non Personnel Services	316,800	5,900	0	0	0	0	322,700
Interdepartmental Services	423,200	0	0	0	0	0	423,200
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>2,458,900</b>	<b>5,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,464,800</b>

<sup>(1)</sup> Prop III appropriations are backed by corresponding revenues budgeted within the Public Works Department

<sup>(2)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*City Council Operating Expenditures by Council District*

		<b>FY 2014</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Operating Appropriations</b>		<b>Base</b>	<b>Carryover</b>	<b>Proposed</b>
	Council District 1	264,500	0	264,500
	Council District 2	264,500	15,500	280,000
	Council District 3	254,500	0	254,500
	Council District 4	254,500	67,000	321,500
	Council District 5	254,500	3,500	258,000
	Council District 6	254,500	26,300	280,800
	Council District 7	254,500	18,800	273,300
	Council City Support	457,700	0	458,300
<b>Total Operating Appropriations</b>		<b>2,259,200</b>	<b>131,100</b>	<b>2,390,900</b>

*District Appropriations* – In FY 2014, each Council District’s base appropriations have been budgeted at the FY 2013 Base Budget appropriation levels with the exception of shifting the additional appropriations for the duty of Council President. Then, based on each District’s estimate of FY 2013 year end operating and infrastructure expenditures, any remaining FY 2013 appropriations were carried over and added to the FY 2014 Proposed Budget.

*City Council Infrastructure Expenditure by Council District*

		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Infrastructure Appropriations</b>		<b>Actuals</b>	<b>Actuals</b>	<b>Amended</b>	<b>Carryover</b>	<b>Proposed</b>
Council District 1	<i>General Fund</i>	285	5,837	11,500	0	0
	<i>CDBG</i>	4,984	0	0	0	0
Council District 2	<i>General Fund</i>	0	0	7,000	7,000	7,000
Council District 3	<i>General Fund</i>	250	0	2,700	0	0
Council District 4	<i>General Fund</i>	0	0	53,000	8,000	8,000
	<i>Proposition 111</i>	0	0	29,100	5,900	5,900
Council District 5	<i>General Fund</i>	0	14,938	37,900	26,000	26,000
Council District 6	<i>General Fund</i>	102,279	40,150	30,500	22,000	22,000
Council District 7	<i>General Fund</i>	0	22,221	36,600	5,000	5,000
<b>Total Infrastructure Appropriations</b>		<b>107,798</b>	<b>83,146</b>	<b>208,300</b>	<b>73,900</b>	<b>73,900</b>

*Department Appropriations by Fund Type - FY 2014 only*

	<b>FY 2014 Proposed</b>
Operating	2,390,900
Capital	73,900
Debt Service	0
<b>Total</b>	<b>2,464,800</b>

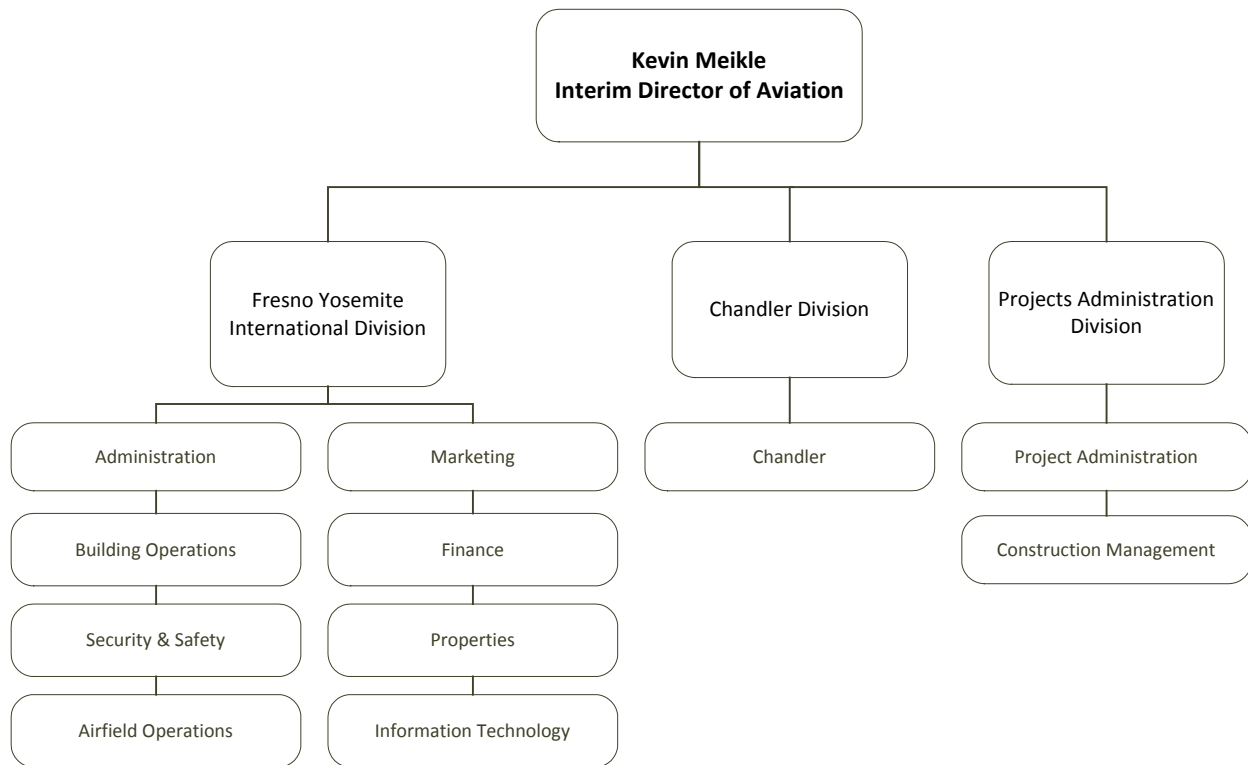
# Airports Department

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The Airports Department is charged with the development, maintenance and operation of both airports owned by the City. Fresno Yosemite International Airport (FYI) is the region's primary airport for commercial passenger and cargo service. Fresno Chandler Airport (FCH) serves the area's general aviation community. These airports are vital

components in both the nation's air transportation infrastructure and the community's economic growth.

The Department is dedicated to maintaining a high level of customer satisfaction by aggressively maintaining air service, enhancing its facilities and keeping its cost structure to the airlines competitive with other airports of similar size. Taking this approach will enable the Department to achieve the Mayor's vision for a vibrant City.



*Department Revenue and Expenditures - All Funds Combined*

<i>Funding Source</i> <sup>(1)</sup>	<i>FY 2011 Actuals</i>	<i>FY 2012 Actuals</i>	<i>FY 2013 Amended</i>	<i>FY 2014 Proposed</i>	<i>Percent Change</i>
Beginning Fund Balance	474,853	5,274,801	(24,325,600)	6,223,000	-125.6%
<b>Fiscal Year Revenues:</b>					
Taxes	505,916	559,189	570,200	616,000	8.0%
Licenses & Permits	0	0	0	0	0.0%
Intergovernmental Revenue	8,452,485	19,576,972	51,294,200	27,129,600	-47.1%
Charges for Services	12,034,120	13,121,871	13,057,600	13,531,000	3.6%
Fines	7,621	(944)	2,500	10,100	304.0%
Other Revenue	8,007,494	8,486,918	8,336,600	8,891,700	6.7%
Interdepartmental Charges for Services	0	0	0	0	0.0%
Misc. Revenue	1,520,032	(150,532)	(51,700)	(75,700)	46.4%
Transfers	250,000	250,000	944,000	909,000	-3.7%
<b>Total Fiscal Year Revenues</b>	<b>30,777,668</b>	<b>41,843,474</b>	<b>74,153,400</b>	<b>51,011,700</b>	<b>-31.2%</b>
<b>Funding Facilitated by Department</b>	<b>31,252,521</b>	<b>47,118,275</b>	<b>49,827,800</b>	<b>57,234,700</b>	<b>14.9%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(2)</sup>	0	0	0	0	0.0%
<b>Total Available Funding</b>	<b>31,252,521</b>	<b>47,118,275</b>	<b>49,827,800</b>	<b>57,234,700</b>	<b>14.9%</b>
<b>Appropriations</b>					
Personnel Services	5,933,877	6,372,081	9,909,400	9,558,800	-3.5%
Non Personnel Services	14,941,910	48,169,024	28,926,200	33,848,600	17.0%
Interdepartmental Services	3,808,374	4,055,858	4,764,200	4,480,800	-5.9%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>24,684,161</b>	<b>58,596,963</b>	<b>43,599,800</b>	<b>47,888,200</b>	<b>9.8%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Staffing Detail*

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2012 Adopted</i>	<i>FY2013 Adopted</i>	<i>FY 2013 Amended</i>	<i>FY 2014 Changes</i>	<i>FY 2014 Proposed</i>
Sworn Positions	5.00	4.80	4.80	(0.20)	4.60
Civilian Positions	72.00	72.50	72.50	5.30	77.80
<b>Total</b>	<b>77.00</b>	<b>77.30</b>	<b>77.30</b>	<b>5.10</b>	<b>82.40</b>



*Department Appropriations by Fund Classification - FY 2014 only*

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	6,223,000	0	0	6,223,000
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	616,000	0	0	616,000
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	27,129,600	0	0	27,129,600
Charges for Services	0	0	0	13,531,000	0	0	13,531,000
Fines	0	0	0	10,100	0	0	10,100
Other Revenue	0	0	0	8,891,700	0	0	8,891,700
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	(75,700)	0	0	(75,700)
Transfers	0	0	0	909,000	0	0	909,000
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>51,011,700</b>	<b>0</b>	<b>0</b>	<b>51,011,700</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>57,234,700</b>	<b>0</b>	<b>0</b>	<b>57,234,700</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>57,234,700</b>	<b>0</b>	<b>0</b>	<b>57,234,700</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	9,558,800	0	0	9,558,800
Non Personnel Services	0	0	0	33,848,600	0	0	33,848,600
Interdepartmental Services	0	0	0	4,480,800	0	0	4,480,800
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,888,200</b>	<b>0</b>	<b>0</b>	<b>47,888,200</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Appropriations by Fund Type - FY 2014 only*

	<b>FY 2014 Proposed</b>
Operating	15,422,100
Capital	28,066,400
Debt Service	4,399,700
<b>Total</b>	<b>47,888,200</b>

*Impact of Capital Infrastructure Construction on Operations*

<b>Project</b>	<b>Capital Projects</b>			
	<b>Projected Year of Completion</b>	<b>Square Footage</b>	<b>Estimated number of Positions</b>	<b>Estimated Annual O&amp;M Cost/(Savings)</b>
Noise mitigation	2016	N/A	0	\$0
Remodeling the Runway Safety Areas on FYI's main runway (design/construction)	2014	N/A	0	\$5,000
Rehabilitation of the commercial aviation apron on the west side of FYI's concourse	2015	N/A	0	(\$5,000)
Installation of a BAK in FYI's main runway	2013	N/A	0	\$0

The Department's capital program for FY 2014 totals \$28,066,400. \$1,279,500 is earmarked to be spent at FCH, while the balance of \$26,786,900 will be spent at FYI. Key projects within the FY 2014 capital budget include:

- \$4,601,100 for noise mitigation within the environs of FYI.
- \$9,253,500 for design and construction costs incurred in remodeling the Runway Safety Areas on FYI's main runway.
- \$5,164,000 for the design/rehabilitation of FYI's West Commercial ramp area.
- \$2,874,200 for the installation of a new BAK in FYI's main runway.

**NOISE MITIGATION:** Under Federal law, the Airport is required to provide aircraft noise mitigation toward private residences (not including apartment buildings), schools, and certain businesses within the Airport's noise contour. To determine the noise contour, a study is conducted which measures the sound level around the airport and defines a "contour" of decibel levels around the airport that are directly attributable to aircraft noise. If a residence or school experiences decibel levels of 65 or greater due to aircraft noise, they are eligible to receive soundproofing measures.

The Airports Department has been soundproofing homes and schools (and, in those cases where soundproofing measures are not sufficient to reduce the sound below the 65 decibel level, purchasing and demolishing the homes) for about 20 years. The Department has included approximately \$4.6 million in the FY 2014 budget to continue these efforts. The majority of the funding for this project is provided by the Federal government with the remaining 10 percent coming from Measure C revenue. There will

be no ongoing expense to the Department from these expenditures.

**RUNWAY SAFETY AREA REMODELING ON FYI'S MAIN RUNWAY:** In accordance with the Federal Aviation Administration's recently updated safety requirements, the Fresno Yosemite International (FYI) Airport has been directed to remodel the clear areas at the end of its main and alternate runways otherwise known as Runway Safety Areas. In order to bring FYI's Runway Safety Areas into compliance, the areas need to be remodeled and extended. Work on repaving and extending the alternate runway was completed in FY 2013. Now construction can begin on extending the main runway by 312 feet, extending several taxiways, constructing a new aircraft holding apron, installing electrical duct banks, installing signs, installing storm drains, installing electrical lights, and painting runway markings. The Department has included approximately \$9.3 million in the FY 2014 budget for design and construction costs associated with this project. The majority of the funding for this project is provided by the Federal government with the remaining 10 percent coming from a combination of Measure C and Airport revenues.

**REHABILITATION OF THE COMMERCIAL AVIATION APRON ON THE WEST SIDE OF FYI'S CONCOURSE:**

The "apron" is the concrete pad that surrounds FYI's terminal and concourse. Aircraft are parked on the apron when passengers enplane and deplane. Because of the heavy aircraft weight that is displaced on the ramp for a period of time, in addition to the higher level of usage the ramp receives, it tends to wear down faster than runway or taxiway areas. Such is the case with the Westside of the FYI's ramp, which has deteriorated notably in the past few years having been exposed to both

heavier aircraft and a greater number of aircraft. In order to reconstruct the Westside apron, the Department has included \$5.2 million in the FY 2014 budget. The majority of the funding for this project is provided by the Federal government with the remaining 10 percent coming from Measure C revenue.

INSTALLATION OF A BAK ON FYI'S MAIN RUNWAY:

The California Air National Guard's (CANG) presence at FYI results in the presence of some safety/security features that would otherwise not be present at a commercial aviation airport. One of those features is a BAK. A BAK is an arresting cable stretched across the runway which "catches" aircraft that are having

difficulty stopping due to mechanical failure. The cable is raised and lowered into the runway so that it doesn't disrupt the departures/arrivals of aircraft that are not in distress. FYI's main runway already has a BAK installed. However, with the Runway Safety Area work mentioned earlier, the existing BAK needs to be moved to accommodate the new runway configuration. The Department has included approximately \$2.9 million in the FY 2014 budget to install the BAK in a new location on FYI's main runway. The CANG is providing all of the funding for this project.

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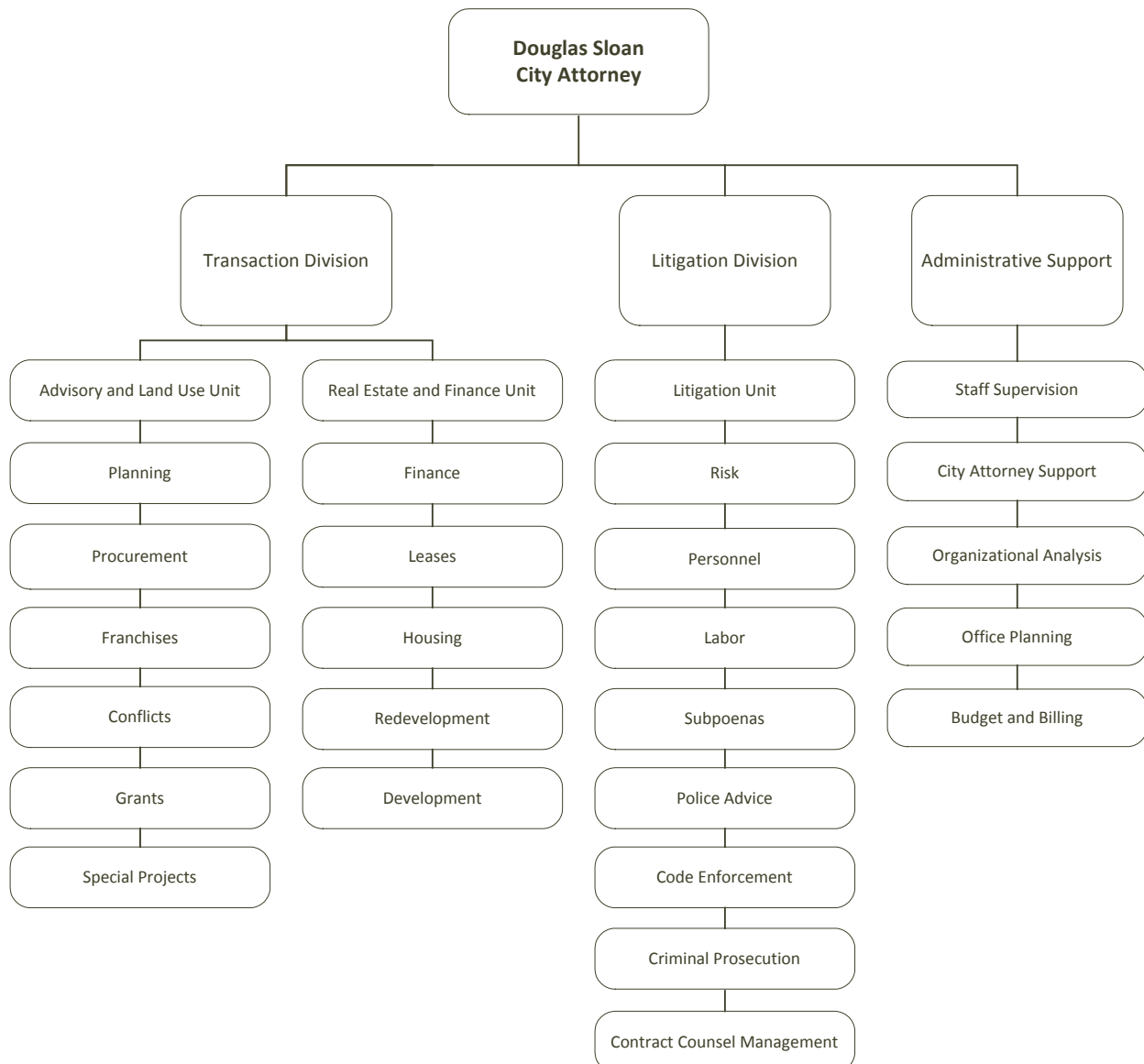
# City Attorney's Office

The City Attorney's Office serves as legal counsel and advocate for the City as well as general counsel for the Fresno Revitalization Corporation (FRC). The Office plays a key role in the City's and FRC's efforts to provide, expand and improve services to its residents. The Office is managed by the City Attorney, who is appointed by the City Council and serves at its pleasure.

The Office strives to understand clients' needs and effectively provide services to all City departments. The services range from advisory/transactional work

on economic development/ FRC projects, large scale financings, public contracts, land use and personnel, to a full range of defense of City and FRC litigation and code enforcement.

Using best practices and sound financial management, the Office works diligently to deliver quality and timely legal services to its clients. It also strives to offer its employees a challenging and fulfilling environment in which to work and enjoy personal growth. The Office makes every effort to maximize efficiencies, including handling legal matters in-house, reducing the overall cost of providing legal service. All appropriations in the City Attorney's Office are devoted entirely to the delivery of core City services in a professional, cost-efficient, and timely manner.



*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source <sup>(1)</sup></b>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	110,539	232,550	91,800	0	0.0%
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0%
Licenses & Permits	0	0	0	0	0.0%
Intergovernmental Revenue	0	0	0	0	0.0%
Charges for Services	547,347	377,104	150,000	150,000	0.0%
Fines	0	0	0	0	0.0%
Other Revenue	1,250	417	0	0	0.0%
Interdepartmental Charges for Services	3,862,900	3,766,700	0	0	0.0%
Misc. Revenue	143	7	0	0	0.0%
Transfers	(15,433)	0	(91,800)	0	0.0%
<b>Total Fiscal Year Revenues</b>	<b>4,396,207</b>	<b>4,144,228</b>	<b>58,200</b>	<b>150,000</b>	<b>157.7%</b>
<b>Funding Facilitated by Department</b>	<b>4,506,746</b>	<b>4,376,778</b>	<b>150,000</b>	<b>150,000</b>	<b>0.0%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(2)</sup>	0	(600)	4,148,100	3,739,500	-9.9%
<b>Total Available Funding</b>	<b>4,506,746</b>	<b>4,376,178</b>	<b>4,298,100</b>	<b>3,889,500</b>	<b>-9.5%</b>
<b>Appropriations <sup>(1)</sup></b>					
Personnel Services	3,630,741	3,333,958	3,485,000	3,078,400	-11.7%
Non Personnel Services	111,504	167,516	225,400	295,600	31.1%
Interdepartmental Services	531,951	662,324	587,700	515,500	-12.3%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>4,274,196</b>	<b>4,163,798</b>	<b>4,298,100</b>	<b>3,889,500</b>	<b>-9.5%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Staffing Detail*

<b>Division</b>	<b>Position Summary</b>				
	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014* Proposed</b>
City Attorney	1.00	1.00	1.00	0.00	1.00
Staff	32.00	32.00	32.00	0.00	32.00
<b>Total</b>	<b>33.00</b>	<b>33.00</b>	<b>33.00</b>	<b>0.00</b>	<b>33.00</b>

\*As part of the Office Efficiency Plan, four positions have been defunded: one Legal Assistant, two Deputy City Attorney III and one Assistant City Attorney. One Senior City Attorney, defunded in FY 2013, will remain defunded in FY 2014.

*Department Appropriations by Fund Classification - FY 2014 only*

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	150,000	0	0	0	0	0	150,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
<b>Funding Facilitated by Department</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	3,739,500	0	0	0	0	0	3,739,500
<b>Total Available Funding</b>	<b>3,889,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,889,500</b>
<b>Appropriations</b>							
Personnel Services	3,078,400	0	0	0	0	0	3,078,400
Non Personnel Services	295,600	0	0	0	0	0	295,600
Interdepartmental Services	515,500	0	0	0	0	0	515,500
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>3,889,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,889,500</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

*Department Appropriations by Fund Type - FY 2014 only*

	<i>FY 2014 Proposed</i>
Operating	3,889,500
Capital	0
Debt Service	0
<b>Total</b>	<b>3,889,500</b>

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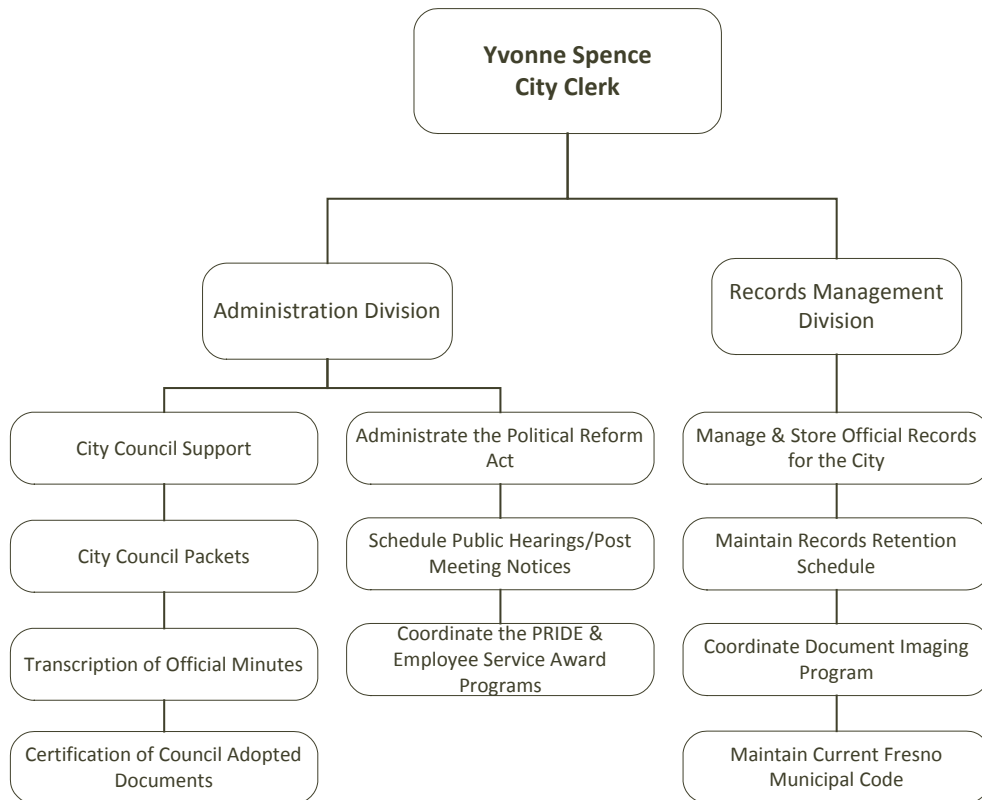


# City Clerk's Office

The City Clerk's Office maintains its commitment of providing a high level of quality customer service to clients including other departments, the City Council, and the citizens of Fresno. While the City Clerk's Office performs a variety of functions, the primary function of the Office is to provide support to the City Council by scheduling public hearings, preparing/distributing the City Council Agenda, drafting complete/accurate minutes for Council

approval, and verifying legal notices have been posted or published.

The City Clerk's Office is also responsible for the administration and fulfillment of legal requirements in compliance with State law and the Fresno City Charter. This is accomplished by overseeing the preservation and protection of public records assuring compliance with the Political Reform Act requirements and the Public Records Act.



*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source</b> <sup>(1)(2)</sup>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	0	0	0	0	0.0%
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0%
Licenses & Permits	0	0	0	0	0.0%
Intergovernmental Revenue	9,693	0	0	0	0.0%
Charges for Services	3,119	696	0	0	0.0%
Fines	0	0	0	0	0.0%
Other Revenue	315	70	0	0	0.0%
Interdepartmental Charges for Services	0	0	0	0	0.0%
Misc. Revenue	485	5,306	0	0	0.0%
Transfers	0	0	0	0	0.0%
<b>Total Fiscal Year Revenues</b>	<b>13,612</b>	<b>6,072</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>Funding Facilitated by Department</b>	<b>13,612</b>	<b>6,072</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(3)</sup>	523,187	670,256	630,200	633,500	0.5%
<b>Total Available Funding</b>	<b>536,799</b>	<b>676,328</b>	<b>630,200</b>	<b>633,500</b>	<b>0.5%</b>
<b>Appropriations</b> <sup>(1)(2)</sup>					
Personnel Services	351,151	388,957	400,400	400,100	-0.1%
Non Personnel Services	26,097	25,399	32,700	82,700	152.9%
Interdepartmental Services	159,551	261,972	197,100	150,700	-23.5%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>536,799</b>	<b>676,328</b>	<b>630,200</b>	<b>633,500</b>	<b>0.5%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are spread across citywide departments. The CDBG fund is balanced overall.

<sup>(3)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Staffing Detail*

	<i>Position Summary</i>				
<b>Division</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014 Proposed</b>
Administration	4.00	4.00	4.00	0.00	4.00
Records Management	1.00	1.00	1.00	0.00	1.00
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>	<b>5.00</b>

*Department Appropriations by Fund Classification - FY 2014 only*

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	633,500	0	0	0	0	0	633,500
<b>Total Available Funding</b>	<b>633,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>633,500</b>
<b>Appropriations</b>							
Personnel Services	400,100	0	0	0	0	0	400,100
Non Personnel Services	82,700	0	0	0	0	0	82,700
Interdepartmental Services	150,700	0	0	0	0	0	150,700
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>633,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>633,500</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Appropriations by Fund Type - FY 2014 only*

	<i>FY 2014 Proposed</i>
Operating	633,500
Capital	0
Debt Service	0
<b>Total</b>	<b>633,500</b>

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# Convention Center

The Fresno Convention Center was opened in October of 1966. Originally, the complex consisted of three separate buildings that sat under one roof line and were separated by 90 foot mall ways. The three venues consisted of the William Saroyan Theatre, the 32,000 square foot Ernest Valdez Exhibit Hall with 12 meeting rooms, and the Selland Arena which seated 6,500.

The complex now spans over five city blocks and boasts four separate facilities. The expansion of

Selland Arena in 1981 brought a seating capacity of 11,300. The exhibit hall was renamed Exhibit Hall South in December 1999 upon the completion of the new 77,000 square foot exhibit hall, which encompasses 25 meeting rooms in addition to housing the Center's Administration and Operation divisions.

In January 2004, the City contracted with SMG to operate and market the Fresno Convention Center. SMG is the largest facility operating company in the world and provides unprecedented marketing strength, expertise, and resources to the enterprise.

## Department Revenue and Expenditures - All Funds Combined

<b>Funding Source <sup>(1)</sup></b>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	(1,391,949)	203,753	(249,700)	288,300	-215.5%
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0%
Licenses & Permits	0	0	0	0	0.0%
Intergovernmental Revenue	66,516	112,908	0	0	0.0%
Charges for Services	172,807	207,597	150,000	150,000	0.0%
Fines	0	0	0	0	0.0%
Other Revenue	455,612	816,494	1,525,300	1,159,800	-24.0%
Interdepartmental Charges for Services	0	0	0	0	0.0%
Misc. Revenue	237,709	(5,342)	6,876,500	5,287,900	-23.1%
Transfers	10,691,252	9,878,726	10,335,300	10,678,900	3.3%
<b>Total Fiscal Year Revenues</b>	<b>11,623,896</b>	<b>11,010,383</b>	<b>18,887,100</b>	<b>17,276,600</b>	<b>-8.5%</b>
<b>Funding Facilitated by Department</b>	<b>10,231,947</b>	<b>11,214,136</b>	<b>18,637,400</b>	<b>17,564,900</b>	<b>-5.8%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(2)</sup>	0	0	0	0	0.0%
<b>Total Available Funding</b>	<b>10,231,947</b>	<b>11,214,136</b>	<b>18,637,400</b>	<b>17,564,900</b>	<b>-5.8%</b>
<b>Appropriations <sup>(1)</sup></b>					
Personnel Services	10,300	5,530	60,000	21,000	-65.0%
Non Personnel Services	11,448,636	10,734,963	18,882,900	17,374,300	-8.0%
Interdepartmental Services	7,614	4,318	53,700	15,300	-71.5%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>11,466,550</b>	<b>10,744,811</b>	<b>18,996,600</b>	<b>17,410,600</b>	<b>-8.3%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating, debt service, and/or capital financial activities.

<sup>(2)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

## Convention Center

### Department Appropriations by Fund Classification - FY 2014 only

		<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
	<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
	Beginning Fund Balance	0	162,000	(49,200)	175,500	0	0	288,300
	<b>Fiscal Year Revenues:</b>							
	Taxes	0	0	0	0	0	0	0
	Licenses & Permits	0	0	0	0	0	0	0
	Intergovernmental Revenue	0	0	0	0	0	0	0
	Charges for Services	0	0	0	150,000	0	0	150,000
	Fines	0	0	0	0	0	0	0
	Other Revenue	0	0	2,700	1,157,100	0	0	1,159,800
	Interdepartmental Charges for Services	0	0	0	0	0	0	0
	Misc. Revenue	0	0	177,900	5,110,000	0	0	5,287,900
	Transfers	0	0	0	10,678,900	0	0	10,678,900
	<b>Total Fiscal Year Revenues</b>	0	0	180,600	17,096,000	0	0	17,276,600
	<b>Funding Facilitated by Department</b>	<b>0</b>	<b>162,000</b>	<b>131,400</b>	<b>17,271,500</b>	<b>0</b>	<b>0</b>	<b>17,564,900</b>
	<b>Memo item:</b>							
	Citywide General Fund Support	0	0	0	0	0	0	0
	<b>Total Available Funding</b>	<b>0</b>	<b>162,000</b>	<b>131,400</b>	<b>17,271,500</b>	<b>0</b>	<b>0</b>	<b>17,564,900</b>
	<b>Appropriations</b>							
	Personnel Services	0	0	21,000	0	0	0	21,000
	Non Personnel Services	0	162,000	95,100	17,117,200	0	0	17,374,300
	Interdepartmental Services	0	0	15,300	0	0	0	15,300
	Contingencies	0	0	0	0	0	0	0
	<b>Total Appropriations</b>	<b>0</b>	<b>162,000</b>	<b>131,400</b>	<b>17,117,200</b>	<b>0</b>	<b>0</b>	<b>17,410,600</b>

### Department Appropriations by Fund Type - FY 2014 only

	<i>FY 2014 Proposed</i>
Operating	8,148,100
Capital	393,400
Debt Service	8,869,100
<b>Total</b>	<b>17,410,600</b>

# Development & Resource Management

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The Development and Resource Management Department (DARM) is focused on property development, neighborhood revitalization, and resource management throughout the City. It is organized into the following functional units: (1) Current Planning; (2) Building and Safety; (3) Long Range Planning; (4) Housing Program; (5) Community Revitalization; (6) Parking; and (7) Historic Preservation.

As the organizational chart indicates, the City Manager is serving as the Interim Director of DARM until the Director position is filled. A full-time Director is budgeted for FY 2014 and a recruitment for the position is currently underway.

Current Planning functions as the primary entity through which development projects are processed and authorized. It acts as the liaison between the developer/public and the process, providing advisory and technical information. It also provides the majority of resources and support for the Fresno City Planning Commission.

Building and Safety Services conducts architectural plan analyses and inspections related to fire, life, health, safety, disabled access and occupancy requirements for compliance with national, state and local building codes and applicable planning regulations and standards.

Long Range Planning is responsible for the formulation and update of plans, including the General Plan, Specific Plans and Community Plans that guide the City's growth and change in both developed and undeveloped areas. These plans are utilized by the public, other city departments, the Planning Commission, as well as the City Council to

evaluate and determine entitlements to plan and build public improvements.

The Housing function delivers quality affordable housing programs by facilitating and coordinating construction of affordable and mixed-income, mixed-use housing. Housing works collaboratively with the City's Community Revitalization Division, area non-profits and other local public and private agencies to further the efforts for housing revitalization in the Lowell Neighborhood, as well as downtown and the surrounding neighborhoods.

The Community Revitalization Division (CRD) has a strategic and proactive focus on neighborhood revitalization, which supports the City's belief in the value and potential of our neighborhoods. CRD's intent is to help residents and businesses foster safe, supportive and prideful neighborhoods; and encourage neighborliness. CRD utilizes geographically based employee teams and supplements the teams with: 1) other City Department's employee resources (i.e. Police, Housing, Building and Safety, etc.); 2) partnerships with other external resources (i.e., PG&E, faith-based organizations, non-profits, media), and community organizations; and with members of the neighborhoods themselves. CRD utilizes citations when necessary, and only after proper warnings, generally for imminent health and safety risk, unresponsive owners (i.e., slumlords and unavailable absentee owners), and for repeated failure to take action by owners that are clearly capable of property maintenance.

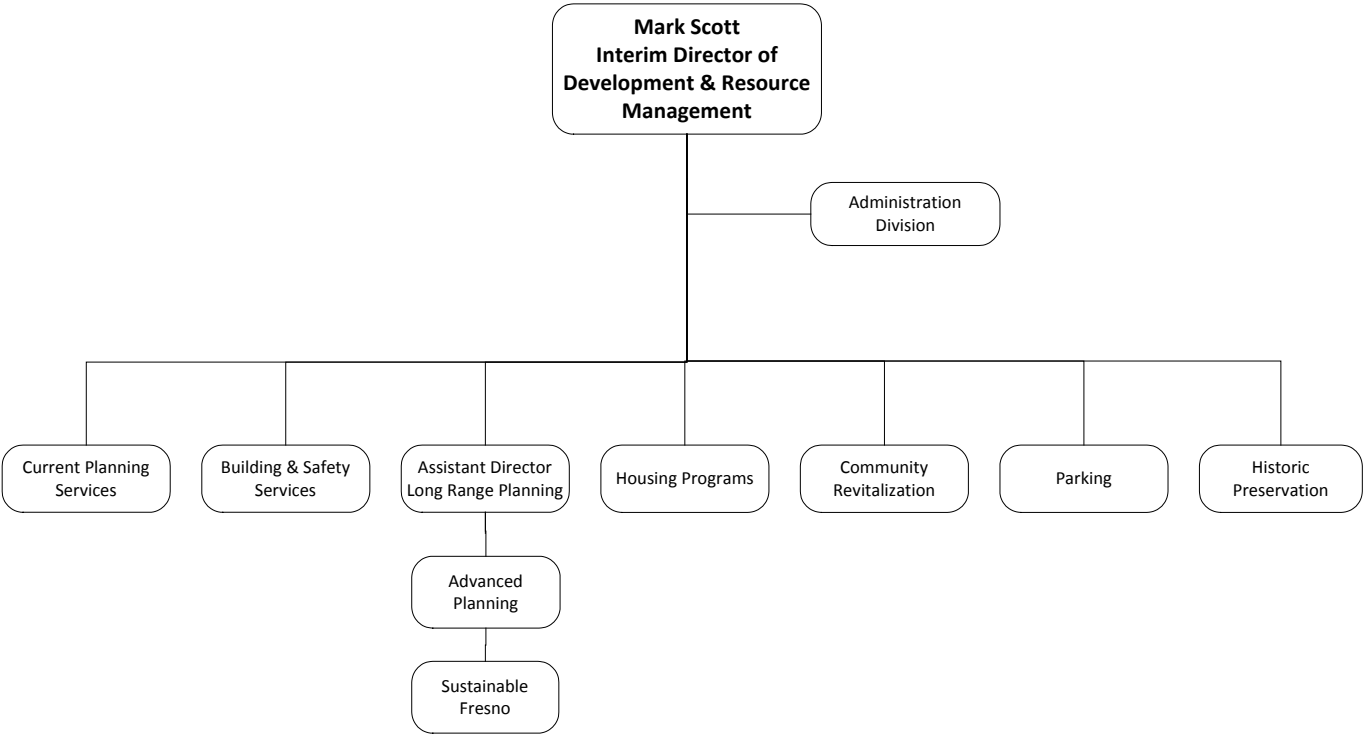
The Parking Division focuses on parking facility management including garages and lots, special events, enforcement of California Vehicle Codes and Fresno Municipal Code violations, meter collection, citation management, and the abatement of abandoned, hazardous, and inoperative vehicles left on city streets. A parking operator is contracted by the Division to manage the daily operations at each of the staffed parking facilities. This management includes customer service, permit purchases, collection and auditing of city monies, and staffing of special events held downtown. Parking Controllers are allocated to each city council district and enforce codes seven days a week. In coordination with Traffic Engineering and the Fresno Unified School District they provide enforcement efforts at the busier times around schools.

The Historic Preservation program serves to implement FMC section 12-1600, as well as General

Development and Resource Management Department

Plan policies for historical resources. The program supports to the City’s Historic Preservation Commission, environmental review (including review of all HUD funded projects), and initiation of outreach activities that celebrate and interpret Fresno’s history and cultural heritage.

As of December 3, 2012, in an effort to more closely define the scope of DARM’s responsibilities, part of the Department’s Business Development, Downtown Revitalization, Industrial Recruitment and Economic Development responsibilities were moved from DARM to the City Manager’s office.





*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source</b> <sup>(1)(2)</sup>	<b>FY 2011 Actuals</b> <sup>(4)</sup>	<b>FY 2012 Actuals</b> <sup>(4)</sup>	<b>FY 2013 Amended</b> <sup>(4)</sup>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	(22,839,464)	(21,582,381)	(17,659,700)	(4,754,200)	-73.1%
<b>Fiscal Year Revenues:</b>					
Taxes	84	0	0	274,900	0.0%
Licenses & Permits	2,681,148	3,108,069	3,481,300	4,174,100	19.9%
Intergovernmental Revenue	7,352,189	6,171,343	28,933,500	27,220,300	-5.9%
Charges for Services	9,335,541	8,156,697	9,251,400	9,865,700	6.6%
Fines	2,558,841	2,347,410	2,551,400	2,250,600	-11.8%
Other Revenue	18,463	75,112	195,300	67,200	-65.6%
Interdepartmental Charges for Services	83,700	78,624	79,600	76,300	-4.1%
Misc. Revenue	1,107,572	2,904,745	6,078,400	454,200	-92.5%
Transfers	(337,995)	(3,156,734)	398,700	1,326,100	232.6%
<b>Total Fiscal Year Revenues</b>	<b>22,799,543</b>	<b>19,685,266</b>	<b>50,969,600</b>	<b>45,709,400</b>	<b>-10.3%</b>
<b>Funding Facilitated by Department</b>	<b>(39,921)</b>	<b>(1,897,115)</b>	<b>33,309,900</b>	<b>40,955,200</b>	<b>23.0%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(3)</sup>	785,380	477,623	(553,200)	1,016,000	-283.7%
<b>Total Available Funding</b>	<b>745,459</b>	<b>(1,419,492)</b>	<b>32,756,700</b>	<b>41,971,200</b>	<b>28.1%</b>
<b>Appropriations</b> <sup>(1)(2)</sup>					
Personnel Services	14,368,896	13,663,191	15,595,700	15,808,300	1.4%
Non Personnel Services	12,731,652	12,036,014	32,645,800	27,513,200	-15.7%
Interdepartmental Services	4,395,492	5,140,070	5,493,200	5,007,100	-8.8%
Contingencies	0	0	4,500	4,500	0.0%
<b>Total Appropriations</b>	<b>31,496,040</b>	<b>30,839,275</b>	<b>53,739,200</b>	<b>48,333,100</b>	<b>-10.1%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are spread across citywide departments. The CDBG fund is balanced overall.

<sup>(3)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the Finance Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

<sup>(4)</sup> For consistency, the FY 2011, 2012 and 2013 columns have been adjusted to account the City Manager's reorganization of the Local Business Initiative, which transferred four positions, as well as their operational costs, to the Office of the Mayor/City Manager.

## Development and Resource Management Department

### *Department Staffing Detail*

<i>Position Summary</i>					
<b>Division</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014 Proposed</b>
Administration Division	7.34	7.50	7.50	3.50	11.00
Planning Division	16.00	16.00	19.00	4.00	23.00
Building & Safety Division	37.00	35.00	35.00	0.00	35.00
Housing & Community Development Division	10.00	12.00	12.00	(2.00)	10.00
Community Revitalization Division	51.00	48.00	48.00	(1.00)	47.00
Sustainable Fresno Division	13.00	9.00	9.00	2.00	11.00
Economic Development Division <sup>(1)</sup>	1.00	3.00	3.00	0.00	3.00
Parking Operations Division	26.60	27.60	27.60	(1.00)	26.60
<b>Total</b>	<b>161.94</b>	<b>158.10</b>	<b>161.10</b>	<b>5.50</b>	<b>166.60</b>

<sup>(1)</sup> The position table and its historical data reflect the implementation of the realignment of the Local Business initiative.

## Development and Resource Management Department

### Department Appropriations by Fund Classification - FY 2014 only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	(2,142,000)	0	(2,612,200)	0	0	(4,754,200)
<b>Fiscal Year Revenues:</b>							
Taxes	0	274,900	0	0	0	0	274,900
Licenses & Permits	4,174,100	0	0	0	0	0	4,174,100
Intergovernmental Revenue	0	27,220,300	0	0	0	0	27,220,300
Charges for Services	9,865,700	0	0	0	0	0	9,865,700
Fines	2,250,600	0	0	0	0	0	2,250,600
Other Revenue	72,200	0	0	(5,000)	0	0	67,200
Interdepartmental Charges for Services	76,300	0	0	0	0	0	76,300
Misc. Revenue	429,200	25,000	0	0	0	0	454,200
Transfers	(406,900)	0	0	1,733,000	0	0	1,326,100
<b>Total Fiscal Year Revenues</b>	<b>16,461,200</b>	<b>27,520,200</b>	<b>0</b>	<b>1,728,000</b>	<b>0</b>	<b>0</b>	<b>45,709,400</b>
<b>Funding Facilitated by Department</b>	<b>16,461,200</b>	<b>25,378,200</b>	<b>0</b>	<b>(884,200)</b>	<b>0</b>	<b>0</b>	<b>40,955,200</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	1,016,000	0	0	0	0	0	1,016,000
<b>Total Available Funding</b>	<b>17,477,200</b>	<b>25,378,200</b>	<b>0</b>	<b>(884,200)</b>	<b>0</b>	<b>0</b>	<b>41,971,200</b>
<b>Appropriations</b>							
Personnel Services	10,226,600	5,581,700	0	0	0	0	15,808,300
Non Personnel Services	4,663,900	22,849,300	0	0	0	0	27,513,200
Interdepartmental Services	2,586,700	2,420,400	0	0	0	0	5,007,100
Contingencies	0	4,500	0	0	0	0	4,500
<b>Total Appropriations</b>	<b>17,477,200</b>	<b>30,855,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,333,100</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the Finance Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

### Department Appropriations by Fund Type - FY 2014 only

	<i>FY 2014 Proposed</i>
Operating	46,851,600
Capital	1,481,500
Debt Service	0
<b>Total</b>	<b>48,333,100</b>

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# Finance Department

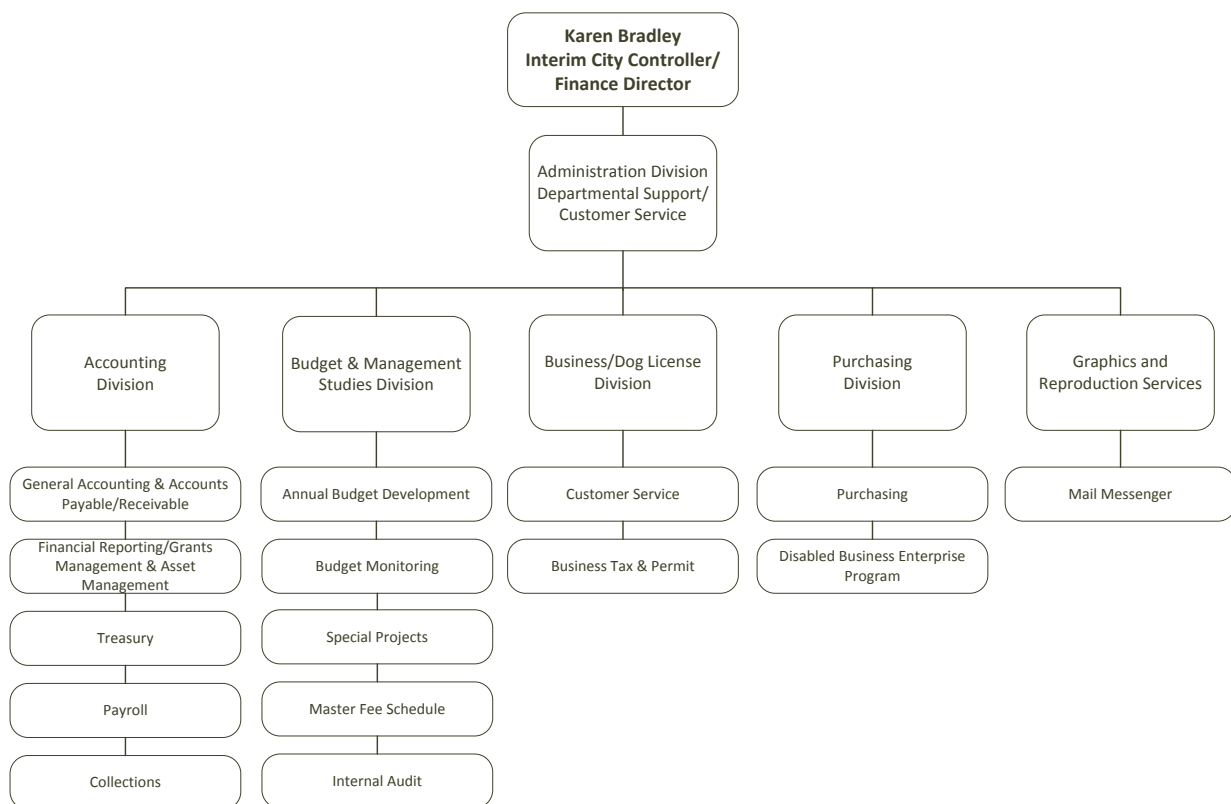
The Finance Department provides leadership for the City's fiscal, budgetary, purchasing and printing activities. Finance's goal is to promote the highest level of confidence to various customers, conducting business with efficiency, effectiveness, and protection of the public's vital investments.

The Department's financial divisions consist of Administration, Accounting, Budget & Management Studies and Business License Divisions. These Divisions provide a wide range of comprehensive financial support services, including accounting, financial administration and reporting, budgeting,

internal audits, treasury/cash management, investments, payroll, billing and accounts receivable, accounts payable, as well as business licenses and cashiering.

In addition, the Purchasing Division provides procurement services to citywide departments for capital and operating programs. The Central Printing Division provides citywide departments with a range of services including copying, printing, graphic design, as well as mail and messenger services.

The purpose and ultimate success of the Finance Department is to provide financial management, information, operational, and business products to policy makers, departments, agencies, investors, and the Fresno community so they have confidence in the government, make informed decisions, and achieve their results.



*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source</b> <sup>(1)(2)(4)</sup>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	16,464,089	15,504,742	(312,100)	600	-100.2%
<b>Fiscal Year Revenues:</b>					
Taxes	0	33	0	0	0.0%
Licenses & Permits	23,176	41,160	0	0	0.0%
Intergovernmental Revenue	538	322,442	300	300	0.0%
Charges for Services	1,260,840	1,072,459	895,000	592,900	-33.8%
Fines	0	0	0	0	0.0%
Other Revenue	281,733	218,683	(200)	400	-300.0%
Interdepartmental Charges for Services	7,020,184	10,452,185	859,900	820,500	-4.6%
Misc. Revenue	51,023	(4,018)	(55,500)	(38,900)	-29.9%
Transfers	14,683,109	16,214,310	16,508,200	16,196,300	-1.9%
<b>Total Fiscal Year Revenues</b>	<b>23,320,603</b>	<b>28,317,254</b>	<b>18,207,700</b>	<b>17,571,500</b>	<b>-3.5%</b>
<b>Funding Facilitated by Department</b>	<b>39,784,692</b>	<b>43,821,996</b>	<b>17,895,600</b>	<b>17,572,100</b>	<b>-1.8%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(3)</sup>	(56,172)	(369,341)	6,364,100	6,232,400	-2.1%
<b>Total Available Funding</b>	<b>39,728,520</b>	<b>43,452,655</b>	<b>24,259,700</b>	<b>23,804,500</b>	<b>-1.9%</b>
<b>Appropriations</b> <sup>(1)(2)</sup>					
Personnel Services	5,277,543	4,744,399	5,098,400	4,792,700	-6.0%
Non Personnel Services	18,849,059	17,934,492	18,012,000	17,993,400	-0.1%
Interdepartmental Services	1,503,247	1,945,985	1,149,300	1,018,400	-11.4%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>25,629,849</b>	<b>24,624,876</b>	<b>24,259,700</b>	<b>23,804,500</b>	<b>-1.9%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are spread across citywide departments. The CDBG fund is balanced overall.

<sup>(3)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

<sup>(4)</sup> The financial activities for unrestricted General Fund revenues and citywide contractual obligations have been reorganized to the General City Purpose Department. The corresponding historical results have been removed and restated under the General City Purpose Department.

*Department Staffing Detail*

<i>Position Summary</i>					
<b>Division</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014 Proposed</b>
Administration Division	2.00	2.00	2.00	0.00	2.00
Accounting Division <sup>(1)</sup>	20.51	21.00	21.00	0.00	21.00
Budget Division <sup>(1)</sup>	10.00	9.00	9.00	0.00	9.00
Business License Division	10.17	12.00	12.00	0.00	12.00
Purchasing Division <sup>(1)</sup>	10.00	10.00	10.00	0.00	10.00
Central Printing Division	2.00	2.00	2.00	0.00	2.00
<b>Total</b>	<b>54.68</b>	<b>56.00</b>	<b>56.00</b>	<b>0.00</b>	<b>56.00</b>

<sup>(1)</sup> The FY 2014 Proposed column includes \$279,000 in salary savings due to the defunding of four positions: 1) Account Technician (\$60,600; Accounting Division); 2) Accountant-Auditor II (\$65,500; Accounting Division); 3) Management Analyst II (\$75,600; Purchasing Division) and, 4) Senior Budget Analyst (\$77,300; Budget Division).

*Department Appropriations by Fund Classification - FY 2014 only*

<b>Resources</b> <sup>(2)</sup>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Fund Balance	0	0	0	0	0	600	600
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	300	0	0	0	0	0	300
Charges for Services	592,900	0	0	0	0	0	592,900
Fines	0	0	0	0	0	0	0
Other Revenue	400	0	0	0	0	0	400
Interdepartmental Charges for Services	820,500	0	0	0	0	0	820,500
Misc. Revenue	(38,900)	0	0	0	0	0	(38,900)
Transfers	0	0	0	0	0	16,196,300	16,196,300
<b>Total Fiscal Year Revenues</b>	<b>1,375,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,196,300</b>	<b>17,571,500</b>
<b>Funding Facilitated by Department</b>	<b>1,375,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,196,900</b>	<b>17,572,100</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	6,232,400	0	0	0	0	0	6,232,400
<b>Total Available Funding</b>	<b>7,607,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,196,900</b>	<b>23,804,500</b>
<b>Appropriations</b> <sup>(2)</sup>							
Personnel Services	4,792,700	0	0	0	0	0	4,792,700
Non Personnel Services	1,796,500	0	0	0	0	16,196,900	17,993,400
Interdepartmental Services	1,018,400	0	0	0	0	0	1,018,400
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>7,607,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,196,900</b>	<b>23,804,500</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the Finance Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

<sup>(2)</sup> The financial activities for unrestricted General Fund revenues and citywide contractual obligations have been reorganized to the General City Purpose Department.

*Department Appropriations by Fund Type - FY 2014 only*

	<b>FY 2014 Proposed</b>
Operating	7,607,600
Capital	0
Debt Service	16,196,900
<b>Total</b>	<b>23,804,500</b>

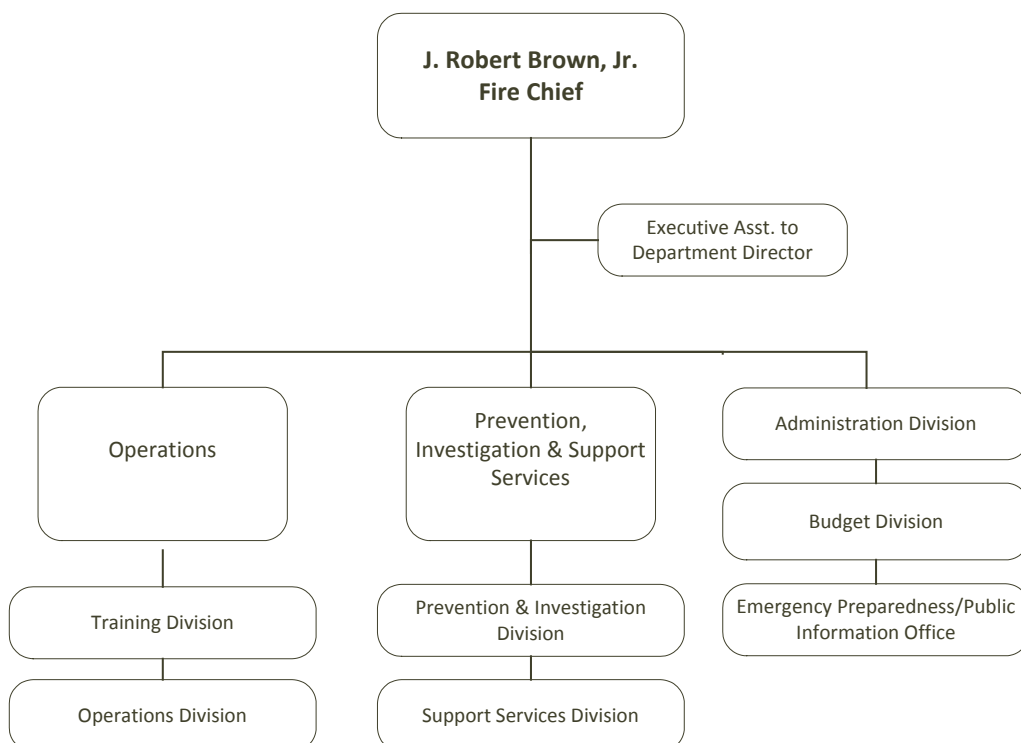


# Fire Department

The Fresno Fire Department was established in 1877 and enjoys the distinction of being one of the oldest fire departments in the nation. The Department's mission, core values, and vision are reflective of the desire to create a culture of excellence in fire/emergency medical service delivery. Today, the Department strives to be an innovative and progressive organization in order to meet the changing demands of the City and surrounding area. One aspect of this innovation can be seen in the regionalization accomplishments which include contracts for services with the Fig Garden Fire Protection District (January 1, 2006) and the North Central Fire Protection District (July 1, 2007). The merging of operational services has provided an enhanced level of service for both the residents of the districts and the City and is helping the Department to realize one of its primary goals: to establish a safe living environment, resulting in a high quality of life.

The Fire Department provides a variety of services to the citizens of Fresno through its six divisions: the

Administration and Budget Divisions provide essential core services to support all areas of the Department so that front-line personnel may provide responsive and expert service to the public; the Operations Division provides all risk emergency response service including fire suppression, emergency medical care, urban search and rescue, hazardous material response, as well as hydrant flow maintenance in line with the Department's service level objectives; the Training Division provides mandated training and compliance tracking for all employees to ensure conformance to regulatory requirements and maintain employee safety; the Prevention and Investigation Division provides all risk mitigation services including inspection services, plan reviews, issues permits/licenses to all facilities where the public may be present, fire safety education, and the investigation of incidents for the purposes of either preventing future emergencies through criminal prosecution or administrative recourse; the Support Services Division provides those services that support the effectiveness of the other divisions such as maintenance of all department vehicles and equipment, order and delivery of departmental operating supplies inventory and equipment, maintenance of all departmental facilities, and information systems software, programming, and hardware needs.



*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source <sup>(1)</sup></b>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	2,510,423	2,815,488	2,409,400	2,304,000	-4.4%
<b>Fiscal Year Revenues:</b>					
Taxes	85	7	0	0	0.0%
Licenses & Permits	271,445	359,421	267,000	360,000	34.8%
Intergovernmental Revenue	666,229	1,556,937	3,282,400	1,881,500	-42.7%
Charges for Services	9,518,136	9,624,872	9,610,200	9,908,300	3.1%
Fines	7,368	250	500	3,000	500.0%
Other Revenue	52,397	31,057	16,700	30,100	80.2%
Interdepartmental Charges for Services	0	0	0	0	0.0%
Misc. Revenue	2,451,814	211,570	1,142,400	296,000	-74.1%
Transfers	1,457,743	1,458,472	1,464,400	1,461,200	-0.2%
<b>Total Fiscal Year Revenues</b>	<b>14,425,217</b>	<b>13,242,586</b>	<b>15,783,600</b>	<b>13,940,100</b>	<b>-11.7%</b>
<b>Funding Facilitated by Department</b>	<b>16,935,640</b>	<b>16,058,074</b>	<b>18,193,000</b>	<b>16,244,100</b>	<b>-10.7%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(2)</sup>	40,021,007	41,193,989	43,300,800	43,759,700	1.1%
<b>Total Available Funding</b>	<b>56,956,647</b>	<b>57,252,063</b>	<b>61,493,800</b>	<b>60,003,800</b>	<b>-2.4%</b>
<b>Appropriations</b>					
Personnel Services	42,608,713	44,734,155	48,853,900	48,228,100	-1.3%
Non Personnel Services	7,732,455	8,868,305	8,904,700	8,167,200	-8.3%
Interdepartmental Services	2,024,647	2,464,017	1,824,000	1,844,200	1.1%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>52,365,815</b>	<b>56,066,477</b>	<b>59,582,600</b>	<b>58,239,500</b>	<b>-2.3%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Staffing Detail*

	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014 Proposed <sup>(1)</sup></b>
Sworn Positions	317.65	309.00	309.00	(5.80)	303.20
Civilian Positions	40.00	42.75	42.75	0.25	43.00
<b>Total</b>	<b>357.65</b>	<b>351.75</b>	<b>351.75</b>	<b>(5.55)</b>	<b>346.20</b>

<sup>(1)</sup> The Emergency Manager position is budgeted to be transferred from the Fire Department to the Office of the Mayor/City Manager.

*Department Appropriations by Fund Classification - FY 2014 only*

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	570,500	1,733,500	0	0	0	2,304,000
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	360,000	0	0	0	0	0	360,000
Intergovernmental Revenue	1,641,500	240,000	0	0	0	0	1,881,500
Charges for Services	3,226,500	6,681,800	0	0	0	0	9,908,300
Fines	3,000	0	0	0	0	0	3,000
Other Revenue	18,100	1,000	11,000	0	0	0	30,100
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	175,000	21,000	100,000	0	0	0	296,000
Transfers	0	0	0	0	0	1,461,200	1,461,200
<b>Total Fiscal Year Revenues</b>	<b>5,424,100</b>	<b>6,943,800</b>	<b>111,000</b>	<b>0</b>	<b>0</b>	<b>1,461,200</b>	<b>13,940,100</b>
<b>Funding Facilitated by Department</b>	<b>5,424,100</b>	<b>7,514,300</b>	<b>1,844,500</b>	<b>0</b>	<b>0</b>	<b>1,461,200</b>	<b>16,244,100</b>
<b>Memo item:</b>							
Citywide General Fund Support	43,759,700	0	0	0	0	0	43,759,700
<b>Total Available Funding</b>	<b>49,183,800</b>	<b>7,514,300</b>	<b>1,844,500</b>	<b>0</b>	<b>0</b>	<b>1,461,200</b>	<b>60,003,800</b>
<b>Appropriations <sup>(1)</sup></b>							
Personnel Services	41,203,000	7,000,100	25,000	0	0	0	48,228,100
Non Personnel Services	6,267,000	339,000	100,000	0	0	1,461,200	8,167,200
Interdepartmental Services	1,713,800	125,400	5,000	0	0	0	1,844,200
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>49,183,800</b>	<b>7,464,500</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>1,461,200</b>	<b>58,239,500</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

*Department Appropriations by Fund Type - FY 2014 only*

	<b>FY 2014 Proposed</b>
Operating	56,648,300
Capital	130,000
Debt Service	1,461,200
<b>Total</b>	<b>58,239,500</b>

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# General City Purpose Department

The General City Purpose Department (GCP) is comprised of the Retirement Office, the Fresno Revitalization Corporation Division, the General City Purpose Division and the Citywide Resources and Appropriations Division.

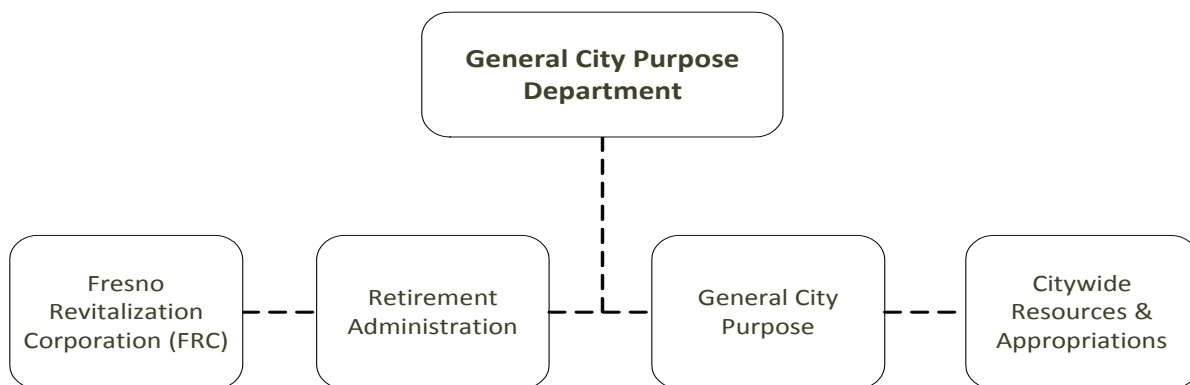
**RETIREMENT OFFICE:** This Division houses city related personnel and interdepartmental costs of the City of Fresno Retirement Office.

**FRESNO REVITALIZATION CORPORATION DIVISION (FRC):** As a result of the Supreme Court ruling upholding Assembly Bill X1-26, the redevelopment elimination bill, the Fresno Redevelopment Agency was dissolved effective February 1, 2012. On January 26, 2012, the City of Fresno became the Successor Agency to the Fresno Redevelopment Agency and became responsible for winding up the agency's obligations and the disposition of assets. Also on January 26, 2012, the City of Fresno entered into a Memorandum of Understanding with the Fresno Revitalization

Corporation, a non-profit public benefit corporation, to act as it's agent in performing the necessary actions for the dissolution and wind down of the affairs of the Fresno Redevelopment Agency. The FRC is staffed by the former employees of the Fresno Redevelopment Agency, one of which is a City employee. This Division houses costs associated with City personnel who work for the FRC.

**GENERAL CITY PURPOSE DIVISION:** This Division contains expense items which are of a Citywide and/or interdepartmental nature. Some of the items budgeted in this Division include: Citywide legal fees, citywide membership and dues, funding for Deferred Compensation Administration, elections costs, citywide travel, professional and lobby contracts.

**CITYWIDE RESOURCES AND APPROPRIATIONS:** This Division contains General Fund revenues that are not associated with any operational department. These include Property and Sales taxes, Business License and Franchise fees. Also under this division are debt service payments that are not specific to one department. These revenues and appropriations were previously reported under the Finance Department. The historical information in the following schedules has been restated for comparability purposes.



# General City Purpose Department

## Department Revenue and Expenditures - All Funds Combined

<b>Funding Source</b> <sup>(1)(2)</sup>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	13,494,539	3,392,572	866,600	1,536,700	77.3%
<b>Fiscal Year Revenues:</b>					
Taxes	180,741,818	190,124,378	193,646,300	207,798,900	7.3%
Licenses & Permits	16,651,263	17,207,771	18,468,000	18,256,000	-1.1%
Intergovernmental Revenue	3,155,606	550,026	458,800	850,000	85.3%
Charges for Services	880,387	1,067,442	1,697,100	1,749,200	3.1%
Fines	2,450,730	1,455,205	2,400,000	1,200,000	-50.0%
Other Revenue	(485,593)	346,380	88,000	366,200	316.1%
Interdepartmental Charges for Services	1,773,600	4,106,300	13,288,000	13,264,200	-0.2%
Misc. Revenue	59,990,989	3,781,500	229,000	2,768,600	1109.0%
Transfers	(10,280,555)	(9,191,686)	(13,367,700)	(19,896,800)	48.8%
<b>Total Fiscal Year Revenues</b>	<b>254,878,245</b>	<b>209,447,317</b>	<b>216,907,500</b>	<b>226,356,300</b>	<b>4.4%</b>
<b>Funding Facilitated by Department</b>	<b>268,372,784</b>	<b>212,839,888</b>	<b>217,774,100</b>	<b>227,893,000</b>	<b>4.6%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(3)</sup>	(173,755,392)	(178,655,747)	(197,201,400)	(205,928,900)	4.4%
<b>Total Available Funding</b>	<b>94,617,392</b>	<b>34,184,141</b>	<b>20,572,700</b>	<b>21,964,100</b>	<b>6.8%</b>
<b>Appropriations</b> <sup>(1)(2)</sup>					
Personnel Services	15,661,571	15,401,909	3,067,100	3,055,500	-0.4%
Non Personnel Services	66,695,664	16,584,436	16,717,300	17,482,400	4.6%
Interdepartmental Services	1,820,313	2,057,626	895,700	1,398,400	56.1%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>84,177,548</b>	<b>34,043,971</b>	<b>20,680,100</b>	<b>21,936,300</b>	<b>6.1%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are spread across citywide departments. The CDBG fund is balanced overall.

<sup>(3)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

<sup>(4)</sup> Prior to FY 2014, the revenues and appropriations in the Citywide Resources and Appropriations Division were reported under the Finance Department. The historical information in the schedule above has been restated for comparability purposes.

## Department Staffing Detail

	<b>Position Summary</b>				
<b>Division</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014 Proposed</b>
FRC Division	1.00	1.00	1.00	0.00	1.00
Retirement Administration Division	10.00	10.00	10.00	0.00	10.00
<b>Total</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>0.00</b>	<b>11.00</b>

# General City Purpose Department

## Department Appropriations by Fund Classification - FY 2014 only

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Fund Balance	1,505,300	(13,400)	0	0	17,000	27,800	1,536,700
<b>Fiscal Year Revenues:</b>							
Taxes	207,071,800	727,100	0	0	0	0	207,798,900
Licenses & Permits	18,256,000	0	0	0	0	0	18,256,000
Intergovernmental Revenue	850,000	0	0	0	0	0	850,000
Charges for Services	597,000	0	0	0	1,152,200	0	1,749,200
Fines	1,200,000	0	0	0	0	0	1,200,000
Other Revenue	60,000	300,500	0	0	5,700	0	366,200
Interdepartmental Charges for Services	8,123,500	0	0	0	1,910,500	3,230,200	13,264,200
Misc. Revenue	2,716,000	0	0	0	52,600	0	2,768,600
Transfers	(30,052,100)	628,800	0	0	0	9,526,500	(19,896,800)
<b>Total Fiscal Year Revenues</b>	<b>208,822,200</b>	<b>1,656,400</b>	<b>0</b>	<b>0</b>	<b>3,121,000</b>	<b>12,756,700</b>	<b>226,356,300</b>
<b>Funding Facilitated by Department</b>	<b>210,327,500</b>	<b>1,643,000</b>	<b>0</b>	<b>0</b>	<b>3,138,000</b>	<b>12,784,500</b>	<b>227,893,000</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	(205,928,900)	0	0	0	0	0	(205,928,900)
<b>Total Available Funding</b>	<b>4,398,600</b>	<b>1,643,000</b>	<b>0</b>	<b>0</b>	<b>3,138,000</b>	<b>12,784,500</b>	<b>21,964,100</b>
<b>Appropriations</b>							
Personnel Services	173,100	0	0	0	2,882,400	0	3,055,500
Non Personnel Services	3,115,200	1,610,500	0	0	0	12,756,700	17,482,400
Interdepartmental Services	1,110,300	32,500	0	0	255,600	0	1,398,400
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>4,398,600</b>	<b>1,643,000</b>	<b>0</b>	<b>0</b>	<b>3,138,000</b>	<b>12,756,700</b>	<b>21,936,300</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

## Department Appropriations by Fund Type - FY 2014 only

	<b>FY 2014 Proposed</b>
Operating	9,179,600
Capital	0
Debt Service	12,756,700
<b>Total</b>	<b>21,936,300</b>

# General City Purpose Department

## Department Appropriations by Division - FY 2014 only

<i>Resources</i>	<i>General City Purpose</i>	<i>Fresno Revitalization Corporation</i>	<i>Retirement</i>	<i>Citywide Resources &amp; Appropriations</i>	<i>Total</i>
Beginning Fund Balance	0	0	17,000	1,519,700	1,536,700
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	207,798,900	207,798,900
Licenses & Permits	0	0	0	18,256,000	18,256,000
Intergovernmental Revenue	0	0	0	850,000	850,000
Charges for Services	0	0	1,152,200	597,000	1,749,200
Fines	0	0	0	1,200,000	1,200,000
Other Revenue	0	0	2,700	363,500	366,200
Interdepartmental Charges for Services	0	0	0	13,264,200	13,264,200
Misc. Revenue	0	0	52,600	2,716,000	2,768,600
Transfers	0	0	0	(19,896,800)	(19,896,800)
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>1,207,500</b>	<b>225,148,800</b>	<b>226,356,300</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>1,224,500</b>	<b>226,668,500</b>	<b>227,893,000</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(1)</sup>	1,630,300	698,200	0	(208,257,400)	(205,928,900)
<b>Total Available Funding</b>	<b>1,630,300</b>	<b>698,200</b>	<b>1,224,500</b>	<b>18,411,100</b>	<b>21,964,100</b>
<b>Appropriations</b>					
Personnel Services	0	173,100	968,900	1,913,500	3,055,500
Non Personnel Services	1,630,000	500,000	0	15,352,400	17,482,400
Interdepartmental Services	300	25,100	255,600	1,117,400	1,398,400
Contingencies	0	0	0	0	0
<b>Total Appropriations</b>	<b>1,630,300</b>	<b>698,200</b>	<b>1,224,500</b>	<b>18,383,300</b>	<b>21,936,300</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.



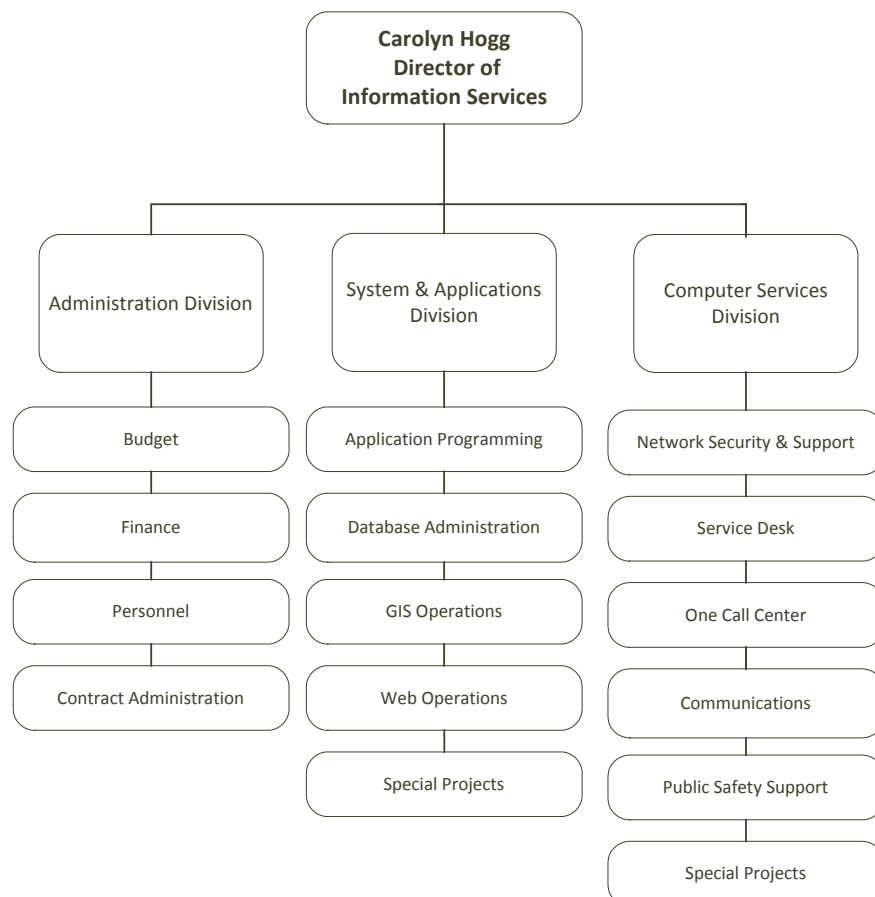
# Information Services Department

The Information Services Department (ISD) focuses on technology solutions that will assist City departments with providing services and meeting strategic goals. ISD will continue to collaborate with outside agencies to develop operational economic efficiencies as well as to promote a unified regional technology vision.

The Administration Division will continue to provide support to all divisions within ISD including budget preparation, accounting, financial analysis, personnel and policy administration. All regional efforts and interoperability will also be managed by the Administration Division.

The Computer Services Division will focus on protecting technology infrastructure from hardware damage, virus attacks on the system and identifying options for citywide and regional disaster recovery efforts. Collaboration between the departments including public safety services, traffic operations, wireless traffic signal connectivity and video policing will contribute to improve overall safety and the quality of our community. The Division also manages the Service Desk and the One Call Center providing services for the public and City Departments. The Division also manages telecommunications throughout the organization.

The Systems and Applications Division administers the implementation, development and maintenance of citywide applications. The Division also performs database administration as well as website development and maintenance. The Division has developed Geographical Information Systems which have proven to be valuable for many functions throughout the organization. The Division will continue to assist with technology procurements and evaluate the viability of new systems and applications.



*Department Revenue and Expenditures - All Funds Combined*

	<b>FY 2011<sup>(3)</sup></b>	<b>FY 2012<sup>(3)</sup></b>	<b>FY 2013<sup>(3)</sup></b>	<b>FY 2014</b>	<b>Percent</b>
<b>Funding Source<sup>(1)</sup></b>	<b>Actuals</b>	<b>Actuals</b>	<b>Amended</b>	<b>Proposed</b>	<b>Change</b>
Beginning Fund Balance	6,504,949	5,585,125	5,808,800	4,811,300	-17.2%
<b>Fiscal Year Revenues:</b>					
Taxes	12	0	0	0	0.0%
Licenses & Permits	0	0	0	0	0.0%
Intergovernmental Revenue	0	0	0	0	0.0%
Charges for Services	0	0	0	0	0.0%
Fines	0	0	0	0	0.0%
Other Revenue	80,081	62,794	1,000	1,300	30.0%
Interdepartmental Charges for Services	12,133,073	11,636,680	10,861,400	10,056,800	-7.4%
Misc. Revenue	101,036	145,949	100,000	80,000	-20.0%
Transfers	(532,975)	0	0	0	0.0%
<b>Total Fiscal Year Revenues</b>	<b>11,781,227</b>	<b>11,845,423</b>	<b>10,962,400</b>	<b>10,138,100</b>	<b>-7.5%</b>
<b>Funding Facilitated by Department</b>	<b>18,286,176</b>	<b>17,430,548</b>	<b>16,771,200</b>	<b>14,949,400</b>	<b>-10.9%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(2)</sup>	0	0	0	362,600	0.0%
<b>Total Available Funding</b>	<b>18,286,176</b>	<b>17,430,548</b>	<b>16,771,200</b>	<b>15,312,000</b>	<b>-8.7%</b>
<b>Appropriations<sup>(1)</sup></b>					
Personnel Services	5,476,639	4,982,106	5,229,200	5,222,600	-0.1%
Non Personnel Services	5,738,571	5,410,407	5,185,000	5,515,600	6.4%
Interdepartmental Services	1,512,134	1,361,078	1,546,800	1,549,800	0.2%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>12,727,344</b>	<b>11,753,591</b>	<b>11,961,000</b>	<b>12,288,000</b>	<b>2.7%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

<sup>(3)</sup> For consistency, the FY 2011, 2012 and 2013 columns have been adjusted to account for the transferring of the Customer Service Call Center from the Office of the Mayor/City Manager to the Department.

*Department Staffing Detail*

	<i>Position Summary</i>				
<b>Division</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014 Proposed</b>
Administration Division	6.00	6.00	6.00	1.00	7.00
Systems Applications Division	11.00	11.75	11.75	(0.75)	11.00
Computer Services Division <sup>(1)</sup>	30.80	30.80	30.80	0.00	30.80
Communications Division	6.00	4.00	4.00	0.00	4.00
<b>Total</b>	<b>53.80</b>	<b>52.55</b>	<b>52.55</b>	<b>0.25</b>	<b>52.80</b>

<sup>(1)</sup> The Call Center Division is consolidated with the Information Services Department in the FY 2014 Budget. The Call Center's historical staffing levels have been included in the above table.

*Department Appropriations by Fund Classification - FY 2014 only*

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	0	4,811,300	0	4,811,300
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	1,300	0	1,300
Interdepartmental Charges for Services	0	0	0	0	10,056,800	0	10,056,800
Misc. Revenue	0	0	0	0	80,000	0	80,000
Transfers	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,138,100</b>	<b>0</b>	<b>10,138,100</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,949,400</b>	<b>0</b>	<b>14,949,400</b>
<b>Memo item:</b>							
Citywide General Fund Support	362,600	0	0	0	0	0	362,600
<b>Total Available Funding</b>	<b>362,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,949,400</b>	<b>0</b>	<b>15,312,000</b>
<b>Appropriations <sup>(1)</sup></b>							
Personnel Services	317,600	0	0	0	4,905,000	0	5,222,600
Non Personnel Services	1,500	0	0	0	5,514,100	0	5,515,600
Interdepartmental Services	43,500	0	0	0	1,506,300	0	1,549,800
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>362,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,925,400</b>	<b>0</b>	<b>12,288,000</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

*Department Appropriations by Fund Type - FY 2014 only*

	<b><i>FY 2014 Proposed</i></b>
Operating	12,288,000
Capital	0
Debt Service	0
<b>Total</b>	<b>12,288,000</b>

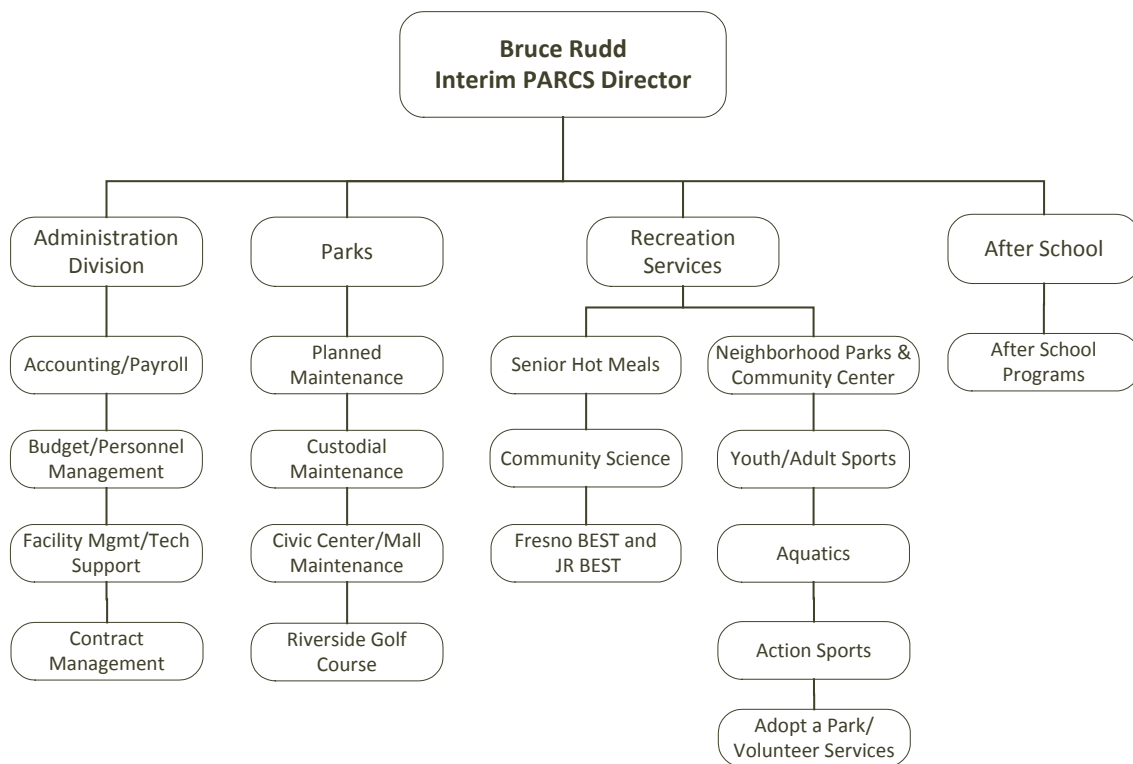
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# Parks, After School, Recreation and Community Services Department

The Parks, After School, Recreation and Community Services Department (PARCS) is dedicated to creating community through people, parks and

programs. PARCS enriches the lives of Fresno citizens by investing in park and open space development for recreation opportunities, and by providing diverse opportunities for human development and social interaction.

Examples of the various sports programs that are offered throughout the community for youth and adults include bitty baseball, karate, youth basketball, soccer, and aquatics. The Adult Sport Program is a year-round fee-based men's and women's organized sports league offered to residents. Leagues include baseball, softball, flag football and soccer.



# Parks, After School, Recreation and Community Services Department

## Department Revenue and Expenditures - All Funds Combined

<b>Funding Source</b> <sup>(1)(2)</sup>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	(3,024,242)	1,177,588	1,305,700	319,300	-75.5%
<b>Fiscal Year Revenues:</b>					
Taxes	1,004	110	0	0	0.0%
Licenses & Permits	0	0	0	0	0.0%
Intergovernmental Revenue	3,231,966	1,214,028	13,783,600	13,112,500	-4.9%
Charges for Services	2,047,677	1,992,674	1,937,500	2,220,900	14.6%
Fines	0	16,888	0	0	0.0%
Other Revenue	773,225	851,111	743,900	527,900	-29.0%
Interdepartmental Charges for Services	(196)	59	100	0	0.0%
Misc. Revenue	2,455,859	577,871	1,913,300	2,195,200	14.7%
Transfers	1,536,694	2,205,835	2,457,600	2,209,100	-10.1%
<b>Total Fiscal Year Revenues</b>	<b>10,046,229</b>	<b>6,858,576</b>	<b>20,836,000</b>	<b>20,265,600</b>	<b>-2.7%</b>
<b>Funding Facilitated by Department</b>	<b>7,021,987</b>	<b>8,036,164</b>	<b>22,141,700</b>	<b>20,584,900</b>	<b>-7.0%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(3)</sup>	13,126,546	8,894,683	9,600,200	11,235,700	17.0%
<b>Total Available Funding</b>	<b>20,148,533</b>	<b>16,930,847</b>	<b>31,741,900</b>	<b>31,820,600</b>	<b>0.2%</b>
<b>Appropriations</b> <sup>(1)(2)</sup>					
Personnel Services	7,965,662	5,256,191	6,366,400	6,304,200	-1.0%
Non Personnel Services	10,341,809	8,391,741	22,317,600	23,800,400	6.6%
Interdepartmental Services	3,082,047	2,584,857	2,513,600	1,950,800	-22.4%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>21,389,518</b>	<b>16,232,789</b>	<b>31,197,600</b>	<b>32,055,400</b>	<b>2.7%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are spread across citywide departments. The CDBG fund is balanced overall.

<sup>(3)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

## Department Staffing Detail

<b>Position Summary</b>					
<b>Division</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2013 Changes</b>	<b>FY 2014 Proposed</b>
Administration Division	6.00	6.00	6.00	1.00	7.00
Recreation Division	26.00	23.00	23.00	0.00	23.00
Parks Division	20.00	20.00	20.00	0.00	20.00
After School Division	0.00	3.00	3.00	(1.00)	2.00
<b>Total</b>	<b>52.00</b>	<b>52.00</b>	<b>52.00</b>	<b>0.00</b>	<b>52.00</b>

# Parks, After School, Recreation and Community Services Department

## Department Appropriations by Fund Classification - FY 2014 only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	(342,300)	226,500	435,100	0	0	319,300
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	45,400	13,067,100	0	0	0	0	13,112,500
Charges for Services	1,280,400	865,500	35,000	40,000	0	0	2,220,900
Fines	0	0	0	0	0	0	0
Other Revenue	144,800	137,800	5,200	240,100	0	0	527,900
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	62,400	70,900	2,061,900	0	0	0	2,195,200
Transfers	0	245,000	(80,900)	(320,200)	0	2,365,200	2,209,100
<b>Total Fiscal Year Revenues</b>	<b>1,533,000</b>	<b>14,386,300</b>	<b>2,021,200</b>	<b>(40,100)</b>	<b>0</b>	<b>2,365,200</b>	<b>20,265,600</b>
<b>Funding Facilitated by Department</b>	<b>1,533,000</b>	<b>14,044,000</b>	<b>2,247,700</b>	<b>395,000</b>	<b>0</b>	<b>2,365,200</b>	<b>20,584,900</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	11,235,700	0	0	0	0	0	11,235,700
<b>Total Available Funding</b>	<b>12,768,700</b>	<b>14,044,000</b>	<b>2,247,700</b>	<b>395,000</b>	<b>0</b>	<b>2,365,200</b>	<b>31,820,600</b>
<b>Appropriations</b>							
Personnel Services	4,892,500	1,304,300	80,900	26,500	0	0	6,304,200
Non Personnel Services	6,049,200	12,839,100	2,180,600	367,800	0	2,363,700	23,800,400
Interdepartmental Services	1,827,000	71,300	51,800	700	0	0	1,950,800
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>12,768,700</b>	<b>14,214,700</b>	<b>2,313,300</b>	<b>395,000</b>	<b>0</b>	<b>2,363,700</b>	<b>32,055,400</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the Finance Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

## Department Appropriations by Fund Type - FY 2014 only

	<b>FY 2014 Proposed</b>
Operating	15,737,200
Capital	13,954,500
Debt Service	2,363,700
<b>Total</b>	<b>32,055,400</b>

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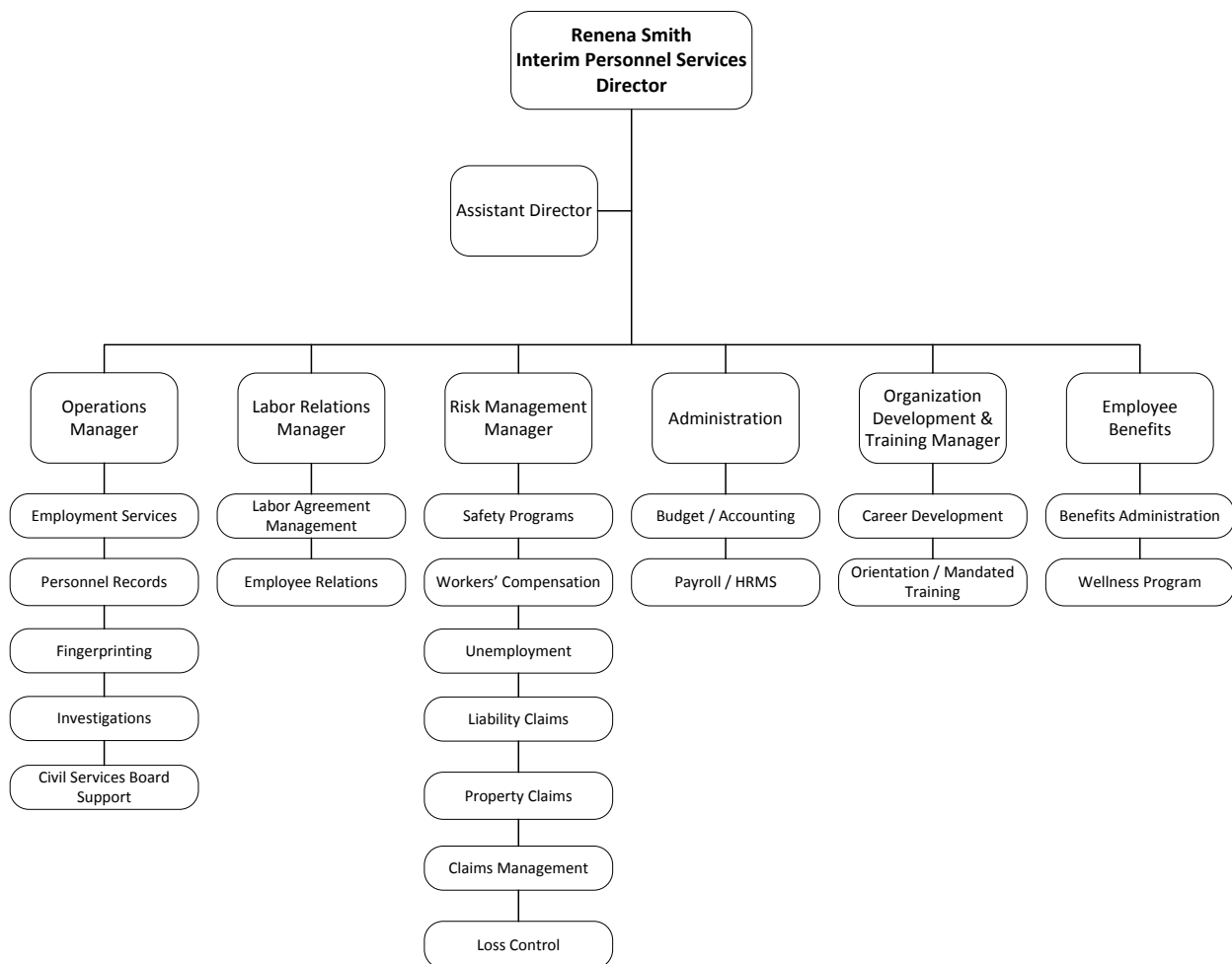
# Personnel Services Department

The Personnel Services Department's mission is to serve as a catalyst and resource for change within the City of Fresno and to help City departments attract, motivate, develop and retain qualified, diverse, productive and customer-service oriented employees.

The Department consults with Citywide department management on personnel matters, negotiates and maintains MOU's with City bargaining units, processes grievances, investigates employee concerns and serves as support staff to the Civil Service Board. The Department also manages benefit plan enrollments and the Employee Assistance Program; provides new employee training and ongoing staff development; develops and

updates personnel policies; implements and manages data modules to improve employee access to training opportunities and online personnel information; recruits and tests applicants for all City positions; maintains personnel data and employee files for the City workforce; manages employee Workers' Compensation and Unemployment Insurance claims; provides loss control services through Citywide safety programs; ensures compliance to city indemnification policy through contract review; and processes property and liability claims through resolution and subrogation recovery.

The overall goal of the Department is to add value to the City by providing outstanding service while proactively identifying opportunities for streamlining, protecting the City's assets and consolidating efforts. We strive to enhance working relationships at all levels to create a harmonious and efficient environment.



*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source <sup>(1)</sup></b>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	2,162,840	4,982,474	2,778,100	2,978,800	7.2%
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0%
Licenses & Permits	0	0	0	0	0.0%
Intergovernmental Revenue	0	0	0	0	0.0%
Charges for Services	18,006	18,179	12,200	18,500	51.6%
Fines	778,737	25	255,000	255,000	0.0%
Other Revenue	27,874	31,601	32,900	25,500	-22.5%
Interdepartmental Charges for Services	27,845,815	26,391,666	26,470,800	24,653,800	-6.9%
Misc. Revenue	1,459	605	0	0	0.0%
Transfers	977,500	383,400	(423,800)	0	0.0%
<b>Total Fiscal Year Revenues</b>	<b>29,649,391</b>	<b>26,825,476</b>	<b>26,347,100</b>	<b>24,952,800</b>	<b>-5.3%</b>
<b>Funding Facilitated by Department</b>	<b>31,812,231</b>	<b>31,807,950</b>	<b>29,125,200</b>	<b>27,931,600</b>	<b>-4.1%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(2)</sup>	0	0	2,990,600	3,022,100	1.1%
<b>Total Available Funding</b>	<b>31,812,231</b>	<b>31,807,950</b>	<b>32,115,800</b>	<b>30,953,700</b>	<b>-3.6%</b>
<b>Appropriations</b>					
Personnel Services	2,964,024	2,793,381	2,873,500	2,899,000	0.9%
Non Personnel Services	7,152,452	8,419,818	8,147,800	8,347,600	2.5%
Interdepartmental Services	2,555,750	2,664,211	1,720,500	1,406,400	-18.3%
Contingencies	14,145,580	15,017,711	16,784,800	17,716,400	5.6%
<b>Total Appropriations</b>	<b>26,817,806</b>	<b>28,895,121</b>	<b>29,526,600</b>	<b>30,369,400</b>	<b>2.9%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Staffing Detail*

<i>Position Summary</i>					
<b>Division</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014 Proposed</b>
Human Resources Admin. Division	4.00	4.00	4.00	0.00	4.00
Organization Dev.& Training Division	2.00	2.00	2.00	(1.00)	1.00
Human Resources Operations Division	10.00	10.00	10.00	2.00	12.00
Labor Relations Division	3.00	3.00	3.00	0.00	3.00
Loss Control Division	3.00	3.00	3.00	(1.00)	2.00
Risk Management Division	8.00	8.00	8.00	0.00	8.00
HR Classification and Compensation	1.00	1.00	1.00	0.00	1.00
<b>Total</b>	<b>31.00</b>	<b>31.00</b>	<b>31.00</b>	<b>0.00</b>	<b>31.00</b>

*Department Appropriations by Fund Classification - FY 2014 only*

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	0	2,978,800	0	2,978,800
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	18,500	0	0	0	0	0	18,500
Fines	0	0	0	0	255,000	0	255,000
Other Revenue	0	0	0	0	25,500	0	25,500
Interdepartmental Charges for Services	0	0	0	0	24,653,800	0	24,653,800
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>18,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,934,300</b>	<b>0</b>	<b>24,952,800</b>
<b>Funding Facilitated by Department</b>	<b>18,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,913,100</b>	<b>0</b>	<b>27,931,600</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	3,022,100	0	0	0	0	0	3,022,100
<b>Total Available Funding</b>	<b>3,040,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,913,100</b>	<b>0</b>	<b>30,953,700</b>
<b>Appropriations</b>							
Personnel Services	2,294,800	0	0	0	604,200	0	2,899,000
Non Personnel Services	288,300	0	0	0	8,059,300	0	8,347,600
Interdepartmental Services	457,500	0	0	0	948,900	0	1,406,400
Contingencies	0	0	0	0	17,716,400	0	17,716,400
<b>Total Appropriations</b>	<b>3,040,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,328,800</b>	<b>0</b>	<b>30,369,400</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

*Department Appropriations by Fund Type - FY 2014 only*

	<b>FY 2014 Proposed</b>
Operating	30,369,400
Capital	0
Debt Service	0
<b>Total</b>	<b>30,369,400</b>

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# Police Department

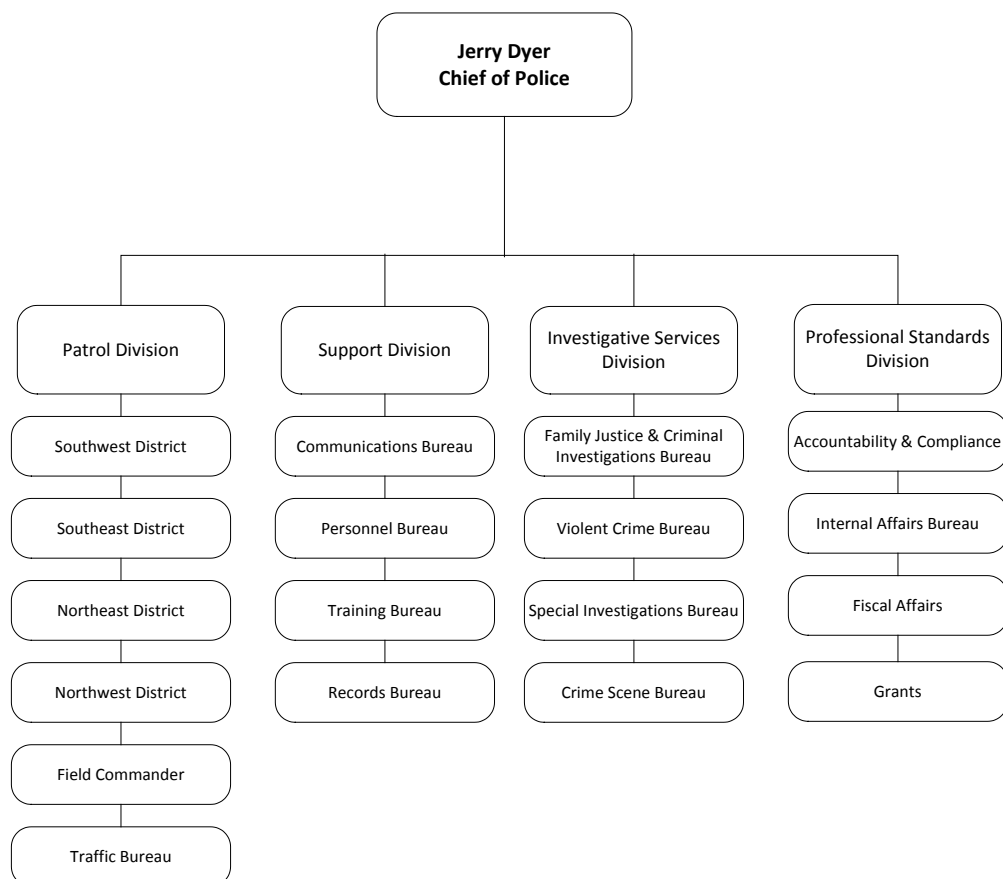
The Police Department (PD) is committed to decreasing crime, reducing fear, and enhancing the safety of motorists. Members of the Police Department treat customers and employees with compassion, dignity, and respect.

The primary goal of the Police Department is to prevent crimes and traffic collisions from occurring through high visibility patrols and proactive enforcement efforts. In an effort to prevent crime, the Department quickly identifies trends at an early stage when these incidents do occur. Staff members then effectively deploy resources and ensure that immediate follow-up is conducted to apprehend those responsible. Each Division is committed to working cooperatively toward the overall mission of enhancing safety, service and trust with our community. The Police Department is a professional organization that prides itself on delivering the highest level of quality service possible. PD employees are dedicated public servants who care

about the Fresno community and strive to serve with compassion, honesty and sincerity.

Police employees strongly value and continually seek to foster partnerships with members of the community through programs such as Crime Watch, Crime Stoppers, "Bringing Broken Neighborhoods Back to Life," Neighborhood Watch, Police Activities League, Citizens on Patrol, Citizens Police Academies, the Chief's Advisory Board, and the Mayor's Gang Prevention Initiative. Community involvement and support provide the required foundation for our success.

Fresno Police Department leaders recognize that people make the difference in any organization. PD is committed to recruiting the most qualified candidates and providing them with the best training and equipment. This is done while creating an atmosphere that allows them to excel. Thanks in large part to the outstanding efforts of the men and women of the Fresno Police Department, the residents of Fresno have seen a 32.7 percent decrease in violent crime since 2001.



*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source</b> <sup>(1)(2)</sup>	<b>FY 2011 Actuals</b>	<b>FY 2012 Actuals</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	(2,031,079)	723,406	1,214,700	835,900	-31.2%
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0%
Licenses & Permits	87,036	143,315	120,000	165,000	37.5%
Intergovernmental Revenue	11,708,774	14,063,852	8,024,800	5,352,200	-33.3%
Charges for Services	6,811,911	7,282,842	8,549,200	7,354,400	-14.0%
Fines	1,554,468	575,955	165,700	123,000	-25.8%
Other Revenue	601,136	43,021	103,700	2,800	-97.3%
Interdepartmental Charges for Services	5,058	6,941	6,100	6,100	0.0%
Misc. Revenue	3,175,055	202,221	140,100	151,000	7.8%
Transfers	(186,878)	1,747,908	1,744,500	1,746,700	0.1%
<b>Total Fiscal Year Revenues</b>	<b>23,756,560</b>	<b>24,066,055</b>	<b>18,854,100</b>	<b>14,901,200</b>	<b>-21.0%</b>
<b>Funding Facilitated by Department</b>	<b>21,725,481</b>	<b>24,789,461</b>	<b>20,068,800</b>	<b>15,737,100</b>	<b>-21.6%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(3)</sup>	115,233,346	120,225,959	126,058,900	129,352,400	2.6%
<b>Total Available Funding</b>	<b>136,958,827</b>	<b>145,015,420</b>	<b>146,127,700</b>	<b>145,089,500</b>	<b>-0.7%</b>
<b>Appropriations</b> <sup>(1)(2)</sup>					
Personnel Services	113,802,451	121,420,279	124,817,800	124,714,800	-0.1%
Non Personnel Services	9,816,130	12,430,594	9,442,800	7,522,100	-20.3%
Interdepartmental Services	15,054,465	13,286,225	13,256,000	13,924,600	5.0%
Contingencies	0	0	0	0	0.0%
<b>Total Appropriations</b>	<b>138,673,046</b>	<b>147,137,098</b>	<b>147,516,600</b>	<b>146,161,500</b>	<b>-0.9%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are spread across citywide departments. The CDBG fund is balanced overall.

<sup>(3)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Staff Detail*

Position Summary						
Division	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Amended	FY 2014 Changes	FY 2014 Proposed	FY 2014 Funded
Sworn Positions	766.75	748.00	748.00	0.00	748.00	717.00
Civilian Positions	200.00	202.00	202.00	(3.68)	198.32	194.32
Total	966.75	950.00	950.00	(3.68)	946.32	911.32

**Note:**

The 3.68 decline in FY 2014 corresponds to the elimination of four Laborers starting in August 2013 that are assigned to the Residential Solid Waste Program.

*Department Appropriations by Fund Classification - FY 2014 only*

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	542,200	293,700	0	0	0	835,900
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	165,000	0	0	0	0	0	165,000
Intergovernmental Revenue	1,597,900	3,754,300	0	0	0	0	5,352,200
Charges for Services	4,539,300	1,515,100	0	1,300,000	0	0	7,354,400
Fines	30,500	92,500	0	0	0	0	123,000
Other Revenue	1,500	1,300	0	0	0	0	2,800
Interdepartmental Charges for Services	6,100	0	0	0	0	0	6,100
Misc. Revenue	126,000	25,000	0	0	0	0	151,000
Transfers	0	(330,000)	90,000	0	0	1,986,700	1,746,700
<b>Total Fiscal Year Revenues</b>	<b>6,466,300</b>	<b>5,058,200</b>	<b>90,000</b>	<b>1,300,000</b>	<b>0</b>	<b>1,986,700</b>	<b>14,901,200</b>
<b>Funding Facilitated by Department</b>	<b>6,466,300</b>	<b>5,600,400</b>	<b>383,700</b>	<b>1,300,000</b>	<b>0</b>	<b>1,986,700</b>	<b>15,737,100</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	129,352,400	0	0	0	0	0	129,352,400
<b>Total Available Funding</b>	<b>135,818,700</b>	<b>5,600,400</b>	<b>383,700</b>	<b>1,300,000</b>	<b>0</b>	<b>1,986,700</b>	<b>145,089,500</b>
<b>Appropriations</b>							
Personnel Services	118,606,600	4,788,200	30,000	1,290,000	0	0	124,714,800
Non Personnel Services	3,317,200	2,148,200	60,000	10,000	0	1,986,700	7,522,100
Interdepartmental Services	13,894,900	29,700	0	0	0	0	13,924,600
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>135,818,700</b>	<b>6,966,100</b>	<b>90,000</b>	<b>1,300,000</b>	<b>0</b>	<b>1,986,700</b>	<b>146,161,500</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Appropriations by Fund Type - FY 2014 only*

	<i>FY 2014 Proposed</i>
Operating	144,084,800
Capital	90,000
Debt Service	1,986,700
<b>Total</b>	<b>146,161,500</b>

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# Public Utilities Department

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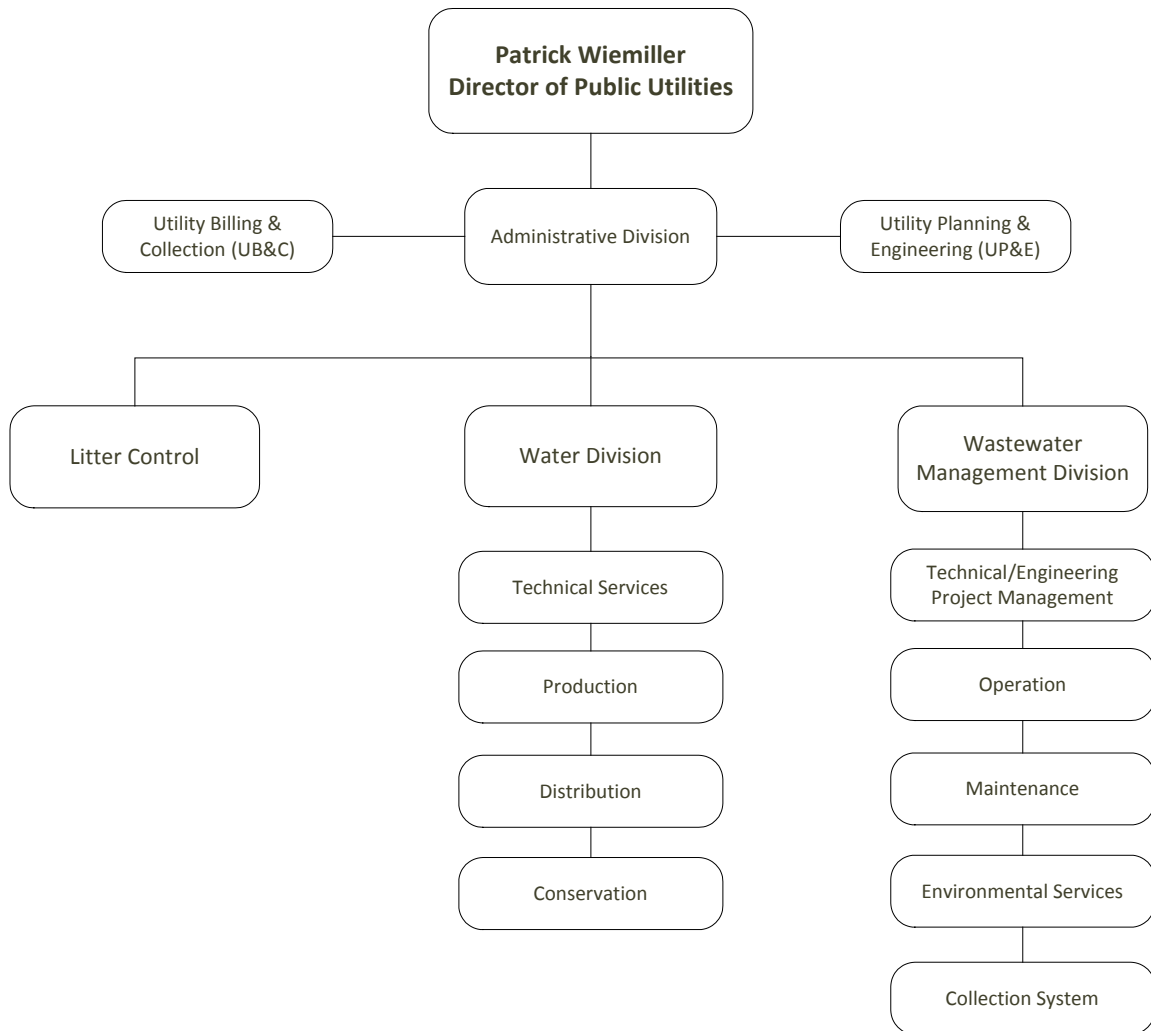
The Department of Public Utilities (DPU) provides reliable, efficient, low-cost water and wastewater services. The DPU mission is to deliver high quality utility services professionally, efficiently and in an environmentally responsible manner to ensure the health and safety of our community.

The Administration Division coordinates the delivery and development of the City's utility services including oversight and support of the three operating divisions in the areas of strategic business planning, resource management, organizational development, personnel and labor relations, fiscal management, project management and performance metrics. Also, included within the Division is Utility Billing & Collection (UB&C) section and the Utility Planning & Engineering (UP&E) section. UP&E is responsible for review and

coordination of utility requirements and planning/design of the water and sanitary sewer systems; development and maintenance of the Department's infrastructure assets and spatial data in a Geographical Information System (GIS); and maintenance of a Sewer System Model for analyzing capacity of the Sanitary Sewer System.

The Water Division is responsible for delivering a reliable supply of safe, high-quality water to both City and County residents in the Fresno Metropolitan area for domestic, commercial, institutional and industrial use. More than 45.6 billion gallons of water that met mandated state and federal drinking water standards were delivered in 2013 through approximately 1,700 miles of water mains.

The Wastewater Management Division is responsible for the collection, conveyance, treatment and reclamation of approximately 68 million gallons a day of wastewater generated by the residential, commercial, and industrial sewer customers in the Fresno-Clovis Metropolitan area.



*Department Revenue and Expenditures - All Funds Combined*

<b>Funding Source</b> <sup>(1)</sup>	<b>FY 2011 Actuals</b> <sup>(2)</sup>	<b>FY 2012 Actuals</b> <sup>(2)</sup>	<b>FY 2013 Amended</b>	<b>FY 2014 Proposed</b>	<b>Percent Change</b>
Beginning Fund Balance	122,159,823	129,556,000	191,737,000	196,949,300	2.7%
<b>Fiscal Year Revenues:</b>					
Taxes	9,490	5,714	5,500	5,500	0.0%
Licenses & Permits	1,380	0	0	0	0.0%
Intergovernmental Revenue	6,452,515	4,972,431	3,685,300	3,687,900	0.1%
Charges for Services	204,404,804	174,917,791	168,252,600	156,896,700	-6.7%
Fines	1,192,928	1,876,971	1,875,400	1,872,100	-0.2%
Other Revenue	2,664,581	2,418,220	3,074,200	1,775,300	-42.3%
Interdepartmental Charges for Services	5,849,802	7,994,880	6,943,200	6,440,700	-7.2%
Misc. Revenue	40,239,221	35,266,164	68,197,000	36,630,100	-46.3%
Transfers	1,328,919	3,208,402	(358,800)	6,475,900	-1904.9%
<b>Total Fiscal Year Revenues</b>	<b>262,143,640</b>	<b>230,660,573</b>	<b>251,674,400</b>	<b>213,784,200</b>	<b>-15.1%</b>
<b>Funding Facilitated by Department</b>	<b>384,303,463</b>	<b>360,216,573</b>	<b>443,411,400</b>	<b>410,733,500</b>	<b>-7.4%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(2)</sup>	0	0	0	0	0.0%
<b>Total Available Funding</b>	<b>384,303,463</b>	<b>360,216,573</b>	<b>443,411,400</b>	<b>410,733,500</b>	<b>-7.4%</b>
<b>Appropriations</b> <sup>(1)(2)</sup>					
Personnel Services	51,671,552	48,879,420	52,708,000	46,854,400	-11.1%
Non Personnel Services	161,980,510	167,829,517	255,886,400	231,891,600	-9.4%
Interdepartmental Services	34,250,597	32,021,320	32,772,300	32,152,600	-1.9%
Contingencies	0	0	350,000	350,000	0.0%
<b>Total Appropriations</b>	<b>247,902,659</b>	<b>248,730,257</b>	<b>341,716,700</b>	<b>311,248,600</b>	<b>-8.9%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> For consistency, the FY 2011 and FY 2012 columns have been adjusted to reflect historical data for the Utility Billing & Collection Division.

*Department Staffing Detail*

<b>Position Summary</b>					
<b>Division</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Adopted</b>	<b>FY 2013 Amended</b>	<b>FY 2014 Changes</b>	<b>FY 2014 Proposed</b>
Administration Division	15.00	15.00	15.00	0.00	15.00
Utility Billing & Collection	55.00	58.00	58.00	0.00	58.00
Water Operations Division	183.00	187.00	187.00	9.75	196.75
Solid Waste Division	285.08	177.00	177.00	(137.08)	39.92
Wastewater Management Division	159.00	165.25	165.25	2.75	168.00
<b>Total</b>	<b>697.08</b>	<b>602.25</b>	<b>602.25</b>	<b>(124.58)</b>	<b>477.67</b>

*Department Appropriations by Fund Classification - FY 2014 only*

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	196,004,000	945,300	0	196,949,300
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	5,500	0	0	5,500
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	3,687,900	0	0	3,687,900
Charges for Services	0	0	0	156,871,600	25,100	0	156,896,700
Fines	0	0	0	500	1,871,600	0	1,872,100
Other Revenue	0	0	0	1,769,100	6,200	0	1,775,300
Interdepartmental Charges for Services	0	0	0	100	6,440,600	0	6,440,700
Misc. Revenue	0	0	0	37,718,700	(1,088,600)	0	36,630,100
Transfers	0	0	0	6,475,900	0	0	6,475,900
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>206,529,300</b>	<b>7,254,900</b>	<b>0</b>	<b>213,784,200</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>402,533,300</b>	<b>8,200,200</b>	<b>0</b>	<b>410,733,500</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>402,533,300</b>	<b>8,200,200</b>	<b>0</b>	<b>410,733,500</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	41,616,200	5,238,200	0	46,854,400
Non Personnel Services	0	0	0	230,884,100	1,007,500	0	231,891,600
Interdepartmental Services	0	0	0	30,289,600	1,863,000	0	32,152,600
Contingencies	0	0	0	350,000	0	0	350,000
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>303,139,900</b>	<b>8,108,700</b>	<b>0</b>	<b>311,248,600</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Appropriations by Fund Type - FY 2014 only*

	<b>FY 2014 Proposed</b>
Operating	108,403,600
Capital	164,686,500
Debt Service	38,158,500
<b>Total</b>	<b>311,248,600</b>

*Department Appropriations by Enterprise Division - FY 2014 only*

	<b>DPU</b>		<b>Utility Billing</b>		
<b>Resources</b>	<b>Administration</b>	<b>&amp;Collection</b>	<b>Water</b>	<b>Wastewater</b>	<b>Total <sup>(2)</sup></b>
Beginning Fund Balance	399,200	546,100	51,166,700	126,436,800	178,548,800
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	5,000	500	5,500
Licenses & Permits	0	0	0	0	0
Intergovernmental Revenue	0	0	2,179,000	1,235,600	3,414,600
Charges for Services	25,100	0	74,795,500	77,002,000	151,822,600
Fines	0	1,871,600	500	0	1,872,100
Other Revenue	3,500	2,700	393,400	1,183,900	1,583,500
Interdepartmental Charges for Services	1,802,100	4,638,500	0	0	6,440,600
Misc. Revenue	(100)	(1,088,500)	31,264,900	6,412,500	36,588,800
Transfers	0	0	2,206,200	898,100	3,104,300
<b>Total Fiscal Year Revenues</b>	<b>1,830,600</b>	<b>5,424,300</b>	<b>110,844,500</b>	<b>86,732,600</b>	<b>204,832,000</b>
<b>Funding Facilitated by Department</b>	<b>2,229,800</b>	<b>5,970,400</b>	<b>162,011,200</b>	<b>213,169,400</b>	<b>383,380,800</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(1)</sup>	0	0	0	0	0
<b>Total Available Funding</b>	<b>2,229,800</b>	<b>5,970,400</b>	<b>162,011,200</b>	<b>213,169,400</b>	<b>383,308,300</b>
<b>Appropriations</b>					
Personnel Services	1,543,300	3,694,900	18,823,600	17,077,400	41,139,200
Non Personnel Services	64,700	942,800	110,387,000	117,040,600	228,435,100
Interdepartmental Services	549,300	1,313,700	16,256,800	8,049,200	26,169,000
Contingencies	0	0	350,000	0	350,000
<b>Total Appropriations</b>	<b>2,157,300</b>	<b>5,951,400</b>	<b>145,817,400</b>	<b>142,167,200</b>	<b>296,093,300</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

<sup>(2)</sup> Solid Waste revenue and appropriations not reflected.

*Impact of Capital Infrastructure Construction on Operations*

<b>Project</b>	<b>Capital Projects</b>			
	<b>Projected Year of Completion</b>	<b>Square Footage/Miles</b>	<b>Estimated number of Positions</b>	<b>Estimated Annual O&amp;M Cost/(Savings)</b>
Southeast Fresno Surface Water Treatment Facility	2018	2,526,480	14.0	\$ 11.7 million
Tertiary Treatment at the Regional Reclamation Facility	2016	N/A	3.0	\$ 533,200
Southwest Recycled Water Distribution System	2017	N/A	2.0	\$ 0.4 million
Northwest Recycled Water Distribution System	2021	N/A	1.0	\$ 0.3 million
Northeast Recycled Water Distribution System	2022	N/A	1.0	\$ 0.2 million
Downtown Recycled Water System	2018	N/A	2.5	\$ 0.5 million
East Central Recycled Water Facility	2018	N/A	2.5	\$ 0.5 million

As the City continues to expand, the utilities that serve its citizens needs to expand as well. The Department's FY 2014 capital budget addresses current and future growth. Major projects include: construction of the Southeast Fresno Surface Water Treatment Facility; the Downtown Recycled Water System; the Southwest, Northwest and Northeast Recycled Water Distribution Systems; and Tertiary Treatment at the Regional Reclamation Facility. Once these improvements come online they will require operating and maintenance (O&M) resources as well as facility staffing.

**Southeast Fresno Surface Water Treatment Facility:**

This project is for the purchase of land, development of plans and the construction of a future 80 million gallon per day (MGD) surface water treatment facility in Southeast Fresno. The engineering and design work is scheduled to start in FY 2013, and construction is expected to be completed in FY 2018. In FY 2014, the Water Division will not incur any O&M expenses with respect to this project. The increase in O&M costs is estimated to be \$11.7 million by FY 2018.

**Tertiary Treatment at the Regional Reclamation facility and Southwest, Northwest and Northeast Recycled Water Distribution Systems:**

The Urban Water Management Plan identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025 to continue to meet regulatory requirements and offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan Area. These projects, as identified in the Recycled Water Master Plan, will provide the infrastructure to distribute the recycled water to potential recycled water customers. It is anticipated that in FY 2014 the Division will not incur any O&M expenditures with respect to these projects. It is expected the

construction of these projects, which will be completed in phases, will be in FY 2022. The anticipated increase in O&M for the tertiary treatment project in FY 2016 will be approximately \$533,200, increasing to \$1.3 million in FY 2022. The anticipated increase in O&M for the recycled water distribution system projects in FY 2017 will be approximately \$418,400, increasing to \$888,300 in FY 2022. One task of the Recycled Water Master Plan is to establish future rates for recycled water use to support cost recovery.

**Downtown Recycled Water System:** This project is to design and construct recycled water treatment and distribution facilities downtown to meet increased water demands associated with redevelopment and densification of the area. This project supports the efforts of the Strong Cities, Strong Communities (SC2), a federal interagency collaboration aimed to increase the capacity of local government and support plans for downtown revitalization. The SC2 efforts are organized around ten priority focus areas, including Downtown Revitalization and Resource Management & Sustainability. The Downtown Recycled Water System will help address water supply demands in the downtown targeted growth area. It is anticipated that in FY 2014 the Division will not incur any O&M expenditures with respect to this project. It is expected the construction of this project will be complete in FY 2018. The anticipated increase in O&M in FY 2018 will be approximately \$500,000.

**East Central Recycled Water Facility:** This project is to design and construct a recycled water treatment facility in the east-central area of the community. This facility will be located in the vicinity of the intersection of Cedar and Dakota Avenues. The facility will provide highly treated recycled water for uses such as landscape and green space for schools,

parks, and median islands in the area, as well as make water available for groundwater recharge. These uses will free up potable water supply for higher level uses. In addition, the facility will redirect sewer flow from a portion of the sewer trunk system that lacks adequate capacity that must be relieved in some manner. This project will provide that relief in lieu of an extensive, costly and disruptive pipeline replacement project. It is anticipated that in FY 2014 the Division will not incur any O&M expenditures with respect to this project. It is expected the construction of this project will be complete in FY 2018. The anticipated increase in O&M in FY 2018 will be approximately \$500,000.

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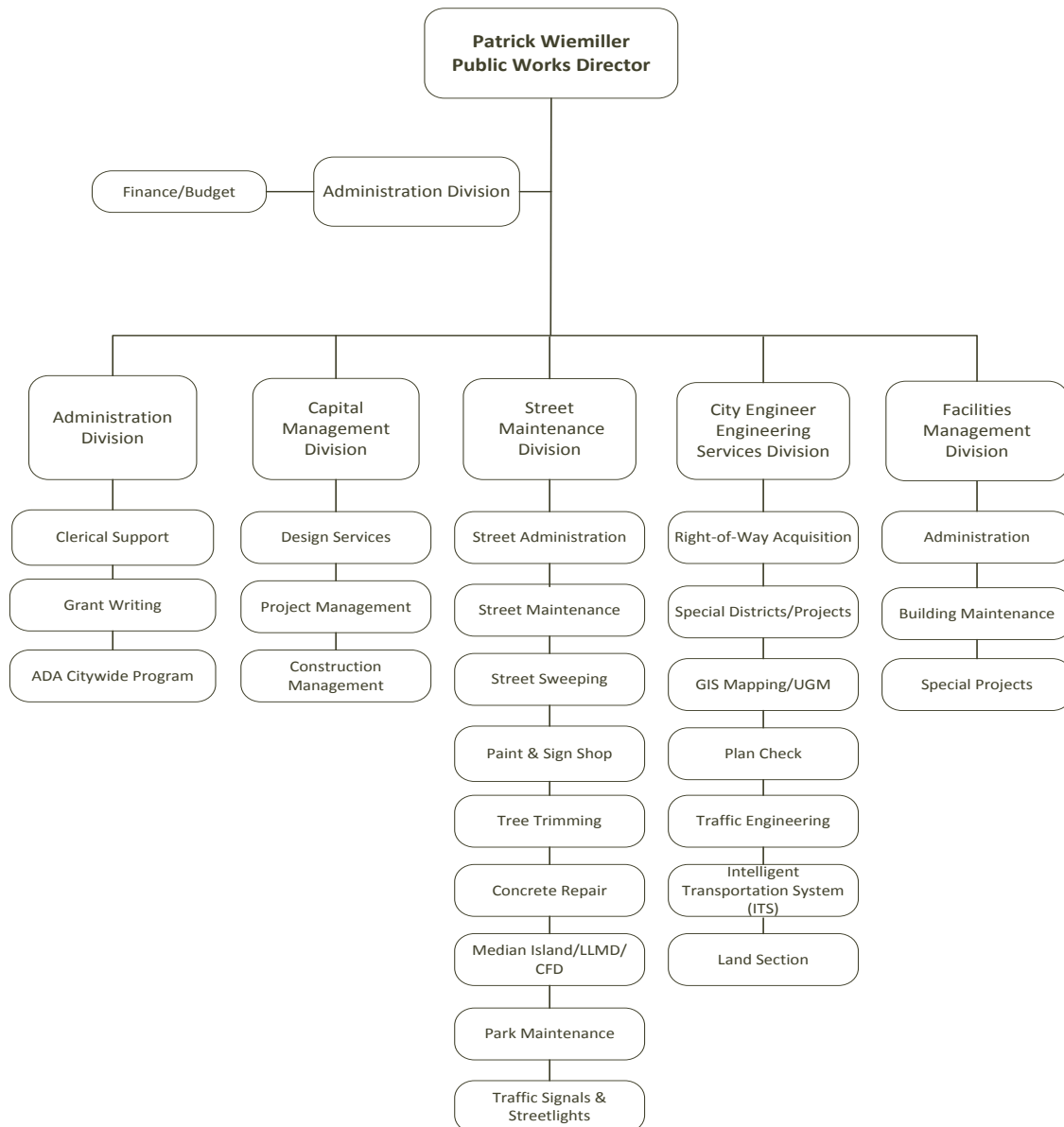


# Public Works Department

The Public Works Department focuses on infrastructure development and revitalization activity in the City including land use planning, permit issuance, plan check, inspection services, and

construction of public facilities. The Department also maintains and/or operates public facilities and assets such as traffic signals, streetlights, streets, sidewalks, median islands, urban forest, landscape maintenance districts, and pedestrian/bicycle trail projects.

The Department's mission: *Building a Better Fresno* summarizes these services and the commitment of its staff to serve the citizens of Fresno.



*Department Revenue and Expenditures - All Funds Combined*

<i>Funding Source</i> <sup>(1)</sup>	<i>FY 2011 Actuals</i>	<i>FY 2012 Actuals</i>	<i>FY 2013 Amended</i>	<i>FY 2014 Proposed</i>	<i>Percent Change</i>
Beginning Fund Balance	40,818,528	47,818,501	43,391,300	32,032,000	-26.2%
<b>Fiscal Year Revenues:</b>					
Taxes	11,845,392	10,241,816	53,812,500	29,730,900	-44.8%
Licenses & Permits	530,797	447,118	434,100	362,500	-16.5%
Intergovernmental Revenue	34,498,793	34,320,345	52,481,100	50,459,600	-3.9%
Charges for Services	14,839,846	21,454,045	21,507,200	22,355,000	3.9%
Fines	0	21,000	0	0	0.0%
Other Revenue	496,952	405,484	385,000	269,000	-30.1%
Interdepartmental Charges for Services	7,517,487	7,078,059	6,458,600	7,070,100	9.5%
Misc. Revenue	1,736,682	1,960,314	3,305,700	1,606,900	-51.4%
Transfers	(2,552,292)	(4,287,705)	(4,104,700)	(5,431,200)	32.3%
<b>Total Fiscal Year Revenues</b>	<b>68,913,657</b>	<b>71,640,476</b>	<b>134,279,500</b>	<b>106,422,800</b>	<b>-20.7%</b>
<b>Funding Facilitated by Department</b>	<b>109,732,185</b>	<b>119,458,977</b>	<b>177,670,800</b>	<b>138,454,800</b>	<b>-22.1%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(2)</sup>	(2,655,398)	710,896	1,223,500	1,920,200	56.9%
<b>Total Available Funding</b>	<b>107,076,787</b>	<b>120,169,873</b>	<b>178,894,300</b>	<b>140,375,000</b>	<b>-21.5%</b>
<b>Appropriations</b>					
Personnel Services	21,887,543	23,684,019	30,895,600	29,181,100	-5.5%
Non Personnel Services	34,119,394	36,371,637	118,460,000	106,723,600	-9.9%
Interdepartmental Services	10,706,088	11,464,843	16,166,300	17,068,300	5.6%
Contingencies	0	0	195,800	0	0.0%
<b>Total Appropriations</b>	<b>66,713,025</b>	<b>71,520,499</b>	<b>165,717,700</b>	<b>152,973,000</b>	<b>-7.7%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Staffing Detail*

<i>Division</i>	<i>Position Summary</i>				
	<i>FY 2012 Adopted</i>	<i>FY 2013 Adopted</i>	<i>FY 2013 Amended</i>	<i>FY 2014 Changes</i>	<i>FY 2014 Proposed</i>
Administration Division	12.00	12.00	12.00	0.00	12.00
Engineering Services Division <sup>(1)</sup>	30.00	29.00	31.00	0.00	31.00
Capital Management Division	46.00	47.00	47.00	1.00	48.00
Parking Operations Division <sup>(2)</sup>	0.00	0.00	0.00	0.00	0.00
Facilities Management	10.00	13.00	13.00	1.50	14.50
Street Maintenance Division	150.00	150.00	150.00	1.00	151.00
Traffic Signal & Streetlights Division	17.00	17.00	17.00	(1.00)	16.00
<b>Total</b>	<b>265.00</b>	<b>268.00</b>	<b>270.00</b>	<b>2.50</b>	<b>272.50</b>

<sup>(1)</sup> In FY 2013, Land Section was transferred from the DARM Department to Public Works. A total of 3 FTE were transferred in FY 2013, however, for consistency, the personnel changes are reflected from FY 2011 forward.

<sup>(2)</sup> In FY 2012, Parking Svcs was transferred from Public Works to the DARM Dept. A total of 26.6 FTE were transferred in FY 2013.

# Public Works Department

## Department Appropriations by Fund Classification - FY 2014 only

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	(18,940,200)	30,210,000	19,895,400	866,800	0	32,032,000
<b>Fiscal Year Revenues:</b>							
Taxes	900	29,729,300	200	500	0	0	29,730,900
Licenses & Permits	362,500	0	0	0	0	0	362,500
Intergovernmental Revenue	285,700	46,657,300	3,368,800	147,800	0	0	50,459,600
Charges for Services	4,612,200	454,100	8,496,900	8,691,800	100,000	0	22,355,000
Fines	0	0	0	0	0	0	0
Other Revenue	6,200	3,800	153,300	95,200	10,500	0	269,000
Interdepartmental Charges for Services	0	0	0	0	7,070,100	0	7,070,100
Misc. Revenue	298,200	(76,300)	316,100	303,500	765,400	0	1,606,900
Transfers	(451,400)	(2,410,200)	(3,275,900)	(193,100)	0	899,400	(5,431,200)
<b>Total Fiscal Year Revenues</b>	<b>5,114,300</b>	<b>74,358,000</b>	<b>9,059,400</b>	<b>9,045,700</b>	<b>7,946,000</b>	<b>899,400</b>	<b>106,422,800</b>
<b>Funding Facilitated by Department</b>	<b>5,114,300</b>	<b>55,417,800</b>	<b>39,269,400</b>	<b>28,941,100</b>	<b>8,812,800</b>	<b>899,400</b>	<b>138,454,800</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	1,920,200	0	0	0	0	0	1,920,200
<b>Total Available Funding</b>	<b>7,034,500</b>	<b>55,417,800</b>	<b>39,269,400</b>	<b>28,941,100</b>	<b>8,812,800</b>	<b>899,400</b>	<b>140,375,000</b>
<b>Appropriations</b>							
Personnel Services	3,785,500	14,994,000	3,895,900	4,630,500	1,875,200	0	29,181,100
Non Personnel Services	1,840,100	79,874,500	15,063,000	2,845,300	6,201,300	899,400	106,723,600
Interdepartmental Services	1,408,900	9,870,300	1,531,900	3,544,500	712,700	0	17,068,300
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>7,034,500</b>	<b>104,738,800</b>	<b>20,490,800</b>	<b>11,020,300</b>	<b>8,789,200</b>	<b>899,400</b>	<b>152,973,000</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

## Department Appropriations by Fund Type - FY 2014 only

	<i>FY 2014 Proposed</i>
Operating	47,827,100
Capital	104,246,500
Debt Service	899,400
<b>Total</b>	<b>152,973,000</b>

### *Impact of Capital Infrastructure Construction on Operations*

The Department's capital portfolio consists of a large number of projects that are classified into five separate categories for maintenance purposes which will add to the Department's overall Operations cost. The projects are either ongoing in nature or will be completed over the next five fiscal years. The expected future maintenance for each category is listed below:

Street Improvements: This is the largest category by number of projects as well as cost in the portfolio. Construction can include asphalt, curb and gutter, median islands, sidewalks and landscaping. Estimated future maintenance varies for each project based upon what is constructed. At this time no additional personnel are required. The anticipated maintenance costs are for replacement of the infrastructure as the assets reach their useful lives.

Traffic Signals: Installation of traffic signals range from the installation of left-turn phasing to completely new signals at an intersection. Future maintenance costs consist of additional personnel, materials and other costs to provide the periodic maintenance necessary for the signals as well as day-to-day operating costs.

ITS Traffic Synchronization: These projects will install traffic synchronization technology on traffic signals for major corridors of the City. As these projects are completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions.

CFD Landscape Maintenance: The ongoing projects consist of the administrative costs to provide service to the CFDs that are approved by Council. Maintenance costs depend on the individual CFD and may cover landscaping as well as other approved infrastructure within the CFD. Funding for the CFD program is usually provided by property tax assessments to the property owners in each CFD.

Pedestrian/Bicycle Trail Projects: This category consists of projects to construct new pedestrian/bicycle trails within the city of Fresno. Construction is similar to the Street Improvement category, but does not include median islands and may include other trail facilities such as lighting or street furniture. As these are all new trails, maintenance will increase with each completed project. Future costs include personnel, supplies, equipment and other day-to-day costs to operate the trails.

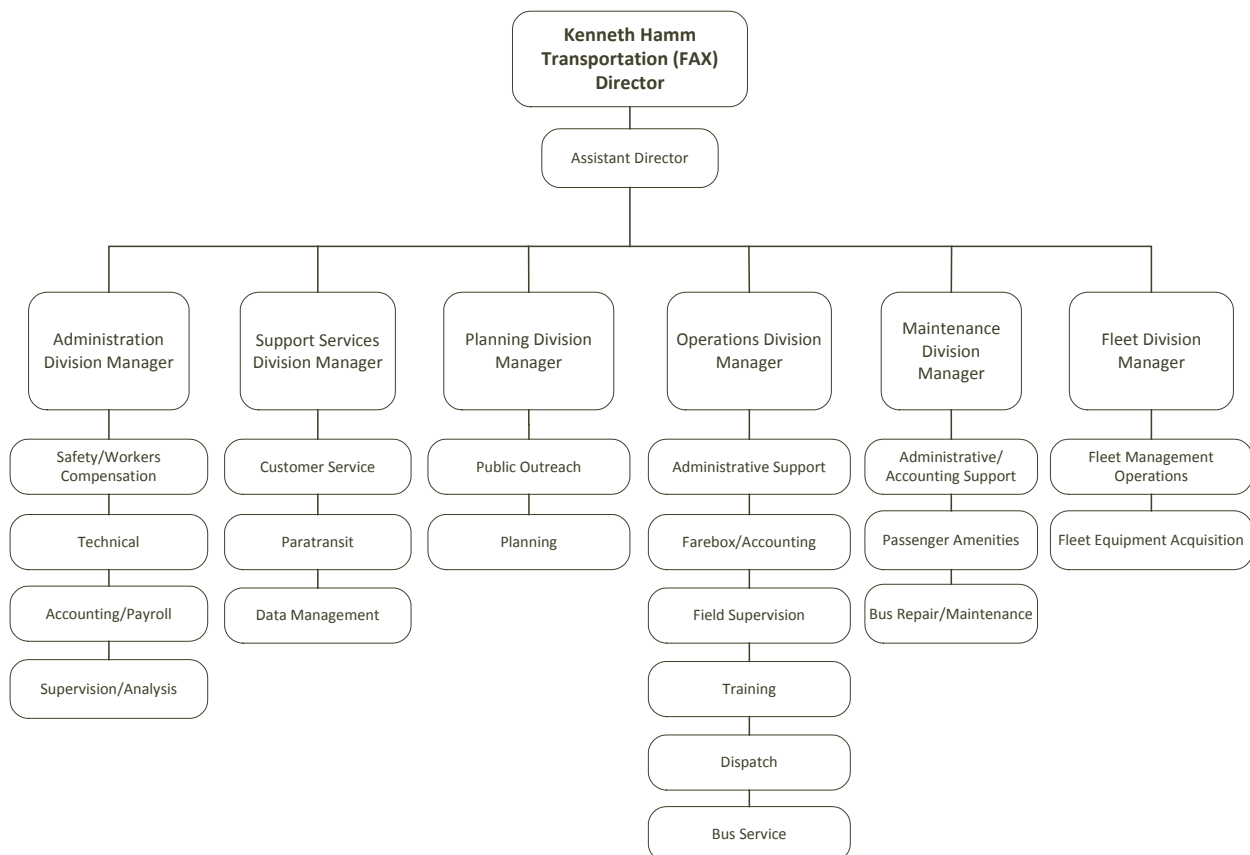
# Transportation (FAX) Department

The Department of Transportation provides fixed-route and paratransit demand response service 363 days a year throughout the City of Fresno and in some areas of Clovis and the County of Fresno. The Transportation Department also houses the City's Fleet Management Division which provides comprehensive vehicle and equipment services to client City Departments.

The Department of Transportation operates 16 fixed routes, seven days a week using a fleet of 105 buses.

The Department also provides paratransit demand-response service provided by Handy Ride. Handy Ride operates seven days per week with service levels comparable to the fixed-route system. Demand-response services are used by citizens with disabilities in accordance with the Americans with Disabilities Act (ADA). The demand-response transportation services are being provided through a contract with Keolis Transit America.

The Department's Fleet Maintenance and Acquisition Division provides clients with a full range of fleet services, including vehicle and equipment acquisition and disposal, fuel, maintenance and repairs to ensure the City fleet operates at optimum levels.



## Transportation (FAX) Department

### Department Revenue and Expenditures - All Funds Combined

	FY 2011	FY 2012	FY 2013	FY 2014	Percent
<i>Funding Source</i> <sup>(1)(2)</sup>	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Proposed</i>	<i>Change</i>
Beginning Fund Balance	9,880,458	8,648,813	45,384,100	40,326,600	-11.1%
<b>Fiscal Year Revenues:</b>					
Taxes	6,915,729	7,651,525	7,850,800	8,602,900	9.6%
Licenses & Permits	0	0	0	0	0.0%
Intergovernmental Revenue	33,612,137	49,778,823	89,559,900	100,534,300	12.3%
Charges for Services	9,485,885	9,364,298	10,132,500	9,999,000	-1.3%
Fines	0	0	0	0	0.0%
Other Revenue	135,303	174,129	232,700	231,400	-0.6%
Interdepartmental Charges for Services	24,258,797	23,083,189	22,683,400	21,731,100	-4.2%
Misc. Revenue	1,833,448	995,301	925,000	1,283,800	38.8%
Transfers	(841,000)	(2,504,719)	123,000	0	0.0%
<b>Total Fiscal Year Revenues</b>	<b>75,400,299</b>	<b>88,542,546</b>	<b>131,507,300</b>	<b>142,382,500</b>	<b>8.3%</b>
<b>Funding Facilitated by Department</b>	<b>85,280,757</b>	<b>97,191,359</b>	<b>176,891,400</b>	<b>182,709,100</b>	<b>3.3%</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(3)</sup>	0	0	0	0	0.0%
<b>Total Available Funding</b>	<b>85,280,757</b>	<b>97,191,359</b>	<b>176,891,400</b>	<b>182,709,100</b>	<b>3.3%</b>
<b>Appropriations</b> <sup>(1)(2)</sup>					
Personnel Services	31,153,564	31,855,533	33,648,600	31,383,300	-6.7%
Non Personnel Services	41,668,120	36,787,035	116,668,400	114,754,200	-1.6%
Interdepartmental Services	5,797,489	5,135,071	7,146,500	6,544,500	-8.4%
Contingencies	0	0	123,000	500,000	306.5%
<b>Total Appropriations</b>	<b>78,619,173</b>	<b>73,777,639</b>	<b>157,586,500</b>	<b>153,182,000</b>	<b>-2.8%</b>

**Note:**

<sup>(1)</sup> The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

<sup>(2)</sup> CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are spread across citywide departments. The CDBG fund is balanced overall.

<sup>(3)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

### Department Staff Detail

	Position Summary				
	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014
<i>Division</i>	<i>Adopted</i>	<i>Adopted</i>	<i>Amended</i>	<i>Changes</i>	<i>Proposed</i>
Transportation Operating	246.00	246.00	246.00	5.00	251.00
Transportation Maintenance	64.00	65.00	65.00	(5.00)	60.00
Transportation Administration	16.00	16.00	16.00	1.00	17.00
Transportation Support Services	7.00	8.00	8.00	0.00	8.00
Transportation Planning	3.00	3.00	3.00	(1.00)	2.00
Fleet Management	69.00	65.00	65.00	(12.00)	53.00
Fleet Equipment Acquisition	4.00	4.00	4.00	3.00	7.00
<b>Total</b>	<b>409.00</b>	<b>407.00</b>	<b>407.00</b>	<b>(9.00)</b>	<b>398.00</b>

*Department Appropriations by Fund Classification - FY 2014 only*

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	1,573,600	0	16,303,700	22,449,300	0	40,326,600
<b>Fiscal Year Revenues:</b>							
Taxes	0	8,602,400	0	0	500	0	8,602,900
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	98,152,300	2,382,000	0	100,534,300
Charges for Services	0	0	0	9,999,000	0	0	9,999,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	10,000	0	88,700	132,700	0	231,400
Interdepartmental Charges for Services	0	0	0	20,100	21,711,000	0	21,731,100
Misc. Revenue	0	0	0	305,000	978,800	0	1,283,800
Transfers	0	(2,438,600)	0	2,438,600	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>6,173,800</b>	<b>0</b>	<b>111,003,700</b>	<b>25,205,000</b>	<b>0</b>	<b>142,382,500</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>7,747,400</b>	<b>0</b>	<b>127,307,400</b>	<b>47,654,300</b>	<b>0</b>	<b>182,709,100</b>
<b>Memo item:</b>							
Citywide General Fund Support <sup>(1)</sup>	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>7,747,400</b>	<b>0</b>	<b>127,307,400</b>	<b>47,654,300</b>	<b>0</b>	<b>182,709,100</b>
<b>Appropriations</b>							
Personnel Services	0	3,790,700	0	22,465,700	5,126,900	0	31,383,300
Non Personnel Services	0	1,705,200	0	84,077,100	28,971,900	0	114,754,200
Interdepartmental Services	0	263,700	0	4,750,500	1,530,300	0	6,544,500
Contingencies	0	0	0	0	500,000	0	500,000
<b>Total Appropriations</b>	<b>0</b>	<b>5,759,600</b>	<b>0</b>	<b>111,293,300</b>	<b>36,129,100</b>	<b>0</b>	<b>153,182,000</b>

<sup>(1)</sup> This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

*Department Appropriations by Fund Type - FY 2014 only*

	<i>FY 2014 Proposed</i>
Operating	81,040,000
Capital	72,142,000
Debt Service	0
<b>Total</b>	<b>153,182,000</b>

*Impact of Capital Infrastructure Construction on Operations*

<b>Project</b>	<b>Capital Projects</b>			
	<b>Projected Year of Completion</b>	<b>Square Footage/Miles</b>	<b>Estimated number of Positions</b>	<b>Estimated Annual O&amp;M Cost/(Savings)</b>
Bus Rapid Transit	2016	15.7 miles	14	\$ 2,280,000

The following Bus Rapid Transit (BRT) project is anticipated to have an impact on the Department's operations and maintenance (O&M) budget beginning in FY 2016.

**BUS RAPID TRANSIT (BRT):** The Bus Rapid Transit (BRT) project is designed to improve travel times and service along a 15.7-mile corridor of Blackstone/Ventura/Kings Canyon, linking North Fresno, Downtown Fresno, and the South East Growth Area. The project will include: transit signal priority (TSP); bus only lanes in key locations; real-time passenger information; vehicle and station

branding; as well as ticket vending machines at signature stations.

The BRT route will replace portions of Routes 28 and 30, utilizing existing labor, fuel and equipment costs. An additional \$2.28 million in new operating and personnel costs will be needed each year for maintenance of articulated buses, station maintenance, fare collection and minor capital. This project also includes service realignments to increase the function of the BRT and provides access throughout the transit system. Service realignments, with BRT, have the potential to decrease operating costs while maintaining, or increasing, the functionality of the transit system.



# FY 2014-2018 Capital Improvement Program

## Introduction

The development of the FY 2014-2018 Capital Improvement Program (CIP) is an intensive, ongoing process, involving an unprecedented and comprehensive review of the goals and direction of the city's future infrastructure needs. The overriding mission of this review is to determine specific priorities, starting with the vital work being done to revitalize and reinvigorate the Downtown area; then to sequence those priorities to enable the city to effectively concentrate its capital investment.

Any capital plan must take into consideration the financial impact to its citizens, balancing the ever changing needs of the city with the capacity of the population to finance those improvements and the maintenance that comes with them. This is especially true of capital funded through utility rates and critical decisions will be made concerning the pace and timing of the utility capital program using the dollars available.

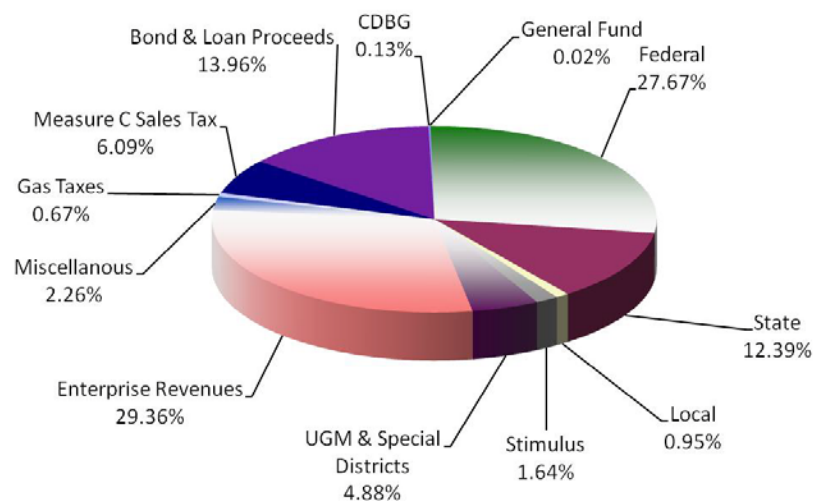
## Overview

The FY 2014-2018 CIP totals approximately \$1.2 billion. These projects range from the construction of new

facilities to the updating of existing structures, street improvements, sidewalk repairs, and maintaining utility infrastructure. The FY 2014 Capital Program contains new and ongoing projects with a combined estimated cost of \$388.9 million.

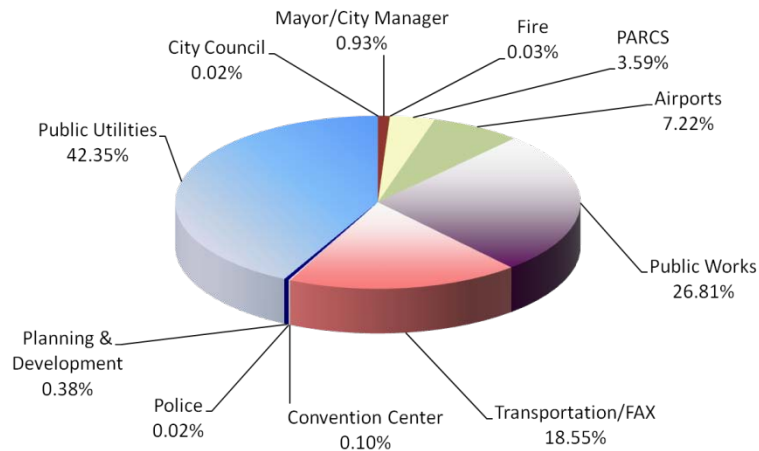
**Capital Funding Sources:** Bond proceeds are budgeted for infrastructure projects such as \$20.7 million for the Friant/Kern pipeline and \$3.2 million for water infrastructure improvements downtown, \$5 million for the Commercial Water Meter retrofit and almost \$3.5 million for water main renewal. Federal support consists largely of Federal Aviation Authority grants for FYI, Federal Transportation Agency grants for FAX and the City's Public Work Grant allocation. The State component is made up of state grants, high speed rail and Proposition 1B for transit and Proposition 84 funding for parks. Enterprise revenues will be used primarily to fund Water well and Sewer line construction and rehabilitation. CDBG will be used primarily for Section 108 Loan Repayment. Gas Taxes will be used for street and road improvements and other infrastructure needs.

**Capital Revenues**



**Uses of Capital Funding:** The water meter retrofit project, downtown water infrastructure, Friant Kern Pipeline and Southeast water projects are funded in Public Utilities, as are the continuing Wastewater plant expansion preparations. Mayor/City Manager capital consists of the Section 108 Loan repayment and CDBG funding for the Fair Housing Council. Intelligent Traffic System (ITS) projects on both Shaw and Clovis Avenues are in Public Works and FAX will fund Clean Air Initiatives with CMAQ grants and continue work on the FareBox/Smart Card system.

## Capital Appropriations



eliminates the problems associated with this inaccessibility. Also, replacement of aging water mains with modern materials will help ensure safe and reliable delivery of drinking water both now and in the future. In FY 2014, major projects funded in the Water Enterprise Fund include replacement of water main in Figarden Avenue North of Gettysburg, Anooshvan Park, Van Ness Extension, Alhambra, Olive Gardens, Browning & Palm and miscellaneous water service transfers. 2010 Water Revenue Bond funded projects are Howard Heights and CWWD 24 Butler/Fowler and Millbrook-Bullard to Barstow Avenues. The proposed 2014 Water Revenue Bond Fund includes funding requests for Bullard-Van Ness,

Forkner-Barstow and Maroa Avenues. The total cost between the three funds is \$8.3 million.

## Department Details

### THE DEPARTMENT OF PUBLIC UTILITIES

(DPU): is responsible for a large portion of the City's FY 2014 capital program. Many DPU capital projects are necessary to support current and future economic development needs. The following are highlights from their \$164.7 million capital budget:

**Commercial Meter Retrofit Program:** This project is for the replacement of the existing commercial water meters with new Badger meter equipment with the automated meter reading (AMR) feature. This will allow for staff and the public to view their water usage and also allow for the meter readers to not have to travel to each



commercial property once monthly to read the meters. The cost of the approximately 22,000 meters is estimated at \$10 million.

**Water Main Renewal:** Water mains in many older parts of the City have aged and deteriorated and are in need of replacement. Leaks in aging mains can be expensive to repair. For example, many obsolete mains, particularly in the old County Water Works Districts, are located along easements at the rear of lot lines. Repairs in these areas require hand digging under fences and landscaping, which results in some very difficult working conditions and disruptive to customers. Relocation of those mains to a public street

### *Friant Kern Pipeline to Surface Water Treatment Facility:*

The Friant-Kern Canal is used to deliver water from Millerton Lake to water users located in Fresno, Tulare, Kings and Kern Counties. In July 2005, the City of Fresno renewed its contract



with the US Bureau of Reclamation for 60,000 acre feet of water per year from the Friant District. This pipeline project will provide maximum raw water quality protection for this supply of water flowing to the Surface Water Treatment Facility, thereby reducing the cost of operating this facility. In FY 2007, construction of the first mile, done in conjunction with development around the immediate area of the plant, was completed and a contract for design services has been awarded for the remaining four miles. For FY 2014, contract construction, right-of-way acquisition and other miscellaneous costs are budgeted in the proposed FY 2014 Water Revenue Bond Fund. The total project cost is estimated at \$26.9 million.

### *Tertiary Treatment at Regional Reclamation Facility:*

The Draft Urban Water Management Plan (UWMP) identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025, to offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan area. This project will provide the infrastructure as

identified in the Recycled Water Master Plan to provide tertiary treatment, disinfection, and other advanced treatment of wastewater in order to provide recycled water to potential recycled water customers distributed through Southwest, Northwest and Northeast Recycled Water Distribution Systems. The system is intended to make recycled water available to potential major users of irrigation water such as parks, schools, golf courses, cemeteries, water features, freeway corridors, median islands, provide process water for industrial users, and other large water demands. This would be the first phase of treatment capacity necessary to meet the 25,000 acre feet project need and have a flow rate of approximately 8-10 MGD. The FY 2014 budget includes \$37 million for this project.

*Southwest Quadrant Recycled Water Distribution System:* This project will provide the recycled water infrastructure as identified in the Draft Recycled Water Master Plan as pipeline Segments #1 and #4 to distribute recycled water to potential recycled water customers. The system is intended to make recycled water available to potential major users of irrigation water in the area such as parks, schools, cemeteries, water features, freeway corridors, median islands, provide process water for industrial users, and other large water demands. Southwest Segment #1 will provide the transmission main lines in the area generally bound by Cornelia Ave., Belmont Ave., Freeway 99, and Lower Dry Creek. Southwest Segment #1 will also provide capacity for the transmission of recycled water and connection to the Northwest and Northeast Quadrants, Southwest Segment #4, and future Southwest segments. Southwest Segment #4 will provide for the transmission main lines in the area generally bound by Freeway 99, Freeway 180, Freeway 41, and extending south to California Ave. The Draft Recycled Water Master Plan has identified in excess of 2,500 acre feet per year of potential recycled water demand for major users near these segments. In FY 2014 \$6 million dollars has been budgeted for this project. The total amount budgeted over the next two years is \$33 million.

**THE PUBLIC WORKS DEPARTMENT:** is responsible for varied phases of all capital projects undertaken by the City of Fresno. The Traffic & Engineering Services Division prepares engineering service plans, designs, and records; it also maps the City utilities and public infrastructure improvements. The Capital Management Division performs the City's "in-house" project design services and project management of all capital projects; the Street Maintenance Division preserves the structure and quality of the City's streets and

pedestrian facilities.

*Street Improvement Projects:* The Department will utilize a combination of State and Federal transportation funding to maximize the use of allocated funding for maintenance of City streets, traffic flow improvements and leveraging our local funds. Construction is anticipated in FY 2014 for the following heavily-traveled roadways: Traffic Signals at State Route 99 & Olive Avenue, Willow Avenue Widening from Nees to Shepherd, 180 West Frontage Road, Willow from Barstow to Escalon, Herndon Widening from Brawley to Valentine, Santa Fe Widening from Blythe to Palo Alto, Chestnut Avenue Resurfacing from Union Pacific Railroad crossing to Jensen, Fresno Street Resurfacing from Gettysburg to Sierra, Herndon Avenue Resurfacing from West Avenue to Cedar Avenue.

*Downtown Projects:* The Department will continue efforts toward downtown renewal and revitalization with four infrastructure projects in FY 2014. Construction will be completed on the Van Ness overlay from Railroad to Inyo and the Downtown Planting & Irrigation project which will install street trees and irrigation along several downtown street corridors. Lastly, the Broadway Streetscape project between Tuolumne and Divisadero will provide additional diagonal parking, pedestrian bulb-outs, crosswalks, and landscaping when completed. Final design will occur for the Ventura Street and State Route 99 Interchange which will install a traffic signal at the State Route 99 and Ventura northbound off-ramp.

*ADA Projects:* The Department continues to program funding for ADA compliant curb cuts to be installed throughout the City. The Department's construction of these curb cuts fulfills the City's commitment to disabled residents. Resources that will support these projects will come from Measure C, Article III Pedestrian & Bicycle Projects and Prop. 111 Gas Tax funds. Annual expenditures total over \$700,000 each year.

*Intelligent Traffic System (ITS) Projects:* The Department was successful in obtaining several grants to fund ITS projects throughout the city of Fresno. These projects will be constructed over the next five years for an estimated cost of over \$20 million. Current projects include two along Shaw Avenue. One project is along Shaw Ave from State Route 99 to Highway 41. Another project will construct and expand the adaptive traffic synchronization systems to Highway 168, providing for the second major east west synchronized corridor in addition to Herndon Ave. The

## Capital Improvement Program

Shaw Ave synchronized corridor provides is a major arterial connecting State Route 99, Highway 41, Highway 168, Fresno State University, Save Mart Center, City of Clovis and numerous businesses. Construction will begin to synchronize 95 lights along five ITS corridors using wireless technology in FY 2014. The State traffic synchronization grant and Federal air quality grant funded project will provide our community with up to 18 percent improvement in travel times, notable reductions in emissions and fuel consumption, and a safe and more efficient corridor for the traveling public.

**High-Speed Rail:** The California High-Speed Rail (HSR) project proposes to connect the Bay Area to Southern California when it is completed. The first phase of construction will be in the Central Valley and pass through the City of Fresno. The Department is participating in the planning process along with Caltrans, and the California HSR Authority. Preliminary planning began in FY 2012. The project is progressing with construction by the California High Speed Rail Authority (CHSRA) to begin in early FY 2014. The FY 2014 budget submission recognizes anticipated revenue from the Design-Build contractor for plan checks and field inspection by Public Works staff where required.

**Veterans Boulevard/SR99 Interchange:** This project will widen Veterans Boulevard to six lanes and connect to SR99



establishing another major traveling corridor in the city. The environmental

engineering, design and right-of-way acquisition work is funded at \$14.3 million in FY 2014. Right-of-way is scheduled for completion in FY 2015 and later. Construction will begin in FY 2019 or later. The total project will is estimated to cost approximately \$120 million once complete.

**Peach Avenue Widening:** The Peach Avenue Widening project will widen Peach Avenue from two lanes to four lanes between Belmont Avenue and Butler Avenue. Design and right-of-way will be completed in FY 2013. Road construction is scheduled for FY 2014. The project has an estimated total cost of \$12.6 million.

**Fulton Mall Improvements:** The FY 2014 budget includes the completion of the environmental document and the commencement of formal engineering design on the Fulton Mall improvement

project. The total estimated cost of the project is \$24.5 million.

**Roy and Almy Streets Reconstruction:** Both streets near North Avenue and Martin Luther King Jr. Boulevard will be completely reconstructed along with the utilities being moved underground. Design will begin in FY 2014 with construction to occur in FY 2015 and FY 2016. Total cost of the project is estimated at \$2.1 million.

**THE DEPARTMENT OF TRANSPORTATION'S:** The Department of Transportation's capital improvement program is focused on improving air quality, enhancing transportation options for our community, and contributing to the revitalization of downtown. The



Department's total capital budget of \$75 million is comprised of \$3.7 million in American Recovery and Reinvestment Act (ARRA) funds, \$22.3 million for Bus Rapid Transit (BRT), \$11.6 million in potential clean air projects through the San Joaquin Valley Air Pollution Control District (SJVAPCD), \$11.2 million in State capital and security projects and \$33.6 million in additional Federal funds. The Department's capital budget highlights include the following:

**Clean Air Initiatives:** The Department continues to show initiative in obtaining funding for high priority clean air projects. The Department continues to pursue Congestion Mitigation Air Quality (CMAQ) funded Transit Signal Prioritization. CMAQ funds have also been awarded for the purchase of Compressed Natural Gas (CNG) buses. SJVAPCD grant funds are expected for BRT buses and other clean air initiatives.

**Downtown Transportation and Amenities:** A total of \$6.2 million will fund projects in the downtown area. A downtown, electric bus, circulator system funded by CMAQ and Clean Fuels grants will support downtown revitalization. Significant remodel and improvements to major transit stations and stops throughout downtown will support revitalization and improve mobility throughout downtown. \$1.3 million in CMAQ and FTA grants will be rebudgeted for the construction of a downtown intermodal facility and BRT station.

**Bus Rapid Transit:** The Department's BRT Master Plan has been approved by the Federal Transit Administration and the Department has been awarded over \$38 million over the next three years. Over \$9 million in State Prop 1B dollars will be used to match the Federal funds. BRT is an enhanced transit application that utilizes advanced technologies. The



recently approved BRT Master Plan demonstrates how improved efficiency, speed, and service can attract new transit ridership, improve customer satisfaction, and benefit the broader community by providing a quality of service similar to light rail service. The Department is in the environmental and design stage and will use recently received State Proposition 1B funding for the planning and design process. The project, expected to cover a 14-mile route along both Blackstone and Ventura/Kings.

**THE AIRPORTS DEPARTMENT:** The Airports Department's FY 2014 capital program totals \$28.1 million. Key projects within the Departments capital budget include:

***FYI Runway Safety Area Reconstruction:*** \$9.3 million is earmarked for the reconstruction of the clear areas at the end of runways, otherwise known as the Runway Safety Areas (RSAs). In order to bring FYI's main runway RSAs into compliance with recently updated safety requirements issued by the Federal Aviation Administration, the RSAs will need to be remodeled and extended. Work in the project will include extending the main runway by 312 feet, extending several taxiways, constructing a new aircraft holding apron, installing electrical duct banks, installing signs, installing storm drains, installing electrical lights, and painting runway markings.

***Noise Mitigation Projects:*** Funds in the amount of \$4.6 million are earmarked for noise mitigation efforts in the environs of FYI. These efforts include soundproofing of homes by installing windows, doors, and other features.

***Rehabilitation of the Commercial Aviation Apron to the West of FYI's Concourse:*** \$5.2 million is included in the budget for the rehabilitation of the commercial aviation apron to the west of FYI's concourse. The apron is the area where aircraft park when they are loading/unloading passengers. As FYI is now receiving both a greater number of flights and larger aircraft, a greater amount of aircraft weight is being placed on the existing apron. This greater weight will eventually lead to a deterioration of the apron. Before that condition occurs, funds for this project will be used to strengthen the existing apron. The elements of this project include reconstructing the apron, installing storm drains, and painting the pavement to indicate airplane movement areas.

## **THE PARKS, AFTER SCHOOL, RECREATION & COMMUNITY SERVICES (PARCS)**

**DEPARTMENT'S:** CIP budget totals \$14.0 million for FY 2014. The largest projects are outlined below:

***Universally Accessible Park (UGM Park Polk/Gettysburg):*** This 8.3 acre parcel was purchased in 1990. This future park has been identified as the City



of Fresno's first Universally Accessible Park for children and young adults with various disabilities. The baseball field, soccer field and play structure will be designed so that children and young adults of all abilities will be able to interact and play together. The City has received a State Prop 84 grant which will complete the construction of this new park. Cost: \$80,400 in FY 2013 and \$6,289,000 in FY 2014.

***Cultural Arts District:*** On March 28, 2012 the Parks, After School, Recreation and Community Services Department was notified of a \$2,500,000 grant award from Proposition 84 Round II for the Cultural Arts District Park. Based on community consensus, the proposed park features will include playground equipment, an outdoor work out station, a multi-use field, a small stage, picnic tables and art. Cost: \$50,400 in FY 2013 & \$2,448,600 in FY 2014.

***Martin Ray Reilly Park:*** On March 28, 2012 the Parks, After School, Recreation and Community Services Department (PARCS) was successfully awarded \$3,165,400 from the State of California Department of Recreation, Statewide Park program (Proposition 84 Round II) for the construction of the new 3.27 acre Martin Ray Reilly Park at 750 N. Chestnut Ave. The new park will include Basketball/volleyball courts, playgrounds, multi-use field, restrooms, and a walking path. Cost: \$4,800 in FY 2013 and \$3,159,600 in FY 2014.

## Capital Improvement Program

THE DEVELOPMENT AND RESOURCE  
MANAGEMENT DEPARTMENT (DARM): will  
devote \$1.35 million for the following projects:

*High Speed Rail Station Area Plan:* Development of an adopted High Speed Rail Station Area Plan, incorporating transit integration, market feasibility, and financing plans. This will include an extensive public outreach process to targeted populations, including residents and businesses. This project will also include an implementation plan to address how the HSR Authority, the City of Fresno, and other public and private sector stakeholders will implement the master plan and build out what is envisioned in the Station Plan Area. Cost: \$1,077,800

*Transit Oriented Development (TOD):* TOD funds awarded in 2012 for the Fulton Mall Draft Corridor Specific Plans, alternative design and analysis, environmental review, legal work, and media costs related to the environmental review process. Cost: \$274,900

## USER'S GUIDE

### PROGRAM SCOPE

This section includes the capital projects for all City departments reporting directly to the City Manager. It does not include Redevelopment Agency/FRC projects.

### HOW TO USE THE CAPITAL IMPROVEMENT PROGRAM SECTION (CIP)

The CIP Section includes a short introductory section which summarizes the CIP; a users' guide section; a City Capital Summary Section and Department Capital Detail Sections, in which each capital project is described. The contents of each section are discussed briefly below:

*The Users' Guide:* This section contains information to help the reader use this document. First is a listing that details the various types of funding resources identified within the summary sections. Second are legends that describe the various activities, general plan, and function categories associated with each project. Finally, a Glossary is included that contains definitions of terms most frequently used in Capital Budgeting.

*Citywide Capital Summary Section:* This section includes a City roll-up by department for the CIP for FY 2013 Estimates through FY 2018 Projections.

*Department Capital Project Detail Section:* This section is divided by each department with a CIP proposal and contains a schedule for all New and Ongoing (rebudgeted) projects. This schedule is a detailed listing of each project in the department and includes project descriptions, general plan area, function, status and expenditures.

## GLOSSARY

*Capital Improvement Program (CIP):* The plan of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the next succeeding four fiscal years thereafter.

*Capital Budget:* The plan of the City to receive and expend funds for capital projects scheduled to begin during the first fiscal year included in the capital program.

*Capital Project:* (a) any physical public betterment or improvement; (b) the acquisition of property of a permanent nature for public use; and (c) the purchase of equipment for any public betterment or improvement when first constructed.

*Project Authorization:* The total amount included in an approved CIP for a specific project in the fiscal year the project is included in the Capital Budget (i.e., the Budget Year of an Approved CIP). The amount authorized is the total amount included in the CIP.

*Appropriation:* The amount not previously included in an Approved Capital Budget for a specific project. The amount so included limits the amount which can be spent on that project in the Budget Year unless: (1) prior unexpended or unencumbered appropriations exist; and/or (2) the Capital Budget is amended by Council.

*Current Year Estimate:* An estimate of the actual expenditures for a given capital project in the fiscal year in which the City is currently operating.

*Budget Year:* The fiscal year, this begins on July 1, 2013 and is referred as FY 2014. Each subsequent fiscal year is indicated in relation to the budget year.

*New:* Indicates a project that has been identified for funding for the first time in FY 2014 forward.

*Ongoing:* Indicates a project that has been previously approved; also referred to as a rebudgeting of a project. Ongoing projects will result from project delays, additional costs, annual maintenance & improvements, or projects that inherently continue each year (such as sewer or street repairs).

# FY 2014-2018

## Department Capital Summary

Department	FY 2013 CAPITAL	FY 2014 PROPOSED		2015 CAPITAL	2016 CAPITAL	2017 CAPITAL	2018 CAPITAL	Total CAPITAL
	Estimate	New	Ongoing	PROJECTS	PROJECTS	PROJECTS	PROJECTS	PROJECTS
Office of the Mayor & City Manager	2,614	0	3,601	0	0	0	0	3,601
City Council Department	206	0	74	0	0	0	0	74
Police Department	23	0	90	60	60	60	60	330
Fire Department	141	0	130	0	0	0	0	130
Parks, After School, Rec & Com Svcs	1,351	0	13,955	0	0	0	0	13,955
Public Works Department	46,910	4,789	99,458	28,986	38,113	8,465	15,656	195,467
Development & Resource Mgmt	13	374	1,107	0	0	0	0	1,481
Public Utilities Department	91,666	7,719	156,967	146,966	273,082	69,647	129,915	784,296
Airports Department	3,160	14,174	13,893	5,180	15,561	10,456	6,131	65,395
Convention Center Department	1,354	100	293	0	0	0	0	393
Fax Department	8,509	4,350	67,792	18,330	6,082	7,855	8,280	112,689
<b>Total Capital Appropriations</b>	<b>155,947</b>	<b>31,506</b>	<b>357,360</b>	<b>199,522</b>	<b>332,898</b>	<b>96,483</b>	<b>160,042</b>	<b>1,177,811</b>

\*Appropriations in Thousands



FISCAL YEAR 2014

CAPITAL PROJECT DETAIL BY DEPARTMENT

**City of Fresno**  
**FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM**

**City Council Department**

<b>Project ID</b>	<b>General Fund</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
XC00001	CNL Dist. 1 Infrastructure	These appropriations are for infrastructure improvements including repairs to curbs, gutters, sidewalks, and street paving, to be completed within each District at the discretion of the Councilmember. These improvements are in addition to similar capital projects budgeted and managed in Public Works Capital on a Citywide basis.	1	Multiple Areas	General Gov	On-Going	11,500	0	0	0	0	0	0
XC00002	CNL Dist. 2 Infrastructure	These appropriations are for infrastructure improvements including repairs to curbs, gutters, sidewalks, and street paving, to be completed within each District at the discretion of the Councilmember. These improvements are in addition to similar capital projects budgeted and managed in Public Works Capital on a Citywide basis.	2	Multiple Areas	General Gov	On-Going	10,000	7,000	0	0	0	0	7,000
XC00003	CNL Dist. 3 Infrastructure	These appropriations are for infrastructure improvements including repairs to curbs, gutters, sidewalks, and street paving, to be completed within each District at the discretion of the Councilmember. These improvements are in addition to similar capital projects budgeted and managed in Public Works Capital on a Citywide basis.	3	Multiple Areas	General Gov	On-Going	2,700	0	0	0	0	0	0
XC00004	CNL Dist. 4 Infrastructure	These appropriations are for infrastructure improvements including repairs to curbs, gutters, sidewalks, and street paving, to be completed within each District at the discretion of the Councilmember. These improvements are in addition to similar capital projects budgeted and managed in Public Works Capital on a Citywide basis.	4	Multiple Areas	General Gov	On-Going	53,000	8,000	0	0	0	0	8,000
XC00005	CNL Dist. 5 Infrastructure	These appropriations are for infrastructure improvements including repairs to curbs, gutters, sidewalks, and street paving, to be completed within each District at the discretion of the Councilmember. These improvements are in addition to similar capital projects budgeted and managed in Public Works Capital on a Citywide basis.	5	Multiple Areas	General Gov	On-Going	37,900	26,000	0	0	0	0	26,000

\*M: Multiple Council Districts

**City of Fresno**  
**FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM**

**City Council Department**

<b>Project ID</b>	<b>General Fund</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
XC00006	CNL Dist. 6 Infrastructure	These appropriations are for infrastructure improvements including repairs to curbs, gutters, sidewalks, and street paving, to be completed within each District at the discretion of the Councilmember. These improvements are in addition to similar capital projects budgeted and managed in Public Works Capital on a Citywide basis.	6	Multiple Areas	General Gov	On-Going	30,500	22,000	0	0	0	0	22,000
XC00007	CNL Dist. 7 Infrastructure	These appropriations are for infrastructure improvements including repairs to curbs, gutters, sidewalks, and street paving, to be completed within each District at the discretion of the Councilmember. These improvements are in addition to similar capital projects budgeted and managed in Public Works Capital on a Citywide basis.	7	Multiple Areas	General Gov	On-Going	31,600	5,000	0	0	0	0	5,000
<b>Prop. 111 - Special Gas Tax</b>													
XC00004	CNL Dist. 4 Infrastructure	These appropriations are for infrastructure improvements including repairs to curbs, gutters, sidewalks, and street paving, to be completed within each District at the discretion of the Councilmember. These improvements are in addition to similar capital projects budgeted and managed in Public Works Capital on a Citywide basis.	4	Multiple Areas	General Gov	On-Going	29,100	5,900	0	0	0	0	5,900
<b>Total Projects for City Council Department</b>							<b>206,300</b>	<b>73,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>73,900</b>

\*M: Multiple Council Districts

**City of Fresno**  
**FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM**

Office of the Mayor and City Manager

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>Community Dev Block Grant</b>												
MC00010	Sec. 108 Loan Repayment	M	Multiple Areas	Com Devel	On-Going	443,800	461,200	0	0	0	0	461,200
Repayment of Section 108 loan for Regional Medical Center, Neighborhood Streets and Parks and Senior Community Center projects.												
MC00011	Affirmative Housing	M	Multiple Areas	Com Devel	On-Going	25,000	25,000	0	0	0	0	25,000
Outside agency support for Fair Housing Council of Fresno County.												
<b>Neighborhood Stabilization Prog</b>												
MC00019	Miscellaneous Projects	M	Multiple Areas	Com Devel	On-Going	489,500	1,414,200	0	0	0	0	1,414,200
The Neighborhood Stabilization Program (NSP) provides targeted emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities. HUD?s direction to entitlement grantees is to purchase foreclosed or abandoned homes and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline of house values of neighboring homes.												
<b>Neighborhood Stabilization ProglII</b>												
MC00019	Miscellaneous Projects	M	Multiple Areas	Com Devel	On-Going	1,656,100	1,701,000	0	0	0	0	1,701,000
The Neighborhood Stabilization Program (NSP) provides targeted emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities. HUD?s direction to entitlement grantees is to purchase foreclosed or abandoned homes and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline of house values of neighboring homes.												
<b>Total Projects for Office of the Mayor and City Manager</b>							<b>2,614,400</b>	<b>3,601,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,601,400</b>

\*M: Multiple Council Districts

**City of Fresno**  
**FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM**

Police Department												
Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>2008 PD Revenue Bonds-Phase I</b>												
DC00001	Central District Police Station	1	Central	Public Safety	On-Going	0	15,000	0	0	0	0	15,000
Central District Police Station, Area of Clinton @ Weber, Fresno, CA												
District 1, General Plan Area Fresno High												
This project has been cancelled due to budget constraints. This property will be sold, once the appraised value improves, and the proceeds will be placed back into the FPD Impact Fee Fund.												
DC00002	Regional Training Facility	3	West	Public Safety	On-Going	23,300	60,000	60,000	60,000	60,000	60,000	300,000
Regional Training Center, 6375 W. Central Ave., Fresno, CA												
This 80 acre Regional Training Center complex was largely completed in Sept. 2010. It includes classrooms, a driving facility, range, training house and other items needed for training both Fresno Police and other law enforcement personnel from the Central Valley. Fees are charged to other agencies for the use of the facility, and this revenue is used to offset bond debt service costs, as well overall operations and maintenance costs. Project expenses are expected to be finalized in FY 13.												
DC00005	SE District Police Station	5	Roosevelt	Public Safety	On-Going	100	15,000	0	0	0	0	15,000
SE District Police Station with Secure Access Storage Building, Belmont Ave. / N. Dewitt., Fresno, CA												
District 5, General Plan Area - Roosevelt												
This project has been cancelled due to budget constraints. This property was listed for sale in FY 12. Once sold, the proceeds will be placed back into the PD Impact Fee Fund.												
<b>Total Projects for Police Department</b>						<b>23,400</b>	<b>90,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>330,000</b>

\*M: Multiple Council Districts

**City of Fresno**  
**FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM**

Fire Department		Project Title/Description	CD*	General		Function	Status	CY Estimate	2014		2015	2016	2017	2018	5 Year Total
Project ID	UGM Fire Citywide Facil Fees			Plan	Multiple Areas				Proposed	Projected					
XC00047	Station Renovation Phase II	Complete Phase II of the Station Renovation Project for stations 1 through 14 and other sub-projects identified in Phase I that were unable to be completed because of funding limitations. Priority projects include installation of power generators and apparatus bay exhaust systems and completion of FS #3 and FS #4 renovations.	M			Public Safety	On-Going	140,700	130,000	0	0	0	0	0	130,000
<b>Total Projects for Fire Department</b>								<b>140,700</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130,000</b>

\*M: Multiple Council Districts

**City of Fresno**  
**FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM**

Dept of Parks, After School, Rec & Com Svcs

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>Misc State Grants - Parks</b>												
PC00073	Riverwest - Lewis Eaton Trail  On March 11, 2008 Council approved an agreement between the City and the San Joaquin River Conservancy for \$160,000 to provide project management and professional consulting services for the preparation on of an Environmental Assessment (EA) related to future extension of Lewis S. Eaton Trail. The CEQA and NEPA is required as part of a Grant application by the San Joaquin River Parkway and the Conservancy Trust with the Wildlife Conservation Board. The Conservancy has requested that the City take the lead in the CEQA and NEPA EA, in order for the recreation project to best meet City needs and objectives.	2	Bullard	PR & CS	On-Going	4,600	0	0	0	0	0	0
PC00115	Romain Improvements  Environmental Enhancement and Mitigation Project for Romain Park. Proposed improvements include irrigation system improvements, planting of up to 100 trees and the rehabilitation of the outdoor public restroom facility. The improvements will help address the environmental impact of Highway 180 and Highway 41 that towers above Romain Park. The benefits associated with this project include: mitigation of air quality, improved access to green space, reduction of ambient noise levels, improved energy and water efficiency, and increased percolation of groundwater.	7	McLane	PR & CS	On-Going	42,800	305,400	0	0	0	0	305,400
<b>Misc Local Grants - Parks</b>												
PC00007	Parks Facilities Rehab  Estimated Park Impact Fee Quimby revenue is budgeted every year to cover a portion of rehabilitation and repair issues that arise every year within the City park system.	M	Multiple Areas	PR & CS	On-Going	0	86,300	0	0	0	0	86,300
PC00066	UGM Park Polk & Gettysburg  This 8.3 acre parcel was purchased in 1990. This future park has been identified as the City of Fresno's first Universally Accessible Park for children and young adults with various disabilities. The baseball field, soccer field and play structure will be designed so that children and young adults of all abilities will be able to interact and play together. The City has received a State Prop 84 grant which will complete the funding for the first phase of the project. The City is also investigating the use of a Community Facilities District to cover ongoing maintenance and capital needs of the park site.	1	Bullard	PR & CS	On-Going	0	229,500	0	0	0	0	229,500

\*M: Multiple Council Districts

**City of Fresno**  
**FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM**

Dept of Parks, After School, Rec & Com Svcs

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
Prop 84 - Parks UAP												
PC00066	UGM Park Polk & Gettysburg	1	Bullard	PR & CS	On-Going	0	5,000,000	0	0	0	0	5,000,000
<p>This 8.3 acre parcel was purchased in 1990. This future park has been identified as the City of Fresno's first Universally Accessible Park for children and young adults with various disabilities. The baseball field, soccer field and play structure will be designed so that children and young adults of all abilities will be able to interact and play together. The City has received a State Prop 84 grant which will complete the funding for the first phase of the project. The City is also investigating the use of a Community Facilities District to cover ongoing maintenance and capital needs of the park site.</p>												
<b>PROP 1C - PARCS</b>												
PC00001	Ted C. Willis Improvements	3	Central	PR & CS	On-Going	382,700	167,300	0	0	0	0	167,300
<p>This request is to continue the rehabilitation work started at the Ted C. Willis Community Center this year. The City has allocated \$388,000 from multiple funding sources to address emergency repairs to the facility, including: removal of the exterior colonnade beams over walkways, replacement of the fire system, asbestos abatement, various exterior repairs, and extensive pest abatement activities. The second phase of the project includes replacing the rotted fascia system on the exterior walls, constructing a new covered walkway system, adding HVAC to the Recreation room, and performing extensive interior repairs to the gym and other interior spaces. The Recreation room is the only room in the entire community center that does not have heating and cooling, which means the room cannot be used during the peak warm weather months. The \$500,000 allocation, although sizable, will not fully rehabilitate the center. The remaining needs include roof replacement on five buildings, restroom rehabilitation, parking lot resurfacing, and landscape improvements.</p>												
PC00104	Dickey Park Improvements	3	Edison	PR & CS	On-Going	23,900	275,500	0	0	0	0	275,500
<p>Dickey Playground Park improvements that will include the demolition of the barrack structure, new restroom facility, sod and irrigation improvements.</p>												

\*M: Multiple Council Districts



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Dept of Parks, After School, Rec & Com Svcs

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>Prop 84 II - PARCS</b>												
PC00114	Cultural Arts District The .77 acre park will provide a variety of recreation activities for the adjacent neighborhoods including basketball courts, shaded Tot-lot and soft fall surfacing, outdoor gym/workout station, shade structure and performing arts stage, bbq pits, picnic tables and greenspace. The City is also investigating the use of a Community Facilities District as well as Community Partnerships to cover the costs of the ongoing maintenance and capital needs of the park site.	3	Edison	PR & CS	On-Going	50,400	2,448,600	0	0	0	0	2,448,600
PC00117	Martin Ray Reilly Park Appropriations set for the construction of the 3.27 acre park in Southeast Fresno and will include basketball/volleyball courts, playgrounds, multi-use fields, restrooms, lighting, screen wall and a walking path thru funds from Proposition 84 Round II.	3	Roosevelt	PR & CS	On-Going	4,800	3,159,600	0	0	0	0	3,159,600
<b>Prop 40 - Parks and Recreation Fund</b>												
PC00007	Parks Facilities Rehab Estimated Park Impact Fee Quimby revenue is budgeted every year to cover a portion of rehabilitation and repair issues that arise every year within the City park system.	M	Multiple Areas	PR & CS	On-Going	0	24,200	0	0	0	0	24,200
<b>Woodward Park Capital Improvement</b>												
PC00027	Woodward Park CIPs The Woodward Park Capital Improvement project utilizes revenue generated by \$1.70 of the \$5.00 vehicle parking fee for various facility capital improvements.	6	Woodward Park	PR & CS	On-Going	200,000	0	0	0	0	0	0
PC00043	Park Concrete/Asphalt Repair Many existing parking lots, walkways and other cement/asphalt surfaces are in need of resurfacing to preserve and protect the improvement as well as provide a safe surface on which to drive or walk. This project will also provide new paint striping on the parking lots and markings for disabled parking sites. For FY 2008, this project will be funded through the Prop 40 State Bond Acts.	M	Multiple Areas	PR & CS	On-Going	17,400	0	0	0	0	0	0

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>Regional Sports Complex Imprvm</b>												
PC00078	Regional Sports Complex CIPs The Regional Sports Complex Capital Improvement project utilizes revenue generated by \$1.70 of the \$5.00 vehicle parking fee for various facility capital improvements.	3	Edison	PR & CS	On-Going	58,900	0	0	0	0	0	0
<b>Japanese Garden Capital Imprvm</b>												
PC00028	Japanese Garden The Japanese Garden Capital Improvement Fund was established in FY 2004 to provide for the use of Garden admission fees for capital improvements. An ongoing revenue source allows for long range planning to maintain and enhance existing improvements in the Garden. The committee sponsors numerous events during the year to raise additional funds to provide capital improvements in the Garden. Over the years, the committee has made several major improvements, which have added to the enjoyment of visiting the Garden.	6	Woodward Park	PR & CS	On-Going	29,500	0	0	0	0	0	0
<b>Memorial Auditorium Cap Imprvm</b>												
PC00071	Memorial Auditorium CIP Funds in the project are derived solely from reservation revenue at the Memorial Auditorium and are used for capital improvements to this 70+ year old facility. Though inadequate to support a fully funded capital program, reservation revenue can be used to make small scale repairs and improvements to the facility.	3	Edison	PR & CS	On-Going	57,000	0	0	0	0	0	0
<b>Parks Impact Fee Bond Fund</b>												
PC00066	UGM Park Polk & Gettysburg This 8.3 acre parcel was purchased in 1990. This future park has been identified as the City of Fresno's first Universally Accessible Park for children and young adults with various disabilities. The baseball field, soccer field and play structure will be designed so that children and young adults of all abilities will be able to interact and play together. The City has received a State Prop 84 grant which will complete the funding for the first phase of the project. The City is also investigating the use of a Community Facilities District to cover ongoing maintenance and capital needs of the park site.	1	Bullard	PR & CS	On-Going	72,100	834,500	0	0	0	0	834,500

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>Parks Impact Fee Bond Fund</b>												
PC000069	UGM Fig Garden Loop Park  Estimated remaining UGM funds have been re-budgeted to pay for construction and design issues that typically arise after the opening of a new park site.	2	Bullard	PR & CS	On-Going	800	0	0	0	0	0	0
PC000076	Church & Orangetown Park  PARCS has acquired property located at Church and Orangetown Avenues, and plans to look into the cost developing this into a BMX Dirt Bike Track with off street parking, restroom building, picnic area and shaded tot lot.	5	Roosevelt	PR & CS	On-Going	1,200	2,300	0	0	0	0	2,300
PC000096	PRK Impact Fees-EOC Neigh Y.C.  The City closed escrow on the new EOC Neighborhood Center in FY 2010, which was a collaborative effort with the Fresno County Economic Opportunities Commission. Remaining project funds will be used to prepare the building for opening, which includes interior furniture and fixtures, building modifications, and exterior landscaping.	3	Edison	PR & CS	On-Going	0	90,600	0	0	0	0	90,600
PC000101	Skate Park Development  Appropriations in this project for FY 2010 are to continue development of the Downtown Vagabond Skate Park, and Chestnut & 180 Skate Park.	M	Multiple Areas	PR & CS	On-Going	0	1,049,700	0	0	0	0	1,049,700
PC000109	Woodward Park Expansion  Woodward Park Expansion- Currently Woodward Park has approximately 57 acres that are mostly undeveloped except for the horse trails and disc golf. PRCS recommends developing the area subject to funding.	6	Woodward Park	PR & CS	On-Going	0	11,500	0	0	0	0	11,500

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
UGM Neigh Park Service Area 4												
PC000066	UGM Park Polk & Gettysburg	1	Bullard	PR & CS	On-Going	8,300	225,000	0	0	0	0	225,000
This 8.3 acre parcel was purchased in 1990. This future park has been identified as the City of Fresno's first Universally Accessible Park for children and young adults with various disabilities. The baseball field, soccer field and play structure will be designed so that children and young adults of all abilities will be able to interact and play together. The City has received a State Prop 84 grant which will complete the funding for the first phase of the project. The City is also investigating the use of a Community Facilities District to cover ongoing maintenance and capital needs of the park site.												
<b>UGM Parkland (Quimby) Ded Fee</b>												
PC000007	Parks Facilities Rehab	M	Multiple Areas	PR & CS	On-Going	3,900	44,500	0	0	0	0	44,500
Estimated Park Impact Fee Quimby revenue is budgeted every year to cover a portion of rehabilitation and repair issues that arise every year within the City park system.												
PC000043	Park Concrete/Asphalt Repair	M	Multiple Areas	PR & CS	On-Going	23,800	0	0	0	0	0	0
Many existing parking lots, walkways and other cement/asphalt surfaces are in need of resurfacing to preserve and protect the improvement as well as provide a safe surface on which to drive or walk. This project will also provide new paint striping on the parking lots and markings for disabled parking sites. For FY 2008, this project will be funded through the Prop 40 State Bond Acts.												
PC000119	Musco Lighting Controls	M	Multiple Areas	PR & CS	On-Going	18,700	0	0	0	0	0	0
<b>Camp Fresno Capital Impr</b>												
PC000016	Camp Fresno CIP	M	Multiple Areas	PR & CS	On-Going	11,500	0	0	0	0	0	0
This project provides for on going improvements at Camp Fresno as determined by Parks Division staff and the Camp Concessionaire. The Camp is over 50 years old and is in need of constant improvements to maintain the facility in a safe and healthy condition for public enjoyment.												

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Project ID	Project Title/Description	CD*	Plan	Function	Status	Estimate	Proposed	Projected	Projected	Projected	Projected	Total
<b>Roeding Park Capital</b>												
PC00003	Roeding Park Improvements  The Roeding Park Capital Improvement project utilizes revenue generated by \$1.70 of the \$5.00 vehicle parking fee for various facility capital improvements.	3	Fresno	PR & CS	On-Going	284,400	0	0	0	0	0	0
<b>Parks Facility Reserve Fund</b>												
PC00121	First Five Grant	M	Multiple Areas	PR & CS	On-Going	45,400	0	0	0	0	0	0
<b>Woodward Park Amphitheater</b>												
PC00108	Woodward Amphitheater  Amphitheater in Woodward Park - During the past few years the amphitheater has experienced an extremely small amount of use. Implementing the following list of improvements will address major complaints from customers and event organizers. These improvements will make this venue appealing for a variety of cultural, educational and entertainment performances and will significantly increase its use to establish it as a destination. The revenue generated would pay for maintaining this facility and the entire park (rehabilitation, upgrades and additional amenities). a.) Shade Structure - installing a shade structure for the amphitheater seats and stage. b.) Restrooms - build a vaulted restroom facility for patrons of the amphitheater. c.) Lawn Seating - complete the full build out of lawn seating in amphitheater. d.) Concession - construct a pre-fabricated building to provide for food and beverage preparation. e.) Backstage Building - dressing room space and small storage space. f.) Audio - sound system with motherboard mixer. g.) Lighting - stage lighting system. Funds will be used to begin planning, design and construction for many of the identified projects.	6	Woodward Park	PR & CS	On-Going	2,000	0	0	0	0	0	0

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
Riverside Golf Crse Cap Improv												
PC00030	Golf Course Improvements	6	Multiple Areas	PR & CS	On-Going	6,900	0	0	0	0	0	0
<p>Riverside Municipal Golf Course is operated and managed through a concessionaire agreement as an enterprise activity. Course capital improvements are funded through lease revenue, APES surcharge, and non-resident fees. The Department utilized bond proceeds in 2008 to replace the irrigation system and construct cart paths, with annual debt service being paid from the aforementioned revenue sources. The improvements have dramatically improved course conditions and are expected to increase golf rounds over time. Projected revenue streams from the course are adequate to make the annual bond payment and allow for other improvements. For FY 2012, the Concessionaire and Department will work together to resume some level of green and bunker rehabilitation. Long term plans for the course include an expanded clubhouse facility and improvements to the driving range.</p>												
<b>Total Projects for Dept of Parks, After School, Rec &amp; Com Svcs</b>							<b>1,351,000</b>	<b>13,954,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,954,500</b>

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**Public Works Department**

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>Prop. 111 - Special Gas Tax</b>												
PW00044	Minor Public Improvements	M	Multiple Areas	Transport	On-Going	60,500	150,000	150,000	150,000	150,000	150,000	750,000
Annual allocation for misc improvements in various locations.												
PW00268	ADA Infrastructure Compliance	M	Multiple Areas	Transport	On-Going	151,700	156,700	250,000	306,700	306,700	306,700	1,326,800
Construction of curb cuts throughout the City of Fresno to comply with Americans with Disabilities Act												
PW00470	Section 130 Railroad Crossing Palm/BNSF	5	Fresno	Transport	On-Going	0	88,100	0	0	0	0	88,100
Safety Improvement at Palm/BNSF												
PW00509	Shaw Ave ITS SR 41 to SR 168	4	Hoover	Transport	On-Going	408,700	0	0	0	0	0	0
Shaw Avenue ITS SR41 to SR168												
PW00513	Broadway Streetscape	M	Multiple Areas	Com Devel	On-Going	99,000	0	0	0	0	0	0
Broadway Streetscape - landscape and beautify street												
PW00529	Official Plan Lines RSTP Grant	M	Multiple Areas	Transport	On-Going	38,400	0	0	0	0	0	0
Develop official plan lines												
PW00542	Willow ITS Ashlan to Intrntnl	M	Multiple Areas	Transport	On-Going	0	0	178,400	0	0	0	178,400
ITS installation and signal coordination on Willow Avenue between Ashlan and International												
PW00549	Friant Nees Palm ITS Corridor	M	Multiple Areas	Transport	On-Going	0	133,000	0	0	0	0	133,000
ITS installation and signal coordination of Friant (starting at Fresno Street) to Nees to Palm and Herndon												
PW00550	Shields Wireless ITS Corridor	M	Multiple Areas	Transport	On-Going	0	0	142,000	0	0	0	142,000
ITS installation and signal coordination on Shields Ave from West to Chestnut												
PW00581	Herndon W Aux SR41 - Fresno	6	Woodward Park	Transport	On-Going	0	0	0	117,500	0	0	117,500
Construct westbound auxiliary lane to SR41 on Herndon Avenue												
PW00583	Fresno Street TS Upgrades, E to R	3	Central	Transport	On-Going	0	108,100	0	0	0	0	108,100
Traffic Signal and ADA upgrades on Fresno Street between E and R												

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**Public Works Department**

<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>Prop. 111 - Special Gas Tax</b>												
PW00584	Herndon Ave Westbound Right Turn Pocket at Black Construction westbound turn pocket on Herndon Ave at Blackstone	6	Woodward Park	Transport	On-Going	0	69,800	0	0	0	0	69,800
PW00605	CA & Marks Improvements Road widening, curb, gutter, sidewalk improvements on California and Marks - Veterans Home frontage	3	Edison	Transport	On-Going	304,300	66,100	0	0	0	0	66,100
PW00616	West Ave Wireless ITS Corridor Traffic signal synchronization on West Avenue between Herndon and McKinley	M	Multiple Areas	Transport	On-Going	0	0	109,600	0	0	0	109,600
PW00617	Bullard Ave Wireless ITS Corridor Traffic signal synchronization on Bullard Ave between Marks and Willow	M	Multiple Areas	Transport	On-Going	0	96,100	0	0	0	0	96,100
PW00618	First Ave Wireless ITS Corridor Traffic signal synchronization on First Ave between Kings Canyon and Nees	M	Multiple Areas	Transport	On-Going	0	137,300	0	0	0	0	137,300
PW00620	Herndon Overlay Blackstone to Cedar Pavement overlay on Herndon Avenue between Blackstone and Cedar	6	Woodward Park	Transport	On-Going	109,700	0	0	0	0	0	0
PW00622	ITS McKinley Ave Wireless Traffic signal synchronization on McKinley Ave from Golden State to Clovis Ave	M	Multiple Areas	Transport	On-Going	0	100,700	0	0	0	0	100,700
PW00623	ITS Nees Ave Wireless Traffic Signal synchronization on Nees Ave between Blackstone and Willow	6	McLane	Transport	On-Going	0	53,200	0	0	0	0	53,200
PW00624	ITS Tulare Ave Wireless Traffic signal synchronization on Tulare from Clovis to SR99	M	Multiple Areas	Transport	On-Going	0	0	99,200	0	0	0	99,200
PW00628	TS Palm and Sierra Install left turn phasing traffic signal at Palm and Sierra intersection	2	Bullard	Transport	On-Going	112,400	0	0	0	0	0	0
PW00632	Millbrook & Shields LT Phasing Install left turn phasing at Shields and Millbrook intersection	M	McLane	Transport	On-Going	142,000	0	0	0	0	0	0

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>Prop. 111 - Special Gas Tax</b>												
PW00636	Cedar Overlay Dakota to Gettysburg	4	Multiple Areas	Transport	On-Going	263,400	0	0	0	0	0	0
	Overlay Cedar Ave from Dakota to Gettysburg											
PW00640	LT Lane North & Maple	5	Roosevelt	Transport	On-Going	22,300	0	0	0	0	0	0
	Install left turn phasing at North and Maple intersection											
PW00645	Sect 130 RR Xing Blackstone at BNSF	7	Edison	Transport	On-Going	17,200	0	0	0	0	0	0
	Improve BNSF rail crossing on Blackstone Ave											
PW00646	Sect 130 RR Xing Ventura UPRR	3	Central	Transport	On-Going	0	35,800	0	0	0	0	35,800
	Improve UPRR rail crossing at Ventura Ave											
PW00647	Sect 130 RR Xing Fruit BNSF	1	Fresno	Transport	On-Going	67,200	0	0	0	0	0	0
	Improve BNSF railroad crossing on Fruit Ave											
PW00649	Friant Overlay Champlain to Copper	6	Woodward Park	Transport	On-Going	52,800	0	0	0	0	0	0
	Overlay Friant Ave from Champlain to Copper											
PW00650	Nees Overlay Millbrook to Cedar	6	Woodward Park	Transport	On-Going	0	41,500	0	0	0	0	41,500
	Overlay Nees Ave from Millbrook to Cedar											
PW00651	Orange Overlay Butler to CA	5	Roosevelt	Transport	On-Going	0	51,500	0	0	0	0	51,500
	Overlay Orange Ave from Butler to California											
PW00652	Fresno Overlay Gettysburg to Sierra	M	Hoover	Transport	On-Going	0	198,200	0	0	0	0	198,200
	Overlay Fresno Street from Gettysburg to Sierra											
PW00661	Fulton Mall Improvements	3	Central	Transport	On-Going	0	172,800	0	472,400	0	0	645,200
	Perform design engineering on Fulton Mall reconstruction											
PW00664	Jensen GSB to Maple (City/County)	5	Roosevelt	Transport	On-Going	0	81,000	0	0	0	0	81,000
	Jensen AC Overlay Golden State Blvd to Maple (City/County)											
PW00677	Herndon Overlay Blackstone to West	2	Bullard	Transport	On-Going	0	112,900	0	0	0	0	112,900
	Herndon Overlay Blackstone to West											
PW00680	TS Blackstone & Fedora	7	Multiple Areas	Transport	On-Going	0	0	50,800	0	0	0	50,800
	TS Blackstone & Fedora											

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<b>Prop. 111 - Special Gas Tax</b>												
PW00681	Friant Nees to Fresno	6	Woodward Park	Transport	On-Going	0	0	43,800	0	0	0	43,800
	Friant Overlay from Nees to Fresno											
PW14009	Roy & Almy Street Reconstruction	3	Edison	Transport	New	0	0	150,000	150,000	0	0	300,000
	Roy & Almy Street Reconstruction											
PW15004	FY 2015 HSIP Cycle 6 Projects	M	Multiple Areas	Transport	New	0	0	0	500,000	0	0	500,000
	Construct traffic signal improvements at various locations citywide											
PW16002	FY2016 Future RSTP Street Improvements & Overlay	M	Multiple Areas	Transport	New	0	0	0	69,300	207,700	0	277,000
	Construct street improvements and overlay streets at various City locations											
PW16003	FY2016 Future CMAQ Str Improvements & Overlays	M	Multiple Areas	Transport	New	0	0	0	79,300	237,700	0	317,000
	Construct traffic signal and install traffic synchronization at various locations citywide											
PW17003	FY2017 Future CMAQ Str Improvements & Overlays	M	Multiple Areas	Transport	New	0	0	0	0	0	500,000	500,000
	Construct street improvements and overlay streets citywide											
PW18001	FY 2018 Future RSTP Street Improvements & Overla	M	Multiple Areas	Transport	New	0	0	0	0	0	1,500,000	1,500,000
	FY 2018 Future RSTP Street Improvements & Overlays											
<b>ABX8 6 Gas Tax (formerly TCRP)</b>												
PW00212	Peach- Belmont to Butler	5	Roosevelt	Transport	On-Going	566,600	0	0	0	0	0	0
	TCRP Grant. Traffic capacity enhancement.											
PW00427	Jensen Overpass Rehab	5	Roosevelt	Transport	On-Going	54,300	0	0	0	0	0	0
	Jensen Overpass Rehabilitation.											
PW00439	Traff Synchronization - Shaw Ave/ue	M	Multiple Areas	Transport	On-Going	246,200	0	0	0	0	0	0
	Install fiber and signal controllers on Shaw Ave between Hwy 99 and Blackstone. Coordinate traffic signals.											
PW00533	180 West Frontage Road	3	Edison	Transport	On-Going	0	428,100	0	0	0	0	428,100
	Construct half mile frontage road along SR180 between Marks and Hughes											

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<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>ABX8 6 Gas Tax (formerly TCRP)</b>												
PW00555	California Ave SR99 to Tulare	3	Edison	Transport	On-Going	171,200	0	0	0	0	0	0
AC overlay on California Avenue between SR99 and Tulare												
PW00597	TS Church & MLK SR2S	3	Edison	Transport	On-Going	0	52,500	0	0	0	0	52,500
Traffic signal installation at Church and MLK												
PW00629	Jensen EB Overlay Chestnut to Willow	5	Roosevelt	Transport	On-Going	0	54,300	0	0	0	0	54,300
Overlay Eastbound Jensen Ave from Chestnut to Willow												
PW00630	North Ave Overlay Cedar to Maple	5	Roosevelt	Transport	On-Going	0	0	108,200	0	0	0	108,200
Overlay North Avenue from Cedar to Maple												
PW00637	Van Ness Overlay RR to Inyo	3	Central	Transport	On-Going	48,800	0	0	0	0	0	0
Overlay Van Ness Ave from Railroad to Inyo												
PW00648	Chestnut Overlay UPRR - Jensen	5	Roosevelt	Transport	On-Going	0	101,500	0	0	0	0	101,500
Overlay Chestnut Ave from UPRR Crossing to Jensen Ave												
PW00666	Eaton Trail Resurfacing	6	Woodward Park	Transport	On-Going	0	0	21,200	0	0	0	21,200
Eaton Trail Resurfacing and Bridge Repairs												
PW14003	ITS Freeway Crossings Citywide	M	Multiple Areas	Transport	New	0	0	190,400	0	0	0	190,400
ITS Freeway Crossings Citywide												
PW14004	ITS Van Ness & Fresno	3	Central	Transport	New	0	0	0	168,000	0	0	168,000
ITS Van Ness & Fresno												
PW14009	Roy & Almy Street Reconstruction	3	Edison	Transport	New	0	100,300	1,023,300	693,900	0	0	1,817,500
Roy & Almy Street Reconstruction												
<b>Disposition Of Real Property</b>												
PW00085	Sale/Purchase-Real Proptry	M	Multiple Areas	Com Devel	On-Going	31,700	14,800	10,000	3,600	0	0	28,400
Purchase of property for new construction. Selling of remnant properties from previous development.												
<b>Pedestrian &amp; Bicycle Facility</b>												
PW00268	ADA Infrastructure Compliance	M	Multiple Areas	Transport	On-Going	446,600	451,600	358,300	301,600	301,600	301,600	1,714,700
Construction of curb cuts throughout the City of Fresno to comply with Americans with Disabilities Act												

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**Public Works Department**

<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>Pedestrian &amp; Bicycle Facility</b>												
PW00364	Bicycle Public Service Announce Bicycle Public Service Announcements.	M	Multiple Areas	Public Safety	On-Going	0	20,000	20,000	20,000	20,000	20,000	100,000
PW00537	Nees Ave Maple to Chestnut Nees Avenue - Maple to Chestnut	6	Woodward Park	Transport	On-Going	12,900	0	0	0	0	0	0
PW00580	Nees W Widen Backer to Chestnut Westbound widening on Nees Avenue from Backer to Chestnut	6	Woodward Park	Transport	On-Going	51,000	0	0	0	0	0	0
PW00634	SRTS Pinedale Elem Sidewalks Install sidewalks on local streets around Pinedale Elementary	2	Bullard	Public Safety	On-Going	42,200	0	0	0	0	0	0
PW00638	SRTS Pinedale Elem Education Provide education program to students at Pinedale Elementary School	2	Bullard	Transport	On-Going	0	1,600	0	0	0	0	1,600
PW00660	SRTS Florence Ave Balderas Elementary Install sidewalks on Florence Ave at Balderas Elementary	5	Roosevelt	Public Safety	On-Going	24,400	0	0	0	0	0	0
<b>Federal Grants Public Works</b>												
PW00307	Hindn Widen Valentine to Marks Herdon: Widen six lanes between Valentine & Marks.	2	Bullard	Transport	On-Going	200	0	0	0	0	0	0
PW00315	TS Peach & McKenzie Trail Install a traffic signal at Peach Ave and the McKenzie Trail.	5	Roosevelt	Transport	On-Going	12,900	0	0	0	0	0	0
PW00318	TS North & Cedar Install traffic signal at North and Cedar Avenue.	3	Roosevelt	Transport	On-Going	200	0	0	0	0	0	0
PW00338	Vetms Blvd/Hwy 99 & UPRR Pass Veterans Blvd/Highway 99 & UPRR Overpass.	2	Multiple Areas	Transport	On-Going	46,300	0	0	0	0	0	0
PW00373	SR99 Olive Ave Inchg Improve interchange at SR99 and Olive Avenue	3	West	Transport	On-Going	107,900	751,700	5,700	0	0	0	757,400
PW00376	SR99 Ventura St Inchg Install traffic signal at NB Hwy 99 off-ramp and Ventura Street.	3	Central	Transport	On-Going	28,500	5,300	441,100	0	0	0	446,400

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<b>Federal Grants Public Works</b>												
PW00393	SR41 Shaw Ave Inchg SR41 Shaw Ave Inchg	7	Hoover	Transport	On-Going	139,600	20,500	0	735,200	0	0	755,700
PW00427	Jensen Overpass Rehab Jensen Overpass Rehabilitation.	5	Roosevelt	Transport	On-Going	2,460,700	170,100	0	0	0	0	170,100
PW00430	Willow Avenue Widening Willow Avenue widening - Nees to Shepherd Phase II.	6	Hoover	Com Devel	On-Going	739,700	605,800	226,500	0	0	0	832,300
PW00434	Shields Avenue Median Landscaping Install landscaping in median on Shields Ave. between Palm and BNSF RR Xing.	M	Multiple Areas	Com Devel	On-Going	6,700	0	0	0	0	0	0
PW00439	Traff Synchronization - Shaw Avneue Install fiber and signal controllers on Shaw Ave between Hwy 99 and Blackstone. Coordinate traffic signals.	M	Multiple Areas	Transport	On-Going	261,900	20,500	0	0	0	0	20,500
PW00442	Monterey St. Bridge Renovation Reconstruct the Monterey Street Bridge.	3	Multiple Areas	Public Safety	On-Going	5,100	0	0	0	0	0	0
PW00446	O Street/41 Ramp Widening Widen off-ramp from 2 to 4 lanes and install traffic signal.	3	Central	Transport	On-Going	3,700	0	0	0	0	0	0
PW00453	Clovis/KC WB Rt Turn Pocket Clovis/KC WB Rt Turn Pocket	5	Roosevelt	Transport	On-Going	6,700	0	0	0	0	0	0
PW00509	Shaw Ave ITS SR 41 to SR 168 Shaw Avenue ITS SR41 to SR168	4	Hoover	Transport	On-Going	515,700	263,400	0	0	0	0	263,400
PW00510	Clovis ITS Dakota to Jensen Clovis Avenue ITS Dakota to Jensen	M	Multiple Areas	Transport	On-Going	16,600	0	0	0	0	0	0
PW00513	Broadway Streetscape Broadway Streetscape - landscape and beautify street	M	Multiple Areas	Com Devel	On-Going	540,700	132,900	0	0	0	0	132,900
PW00514	TS McKinley Hughes & Marks TS McKinley/Hughes and McKinley/Marks	3	West	Transport	On-Going	570,100	167,400	0	0	0	0	167,400

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<b>Federal Grants Public Works</b>												
PW00528	TS Hughes & Weber Traffic signal installation at the intersection of Hughes and Weber	1	Fresno	Transport	On-Going	200	0	0	0	0	0	0
PW00529	Official Plan Lines RSTP Grant Develop official plan lines	M	Multiple Areas	Transport	On-Going	2,500	0	0	0	0	0	0
PW00542	Willow ITS Ashlan to Intrntl ITS installation and signal coordination on Willow Avenue between Ashlan and International	M	Multiple Areas	Transport	On-Going	99,200	38,200	1,207,500	0	0	0	1,245,700
PW00549	Friant Nees Palm ITS Corridor ITS installation and signal coordination of Friant (starting at Fresno Street) to Nees to Palm and Herndon	M	Multiple Areas	Transport	On-Going	93,600	748,100	132,100	0	0	0	880,200
PW00550	Shields Wireless ITS Corridor ITS installation and signal coordination on Shields Ave from West to Chestnut	M	Multiple Areas	Transport	On-Going	23,500	62,300	826,700	0	0	0	889,000
PW00551	Shields Bike Ln & Parking Bays West to Maple Installation of bike lanes and parking bays on Shields Avenue between West and Maple	M	Multiple Areas	Transport	On-Going	91,800	73,200	0	0	0	0	73,200
PW00552	Bike Lanes Gettysburg Blackstone to Winery Installation of bike lanes, road diet and slurry on Gettysburg Avenue between Blackstone and Winery	M	Multiple Areas	Transport	On-Going	42,800	2,100	0	0	0	0	2,100
PW00555	California Ave SR99 to Tulare AC overlay on California Avenue between SR99 and Tulare	3	Edison	Transport	On-Going	640,000	139,800	0	0	0	0	139,800
PW00556	Ashlan Ave Valentine to Parkway AC overlay on Ashlan Avenue between Valentine and Parkway	M	Multiple Areas	Transport	On-Going	106,800	2,100	0	0	0	0	2,100
PW00557	Bullard SR41 to First Street AC overlay on Bullard Avenue between SR41 and First Street	M	Hoover	Transport	On-Going	105,200	2,100	0	0	0	0	2,100
PW00558	Herndon Multi-purpose Trail Valentine to Marks Construct multi-use trails to fill gap on Herndon between Valentine and Marks	2	Bullard	Transport	On-Going	215,900	57,100	0	0	0	0	57,100

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<b>Federal Grants Public Works</b>												
PW00569	ITS Fresno Olive to Herndon ITS installation and signal coordination on Fresno Avenue between Olive and Herndon	M	Multiple Areas	Transport	On-Going	93,000	2,100	0	0	0	0	2,100
PW00570	Fresno Overlay Herndon to Nees Pavement overlay on Fresno Avenue between Herndon and Nees	6	Woodward Park	Transport	On-Going	1,030,600	2,100	0	0	0	0	2,100
PW00574	Ashlan Blackstone to First AC Overlay on Ashlan Avenue between Blackstone and First	M	Multiple Areas	Transport	On-Going	60,000	2,100	0	0	0	0	2,100
PW00575	McKinley Blksth to Wishon Pavement overlay on McKinley Avenue between Blackstone and Wishon	7	McLane	Transport	On-Going	50,300	0	0	0	0	0	0
PW00576	Sugar Pine Underpass @ Shepherd Construct undercrossing, trail extension to connect N & S of Shepherd	6	Woodward Park	Transport	On-Going	979,000	314,100	0	0	0	0	314,100
PW00581	Herndon W Aux SR41 - Fresno Construct westbound auxillary lane to SR41 on Herndon Avenue	6	Woodward Park	Transport	On-Going	60,000	197,500	13,100	528,500	0	0	739,100
PW00582	Herndon Widen Brawley Valentine Widening Herndon to 6 lanes between Brawley and Valentine	2	Bullard	Transport	On-Going	120,700	1,200,000	293,500	0	0	0	1,493,500
PW00583	Fresno Street TS Upgrades, E to R Traffic Signal and ADA upgrades on Fresno Street between E and R	3	Central	Transport	On-Going	27,600	1,006,800	103,200	0	0	0	1,110,000
PW00584	Herndon Ave Westbound Right Turn Pocket at Black Construction westbound turn pocket on Herndon Ave at Blackstone	6	Woodward Park	Transport	On-Going	82,100	297,900	97,500	0	0	0	395,400
PW00585	Sugar Pine Trail Pk & Ride Wil Construct a Park & Ride lot on the SW corner at Willow Ave for the Sugar Pine Trail	6	Woodward Park	Transport	On-Going	29,700	357,700	2,100	0	0	0	359,800
PW00586	Herndon Ave Trail Gap, Fruit to Harrison Construct trail extension to eliminate gap	2	Bullard	Transport	On-Going	37,300	84,300	0	0	0	0	84,300

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<b>Federal Grants Public Works</b>												
PW00587	Bike Ln West Yale to Fairmont Installation of bike lanes and parking bays	M	Multiple Areas	Transport	On-Going	5,200	0	0	0	0	0	0
PW00588	Bike Ln Milbrk Shields - Getty Installation of bike lanes, road diet & slurry	M	Multiple Areas	Transport	On-Going	18,400	276,900	0	0	0	0	276,900
PW00589	TS Bullard & Cecelia Traffic signal installation	2	Bullard	Transport	On-Going	204,900	87,400	0	0	0	0	87,400
PW00590	TS Chestnut & Shepherd Traffic signal installation	6	Woodward Park	Transport	On-Going	13,700	301,300	36,700	0	0	0	338,000
PW00591	TS Shields & Sunnyside Traffic signal installation	4	McLane	Transport	On-Going	2,100	21,700	358,600	0	0	0	380,300
PW00592	TS Millbrook & Spruce Traffic signal installation at Millbrook and Spruce	6	Woodward Park	Transport	On-Going	21,900	324,700	32,400	0	0	0	357,100
PW00593	TS Perrin & Sommerville Traffic signal installation at Perrin and Sommerville	6	Woodward Park	Transport	On-Going	16,700	260,500	40,100	0	0	0	300,600
PW00594	TS Brawley & Shields Traffic signal installation at Brawley and Shields	M	West	Transport	On-Going	13,300	64,200	485,500	0	0	0	549,700
PW00595	TS Champlain and Liberty Hill/Saybrook Traffic signal installation at Champlain and Liberty Hill/Saybrook	6	Woodward Park	Transport	On-Going	20,200	328,900	24,600	0	0	0	353,500
PW00596	TS Butler & Willow Traffic signal installation at Butler and Willow	5	Roosevelt	Transport	On-Going	6,100	27,000	355,200	0	0	0	382,200
PW00606	Weber Overlay Clinton - Valentine Pavement overlay on Weber from Clinton to Valentine	M	Multiple Areas	Transport	On-Going	38,600	2,100	0	0	0	0	2,100
PW00616	West Ave Wireless ITS Corridor Traffic signal synchronization on West Avenue between Herndon and McKinley	M	Multiple Areas	Transport	On-Going	11,200	61,700	363,700	0	0	0	425,400

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<b>Federal Grants Public Works</b>												
PW00617	Bullard Ave Wireless ITS Corridor Traffic signal synchronization on Bullard Ave between Marks and Willow	M	Multiple Areas	Transport	On-Going	77,000	678,600	20,500	0	0	0	699,100
PW00618	First Ave Wireless ITS Corridor Traffic signal synchronization on First Ave between Kings Canyon and Nees	M	Multiple Areas	Transport	On-Going	106,500	1,274,100	97,100	0	0	0	1,371,200
PW00619	Official Plan Lines: Temperance, North Develop an official plan line including environmental clearance & public hearing process	M	Multiple Areas	Transport	On-Going	22,200	53,600	0	0	0	0	53,600
PW00620	Herndon Overlay Blackstone to Cedar Pavement overlay on Herndon Avenue between Blackstone and Cedar	6	Woodward Park	Transport	On-Going	1,521,500	121,400	0	0	0	0	121,400
PW00621	Downtown Planting & Irrigation Install irrigation and plant new trees downtown	3	Central	Com Devel	On-Going	50,300	528,900	57,500	0	0	0	586,400
PW00622	ITS McKinley Ave Wireless Traffic signal synchronization on McKinley Ave from Golden State to Clovis Ave	M	Multiple Areas	Transport	On-Going	91,800	782,800	10,200	0	0	0	793,000
PW00623	ITS Nees Ave Wireless Traffic Signal synchronization on Nees Ave between Blackstone and Willow	6	McLane	Transport	On-Going	44,900	388,300	10,200	0	0	0	398,500
PW00624	ITS Tulare Ave Wireless Traffic signal synchronization on Tulare from Clovis to SR99	M	Multiple Areas	Transport	On-Going	12,800	81,700	719,500	0	0	0	801,200
PW00626	Ashlan Ave Wireless ITS Corr Ashlan Ave From Blackstone to Peach	M	Multiple Areas	Transport	On-Going	53,000	563,100	4,100	0	0	0	567,200
PW00628	TS Palm and Sierra Install left turn phasing traffic signal at Palm and Sierra intersection	2	Bullard	Transport	On-Going	243,500	88,100	0	0	0	0	88,100
PW00629	Jensen EB Overlay Chestnut to Willow Overlay Eastbound Jensen Ave from Chestnut to Willow	5	Roosevelt	Transport	On-Going	35,900	323,000	29,200	0	0	0	352,200

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<b>Federal Grants Public Works</b>												
PW00630	North Ave Overlay Cedar to Maple Overlay North Avenue from Cedar to Maple	5	Roosevelt	Transport	On-Going	50,300	6,800	658,900	0	0	0	665,700
PW00632	Millbrook & Shields LT Phasing Install left turn phasing at Shields and Millbrook intersection	M	McLane	Transport	On-Going	223,400	96,100	0	0	0	0	96,100
PW00634	SRTS Pinedale Elem Sidewalks Install sidewalks on local streets around Pinedale Elementary	2	Bullard	Public Safety	On-Going	290,800	45,100	0	0	0	0	45,100
PW00636	Cedar Overlay Dakota to Gettysburg Overlay Cedar Ave from Dakota to Gettysburg	4	Multiple Areas	Transport	On-Going	526,200	119,900	0	0	0	0	119,900
PW00637	Van Ness Overlay RR to Inyo Overlay Van Ness Ave from Railroad to Inyo	3	Central	Transport	On-Going	578,900	64,700	0	0	0	0	64,700
PW00638	SRTS Pinedale Elem Education Provide education program to students at Pinedale Elementary School	2	Bullard	Transport	On-Going	200	8,200	0	0	0	0	8,200
PW00648	Chestnut Overlay UPRR - Jensen Overlay Chestnut Ave from UPRR Crossing to Jensen Ave	5	Roosevelt	Transport	On-Going	65,400	878,900	2,200	0	0	0	881,100
PW00649	Friant Overlay Champlain to Copper Overlay Friant Ave from Champlain to Copper	6	Woodward Park	Transport	On-Going	1,215,900	183,000	0	0	0	0	183,000
PW00650	Nees Overlay Millbrook to Cedar Overlay Nees Ave from Millbrook to Cedar	6	Woodward Park	Transport	On-Going	17,300	377,400	48,300	0	0	0	425,700
PW00651	Orange Overlay Butler to CA Overlay Orange Ave from Butler to California	5	Roosevelt	Transport	On-Going	28,700	378,600	30,200	0	0	0	408,800
PW00652	Fresno Overlay Gettysburg to Sierra Overlay Fresno Street from Gettysburg to Sierra	M	Hoover	Transport	On-Going	46,100	967,100	7,100	0	0	0	974,200
PW00660	SRTS Florence Ave Balderas Elementary Install sidewalks on Florence Ave at Balderas Elementary	5	Roosevelt	Public Safety	On-Going	78,700	21,000	0	0	0	0	21,000
PW00661	Fulton Mall Improvements Perform design engineering on Fulton Mall reconstruction	3	Central	Transport	On-Going	0	781,800	270,100	17,394,700	0	0	18,446,600

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Federal Grants Public Works												
PW00665	Sugar Pine Trail Drink Fountain	6	Hoover	Public Safety	On-Going	9,300	83,800	0	0	0	0	83,800
	Sugar Pine Trail TE Drinking Fountains											
PW00666	Eaton Trail Resurfacing	6	Woodward Park	Transport	On-Going	19,100	5,400	152,600	0	0	0	158,000
	Eaton Trail Resurfacing and Bridge Repairs											
PW00674	TS Clinton & Vassar and Palm & McKinley	M	Fresno	Transport	On-Going	7,200	718,600	43,200	0	0	0	761,800
	TS Clinton & Vassar and Palm & McKinley											
PW00675	TS Bulldog & Cedar and Tulare & R	M	Multiple Areas	Transport	On-Going	6,700	693,700	27,600	0	0	0	721,300
	TS Bulldog & Cedar and Tulare & R											
PW00676	TS Shields & Weber	1	Bullard	Transport	On-Going	4,700	94,500	0	524,600	0	0	619,100
	TS Shields & Weber											
PW00677	Herndon Overlay Blackstone to West	2	Bullard	Transport	On-Going	44,400	2,110,700	2,100	0	0	0	2,112,800
	Herndon Overlay Blackstone to West											
PW00678	TS Clinton & Valentine	3	West	Transport	On-Going	6,100	216,200	379,400	0	0	0	595,600
	TS Clinton & Valentine											
PW00680	TS Blackstone & Fedora	7	Multiple Areas	Transport	On-Going	2,100	51,200	347,700	0	0	0	398,900
	TS Blackstone & Fedora											
PW00681	Friant Nees to Fresno	6	Woodward Park	Transport	On-Going	0	65,000	702,100	0	0	0	767,100
	Friant Overlay from Nees to Fresno											
PW14003	ITS Freeway Crossings Citywide	M	Multiple Areas	Transport	New	0	271,100	2,328,400	0	0	0	2,599,500
	ITS Freeway Crossings Citywide											
PW14004	ITS Van Ness & Fresno	3	Central	Transport	New	0	121,800	120,300	1,257,900	0	0	1,500,000
	ITS Van Ness & Fresno											
PW14005	Herndon WB Brawley to Blyth	2	Bullard	Transport	New	0	218,300	482,200	0	0	0	700,500
	Herndon WB Brawley to Blythe											
PW14006	TS Barstow & Brawley	2	Central	Transport	New	0	0	0	84,300	404,100	0	488,400
	TS Barstow & Brawley											

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<b>Federal Grants Public Works</b>												
PW15004	FY 2015 HSIP Cycle 6 Projects Construct traffic signal improvements at various locations citywide	M	Multiple Areas	Transport	New	0	0	375,000	1,125,000	0	0	1,500,000
PW16002	FY2016 Future RSTP Street Improvements & Overlay Construct street improvements and overlay streets at various City locations	M	Multiple Areas	Transport	New	0	0	0	1,143,000	0	0	1,143,000
PW16003	FY2016 Future CMAQ Str Improvements & Overlays Construct traffic signal and install traffic synchronization at various locations citywide	M	Multiple Areas	Transport	New	0	0	0	1,266,300	0	0	1,266,300
PW18001	FY 2018 Future RSTP Street Improvements & Overlay FY 2018 Future RSTP Street Improvements & Overlays	M	Multiple Areas	Transport	New	0	0	0	0	0	0	6,000,000
PW18002	FY 2018 Future CMAQ Street Improvements & Overlay FY 2018 Future CMAQ Street Improvements & Overlays	M	Multiple Areas	Transport	New	0	0	0	0	0	0	2,000,000
<b>Proposition 1B State Bonds</b>												
PW00212	Peach- Belmont to Butler TCRP Grant. Traffic capacity enhancement.	5	Roosevelt	Transport	On-Going	127,000	0	0	0	0	0	0
PW00427	Jensen Overpass Rehab Jensen Overpass Rehabilitation.	5	Roosevelt	Transport	On-Going	454,600	0	0	0	0	0	0
PW00500	McKinley Inter Cedar, Maple Repave McKinley intersections Cedar to Maple	4	Multiple Areas	Transport	On-Going	8,300	0	0	0	0	0	0
PW00502	Shaw Widening Polk to SR99 Shaw Ave widening from Polk to SR99	2	Bullard	Transport	On-Going	2,600	0	0	0	0	0	0
PW00517	Ashlan Widening Cornelia-Blyth Ashlan Avenue Widening - Phase II from Cornelia to Blythe	1	West	Transport	On-Going	37,300	0	0	0	0	0	0
PW00570	Fresno Overlay Herndon to Nees Pavement overlay on Fresno Avenue between Herndon and Nees	6	Woodward Park	Transport	On-Going	145,900	0	0	0	0	0	0

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<b>Proposition 1B State Bonds</b>												
PW00573	PR Clinton from Angus to Bond Pavement resurfacing on Clinton Ave from Angus to Bond	7	McLane	Transport	On-Going	316,100	0	0	0	0	0	0
PW00597	TS Church & MLK SR2S Traffic signal installation at Church and MLK	3	Edison	Transport	On-Going	45,500	0	0	0	0	0	0
PW00600	PR Brawley/Weber from Marty to Shaw Pavement resurfacing at Brawley/Weber from Marty to Shaw	M	Bullard	Transport	On-Going	276,300	0	0	0	0	0	0
PW00605	CA & Marks Improvements Road widening, curb, gutter, sidewalk improvements on California and Marks - Veterans Home frontage	3	Edison	Transport	On-Going	75,200	0	0	0	0	0	0
<b>State Grants Public Works</b>												
PW00212	Peach- Belmont to Butler TCRP Grant. Traffic capacity enhancement.	5	Roosevelt	Transport	On-Going	3,650,000	0	0	0	0	0	0
PW00509	Shaw Ave ITS SR 41 to SR 168 Shaw Avenue ITS SR41 to SR168	4	Hoover	Transport	On-Going	2,100,000	0	0	0	0	0	0
PW00533	180 West Frontage Road Construct half mile frontage road along SR180 between Marks and Hughes	3	Edison	Transport	On-Going	0	1,737,600	0	0	0	0	1,737,600
PW00545	Willow Barstow to Escalon Widen lanes, improve lanes, widen turn lanes, construct class 1 trail on Willow Avenue between Barstow and Escalon	4	Hoover	Transport	On-Going	0	915,600	0	0	0	0	915,600
PW00548	Bike Ln Fresno California to C Street Installation of bike lanes on Fresno Street between California and C Street	3	Edison	Transport	On-Going	39,300	0	0	0	0	0	0
PW00615	TS Peach & Church Storey Elementary Traffic signal installation at Peach and Church	5	Roosevelt	Transport	On-Going	124,500	103,900	0	0	0	0	103,900
PW00668	Herndon Widen Brawley - Blythe Herndon EB Widen Brawley - Blythe	2	Bullard	Transport	On-Going	0	674,300	0	0	0	0	674,300

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<b>State Grants Public Works</b>												
PW00682	TS Audubon & Cole	6	Woodward Park	Transport	On-Going	4,000	177,000	0	0	0	0	177,000
	TS Audubon & Cole											
PW00684	TS Shields & Temperance	4	McLane	Transport	On-Going	4,000	211,000	0	0	0	0	211,000
	TS Shields & Temperance											
PW00685	Friant SB Widening at Shepherd	6	Woodward Park	Transport	On-Going	4,000	141,000	0	0	0	0	141,000
	Friant SB Widening at Shepherd											
<b>Measure C Tier 1 Capital Projects</b>												
PW00212	Peach- Belmont to Butler	5	Roosevelt	Transport	On-Going	2,431,900	988,100	68,900	0	0	0	1,057,000
	TCRP Grant. Traffic capacity enhancement.											
PW00338	Vetms Blvd/Hwy 99 & UPRR Pass	2	Multiple Areas	Transport	On-Going	174,000	11,300	0	0	0	0	11,300
	Veterans Blvd/Highway 99 & UPRR Overpass.											
PW00430	Willow Avenue Widening	6	Hoover	Com Devel	On-Going	0	1,155,900	0	0	0	0	1,155,900
	Willow Avenue widening - Needs to Shepherd Phase II.											
PW00468	Willow Ave Shepherd to Behymer	6	Multiple Areas	Transport	On-Going	127,700	71,000	0	0	0	0	71,000
	Southbound Willow Avenue will be widened from one lane to three lanes between Shepherd and Behymer with a new traffic signal installed at the intersection of Willow and Perrin Avenues. Design should be completed in FY 2011 and Construction is scheduled for FY 2012. Total project cost is estimated at \$3.5 million and will relieve traffic congestion thus reducing travel delays.											
PW00533	180 West Frontage Road	3	Edison	Transport	On-Going	1,827,600	2,336,800	61,900	0	0	0	2,398,700
	Construct half mile frontage road along SR180 between Marks and Hughes											
PW00534	Peach Ave Jensen to Butler	5	Roosevelt	Transport	On-Going	304,400	121,000	100,000	0	0	0	221,000
	Addition of 1.5 miles of travel lanes (widening), bike lanes, median, and landscaping on Peach Avenue from Butler to Jensen Ave											
PW00545	Willow Barstow to Escalon	4	Hoover	Transport	On-Going	127,500	996,700	0	0	0	0	996,700
	Widen lanes, improve lanes, widen turn lanes, construct class 1 trail on Willow Avenue between Barstow and Escalon											

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<b>Measure C Tier 1 Capital Projects</b>												
PW00582	Herndon Widen Brawley Valentine Widening Herndon to 6 lanes between Brawley and Valentine	2	Bullard	Transport	On-Going	0	1,145,500	0	0	0	0	1,145,500
PW00614	Monterey Street Bridge Demo Street bridge demolition	3	Central	Transport	On-Going	134,900	6,100	0	0	0	0	6,100
PW00615	TS Peach & Church Storey Elementary Traffic signal installation at Peach and Church	5	Roosevelt	Transport	On-Going	233,800	0	0	0	0	0	0
PW00668	Herndon Widen Brawley - Blythe Herndon EB Widen Brawley - Blythe	2	Bullard	Transport	On-Going	190,900	546,200	109,200	0	0	0	655,400
PW00669	Veterans Blvd Right-Of-Way Veterans Blvd/SR99 Interchange Right-Of-Way	2	Multiple Areas	Transport	On-Going	483,300	9,203,300	2,408,600	0	0	0	11,611,900
PW00679	Herndon/BNSF Bridge Widening Herndon Ave BNSF Bridge Widening	2	Bullard	Transport	On-Going	20,700	212,300	17,000	0	0	0	229,300
PW14005	Herndon WB Brawley to Blyth Herndon WB Brawley to Blythe	2	Bullard	Transport	New	0	0	90,800	0	0	0	90,800
PW16001	Willow Ave Widening, Copper to International SB Widen eastbound Willow Ave from Copper to International	6	Woodward Park	Transport	New	0	0	0	571,000	0	0	571,000
PW17001	Willow Ave widening, Alluvial to Herndon Widen Willow Ave from Alluvial to Herndon	6	Woodward Park	Transport	New	0	0	0	0	989,000	0	989,000
<b>Meas C-PW Alloc ADA Compliance</b>												
PW00268	ADA Infrastructure Compliance Construction of curb cuts throughout the City of Fresno to comply with Americans with Disabilities Act	M	Multiple Areas	Transport	On-Going	154,400	120,000	120,000	120,000	120,000	120,000	600,000
PW00461	ADA Infrastructure - Minor Cap Repair sidewalks for ADA issues	M	Multiple Areas	Transport	On-Going	9,900	11,700	11,700	11,700	11,700	11,700	58,500
<b>Meas C-PW Alloc Flexible Fund</b>												
CM00002	General This is a loan payment to Community Regional Medical Center.	M	Multiple Areas	Transport	On-Going	150,000	150,000	0	0	0	0	150,000

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<b>Meas C-PW Alloc Flexible Fund</b>												
PW00044	Minor Public Improvements	M	Multiple Areas	Transport	On-Going	0	42,000	0	0	0	0	42,000
Annual allocation for misc improvements in various locations.												
PW00067	Major Street Planlines	M	Multiple Areas	Transport	On-Going	0	0	0	30,000	30,000	30,000	90,000
Annual allocation for misc improvements in various locations.												
PW00529	Official Plan Lines RSTP Grant	M	Multiple Areas	Transport	On-Going	0	127,500	164,500	0	0	0	292,000
Develop official plan lines												
PW00619	Official Plan Lines: Temperance, North	M	Multiple Areas	Transport	On-Going	0	0	131,900	11,000	0	0	142,900
Develop an official plan line including environmental clearance & public hearing process												
PW00625	ITS Master Plan	M	Multiple Areas	Transport	On-Going	13,200	46,200	73,000	0	0	0	119,200
ITS Citywide Master Plan												
PW00670	Section 130 RR Clovis & McKinley	4	Multiple Areas	Transport	On-Going	15,700	12,900	0	0	0	0	12,900
Section 130, RR Xing Clovis & McKinley												
PW00671	Section 130 RR Fresno & Q	3	Central	Transport	On-Going	6,900	0	0	0	0	0	0
Section 130, RR Xing Fresno & Q												
PW00672	Section 130 RR Olive & Golden State	3	Fresno	Transport	On-Going	0	19,700	0	0	0	0	19,700
Section 130, RR Xing Olive & Golden State												
PW00673	Section 130 RR Shaw & Golden State	M	Bullard	Transport	On-Going	0	65,400	0	0	0	0	65,400
Section 130, RR Xing Shaw & Golden State												
PW00674	TS Clinton & Vassar and Palm & McKinley	M	Fresno	Transport	On-Going	0	396,700	0	0	0	0	396,700
TS Clinton & Vassar and Palm & McKinley												
<b>Meas C-PW Alloc Ped Trails</b>												
PW00531	NorthPoint Trail	6	Woodward Park	Transport	On-Going	27,400	500	0	0	0	0	500
Construct new trail												
PW00568	Herndon Multi-purpose Trail Valentine to Marks	2	Bullard	Transport	On-Going	117,500	0	0	0	0	0	0
Construct multi-use trails to fill gap on Herndon between Valentine and Marks												

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<b>Meas C-PW Alloc Ped Trails</b>												
PW00576	Sugar Pine Underpass @ Shepherd Construct undercrossing, trail extension to connect N & S of Shepherd	6	Woodward Park	Transport	On-Going	637,400	0	0	0	0	0	0
PW00585	Sugar Pine Trail Pk & Ride Wil Construct a Park & Ride lot on the SW corner at Willow Ave for the Sugar Pine Trail	6	Woodward Park	Transport	On-Going	0	85,100	0	0	0	0	85,100
PW00586	Herndon Ave Trail Gap, Fruit to Harrison Construct trail extension to eliminate gap	2	Bullard	Transport	On-Going	369,700	0	0	0	0	0	0
PW00633	Copper Trail Friant to Chestnut Construct the Copper Ave Trail from Friant to Chestnut	6	Woodward Park	Transport	On-Going	68,700	829,800	0	0	0	0	829,800
PW00639	Minor Trail Improvements Install minor improvements to trails Citywide	M	Multiple Areas	Transport	On-Going	8,600	140,000	140,000	140,000	140,000	140,000	700,000
PW00685	Sugar Pine Trail Drink Fountain Sugar Pine Trail TE Drinking Fountains	6	Hoover	Public Safety	On-Going	0	54,900	0	0	0	0	54,900
PW14010	Bankside Trail Blackstone to Van Ness Bankside Trail Blackstone to Van Ness	7	Fresno	Transport	New	0	166,500	1,165,900	0	0	0	1,332,400
<b>Meas C-PW Alloc Bike Facilities</b>												
PW00080	Miscellaneous Bike Routes Transportation and Air Quality. Ongoing project for bicycle facilities construction, striping, etc.	1	Fresno	Transport	On-Going	34,800	407,100	253,700	279,800	254,800	254,800	1,450,200
PW00548	Bike Ln Fresno California to C Street Installation of bike lanes on Fresno Street between California and C Street	3	Edison	Transport	On-Going	28,500	24,100	0	0	0	0	24,100
PW00551	Shields Bike Ln & Parking Bays West to Maple Installation of bike lanes and parking bays on Shields Avenue between West and Maple	M	Multiple Areas	Transport	On-Going	130,500	0	0	0	0	0	0
PW00588	Bike Ln Milbrk Shields - Getty Installation of bike lanes, road diet & slurry	M	Multiple Areas	Transport	On-Going	0	144,700	0	0	0	0	144,700

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<b>Meas C-PW Alloc Bike Facilities</b>												
PW14007	Fruit Ave Bike Lanes (City/County)	1	Fresno	Transport	New	0	102,500	0	0	0	0	102,500
	Fruit Ave Bike Lanes (City/County)											
<b>Original Meas C - Regional Hwy Program</b>												
PW00338	Vetms Blvd/Hwy 99 & UPRR Pass	2	Multiple Areas	Transport	On-Going	5,161,200	1,504,900	613,500	0	0	0	2,118,400
	Veterans Blvd/Highway 99 & UPRR Overpass.											
PW00669	Veterans Blvd Right-Of-Way	2	Multiple Areas	Transport	On-Going	0	1,753,300	0	0	0	0	1,753,300
	Veterans Blvd/SR99 Interchange Right-Of-Way											
<b>Meas C-Transit (TOD) Programs</b>												
PW00661	Fulton Mall Improvements	3	Central	Transport	On-Going	529,600	670,400	0	2,000,000	0	0	2,670,400
	Perform design engineering on Fulton Mall reconstruction											
<b>Reg Trans Mitigation Fee-RTMF</b>												
PW00669	Veterans Blvd Right-Of-Way	2	Multiple Areas	Transport	On-Going	0	1,531,200	0	0	0	0	1,531,200
	Veterans Blvd/SR99 Interchange Right-Of-Way											
<b>UGM General Administration</b>												
PW00086	UGM General Administration	M	Multiple Areas	Com Devel	On-Going	230,900	458,200	327,100	327,100	327,100	327,100	1,766,600
	Transportation and Safety. Annual administration for developer assistance, reimbursements, financial, fee studies, etc.											
PW00494	Impact Fee Appeals Board Costs	M	Multiple Areas	General Gov	On-Going	0	2,000	2,000	2,000	2,000	2,000	10,000
	Tract costs for appeals to assessed impact fees.											
<b>GAP Ponding Basin "T" Loan</b>												
PW00274	Basin Relocate and Expand	4	McLane	Com Devel	On-Going	0	31,500	0	0	0	0	31,500
	Relocate and expand Fresno Metropolitan Flood Control District (FMFCD) Ponding Basin T to the northwest corner of Gap Drive and Airways Blvd: Backfill the unused portion of the existing basin and stockpile excess soil on the Gap site.											
<b>Citywide Regional Street Impact Fee</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	511,200	810,100	810,100	810,100	810,100	810,100	4,050,500
	The biannual reimbursement for UGM developers.											

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<b>Citywide Regional Street Impact Fee</b>												
PW00338	Vettrns Blvd/Hwy 99 & UPRR Pass	2	Multiple Areas	Transport	On-Going	345,500	0	0	0	0	0	0
	Veterans Blvd/Highway 99 & UPRR Overpass..											
PW00430	Willow Avenue Widening	6	Hoover	Com Devel	On-Going	0	410,700	0	0	0	0	410,700
	Willow Avenue widening - Nees to Shepherd Phase II.											
PW00582	Herndon Widen Brawley Valentine	2	Bullard	Transport	On-Going	0	202,900	0	0	0	0	202,900
	Widening Herndon to 6 lanes between Brawley and Valentine											
PW00668	Herndon Widen Brawley - Blythe	2	Bullard	Transport	On-Going	0	115,100	0	0	0	0	115,100
	Herndon EB Widen Brawley - Blythe											
PW00669	Veterans Blvd Right-Of-Way	2	Multiple Areas	Transport	On-Going	0	288,500	0	0	0	0	288,500
	Veterans Blvd/SR99 Interchange Right-Of-Way											
PW00679	Herndon/BNSF Bridge Widening	2	Bullard	Transport	On-Going	0	26,200	0	0	0	0	26,200
	Herndon Ave BNSF Bridge Widening											
PW00683	Veterans/UPRR/HSR Overpass	2	Multiple Areas	Transport	On-Going	0	475,900	0	0	0	0	475,900
	Veterans/UPRR/HSR Overpass connection of Bullard Avenue and closure of the Carnegie Avenue existing at-grade railroad crossing											
PW00685	Friant SB Widening at Shepherd	6	Woodward Park	Transport	On-Going	0	124,900	0	0	0	0	124,900
	Friant SB Widening at Shepherd											
PW14005	Herndon WB Brawley to Blyth	2	Bullard	Transport	New	0	0	125,400	0	0	0	125,400
	Herndon WB Brawley to Blythe											
PW16001	Willow Ave Widening, Copper to International SB	6	Woodward Park	Transport	New	0	0	0	193,000	0	0	193,000
	Widen eastbound Willow Ave from Copper to International											
PW17001	Willow Ave widening, Alluvial to Herndon	6	Woodward Park	Transport	New	0	0	0	0	297,000	0	297,000
	Widen Willow Ave from Alluvial to Herndon											
<b>Interior Streets &amp; Roundabouts Street Impact Fee</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	166,800	264,900	264,900	101,000	51,000	51,000	732,800
	The biannual reimbursement for UGM developers.											

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<b>Regional Street Impact Fee - Copper River</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	5,000	8,500	8,500	1,000	1,000	1,000	20,000
The biannual reimbursement for UGM developers.												
PW00633	Copper Trail Friant to Chestnut	6	Woodward Park	Transport	On-Going	0	126,100	0	0	0	0	126,100
Construct the Copper Ave Trail from Friant to Chestnut												
<b>New Growth Area Street Impact Fees</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	639,500	799,000	799,000	799,000	799,000	799,000	3,995,000
The biannual reimbursement for UGM developers.												
PW00430	Willow Avenue Widening	6	Hoover	Com Devel	On-Going	0	410,700	0	0	0	0	410,700
Willow Avenue widening - Nees to Shepherd Phase II.												
PW00534	Peach Ave Jensen to Butler	5	Roosevelt	Transport	On-Going	0	0	347,300	625,200	200,000	0	1,172,500
Addition of 1.5 miles of travel lanes (widening), bike lanes, median, and landscaping on Peach Avenue from Butler to Jensen Ave												
PW00537	Nees Ave Maple to Chestnut	6	Woodward Park	Transport	On-Going	43,500	0	0	0	0	0	0
Nees Avenue - Maple to Chestnut												
PW00578	Shepherd W Widen Rowell - Maple	6	Woodward Park	Transport	On-Going	22,000	238,300	0	0	0	0	238,300
Westbound Widening of Shepherd Avenue between Rowell and Maple												
PW00579	Nees W Widen Hayston - Maple	6	Woodward Park	Transport	On-Going	101,900	173,100	436,300	0	0	0	609,400
Westbound widening on Nees Avenue between Hayston and Maple												
PW00580	Nees W Widen Backer to Chestnut	6	Woodward Park	Transport	On-Going	137,900	0	0	0	0	0	0
Westbound widening on Nees Avenue from Backer to Chestnut												
PW00631	Shields EB Widening at Fowler	4	McLane	Transport	On-Going	14,400	133,100	409,000	0	0	0	542,100
Widen Shields eastbound at Fowler												
PW00635	Santa Fe Widen Blythe to Palo Alto	2	Bullard	Transport	On-Going	67,800	1,596,400	0	0	0	0	1,596,400
Widen Santa Fe Street from Blythe to Palo Alto												

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<b>New Growth Area Street Impact Fees</b>												
PW00663	Veterans/UPRR/HSR Overpass	2	Multiple Areas	Transport	On-Going	0	119,900	0	0	0	0	119,900
	Veterans/UPRR/HSR Overpass connection of Bullard Avenue and closure of the Carnegie Avenue existing at-grade railroad crossing											
<b>Sewer Backbone Fee - Copper River</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	26,900	43,300	43,300	43,300	43,300	43,300	216,500
	The biannual reimbursement for UGM developers.											
<b>CFD #9 Comm/Ind Feature Mainte</b>												
PW00518	Comm Facilities Dist #9	M	Multiple Areas	Com Devel	On-Going	20,200	7,800	4,700	4,700	4,700	4,700	26,600
	Community Facilities District #9											
<b>CFD 12 Copper River Ranch Res.</b>												
PW00541	CFD#12 Reserve	M	Multiple Areas	General Gov	On-Going	6,000	15,000	15,000	15,000	15,000	15,000	75,000
	Reserve for CFD No 12											
<b>State Contracted Services</b>												
PW00373	SR99 Olive Ave Inchg	3	West	Transport	On-Going	0	499,900	0	0	0	0	499,900
	Improve interchange at SR99 and Olive Avenue											
PW00645	Sect 130 RR Xing Blackstone at BNSF	7	Edison	Transport	On-Going	74,800	2,400	0	0	0	0	2,400
	Improve BNSF rail crossing on Blackstone Ave											
PW00646	Sect 130 RR Xing Ventura UPRR	3	Central	Transport	On-Going	15,500	228,900	4,100	0	0	0	233,000
	Improve UPRR rail crossing at Ventura Ave											
PW00647	Sect 130 RR Xing Fruit BNSF	1	Fresno	Transport	On-Going	457,500	4,100	0	0	0	0	4,100
	Improve BNSF railroad crossing on Fruit Ave											
PW00670	Section 130 RR Clovis & McKinley	4	Multiple Areas	Transport	On-Going	87,700	0	0	0	0	0	0
	Section 130, RR Xing Clovis & McKinley											
PW00671	Section 130 RR Fresno & Q	3	Central	Transport	On-Going	81,900	3,100	0	0	0	0	3,100
	Section 130, RR Xing Fresno & Q											
PW00672	Section 130 RR Olive & Golden State	3	Fresno	Transport	On-Going	2,100	237,000	4,100	0	0	0	241,100
	Section 130, RR Xing Olive & Golden State											

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State Contracted Services												
PW00673	Section 130 RR Shaw & Golden State	M	Bullard	Transport	On-Going	2,100	634,100	0	0	0	0	634,100
	Section 130, RR Xing Shaw & Golden State											
PW14003	ITS Freeway Crossings Citywide	M	Multiple Areas	Transport	New	0	0	337,000	0	0	0	337,000
	ITS Freeway Crossings Citywide											
Public Private Partnerships												
PW00653	ITS CVIN Support	M	Multiple Areas	Transport	On-Going	67,100	21,500	0	0	0	0	21,500
	Provide design expertise for the CVIN ITS citywide construction project											
PW00667	Children's Safe Kids Project	M	Multiple Areas	Transport	On-Going	15,000	10,100	0	0	0	0	10,100
	Children's Safe Kids Project											
High Speed Rail Projects												
PW00643	Fresno High Speed Rail	M	Multiple Areas	Transport	On-Going	800	0	0	0	0	0	0
	High Speed Rail design consulting services											
PW00663	HSR Master Cooperative Agreement	M	Multiple Areas	Transport	On-Going	150,900	434,900	0	0	0	0	434,900
	High Speed Rail Master Cooperative Interagency Agreement											
PW00683	Veterans/UPRR/HSR Overpass	2	Multiple Areas	Transport	On-Going	95,800	20,820,600	1,672,400	0	0	0	22,493,000
	Veterans/UPRR/HSR Overpass connection of Bullard Avenue and closure of the Carnegie Avenue existing at-grade railroad crossing											
High Speed Rail Services												
PW14011	High Speed Rail Dev Services	M	Multiple Areas	Transport	New	0	3,700,000	0	0	0	0	3,700,000
	High Speed Rail Design Build Services											
Miscellaneous Paving												
PW00044	Minor Public Improvements	M	Multiple Areas	Transport	On-Going	164,700	418,500	390,000	390,000	390,000	390,000	1,978,500
	Annual allocation for misc improvements in various locations.											
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	0	1,299,500	0	0	0	0	1,299,500
	The biannual reimbursement for UGM developers.											

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<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>Miscellaneous Paving</b>												
PW00430	Willow Avenue Widening	6	Hoover	Com Devel	On-Going	0	34,100	0	0	0	0	34,100
	Willow Avenue widening - Needs to Shepherd Phase II.											
PW00488	Willow Ave Shepherd to Behymer	6	Multiple Areas	Transport	On-Going	25,000	0	0	0	0	0	0
	Southbound Willow Avenue will be widened from one lane to three lanes between Shepherd and Behymer with a new traffic signal installed at the intersection of Willow and Perrin Avenues. Design should be completed in FY 2011 and Construction is scheduled for FY 2012. Total project cost is estimated at \$3.5 million and will relieve traffic congestion thus reducing travel delays.											
<b>Gen Fund Capital Improvement</b>												
PW00508	Veterans Home Improvements	3	Edison	Com Devel	On-Going	17,900	0	0	0	0	0	0
	Improvements to the Veterans Home											
<b>City Hall Improvement Fund</b>												
PW00489	City Hall Chiller Project	3	Central	General Gov	On-Going	407,300	172,800	0	0	0	0	172,800
	Replace chillers at City Hall											
<b>Lcal Agency Prj Fndng-Pub Works</b>												
PW00373	SR99 Olive Ave Inchg	3	West	Transport	On-Going	0	1,000	0	0	0	0	1,000
	Improve interchange at SR99 and Olive Avenue											
PW00376	SR99 Ventura St Inchg	3	Central	Transport	On-Going	0	0	1,000	0	0	0	1,000
	Install traffic signal at NB Hwy 99 off-ramp and Ventura Street.											
PW00393	SR41 Shaw Ave Inchg	7	Hoover	Transport	On-Going	0	0	0	1,000	0	0	1,000
	SR41 Shaw Ave Inchg											
PW00630	North Ave Overlay Cedar to Maple	5	Roosevelt	Transport	On-Going	0	0	48,300	0	0	0	48,300
	Overlay North Avenue from Cedar to Maple											
PW00641	Clovis USD MAN 3 Phase 3	M	Multiple Areas	Transport	On-Going	110,500	3,268,100	0	0	0	0	3,268,100
	Construct Clovis Unified School District Metro Area Network (MAN) Phase 3 at various locations citywide											

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<b>City Hall Improvement 2010</b>												
SC00001	Title II City Hall ADA Corrcn Upgrade ADA facilities in City Hall	3	Central	General Gov	On-Going	0	19,700	0	0	0	0	19,700
SC00003	City Hall Generator Replcmt Replace generator at City Hall	3	Central	General Gov	On-Going	15,800	965,800	0	0	0	0	965,800
<b>Parking Garage 7 Improvem 2010</b>												
PW00610	Garage 7 Improvements 2010 Reroof garage and repair interior damage from rain	3	Central	Transport	On-Going	17,300	608,000	0	0	0	0	608,000
PW00611	Garage 7 Fire Inspect, Repairs Perform repairs on interior of garage related to fire inspection	3	Central	Transport	On-Going	2,000	0	0	0	0	0	0
<b>AD 131-Const-Herndon/Milburn</b>												
PW00095	Assessment Dist 131 Developer originated infrastructure improvements for future development of residential and commercial properties. Project closeout - construction of water, sewer, streets, etc to complete. Sale of bonds for the construction of infrastructure for future development.	2	Bullard	Com Devel	On-Going	0	44,600	0	0	0	0	44,600
<b>AD 133-Const-Shaw/Marty</b>												
PW00094	Assessment Dist 133 Developer originated infrastructure improvements for future development of residential and commercial properties. Project closeout - construction of water, sewer, streets, etc to complete. Sale of bonds for the construction of infrastructure facilities.	M	Multiple Areas	Com Devel	On-Going	30,600	2,600	0	0	0	0	2,600
<b>AD 137-Const-Figarden Park</b>												
PW00490	Assessment District # 137 - Construction Build neighborhood park	2	Bullard	PR & CS	On-Going	0	274,600	0	0	0	0	274,600
<b>AD154-CALCOT Construction</b>												
PW00096	Assessment Dist 154 Calcot Developer originated infrastructure improvements for future development of residential and commercial properties. Project closeout - construction of water, sewer, streets, etc complete.	2	Bullard	Com Devel	On-Going	0	192,000	0	0	0	0	192,000

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<b>Landscape Maintenance Dist #1</b>												
PW00093	Landscape Lighting District	M	Multiple Areas	Com Devel	On-Going	17,300	17,300	17,300	17,300	17,300	17,300	86,500
Continuing program of infrastructure improvements and rehab.												
<b>Community Facilities Dist No 2</b>												
PW00097	Community Facilities 2	M	Multiple Areas	Com Devel	On-Going	26,300	226,400	226,400	226,400	226,400	226,400	1,132,000
Landscape Maintenance District/CFD #2. Assessment per property in district for the landscape buffer maintenance - this annual allocation for administration purposes includes annual submittal to the County on properties to assess, etc.												
PW00536	CFD#2 Reserve	M	Multiple Areas	General Gov	On-Going	7,200	49,300	49,300	49,300	49,300	49,300	246,500
Reserve for CFD No 2												
<b>Community Facilities Dist No 4</b>												
PW00098	Community Facilities 4	6	Woodward Park	Com Devel	On-Going	0	650,300	0	0	0	0	650,300
Developer originated infrastructure improvements for future development of residential and commercial properties. This project facilitates the permit process for construction of water, sewer, streets, housing etc. Sale of bonds for the construction of infrastructure facilities.												
<b>Community Facilities Dist No 5</b>												
PW00240	Community Facilities Dist. 5	3	Edison	Transport	On-Going	0	1,700	0	0	0	0	1,700
Install infrastructure at Foundry Park												
<b>Community Facilities Dist No 7</b>												
PW00254	CFD #7	6	Woodward Park	Com Devel	On-Going	0	217,300	0	0	0	0	217,300
Street infrastructure improvements												
<b>Community Facilities District No 8</b>												
PW00260	CFD#8 - The Zone	4	McLane	Com Devel	On-Going	0	2,200	0	0	0	0	2,200
Infrastructure development												
<b>Community Facility Dist No. 11</b>												
PW00355	CFD #11 Feature Maintenance	M	Multiple Areas	Transport	On-Going	71,800	276,100	276,100	276,100	276,100	276,100	1,380,500
CFD #11 Feature Maintenance District City maintenance district.												

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<b>Community Facility Dist No. 11</b>												
PW00539	CFD#11 Reserve	M	Multiple Areas	General Gov	On-Going	6,200	39,400	39,400	39,400	39,400	39,400	197,000
	Reserve for CFD No 11											
<b>CFD #12 Copper River Ranch</b>												
PW00447	CFD 12 Copper River Maint Dist	6	Multiple Areas	General Gov	On-Going	492,200	419,100	419,100	419,100	419,100	419,100	2,095,500
	CFD 12 Feature Maintenance District											
<b>UGM Neigh Park Service Area 1</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
	The biannual reimbursement for UGM developers.											
<b>UGM Neigh Park Service Area 2</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
	The biannual reimbursement for UGM developers.											
<b>UGM Neigh Park Service Area 3</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
	The biannual reimbursement for UGM developers.											
<b>UGM Neigh Park Service Area 4</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
	The biannual reimbursement for UGM developers.											
<b>UGM Neigh Park Service Area 7</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
	The biannual reimbursement for UGM developers.											
<b>UGM parks Citywide Facil Fees</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	36,100	89,800	66,600	66,600	66,600	66,600	356,200
	The biannual reimbursement for UGM developers.											
<b>UGM Parkland (Quimby) Ded Fee</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,600	1,000	1,000	1,000	1,000	1,000	5,000
	The biannual reimbursement for UGM developers.											

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
UGM Major Street Zone A												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
UGM Major Street Zone B												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
UGM Major Street Zone C												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	43,300	31,500	53,500	41,800	3,500	3,500	133,800
The biannual reimbursement for UGM developers.												
UGM Major Street Zone D												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	3,100	0	0	0	0	0	0
The biannual reimbursement for UGM developers.												
UGM Major Street Zone E												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	0	0	0	0	0	0
The biannual reimbursement for UGM developers.												
UGM Major Street Zone E-4												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	3,000	2,600	3,600	3,600	2,600	2,600	15,000
The biannual reimbursement for UGM developers.												
UGM Major Street Zone F												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	25,300	1,700	11,200	7,200	7,200	7,200	34,500
The biannual reimbursement for UGM developers.												
UGM Maj Bridge Fee Zone A												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	0	0	0	0	1,000
The biannual reimbursement for UGM developers.												
UGM Maj Bridge Fee Zone B												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												

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<b>UGM Maj Bridge Fee Zone C/D2</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,100	1,100	1,100	1,100	1,100	5,500
	The biannual reimbursement for UGM developers.											
<b>UGM Maj Bridge Fee Zone D-1/E-2</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,800	2,100	0	0	0	0	2,100
	The biannual reimbursement for UGM developers.											
<b>UGM Maj Bridge Fee Zone E-1</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
	The biannual reimbursement for UGM developers.											
<b>UGM Maj Bridge Fee Zone E-3</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	0	0	0	0	0	0
	The biannual reimbursement for UGM developers.											
<b>UGM Maj Bridge Fee Zone E-4</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	8,800	1,900	4,100	3,100	2,100	2,100	13,300
	The biannual reimbursement for UGM developers.											
<b>UGM Maj Bridge Fee Zone F</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
	The biannual reimbursement for UGM developers.											
<b>UGM Fire Station #13</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
	The biannual reimbursement for UGM developers.											
<b>UGM Fire Station #16</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	0	0	0	0	1,000
	The biannual reimbursement for UGM developers.											
<b>UGM Fire Station Serv Area 15</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	0	0	0	2,000
	The biannual reimbursement for UGM developers.											

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<b>Fire Station Protection Fee</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>UGM Fire Citywide Facil Fees</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	13,200	36,500	21,100	21,100	21,100	21,100	120,900
The biannual reimbursement for UGM developers.												
<b>UGM R/R Crossing Audobon &amp; SP</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	2,500	0	0	0	0	2,500
The biannual reimbursement for UGM developers.												
<b>UGM RR Cross/At Grade Zone A/B</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	20,400	1,000	0	0	0	21,400
The biannual reimbursement for UGM developers.												
<b>UGM RR Cross at Grade Zone A/C</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	99,900	1,000	1,000	0	0	101,900
The biannual reimbursement for UGM developers.												
<b>UGM RR Cross Grade Zone A/D</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	186,300	1,000	1,000	1,000	1,000	190,300
The biannual reimbursement for UGM developers.												
<b>UGM RR Cross/AG Zone E/1-A</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	207,700	1,000	1,000	1,000	1,000	211,700
The biannual reimbursement for UGM developers.												
<b>UGM RR Cross at Grade Zone C/D1</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	550,000	3,500	3,500	3,500	3,500	564,000
The biannual reimbursement for UGM developers.												
<b>UGM at Grade Railroad Crossing</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	8,700	1,200	0	0	0	9,900
The biannual reimbursement for UGM developers.												

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<b>UGM Traffic Signal</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	354,800	153,200	571,700	671,700	890,200	571,700	2,858,500
	The biannual reimbursement for UGM developers.											
PW00373	SR99 Olive Ave Inchg	3	West	Transport	On-Going	0	198,900	0	0	0	0	198,900
	Improve interchange at SR99 and Olive Avenue											
PW00376	SR99 Ventura St Inchg	3	Central	Transport	On-Going	0	0	46,200	0	0	0	46,200
	Install traffic signal at NB Hwy 99 off-ramp and Ventura Street.											
PW00393	SR41 Shaw Ave Inchg	7	Hoover	Transport	On-Going	0	0	0	174,000	0	0	174,000
	SR41 Shaw Ave Inchg											
PW00514	TS McKinley Hughes & Marks	3	West	Transport	On-Going	400,300	0	0	0	0	0	0
	TS McKinley/Hughes and McKinley/Marks											
PW00579	Nees W Widen Hayston - Maple	6	Woodward Park	Transport	On-Going	0	0	25,000	0	0	0	25,000
	Westbound widening on Nees Avenue between Hayston and Maple											
PW00589	TS Bullard & Cecelia	2	Bullard	Transport	On-Going	102,100	0	0	0	0	0	0
	Traffic signal installation											
PW00590	TS Chestnut & Shepherd	6	Woodward Park	Transport	On-Going	0	62,300	0	0	0	0	62,300
	Traffic signal installation											
PW00591	TS Shields & Sunnyside	4	McLane	Transport	On-Going	0	0	89,100	0	0	0	89,100
	Traffic signal installation											
PW00592	TS Millbrook & Spruce	6	Woodward Park	Transport	On-Going	0	98,100	0	0	0	0	98,100
	Traffic signal installation at Millbrook and Spruce											
PW00593	TS Perrin & Sommerville	6	Woodward Park	Transport	On-Going	0	108,900	0	0	0	0	108,900
	Traffic signal installation at Perrin and Sommerville											
PW00594	TS Brawley & Shields	M	West	Transport	On-Going	0	0	75,100	0	0	0	75,100
	Traffic signal installation at Brawley and Shields											
PW00595	TS Champlain and Liberty Hill/Saybrook	6	Woodward Park	Transport	On-Going	0	39,300	0	0	0	0	39,300
	Traffic signal installation at Champlain and Liberty Hill/Saybrook											

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<b>UGM Traffic Signal</b>												
PW00596	TS Butler & Willow	5	Roosevelt	Transport	On-Going	0	0	66,700	0	0	0	66,700
	Traffic signal installation at Butler and Willow											
PW00615	TS Peach & Church Storey Elementary	5	Roosevelt	Transport	On-Going	43,500	0	0	0	0	0	0
	Traffic signal installation at Peach and Church											
PW00626	Ashlan Ave Wireless ITS Corr	M	Multiple Areas	Transport	On-Going	0	76,900	0	0	0	0	76,900
	Ashlan Ave From Blackstone to Peach											
PW00631	Shields EB Widening at Fowler	4	McLane	Transport	On-Going	0	0	40,000	0	0	0	40,000
	Widen Shields eastbound at Fowler											
PW00654	City/County TS Barstow & West	2	Bullard	Transport	On-Going	13,200	527,000	0	0	0	0	527,000
	City portion to construct traffic signal with County of Fresno											
PW00675	TS Bulldog & Cedar and Tulare & R	M	Multiple Areas	Transport	On-Going	0	278,400	0	0	0	0	278,400
	TS Bulldog & Cedar and Tulare & R											
PW00676	TS Shields & Weber	1	Bullard	Transport	On-Going	0	0	0	294,600	0	0	294,600
	TS Shields & Weber											
PW00678	TS Clinton & Valentine	3	West	Transport	On-Going	0	0	129,800	0	0	0	129,800
	TS Clinton & Valentine											
PW00682	TS Audubon & Cole	6	Woodward Park	Transport	On-Going	0	205,700	0	0	0	0	205,700
	TS Audubon & Cole											
PW00684	TS Shields & Temperance	4	McLane	Transport	On-Going	0	244,600	0	0	0	0	244,600
	TS Shields & Temperance											
PW00685	Friant SB Widening at Shepherd	6	Woodward Park	Transport	On-Going	0	43,800	0	0	0	0	43,800
	Friant SB Widening at Shepherd											
PW14006	TS Barstow & Brawley	2	Central	Transport	New	0	0	0	0	103,400	0	103,400
	TS Barstow & Brawley											
PW14008	TS Grantland & Shaw (City/County)	M	West	Transport	New	0	108,200	0	0	0	0	108,200
	TS Grantland & Shaw (City/County)											

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UGM Grade Separation Zone E/4A												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,600	4,100	3,600	2,600	2,600	14,500
The biannual reimbursement for UGM developers.												
Community Facilities District No. 2005-01												
PW00322	CFD 2005-01 TR 5350 Run Horse	3	Multiple Areas	Transport	On-Going	0	50,600	0	0	0	0	50,600
Formation costs for CFD 2005-01 for Tract 5350, the Running Horse Development.												
UGM Police Citywide Facility Impact Fee												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	15,900	43,200	27,800	27,800	27,800	27,800	154,400
The biannual reimbursement for UGM developers.												
Francher Creek Proj Fin District												
PW00567	Francher Creek Financing CFD	5	Roosevelt	Com Devel	On-Going	1,000	9,400	0	0	0	0	9,400
Mello-Roos financing district for Fancher Creek Development project												
R/W Reimb Fee Fund												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	0	0	20,800	0	0	0	20,800
The biannual reimbursement for UGM developers.												
Major Street Const Friant Rd Widen												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	0	0	0	0	1,000
The biannual reimbursement for UGM developers.												
R/W Acquisition Tract 5206												
PW00287	UGM R/W Tract 5206	3	Edison	Transport	On-Going	0	9,100	0	0	0	0	9,100
Right-of-way land acquisition for Running Horse development at Marks & Kearney Blvd.												
R/W Acquisition-Tract 5237												
PW00353	R/W Acquisition Tract 5237	4	Multiple Areas	Transport	On-Going	0	75,400	0	0	0	0	75,400
R/W Acquisition Tract 52437												
R/W Acquisition - Tract 5343												
PW00357	R/W Acquisition - Tract 5343	4	Multiple Areas	Transport	On-Going	0	184,700	0	0	0	0	184,700
Right-of-way Acquisition for tract 5343.												

\*M: Multiple Council Districts



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R/W - Tract 5357												
PW00441	R/W Acquisition - Tract 5357	M	Multiple Areas	Com Devel	On-Going	0	49,400	0	0	0	0	49,400
Acquire land for street right-of-way - Tract 5357												
R/W Acquisition - Tract 5232												
PW00450	R/W Acquisition - Tract 5232	5	Roosevelt	Transport	On-Going	0	607,800	0	0	0	0	607,800
Acquire right-of-way needed for tract 5232												
AD #131 UGM Reimbursements												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	0	1,635,200	0	0	0	0	1,635,200
The biannual reimbursement for UGM developers.												
R/W Acquisition-Tract 5352												
PW00658	R/W Acquisition - Tract 5352	1	West	Com Devel	On-Going	10,100	0	0	0	0	0	0
Acquire right-of-way required under development agreement for Tract 5252												
Woodward Park Pln Svc Rechg												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
UGM Well Develop Serv Area 142												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,100	0	0	0	0	1,100
The biannual reimbursement for UGM developers.												
UGM Wtr Area 201S-Sgle Well												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	102,200	48,600	3,600	3,600	3,600	3,600	63,000
The biannual reimbursement for UGM developers.												
UGM Wtr Area 301S-Sgle Well												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
UGM Wtr Area 101S-Sgle Well												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	36,800	9,400	1,400	1,400	1,400	1,400	15,000
The biannual reimbursement for UGM developers.												

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<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>Wellhead Treatment Area 101-S</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Svc Area 11-A</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 86</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 90</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>UGM Well Division Serv Area 91</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 102</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 107</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	0	0	2,000
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 132</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	0	1,700	5,100	2,100	2,100	3,100	14,100
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 141</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												

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<b>UGM Well Develop Serv Area 153</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 308</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	0	600	0	0	0	0	600
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 310</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	0	0	0	2,000
The biannual reimbursement for UGM developers.												
<b>UGM Trans Grid Serv Area A</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	21,900	23,100	83,100	58,100	48,100	15,800	228,200
The biannual reimbursement for UGM developers.												
<b>UGM Trans Grid Serv Area B</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	14,400	2,900	31,900	26,900	46,900	21,200	129,800
The biannual reimbursement for UGM developers.												
<b>UGM Trans Grid Serv Area C</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	2,100	5,000	11,400	11,400	6,400	6,400	40,600
The biannual reimbursement for UGM developers.												
<b>UGM Trans Grid Serv Area D</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	9,100	1,700	6,200	6,200	6,200	6,200	26,500
The biannual reimbursement for UGM developers.												
<b>UGM Trans Grid Serv Area E</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	6,100	6,300	1,300	1,300	1,300	1,300	11,500
The biannual reimbursement for UGM developers.												
<b>UGM Bond Debt Serv Area 101</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	2,600	4,700	4,700	4,700	4,700	4,700	23,500
The biannual reimbursement for UGM developers.												

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
UGM Bond Serv Area 305S												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,100	1,300	1,300	1,300	1,300	1,300	6,500
The biannual reimbursement for UGM developers.												
UGM Bond Debt Serv Area 501s												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,300	1,600	1,600	1,600	1,600	1,600	8,000
The biannual reimbursement for UGM developers.												
Recharge Area 501s												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
UGM NE Recharge Site												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
Wellhead Treatment Area 201S												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
Wellhead Treatment Area 301 S												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,100	1,100	1,100	1,100	1,100	5,500
The biannual reimbursement for UGM developers.												
Wellhead Treatment Area 401-S												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
Wellhead Treatment Area 501S												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
UGM Wtr Supp Area 401-S Multi												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	8,800	2,600	21,500	21,500	11,500	16,500	73,600
The biannual reimbursement for UGM developers.												

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<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>UGM Wtr Supp Area 501 S Sgle</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	59,700	21,500	6,500	3,000	2,800	2,800	36,600
The biannual reimbursement for UGM developers.												
<b>UGM Water Supply Well 113</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	0	600	0	0	0	0	600
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 136</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,500	5,800	8,300	8,300	8,300	8,300	39,000
The biannual reimbursement for UGM developers.												
<b>UGM Well Develop Serv Area 137</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,400	3,200	0	0	0	0	3,200
The biannual reimbursement for UGM developers.												
<b>Cornelia Sewer Trunk Fee</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,000	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>Grantland Sewer Trunk Fee</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,900	2,800	2,800	2,800	2,800	2,800	14,000
The biannual reimbursement for UGM developers.												
<b>Herndon Sewer Trunk Fee</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,800	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>Fowler Sewer Trunk Fee</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	1,400	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
<b>UGM Area-wide Oversize Sewer</b>												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	403,500	206,500	6,500	6,500	6,500	6,500	232,500
The biannual reimbursement for UGM developers.												

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Public Works Department												
Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
UGM Lift Station / APU Svc Area												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	1,000	1,000	1,000	1,000	1,000	5,000
The biannual reimbursement for UGM developers.												
UGM Millbrook Olaj Sewer Fee												
PW00261	UGM Biannual Reimbursement	M	Multiple Areas	Transport	On-Going	900	36,200	1,600	1,600	1,600	1,600	42,600
The biannual reimbursement for UGM developers.												
Community Sanitation Operating												
PW00513	Broadway Streetscape	M	Multiple Areas	Com Devel	On-Going	18,300	0	0	0	0	0	0
Broadway Streetscape - landscape and beautify street												
PW00621	Downtown Planting & Irrigation	3	Central	Com Devel	On-Going	0	155,300	0	0	0	0	155,300
Install irrigation and plant new trees downtown												
PW00655	Median Island Irrigation Installation	M	Multiple Areas	Transport	On-Going	82,700	464,200	0	0	0	0	464,200
Install irrigation in median islands at various locations citywide												
PW00656	Median List Landscape Installation	M	Multiple Areas	Transport	On-Going	384,000	0	0	0	0	0	0
Install landscaping in medians at various locations citywide												
PW00657	Median Island Irrigation Control	M	Multiple Areas	Transport	On-Going	3,100	0	0	0	0	0	0
Install irrigation controls in median islands at various locations citywide												
PW00661	Fulton Mall Improvements	3	Central	Transport	On-Going	0	200,000	0	2,000,000	0	0	2,200,000
Perform design engineering on Fulton Mall reconstruction												
PW Special Project Revolving Fund												
PW00216	RDA Improvements Projects	3	Edison	Transport	On-Going	31,400	81,900	0	0	0	0	81,900
Downtown Beautification.												
Total Projects for Public Works Department						46,910,200	104,246,500	28,985,500	38,113,400	8,465,000	15,655,600	195,466,000

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Planning and Development Dept		Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
Project ID	Prop 84 Grant												
EC00002		Downtown and Neighborhood Specific Plans	3	Multiple Areas	General Gov	On-Going	0	29,300	0	0	0	0	29,300
<b>EDA Grant</b>													
EC13001		South Area Industrial Plan	3	Edison	Com Devel	New	0	99,500	0	0	0	0	99,500
<b>Meas C-Transit (TOD) Programs</b>													
MC00032		Measure C Transit Oriented Dev Measure ?C? Transit Oriented Development (TOD) funds awarded in 2012 for the Fulton Mall Corridor Specific Plan??: alternative design and analysis, environmental review, and legal work, and media costs related to the environmental review process.	3	Edison	General Gov	New	0	274,900	0	0	0	0	274,900
<b>High Speed Rail Projects</b>													
EC00003		HSR Station Area Plan Development of an adopted High Speed Rail Station Area Plan, incorporating a Transit Integration Plan, Market Feasibility, and Financing Plan. This will include an extensive public outreach process to targeted populations, including residents and businesses. This project will also include an Implementation Plan to address how the HSR Authority, the City of Fresno, and other public and private sector stakeholders will implement the master plan and build out what is envisioned in the Station Plan Area.	3	Edison	Com Devel	On-Going	12,400	1,077,800	0	0	0	0	1,077,800
<b>Total Projects for Planning and Development Dept</b>							<b>12,400</b>	<b>1,481,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,481,500</b>

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**Department of Public Utilities**

<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>Water Enterprise Fund</b>												
WC00001	Fire Hydrant Installations Install fire hydrants at various City of Fresno locations, per priorities and guidelines established by the Fire Department, to provide all citizens the security of fire protection coverage. Areas include those previously annexed to the City and where commercial and residential growth necessitates additional fire protection coverage. This improves Fire Department protection capabilities and standardizes connections, thereby, reducing maintenance costs. In addition, those hydrants that obstruct sidewalks and prevent ease of movement for individuals with disabilities will be relocated to meet ADA requirements.	M	Multiple Areas	Utilities	On-Going	0	20,000	20,600	21,200	21,800	22,400	106,000
WC00004	Water Main Extensions Water main extensions provide for enhancement of water flow and pressure for varying demands throughout the City's service area. Dead-end elimination (or gap closure) results in looping of inefficient distribution areas; redundancy of water supply in the event of main breaks or shutdown for numerous reasons; improved water quality and fire flow capacity and reduced need for flushing and maintenance. It also enhances compliance with the Coliform Compliance Rule, improves the level of customer service and reduces on-going costs. In FY 2014, funds are allocated for the Hwy 180 West Frontage Rd., completing Veterans Blvd. and unanticipated extensions.	M	Multiple Areas	Utilities	On-Going	147,900	1,457,200	1,555,500	1,602,200	1,650,400	1,700,100	7,965,400

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>Water Enterprise Fund</b>												
WC00005	Water Main Renewal	M	Multiple Areas	Utilities	On-Going	2,995,200	4,832,400	4,827,900	11,206,600	9,787,800	8,681,300	39,336,000
<p>Water mains in many older parts of the City have aged and deteriorated and are in need of replacement. Leaks in aging mains can be expensive to repair. For example, many obsolete mains, particularly in the old County Water Works Districts, are located along easements at the rear of lot lines. Repairs in these areas require hand digging under fences and landscaping, which results in some very difficult working conditions and disruptive to customers. Relocation of those mains to a public street eliminates the problems associated with this inaccessibility. Also, replacement of aging water mains with modern materials will help ensure safe and reliable delivery of drinking water both now and in the future. In FY 2014, major projects funded in the Water Enterprise Fund include replacement of water main in Figarden Avenue North of Gettysburg, Anoosivan Park, Van Ness Extension, Alhambra, Olive Gardens, Browning &amp; Palm and miscellaneous water service transfers. 2010 Water Revenue Bond funded projects are Howard Heights and CWWWD 24 Butler/Fowler and Millbrook-Bullard to Barstow Avenues. The proposed 2014 Water Revenue Bond Fund includes funding requests for Bullard-Van Ness, Forkner-Barstow and Maroa Avenues. The total cost between the three funds is \$8.3 million.</p>												
WC00015	Water Well Evaluation and Deve	M	Multiple Areas	Utilities	On-Going	22,700	50,000	51,500	53,100	54,700	56,400	265,700
<p>There is a need to provide funding for preliminary work to determine if a tentatively identified new well site is suitable for a City well site or to initiate development of Urban Growth Management (UGM) wells in areas where sufficient revenues from the assessment of urban growth fees have not yet been collected. Projects include new well site investigations and property acquisition, drilling of test holes and constructing monitoring wells, preparation of drawings and maps for CUP's. UGM projects are reimbursed through subsequent collection of UGM developer fees for the specific UGM area.</p>												

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<b>Water Enterprise Fund</b>												
WC00016	Water Well Construction Fund the construction of new and replacement water wells through the Water Enterprise Fund and various UGM Well Supply Area funds. New wells are required to meet increasing demands for water and to accommodate growth in the City. Wells generally need replacing due to contamination, structural failure, non-compliance with modern well construction standards or sand/mineral production. Cost components typically include: land acquisition, drilling a production well, pump, motor and pedestal, flow meters, piping, electrical panels and controls, building, chlorine injection equipment, perimeter walls, landscaping, street improvements, driveways and SCADA equipment. In FY 2014, funds are requested for various phases of construction of nineteen (19) replacement pump stations and one (1) new well in the Enterprise Fund. Three replacement wells are budgeted for completion in the 2010 Water Revenue Bond Fund. For UGM funding, the following number of new wells are proposed by well supply area: 101 S--zero (0), 201 S ? one (1), 301 S ? one (1), 401 S ? zero (0), and 501 S ? two (2).	M	Multiple Areas	Utilities	On-Going	2,456,300	5,410,200	4,635,600	4,641,300	9,049,600	8,459,600	32,196,300
WC00017	Well Rehabilitation Funds are used for rehabilitation of water wells when production output is diminished due to mineral build-up on the well casing and in the gravel pack. Rehabilitation also includes redevelopment to reduce sand production (i.e. installation of well screens to prevent sand intrusion in older open bottom wells), repairs to failure of the casing and chemical treatments for bacteriological conditions. Rehabilitation practices include swabbing, brushing and bailing of the well, high-pressure jetting and chemical recirculation to improve production and maintain compliance with drinking water standards. In FY 2104, funding is requested for rehabilitation of nine wells and additional unanticipated sites.	M	Multiple Areas	Utilities	On-Going	1,549,800	1,582,000	1,400,000	1,442,000	1,485,300	1,529,800	7,439,100

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<b>Water Enterprise Fund</b>												
WC00018	Pump Rehabilitation  Funds for an on-going program are needed to rehabilitate water pumps when efficiency declines or if major emergency repairs are needed. Pumps lose efficiency due to wear and tear from seasonal utilization and, as a result, become more expensive to operate. Rehabilitative measures are undertaken on selected pumps each year to improve operational capacities. Major repairs may also be required to restore pump operation. Pump rehabilitation provides for improved pump efficiencies, lower power and maintenance costs and assurance of an adequate water supply for customers. In FY 2104, funding is requested for rehabilitation of eight pumps and additional unanticipated sites..	M	Multiple Areas	Utilities	On-Going	287,700	866,500	800,000	822,800	846,200	870,400	4,205,900
WC00022	Leaky Acres  This project is for the design and construction of improvements to basins at Leaky Acres (AshlanWinery) to enhance and optimize groundwater recharge. Leaky Acres is the City's primary resource for groundwater recharge. Improvement projects are used to enhance the recharge of surface water to the aquifer, thereby, reducing the depth to water and raising the water table. This results in a reduction of power costs to pump the water and increases the supply of water available to meet demands. Leaky Acres has been in operation since 1970. Since then, changes in basin configurations, wear and tear on existing structures, and accumulated historical performance records mandate reestablishment of critical base-line information and redesign and/or replacement of key structures to optimize this 220-acre recharge site. Planned projects in FY2014 include groundwater recharge improvements and enhancements for optimization of site recharge capacity; site survey of current basin configuration for historical percolation rate comparison; basin development and enhanced basin grading and volume design development; basin geotechnical information acquisition; redesign and installation of basin transfer pipe and valves for future automated systems operations; contracted services for tree removal; and redesign of feedwater pipelines; and drilling of drain wells to increase percolation.	4	McLane	Utilities	On-Going	32,000	597,500	95,500	197,500	95,500	197,500	1,183,500

\*M: Multiple Council Districts

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<b>Water Enterprise Fund</b>												
WC00023	Water Telemetry System  The Supervisory Control and Data Acquisition (SCADA) System is a wireless communication system that allows staff to remotely monitor and control the water system. The five year plan includes adding chlorine level monitoring probes to all chlorine tanks which will increase delivery efficiency and reduce overtime associated with the delivery of chlorine. The existing system, which was installed in 2000, is nearing its end of life cycle. Heat and age take their toll on electronic components which result in an increased failure rate. The five year plan also includes replacement of SCADA system control components and software. These system improvements will increase operational efficiencies and reduce power and maintenance costs.	M	Multiple Areas	Utilities	On-Going	503,500	760,000	975,000	370,000	370,000	370,000	2,845,000
WC00024	Water Yard-Expansion/Improvement  This program is to provide funding for the various projects at the Water Yard that will enhance working environments, improve the use of existing space, increase employee productivity, rehabilitate structures, expand facilities, meet mandates and ensure a safe working environment.	7	Central	Utilities	On-Going	100,000	51,500	53,000	54,600	56,200	57,900	273,200
WC00025	Water Well Abandonment/Destruction  This project provides funds to destroy abandoned water wells that can no longer be used. State regulations require that any well in an abandoned state that will no longer be used to produce water, shall be destroyed in accordance with DWR bulletin 74-81 & 74-90. Wells must be destroyed, as they may be contaminated, structurally unsound, or too shallow. Proper well destruction removes the potential of the well being used as a conduit to contaminate the groundwater. Many of these wells were transferred to the City of Fresno from the old County Water Works Districts that merged with the City of Fresno. Also, the Division regularly replaces wells which must be closed and then properly destroyed. Tasks include pulling and disposing of the old pump equipment, filling the well hole with an approved sealing material, cutting off the old well casing six feet below ground, backfilling the excavation, cleaning up the site and, if necessary, disposing of the property.	M	Multiple Areas	Utilities	On-Going	121,500	187,400	106,000	109,200	112,500	115,800	630,900

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<b>Water Enterprise Fund</b>												
WC00027	Inventory - Materials  The Water Division installs a large variety of materials such as pipe, fire hydrants, valves, fittings, pump motors and miscellaneous parts for new installations, maintenance and repairs. These materials are purchased through this project, inventoried by the Division and, subsequently charged out to various jobs. This item includes reimbursement of Water Operating Fund inventory expenditures. Beginning in FY 2000, purchase of meters and meter repair parts, formally purchased in another project for commercial, industrial and multi-family accounts and the residential tract meter program (State-mandated) were added to this program.	M	Multiple Areas	Utilities	On-Going	150,000	100,000	103,000	106,100	109,300	112,600	531,000
WC00033	Recharge Facilities - Basins  Fresno Metropolitan Flood Control District (FMFCD) basins are an important component of water recharge for the City of Fresno. These projects will enhance the recharge of surface water to the aquifer, thereby reducing the depth to water and raising the water table. This in turn reduces power costs to pump water and improves the supply of water available to meet demands. Installation of groundwater recharge inter-tie facilities for current and newly developed storm drain basins provide a supplemental avenue for relief of existing groundwater overdraft conditions throughout the City. Project costs include inter-agency coordination; City and sub-consultant design for recharge basin pipeline tie-ins, turn-outs, and basin infrastructure improvements; and various enhancements for groundwater recharge facilities.	M	Multiple Areas	Utilities	On-Going	5,000	150,000	154,000	154,000	154,000	154,000	766,000

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Water Enterprise Fund												
WC00039	Source Water Protection	6	Woodward Park	Utilities	On-Going	62,200	289,600	245,500	448,500	66,000	66,000	1,115,600
<p>The Enterprise Canal is currently the only means of supplying raw water to the Surface Water Treatment Facility (SWTF) located in northeast Fresno. When the Friant Kern Pipeline project is completed, this canal will serve as a back-up conveyance system. This project will provide improved raw water quality protection for the water delivered from the canal to the SWTF by implementing appropriate improvements identified in the City of Fresno Watershed Sanitary Survey. These improvements, also, reduce the cost of operating the treatment facility. Improvements include fencing, canal lining, telemetry systems, valves, weirs, relocation of existing drains, construction of stormwater collection systems, etc. Since the Enterprise Canal is owned and operated by the Fresno Irrigation District (FID), the City works in conjunction with them in implementing the improvement recommendations. The total costs of improvements will be shared by FID, the City of Clovis and the City of Fresno. A low-interest loan was awarded from the State during FY 2009 to assist with the funding of this project plus the Jefferson Canal which is also dependent upon the Enterprise Canal and will feed the City's SE Area interim surface water package treatment plant (T-3).</p>												

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<b>Water Enterprise Fund</b>												
WC00051	Metro Resources Plan Update  During FY 2006, a \$1.8 million consultant contract was awarded to West-Yost & Associates to update the Fresno Metropolitan Water Resources Management Plan (FMWRMP) and Urban Water Management Plan (UWMP). The FMWRMP, previously ratified in 1996, is intended to provide a framework for meeting the water supply needs of the Fresno Metropolitan Area through 2060, through modeling, prioritization and establishment of operational and capital improvements. The UWMP was completed in August 2008 and defines current and future water use, sources of supply and its reliability, existing and new conservation measures, and will serve as a supportive document for development of the FMWRMP. Completion of a UWMP has been deemed a requirement for eligibility to qualify for State low-interest loans and grants. These plans are being undertaken as a group in order to take advantage of planning similarities and to ensure their accuracy and implementation will be operationally interdependent. Working closely with cities, counties, and public and private water suppliers in developing and updating these planning documents will result in sound regional management of a limited natural resource--water. These plans will play a pivotal part in determining the future of the City of Fresno. A subsequent contract amendment was executed to include the preparation of a Water Master Plan, which will identify necessary water system improvements and needed planned facilities. Funding is requested in FY 2014 to complete the Plan which is estimated to cost a total of \$2.9 million.	M	Multiple Areas	Utilities	On-Going	339,600	80,000	0	0	0	0	80,000
WC00053	Emergency Generator Sets  The Water Division currently has thirty-four (34) wells equipped with back-up generators that were installed since 1998. During this time, significant growth has occurred in the City. To ensure a safe and reliable water supply during a prolonged power outage, additional well sites need to be equipped with back-up generators, ensuring delivery of water to critical care facilities and fire events. This project will fund the installation of two (2) back-up generators over a five-year period. The installation of generators requires modification to the electrical panels, switchgear, breaker panels and the telemetry system. By incrementally constructing these facilities, the security and reliability of the water delivery system can be achieved as the City's infrastructure continues to develop.	M	Multiple Areas	Utilities	On-Going	183,500	313,000	0	0	0	0	313,000

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Water Enterprise Fund				Utilities	On-Going							
WC00061	T-4 Downtown Tank and Well  This project is for the design and construction of a three-million-gallon water storage tank; an operations building to house a booster pump station, water treatment facilities, electrical and telemetry equipment, and a document storage area; miscellaneous yard piping and site improvements; site landscaping; architectural treatment of the new facilities; and allowances for a future on-site well and future second 3-MG water storage tank. Redevelopment projects in the Downtown Central Area have increased water and fire flow demands without upgrading the water system infrastructure. The reliability and production capacity of the Downtown Central Area wells has also declined over the years. The vision for the Central Area is to continue to revitalize the urban core downtown which will be denser than the existing or historic population. This will continue to bring additional redevelopment projects to the downtown area, further increasing water and fire flow demands. This new water storage tank and booster station facility is needed in the downtown area to increase water system reliability, to meet peak hour water demands, and to provide adequate fire suppression capacity to support existing and future demands in the downtown area. In FY 2007, funds were appropriated for design and engineering. Site acquisition was made in FY 2009 and construction of the water storage tank and booster station is scheduled for award in FY 2014 with completion in FY 2015. Total cost of the project is estimated at \$14.1 million.	3	Edison	Utilities	On-Going	40,000	11,030,000	1,269,600	0	0	0	12,299,600
WC00064	UGM Water Fees Update Study  This project is for the hiring of a consultant to review, evaluate, and update Water Division related Urban Growth Management (UGM) fees. This study is needed to study the water system's needs in each UGM area and update the fees to an appropriate level. A majority of the present UGM fee schedule has not been updated in several years and requires adjustments to ensure the projects under each UGM area are satisfactorily addressed and covered. The goal of this project is evaluate each UGM area's needs, determine costs for the necessary improvements, and to develop equitable fees to cover construction costs. Additionally, the feasibility and determination of appropriate development fees will be studied for areas outside the existing UGM areas, as well as the creation of a UGM area to cover the new Southeast Growth Area.	M	Multiple Areas	Utilities	On-Going	35,500	35,000	0	0	0	0	35,000

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<b>Water Enterprise Fund</b>												
WC00067	Renewable Energy Feasibility  This project is for an evaluative study to determine if renewable energy sources would benefit Water Division operations. Potential solar and hydro power renewable energy options will be considered. It will include the hiring of a qualified energy consultant to evaluate, report, and recommend viable renewable energy projects for the Water Division. The State's demand for new power supplies and the need for environmental-friendly power production projects are driving the development of renewable energy projects. The Water Division may be able to utilize renewable energy to assist in reducing electrical demands locally through employing these technologies.	M	Multiple Areas	Utilities	On-Going	0	139,500	19,500	0	0	0	159,000
WC00068	ASR Feasibility & Pilot Study  This project will evaluate the feasibility of Aquifer Storage and Recovery (ASR) and Groundwater Banking/ Recharge technology and applicability to the Water Division's use for water resource management. Should the feasibility study results appear promising, a pilot test will be conducted to work out the technical aspects of the recommended technology. The project will include: hiring an engineering design consultant to evaluate this technology; preparing improvement plans and specifications; and constructing the pilot project improvements. During the preparation of the Water Division's Metropolitan Water Resources Management Plan, it has become evident that more aggressive measures must be taken to replenish the groundwater aquifer beneath the City. To augment present intentional recharge efforts, ASR and Groundwater Banking/ Recharge would allow the Water Division to replenish and store treated surface water in the aquifer, when the output from the SWTF is not being entirely consumed by system demands. The total cost is estimated at \$1.9 million.	M	Multiple Areas	Utilities	On-Going	55,100	398,400	628,500	543,500	309,000	18,500	1,897,900

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<b>Water Enterprise Fund</b>												
WC00074	Water Facilities Security Impr	M	Multiple Areas	Utilities	On-Going	90,000	500,000	262,500	257,500	265,200	273,200	1,558,400
<p>This project is for preparation of a water system Facility Security Feasibility Study / Facility Security Plan. The first objective of this study is to provide a comprehensive City-wide assessment (above and beyond what was done in the City's Vulnerability Assessment) of existing security conditions and deficiencies at all Water facilities. The second objective includes: identify critical assets/facilities for security enhancements, recommend specific security enhancements (i.e. physical protection systems, operational measures, and/or implementation of policies/procedures) to help make critical components unattractive targets for vandalism and terrorism, and consider economic factors and limitations. The third objective is to establish a facility security implementation plan, including project priority, project description, implementation schedule/timeline, and estimated planning-level construction costs. Preparation of this study and plan are necessary to proactively prepare for and address the forthcoming water system security legislation currently undergoing hearings in the U.S. House of Representatives.</p>												
WC00077	Ft Washington Mitigation Proj	6	Woodward Park	Utilities	On-Going	0	168,500	0	0	0	0	168,500
<p>Fort Washington Country Club asserts the Water Division has harmed their operations through the development and use of municipal water production wells in the vicinity of the Club. The claim being made is that these wells have lowered the groundwater table and caused the Club damage and complicated their ability to use their wells. The City and Club have been working on a solution that is amicable to both parties. There will be a cost-share between the parties to build the facilities needed for mitigation. The resultant project has ancillary benefits of further reducing groundwater overdraft through utilization of surface water supplies. This project is for construction of various raw water conveyance pipelines needed to provide alternative water to the FWCC for irrigation purposes. The constructed facilities will allow water to be diverted from FMFCD basins north of the Club and delivered to a proposed lift station which will then boost the water up to the golf course's onsite reservoir. Once in the reservoir, the existing onsite pumps will distribute the water for irrigation purposes.</p>												

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Water Enterprise Fund												
WC00082	SW Industrial Hydraulic Model	3	Edison	Utilities	On-Going	28,000	22,000	0	0	0	0	22,000
<p>The City is proposing to focus development of agricultural and food processing in a business park in SW Fresno. To ensure adequate water supply and conveyance is available to serve this industry a hydraulic evaluation is required. Deficiencies, if any, will require corrective measures to assure proper service levels are maintained throughout the proposed development area. This project is for the hiring of a consultant to evaluate water system infrastructure and supply in proximity of proposed agricultural and food processing business park. Evaluation will determine if the water system is capable of handling demands associated to the proposed development and identify infrastructure improvements if needed. In FY 2014, a carry-over budget is requested to cover project management and closeout.</p>												

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<b>Water Enterprise Fund</b>												
WC14001	Program Management  The City of Fresno, Water Division, is in the beginning stages of implementing the 2007 Metropolitan Water Resources Management Plan (Metro Plan) to attain a balanced groundwater system by year 2025. This program includes approximately \$1 billion of capital expenditures beginning in Fiscal Year 2013. To fully implement this program in the established timeline, the City will require additional project management, engineering and construction management resources. The Water Division intends to contract with a qualified Program Management Consultant to assist the City with the overall management and implementation of the Metro Plan for as many as six years. The Water Division intends to acquire the services of a qualified Program Management Consultant (PMC) to assist the City with the overall management and implementation of the 2007 Metropolitan Water Resources Management Plan Update (Metro Plan) and other related capital and operational system improvements. The PMC will provide services in two phases. Phase 1 will include the development of a Program Management Plan (PMP) prepared by the PMC to document the mission, goals, and deliverables necessary to implement the City's Metro Plan. During this phase, senior PMC staff will work with City management staff to assess the City's engineering business practices and identify the necessary tools, staff, and resources that will be required. Phase 2 will include an integrated management of the Metro Plan implementation for the duration of the contract. The PMC will provide staff resources as outlined in the PMC who will integrate with City staff while PMC staff are working on authorized projects. It is anticipated that the City will enter into a contract for as many as six years for Program Management services.	M	Multiple Areas	Utilities	New	0	500,000	250,000	100,000	0	0	850,000

**Water Connection Charge Fund**

WC00002	Serv/Meter Installations 2"or Less  Disburse and account for funds to install 2- inch and lesser-sized service connections, as requested by customers. The FMC requires that all service connections be done by Water Division personnel. All charges (flat rate and cost plus overhead) are established in the Master Fee Schedule, and payment is made in advance through the Building and Safety Services Division of the Development Department. Charges for all services 2-inch and smaller are done on a flat rate, based on the size and type of installation.	M	Multiple Areas	Utilities	On-Going	286,200	408,200	420,500	433,100	446,100	459,500	2,167,400
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<b>Water Connection Charge Fund</b>												
WC000006	Serv/Meter Install Above 2"	M	Multiple Areas	Utilities	On-Going	524,100	469,900	484,000	498,500	513,500	528,900	2,494,800
Disburse and account for funds to install service connections larger than 2 inches in size, as requested by customers. The FMC requires that all service connections be done by Water Division personnel. All charges (flat rate and cost plus overhead) are established in the Master Fee Schedule, and payment is made in advance through the Building and Safety Services Division of the Development Department. These services are installed on a cost plus overhead basis and reconciliation is made after the job is done to determine if any refunds or additional charges are necessary.												
WC000013	"Wet-tie 24""	M	Multiple Areas	Utilities	On-Going	18,900	23,900	24,600	25,300	26,100	26,800	126,700
To disburse and account for funds to construct service connections requested by customers. The FMC requires that all service connections be done by Water Division staff. All charges (flat rate and cost plus overhead) are determined by the Master Fee Schedule and payment is made in advance through the Building and Safety Services Division of the Development Department. These services are constructed on a cost plus overhead basis and a reconciliation is made after the job is done to determine if any refunds or additional charges are required.												
WC000014	Combined/Multiple Installation	M	Multiple Areas	Utilities	On-Going	293,500	296,700	305,600	314,700	324,200	333,900	1,575,100
Disburse and account for funds to construct multiple service connections requested by customers. The FMC requires that all service connections be done by Water Division personnel. All charges (flat rate and cost plus overhead) are determined by the Master Fee Schedule and payment is made in advance through the Building and Safety Services Division of the Development Department. These services are installed on a combination of flat rates and a cost plus overhead basis with a reconciliation made after the job is done to determine if any refunds or additional charges are necessary.												

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<b>DBCP Recovery Fund</b>												
WC00016	Water Well Construction	M	Multiple Areas	Utilities	On-Going	12,800	0	0	0	0	0	0
	Fund the construction of new and replacement water wells through the Water Enterprise Fund and various UGM Well Supply Area funds. New wells are required to meet increasing demands for water and to accommodate growth in the City. Wells generally need replacing due to contamination, structural failure, non-compliance with modern well construction standards or sand/mineral production. Cost components typically include: land acquisition, drilling a production well, pump, motor and pedestal, flow meters, piping, electrical panels and controls, building, chlorine injection equipment, perimeter walls, landscaping, street improvements, driveways and SCADA equipment. In FY 2014, funds are requested for various phases of construction of nineteen (19) replacement pump stations and one (1) new well in the Enterprise Fund. Three replacement wells are budgeted for completion in the 2010 Water Revenue Bond Fund. For UGM funding, the following number of new wells are proposed by well supply area: 101 S--zero (0), 201 S ? one (1), 301 S ? one (1), 401 S ? zero (0), and 501 S ? two (2).											
WC00020	Granular Activated Carbon	M	Multiple Areas	Utilities	On-Going	24,400	453,500	0	0	0	0	453,500
	This project provides funds for the installation of Granular Activated Carbon (GAC) filtration equipment on wells that have exceeded the state's Maximum Contaminant Level (MCL) for volatile and synthetic organic chemicals. Site features include GAC vessels, site piping and electrical distribution. Numerous City wells have been contaminated with DBCP, and settlement of the City's DBCP lawsuit stipulates that GAC treatment will be installed on affected wells. This treatment method is also well-suited for use on wells contaminated by TCE and/or PCE. Treatment of these wells will enable recovery of a portion of the drinking water supply lost to groundwater contamination. Strategic operation of these wells provides plume management benefits and minimizes any further aquifer degradation. In FY 2012, work on additional GAC treatment facility at PS 171-2 in West Fresno is budgeted.											

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<b>DBCP Recovery Fund</b>												
WC00021	Surface Water Treatment Plant  In June of 2004, construction of a 30 million gallons per day surface water treatment facility and associated improvements, including water storage, booster facilities, filter systems, operations building, chemical building and raw water conveyance enhancements was completed. The facility has been in full operation since that time. Funds are needed in FY 2014 for miscellaneous projects that have been identified to improve processing or meet regulatory requirements. These include a two megawatt emergency generator, a heavy vehicle access road, PSV distribution valves, a new four-million gallon water tank, upflow clarifier, security improvements, communication tower, and miscellaneous on-site services.	6	Woodward Park	Utilities	On-Going	104,800	2,280,800	7,420,300	159,800	159,800	0	10,020,700
WC00062	Nitrate Treatment  The well at PS 201 in southeast Fresno, presently, utilizes granular activated carbon wellhead treatment for the removal of the pesticide Dibromochloropropane (DBCP), which has impacted the groundwater aquifer. Recently, this well has also become impacted by elevated nitrate levels that exceed the permissible maximum contaminant levels and prevent its operation. For this well to be reactivated, either the installation of nitrate treatment equipment or the construction of a water blending pipeline is required. In addition, PS 84 has had nitrate levels of over one-half the maximum contaminant level (MCL) for some time now, and just recently exceeded the MCL, requiring it being taken offline. Both of these wells are a critical part of the Water Division's production capability for the immediate area and treatment is required to return them back into service. This project is for the design and installation of nitrate treatment equipment or pipeline for the existing production well. It will include hiring of an engineering design consultant to prepare improvement plans and specifications, acquisition of treatment equipment and construction of on-site improvements. In FY 2014, funds are requested for construction at PS 201-- Barton Square and design at PS 84--Olive/Minnewawa. Total cost of the two projects is estimated at \$1.8 million.	5	Roosevelt	Utilities	On-Going	61,300	968,000	798,000	27,000	0	0	1,793,000

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2010 Water Bonds A-1												
WC00038	SWTP/Friant Kern Canal Pipeline	6	Woodward Park	Utilities	On-Going	1,466,600	0	0	0	0	0	0
<p>The Friant-Kern Canal is used to deliver water from Millerton Lake to water users located in Fresno, Tulare, Kings and Kern Counties. In July 2005, the City of Fresno renewed its contract with the US Bureau of Reclamation for 60,000 acre feet of water per year from the Friant District. This pipeline project will provide maximum raw water quality protection for this supply of water flowing to the Surface Water Treatment Facility, thereby reducing the cost of operating this facility. In FY 2007, construction of the first mile, done in conjunction with development around the immediate area of the plant, was completed and a contract for design services has been awarded for the remaining four miles. For FY 2014, contract construction, right-of-way acquisition and other miscellaneous costs are budgeted in the proposed FY 2014 Water Revenue Bond Fund. The total project cost is estimated at \$26.9 million.</p>												
WC00054	T-3 (3MG Tank in SE Fresno)	5	Roosevelt	Utilities	On-Going	552,900	1,234,000	0	0	0	0	1,234,000
<p>As development continues in the southeast region of Fresno, new water system infrastructure and supplemental production is necessary to meet fire flow requirements and future peak summertime water demand periods. The new three- million gallon tank will be filled in off-peak periods and, then, discharged during periods of peak flow to ensure an adequate supply and maintain system pressures. Additionally, the planned utilization of treated surface water at this site will offset demands, which cannot be met from groundwater sources alone. This particular area of the city presents unique service challenges, due to nitrate contamination of the groundwater and other contaminants such as pesticides from agricultural applications, as well as poor- yielding groundwater formations. This project includes land acquisition, engineering and design; construction of the tank, booster pumps, operations and treatment building; and associated site improvements. A milestone agreement with one of the area developers has been implemented. The developer will oversee design and construction and then turn the facility over to the City upon completion and final acceptance. Contract construction is anticipated to be completed in FY 2013. Inspection and other project close-out costs are budgeted through FY 2014. The total cost is projected to be \$21.7 million.</p>												

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2010 Water Bonds A-1												
WC00056	SE Fresno Transmission Pipeline  This project is for the construction of a water transmission main that will tie to the terminus of the City of Clovis' water transmission main from their Surface Water Treatment Plant at Leonard and Gettysburg. The transmission main will be extended south in Leonard to Shields Avenue, then run west and tie into City of Fresno water mains at Locan Avenue. Growth in southeast Fresno will require development of supplemental water supplies to support the new demands. As housing tracts are developed and sold, the transmission main will provide a link to an available supply to meet these new demands. Due to poor water-bearing geologic formations and water contamination from nitrates and agricultural pesticides in southeast Fresno, growing water demands will not be met solely from water wells. Supplemental supplies must be developed and/or utilized from other available alternative resources. This main will allow for the cooperative sharing of resources to ensure the success of new developments in this area and to provide an emergency source of supply for Fresno and Clovis. This is a planned developer reimbursement project that will be turned over to the City. During FY 2009, substantial progress was made toward completion. In FY 2014, funding is budgeted for close-out costs. Total cost: \$1.3 million.	5	Roosevelt	Utilities	On-Going	2,500	162,500	0	0	0	0	162,500
WC00072	Downtown Water Supply Main  Pipeline and appurtenances are needed to replace downtown water supply lost due to aging wells and contamination. The pipeline will supply existing downtown customers in conjunction with the proposed downtown 3MG water storage tank and booster facility. This project will fund the design and construction of a 24" ductile iron water main from Pump Station 172 located at Olive and Hughes, south in Hughes to Belmont, west in Belmont to ?G? Street and then southeast to the new downtown tank site on ?H? near Freeway 41 crossing. Award of the construction contract is scheduled in FY 2013 with completion in FY 2014. The total project cost is projected at \$13.1 million.	3	Central	Utilities	On-Going	8,622,600	1,631,000	0	0	0	0	1,631,000

\*M: Multiple Council Districts

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2010 Water Bonds A-2 (BABS)												
WC00005	Water Main Renewal	M	Multiple Areas	Utilities	On-Going	10,542,200	1,140,000	0	0	0	0	1,140,000
<p>Water mains in many older parts of the City have aged and deteriorated and are in need of replacement. Leaks in aging mains can be expensive to repair. For example, many obsolete mains, particularly in the old County Water Works Districts, are located along easements at the rear of lot lines. Repairs in these areas require hand digging under fences and landscaping, which results in some very difficult working conditions and disruptive to customers. Relocation of those mains to a public street eliminates the problems associated with this inaccessibility. Also, replacement of aging water mains with modern materials will help ensure safe and reliable delivery of drinking water both now and in the future. In FY 2014, major projects funded in the Water Enterprise Fund include replacement of water main in Figarden Avenue North of Gettysburg, Anoshvan Park, Van Ness Extension, Alhambra, Olive Gardens, Browning &amp; Palm and miscellaneous water service transfers. 2010 Water Revenue Bond funded projects are Howard Heights and CWWWD 24 Butler/Fowler and Millbrook-Bullard to Barstow Avenues. The proposed 2014 Water Revenue Bond Fund includes funding requests for Bullard-Van Ness, Forkner-Barstow and Maroa Avenues. The total cost between the three funds is \$8.3 million.</p>												
WC00016	Water Well Construction	M	Multiple Areas	Utilities	On-Going	886,500	809,500	0	0	0	0	809,500
<p>Fund the construction of new and replacement water wells through the Water Enterprise Fund and various UGM Well Supply Area funds. New wells are required to meet increasing demands for water and to accommodate growth in the City. Wells generally need replacing due to contamination, structural failure, non-compliance with modern well construction standards or sand/mineral production. Cost components typically include: land acquisition, drilling a production well, pump, motor and pedestal, flow meters, piping, electrical panels and controls, building, chlorine injection equipment, perimeter walls, landscaping, street improvements, driveways and SCADA equipment. In FY 2014, funds are requested for various phases of construction of nineteen (19) replacement pump stations and one (1) new well in the Enterprise Fund. Three replacement wells are budgeted for completion in the 2010 Water Revenue Bond Fund. For UGM funding, the following number of new wells are proposed by well supply area: 101 S--zero (0), 201 S ? one (1), 301 S ? one (1), 401 S ? zero (0), and 501 S ? two (2).</p>												

\*M: Multiple Council Districts

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2010 Water Bonds A-2 (BABS)												
WC000030	Transmission Pipelines  Funds the construction of the northern section of transmission pipeline that will eventually serve the entire urban area, as identified in the Fresno Metropolitan Water Resources Management Plan. These facilities will contribute to the assurance of a safe, reliable and economical water supply. This section of the project is to complete 3.3 miles of 36" pipeline in Chestnut Avenues from Teague to Sample Avenues (2.3 miles) and Shaw to Ashlan Avenues (1.0 miles).	M	Multiple Areas	Utilities	On-Going	9,122,100	1,265,000	0	0	0	0	1,265,000
WC000050	City Recharge Basins  This targeted recharge program will provide additional reliable water sources by expanding City owned or operated recharge sites throughout the city. Shallow low-maintenance recharge basins will be constructed and operated year-round (utilizing water delivered via the Fresno Irrigation District) by Water Division staff. This project will specifically target areas of the city that lack developed recharge through authorized FMFCD basins. Vacant parcels will be investigated for viable recharge, and lease agreements or land purchases will be acquired from property owners. It has been proven that groundwater recharge significantly reduces the impact of pumping from the local aquifer. Also, nitrate problems, which continue to contaminate wells and require significant capital dollars to treat, may sometimes be mitigated more cost-effectively through utilization of a recharge program. Planned expansion of the City's groundwater recharge program is necessary to achieve the goals contained in the adopted Urban Water Management Plan (UWMP). It dictates an increase in water recharged from a volume of 38,100 acre feet (af) in 2007 to 58,000 af by 2025 to balance groundwater pumping from the aquifer.	M	Multiple Areas	Utilities	On-Going	14,000	1,334,500	0	0	0	0	1,334,500

\*M: Multiple Council Districts

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2010 Water Bonds A-2 (BABS)												
WC00057	SE Fresno Surface Wtr Treatment  This project is for the purchase of land, development of plans and the construction of a future surface water treatment plant in Southeast Fresno. The UGM 501S and 2025 Southeast Growth Areas are in a region known to have a problematic groundwater supply. In anticipation of future water supply demands in these areas, a new source must be developed. A surface water treatment plant, which will be supplied from current water entitlements, will provide the solution to increased demands as well as supplying a significant amount of water throughout the southern one-half of the City. In addition, the construction of the Water Division's replacement Water Yard facility is proposed in conjunction with this project. A newly expanded corporation yard will ensure efficient and cost-effective facilities are available for optimum operational efficiencies. In FY 2010, property was acquired at Armstrong and Fowler. Engineering/design is scheduled to begin in FY 2013. Construction is scheduled to commence in FY 2016, with completion in FY 2018. The total cost is projected to be \$237.9 million.	5	Roosevelt	Utilities	On-Going	10,651,000	0	0	0	0	0	0
WC00081	Commercial Meter Retrofit  This project is for the replacement of the existing commercial water meters (sizes 5/8" to 2") with new Badger meters equipment with the automated meter reading (AMR) feature. This will allow for staff and the public to view their water usage and also allow for the meter readers to not have to travel to each commercial property once a month to read the meters. The cost of the approximately 22,000 meters is estimated at \$10 million.	M	Multiple Areas	Utilities	On-Going	8,300,000	5,042,100	0	0	0	0	5,042,100

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>UGM Wtr Area 201S-Sgle Well</b>												
WC00016	Water Well Construction	M	Multiple Areas	Utilities	On-Going	0	400,400	274,400	0	0	0	674,800
Fund the construction of new and replacement water wells through the Water Enterprise Fund and various UGM Well Supply Area funds. New wells are required to meet increasing demands for water and to accommodate growth in the City. Wells generally need replacing due to contamination, structural failure, non-compliance with modern well construction standards or sand/mineral production. Cost components typically include: land acquisition, drilling a production well, pump, motor and pedestal, flow meters, piping, electrical panels and controls, building, chlorine injection equipment, perimeter walls, landscaping, street improvements, driveways and SCADA equipment. In FY 2014, funds are requested for various phases of construction of nineteen (19) replacement pump stations and one (1) new well in the Enterprise Fund. Three replacement wells are budgeted for completion in the 2010 Water Revenue Bond Fund. For UGM funding, the following number of new wells are proposed by well supply area: 101S--zero (0), 201S ? one (1), 301S ? one (1), 401S ? zero (0), and 501S ? two (2).												
<b>UGM Wtr Area 301S-Sgle Well</b>												
WC00016	Water Well Construction	M	Multiple Areas	Utilities	On-Going	8,800	28,500	380,400	274,400	0	0	683,300
Fund the construction of new and replacement water wells through the Water Enterprise Fund and various UGM Well Supply Area funds. New wells are required to meet increasing demands for water and to accommodate growth in the City. Wells generally need replacing due to contamination, structural failure, non-compliance with modern well construction standards or sand/mineral production. Cost components typically include: land acquisition, drilling a production well, pump, motor and pedestal, flow meters, piping, electrical panels and controls, building, chlorine injection equipment, perimeter walls, landscaping, street improvements, driveways and SCADA equipment. In FY 2014, funds are requested for various phases of construction of nineteen (19) replacement pump stations and one (1) new well in the Enterprise Fund. Three replacement wells are budgeted for completion in the 2010 Water Revenue Bond Fund. For UGM funding, the following number of new wells are proposed by well supply area: 101S--zero (0), 201S ? one (1), 301S ? one (1), 401S ? zero (0), and 501S ? two (2).												

\*M: Multiple Council Districts

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
UGM Wtr Supp Area 501 S Sgle												
WC00016	Water Well Construction	M	Multiple Areas	Utilities	On-Going	2,600	37,000	0	0	0	0	37,000
<p>Fund the construction of new and replacement water wells through the Water Enterprise Fund and various UGM Well Supply Area funds. New wells are required to meet increasing demands for water and to accommodate growth in the City. Wells generally need replacing due to contamination, structural failure, non-compliance with modern well construction standards or sand/mineral production. Cost components typically include: land acquisition, drilling a production well, pump, motor and pedestal, flow meters, piping, electrical panels and controls, building, chlorine injection equipment, perimeter walls, landscaping, street improvements, driveways and SCADA equipment. In FY 2014, funds are requested for various phases of construction of nineteen (19) replacement pump stations and one (1) new well in the Enterprise Fund. Three replacement wells are budgeted for completion in the 2010 Water Revenue Bond Fund. For UGM funding, the following number of new wells are proposed by well supply area: 101 S--zero (0), 201 S ? one (1), 301 S ? one (1), 401 S ? zero (0), and 501 S ? two (2).</p>												

**2014 Water Revenue Bonds Fund**

WC00005	Water Main Renewal	M	Multiple Areas	Utilities	On-Going	0	2,350,500	3,467,000	0	0	0	5,817,500
<p>Water mains in many older parts of the City have aged and deteriorated and are in need of replacement. Leaks in aging mains can be expensive to repair. For example, many obsolete mains, particularly in the old County Water Works Districts, are located along easements at the rear of lot lines. Repairs in these areas require hand digging under fences and landscaping, which results in some very difficult working conditions and disruptive to customers. Relocation of those mains to a public street eliminates the problems associated with this inaccessibility. Also, replacement of aging water mains with modern materials will help ensure safe and reliable delivery of drinking water both now and in the future. In FY 2014, major projects funded in the Water Enterprise Fund include replacement of water main in Figarden Avenue North of Gettysburg, Anooshvan Park, Van Ness Extension, Alhambra, Olive Gardens, Browning &amp; Palm and miscellaneous water service transfers. 2010 Water Revenue Bond funded projects are Howard Heights and CWWWD 24 Butler/Fowler and Millbrook-Bullard to Barstow Avenues. The proposed 2014 Water Revenue Bond Fund includes funding requests for Bullard-Van Ness, Forkner-Barstow and Maroa Avenues. The total cost between the three funds is \$8.3 million.</p>												

\*M: Multiple Council Districts

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2014 Water Revenue Bonds Fund												
WC000038	SWTP/Friant Kern Canal Pipeline	6	Woodward Park	Utilities	On-Going	0	20,672,500	276,000	211,000	0	0	21,159,500
<p>The Friant-Kern Canal is used to deliver water from Millerton Lake to water users located in Fresno, Tulare, Kings and Kern Counties. In July 2005, the City of Fresno renewed its contract with the US Bureau of Reclamation for 60,000 acre feet of water per year from the Friant District. This pipeline project will provide maximum raw water quality protection for this supply of water flowing to the Surface Water Treatment Facility, thereby reducing the cost of operating this facility. In FY 2007, construction of the first mile, done in conjunction with development around the immediate area of the plant, was completed and a contract for design services has been awarded for the remaining four miles. For FY 2014, contract construction, right-of-way acquisition and other miscellaneous costs are budgeted in the proposed FY 2014 Water Revenue Bond Fund. The total project cost is estimated at \$26.9 million.</p>												
WC000050	City Recharge Basins	M	Multiple Areas	Utilities	On-Going	0	0	2,115,500	0	0	0	2,115,500
<p>This targeted recharge program will provide additional reliable water sources by expanding City owned or operated recharge sites throughout the city. Shallow low-maintenance recharge basins will be constructed and operated year-round (utilizing water delivered via the Fresno Irrigation District) by Water Division staff. This project will specifically target areas of the city that lack developed recharge through authorized FMFCD basins. Vacant parcels will be investigated for viable recharge, and lease agreements or land purchases will be acquired from property owners. It has been proven that groundwater recharge significantly reduces the impact of pumping from the local aquifer. Also, nitrate problems, which continue to contaminate wells and require significant capital dollars to treat, may sometimes be mitigated more cost-effectively through utilization of a recharge program. Planned expansion of the City's groundwater recharge program is necessary to achieve the goals contained in the adopted Urban Water Management Plan (UWMP). It dictates an increase in water recharged from a volume of 38,100 acre feet (af) in 2007 to 58,000 af by 2025 to balance groundwater pumping from the aquifer.</p>												

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2014 Water Revenue Bonds Fund												
WC00057	SE Fresno Surface Wtr Treatment	5	Roosevelt	Utilities	On-Going	0	1,201,000	13,079,000	0	0	0	14,280,000
<p>This project is for the purchase of land, development of plans and the construction of a future surface water treatment plant in Southeast Fresno. The UGM 501S and 2025 Southeast Growth Areas are in a region known to have a problematic groundwater supply. In anticipation of future water supply demands in these areas, a new source must be developed. A surface water treatment plant, which will be supplied from current water entitlements, will provide the solution to increased demands as well as supplying a significant amount of water throughout the southern one-half of the City. In addition, the construction of the Water Division's replacement Water Yard facility is proposed in conjunction with this project. A newly expanded corporation yard will ensure efficient and cost-effective facilities are available for optimum operational efficiencies. In FY 2010, property was acquired at Armstrong and Fowler. Engineering/design is scheduled to begin in FY 2013. Construction is scheduled to commence in FY 2016, with completion in FY 2018. The total cost is projected to be \$237.9 million.</p>												
WC00059	T-2-2 MG SE Fresno Tank	5	Roosevelt	Utilities	On-Going	0	397,500	3,721,500	26,000	0	0	4,145,000
<p>This project is for the construction of a second two-million-gallon storage tank at the existing tank facility in southeast Fresno, just east of Clovis Avenue and south of the California Avenue alignment. Also, included in this project is the expansion of the existing operations building to house the associated booster pumps. As development continues in the southeast region of Fresno, the need for this second planned two-million-gallon storage tank has become imperative. This tank will be used to meet maximum summertime demand flows, due to poor yielding wells in this area. Compounding the challenge of water delivery in this area is contamination of the groundwater by nitrates from various sources and pesticides from agricultural applications. Design is scheduled for FY 2014. Construction contract award is anticipated in FY 2015 with completion in FY 2016. Total cost of the project is projected at \$4.2 million.</p>												

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2014 Water Revenue Bonds Fund												
WC000065	SE/SWTP Transmission Pipelines	5	Roosevelt	Utilities	On-Going	0	3,515,500	19,247,000	13,557,300	0	0	36,319,800
<p>This project is for the construction of major transmission pipelines associated with the Southeast Surface Treatment Plant (SE SWTP). As part of the Metro Plan, preliminary transmission pipeline sizing and feasibility work indicate large diameter pipes (48", 36", 24" and 16") are required to properly convey treated water to the surrounding service area from the proposed SE SWTP facility. The large flows discharged from the plant will be utilized not only immediately adjacent to the plant but also several miles away. Effectively moving such large volumes of water away from the plant requires large diameter pipelines. It is anticipated these project appropriations will be used to construct the necessary pipelines through City contracts and reimbursement agreements with developers that build along the pipeline alignment.</p>												
WC13002	Downtown Water System Upgrades	3	Central	Utilities	New	0	1,610,000	500,000	1,000,000	0	0	3,110,000
<p>The Water Division is currently designing Downtown water supply improvements to support existing developments and ongoing redevelopment activities. These improvements include a 3MG water storage tank with booster facility and a large diameter transmission water main to import water from West Fresno to Downtown. As these improvements become operational, additional improvements to the existing distribution system are needed to convey water from the tank site to areas of redevelopment. The existing water mains have been in use in excess of 50 years and have reached the end of their useful life. Additionally, a number of the distribution mains are undersized by current industry standards to support necessary fire flows for new development. This work will focus on replacing 12-inch main and smaller that is typically located within alleys and relocating to street right-of-ways in coordination with downtown development activity. The Water Division is presently working with West Yost Associates to identify the specific alignments where water system improvements will be most beneficial to the overall operation of the downtown water system.</p>												

\*M: Multiple Council Districts

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2016 Water Revenue Bonds Fund												
WC00005	Water Main Renewal	M	Multiple Areas	Utilities	On-Going	0	0	0	5,500,000	5,500,000	0	11,000,000
<p>Water mains in many older parts of the City have aged and deteriorated and are in need of replacement. Leaks in aging mains can be expensive to repair. For example, many obsolete mains, particularly in the old County Water Works Districts, are located along easements at the rear of lot lines. Repairs in these areas require hand digging under fences and landscaping, which results in some very difficult working conditions and disruptive to customers. Relocation of those mains to a public street eliminates the problems associated with this inaccessibility. Also, replacement of aging water mains with modern materials will help ensure safe and reliable delivery of drinking water both now and in the future. In FY 2014, major projects funded in the Water Enterprise Fund include replacement of water main in Figarden Avenue North of Gettysburg, Anoosivan Park, Van Ness Extension, Alhambra, Olive Gardens, Browning &amp; Palm and miscellaneous water service transfers. 2010 Water Revenue Bond funded projects are Howard Heights and CWWWD 24 Butler/Fowler and Millbrook-Bullard to Barstow Avenues. The proposed 2014 Water Revenue Bond Fund includes funding requests for Bullard-Van Ness, Forkner-Barstow and Maroa Avenues. The total cost between the three funds is \$8.3 million.</p>												
WC00021	Surface Water Treatment Plant	6	Woodward Park	Utilities	On-Going	0	0	4,000	333,800	3,278,000	16,000	3,631,800
<p>In June of 2004, construction of a 30 million gallons per day surface water treatment facility and associated improvements, including water storage, booster facilities, filter systems, operations building, chemical building and raw water conveyance enhancements was completed. The facility has been in full operation since that time. Funds are needed in FY 2014 for miscellaneous projects that have been identified to improve processing or meet regulatory requirements. These include a two megawatt emergency generator, a heavy vehicle access road, PSV distribution valves, a new four-million gallon water tank, upflow clarifier, security improvements, communication tower, and miscellaneous on-site services.</p>												

\*M: Multiple Council Districts

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2016 Water Revenue Bonds Fund												
WC000050	City Recharge Basins	M	Multiple Areas	Utilities	On-Going	0	0	0	593,000	1,381,000	53,500	2,027,500
<p>This targeted recharge program will provide additional reliable water sources by expanding City owned or operated recharge sites throughout the city. Shallow low-maintenance recharge basins will be constructed and operated year-round (utilizing water delivered via the Fresno Irrigation District) by Water Division staff. This project will specifically target areas of the city that lack developed recharge through authorized FMFCD basins. Vacant parcels will be investigated for viable recharge, and lease agreements or land purchases will be acquired from property owners. It has been proven that groundwater recharge significantly reduces the impact of pumping from the local aquifer. Also, nitrate problems, which continue to contaminate wells and require significant capital dollars to treat, may sometimes be mitigated more cost-effectively through utilization of a recharge program. Planned expansion of the City's groundwater recharge program is necessary to achieve the goals contained in the adopted Urban Water Management Plan (UWMP). It dictates an increase in water recharged from a volume of 38,100 acre feet (af) in 2007 to 58,000 af by 2025 to balance groundwater pumping from the aquifer.</p>												
WC000057	SE Fresno Surface Wtr Treatment	5	Roosevelt	Utilities	On-Going	0	0	0	201,334,000	4,232,000	3,265,000	208,831,000
<p>This project is for the purchase of land, development of plans and the construction of a future surface water treatment plant in Southeast Fresno. The UGM 501S and 2025 Southeast Growth Areas are in a region known to have a problematic groundwater supply. In anticipation of future water supply demands in these areas, a new source must be developed. A surface water treatment plant, which will be supplied from current water entitlements, will provide the solution to increased demands as well as supplying a significant amount of water throughout the southern one-half of the City. In addition, the construction of the Water Division's replacement Water Yard facility is proposed in conjunction with this project. A newly expanded corporation yard will ensure efficient and cost-effective facilities are available for optimum operational efficiencies. In FY 2010, property was acquired at Armstrong and Fowler. Engineering/design is scheduled to begin in FY 2013. Construction is scheduled to commence in FY 2016, with completion in FY 2018. The total cost is projected to be \$237.9 million.</p>												

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2016 Water Revenue Bonds Fund												
WC000065	SE/SWTP Transmission Pipelines	5	Roosevelt	Utilities	On-Going	0	0	0	2,247,000	15,604,400	398,700	18,250,100
<p>This project is for the construction of major transmission pipelines associated with the Southeast Surface Treatment Plant (SE SWTP). As part of the Metro Plan, preliminary transmission pipeline sizing and feasibility work indicate large diameter pipes (48", 36", 24" and 16") are required to properly convey treated water to the surrounding service area from the proposed SE SWTP facility. The large flows discharged from the plant will be utilized not only immediately adjacent to the plant but also several miles away. Effectively moving such large volumes of water away from the plant requires large diameter pipelines. It is anticipated these project appropriations will be used to construct the necessary pipelines through City contracts and reimbursement agreements with developers that build along the pipeline alignment.</p>												
WC13002	Downtown Water System Upgrades	3	Central	Utilities	New	0	0	0	0	1,000,000	1,000,000	2,000,000
<p>The Water Division is currently designing Downtown water supply improvements to support existing developments and ongoing redevelopment activities. These improvements include a 3MG water storage tank with booster facility and a large diameter transmission water main to import water from West Fresno to Downtown. As these improvements become operational, additional improvements to the existing distribution system are needed to convey water from the tank site to areas of redevelopment. The existing water mains have been in use in excess of 50 years and have reached the end of their useful life. Additionally, a number of the distribution mains are undersized by current industry standards to support necessary fire flows for new development. This work will focus on replacing 12-inch main and smaller that is typically located within alleys and relocating to street right-of-ways in coordination with downtown development activity. The Water Division is presently working with West Yost Associates to identify the specific alignments where water system improvements will be most beneficial to the overall operation of the downtown water system.</p>												

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2018 Water Revenue Bonds Fund												
WC00005	Water Main Renewal	M	Multiple Areas	Utilities	On-Going	0	0	0	0	0	5,500,000	5,500,000
<p>Water mains in many older parts of the City have aged and deteriorated and are in need of replacement. Leaks in aging mains can be expensive to repair. For example, many obsolete mains, particularly in the old County Water Works Districts, are located along easements at the rear of lot lines. Repairs in these areas require hand digging under fences and landscaping, which results in some very difficult working conditions and disruptive to customers. Relocation of those mains to a public street eliminates the problems associated with this inaccessibility. Also, replacement of aging water mains with modern materials will help ensure safe and reliable delivery of drinking water both now and in the future. In FY 2014, major projects funded in the Water Enterprise Fund include replacement of water main in Figarden Avenue North of Gettysburg, Anoosivan Park, Van Ness Extension, Alhambra, Olive Gardens, Browning &amp; Palm and miscellaneous water service transfers. 2010 Water Revenue Bond funded projects are Howard Heights and CWWWD 24 Butler/Fowler and Millbrook-Bullard to Barstow Avenues. The proposed 2014 Water Revenue Bond Fund includes funding requests for Bullard-Van Ness, Forkner-Barstow and Maroa Avenues. The total cost between the three funds is \$8.3 million.</p>												
WC00021	Surface Water Treatment Plant	6	Woodward Park	Utilities	On-Going	0	0	0	0	0	123,000	123,000
<p>In June of 2004, construction of a 30 million gallons per day surface water treatment facility and associated improvements, including water storage, booster facilities, filter systems, operations building, chemical building and raw water conveyance enhancements was completed. The facility has been in full operation since that time. Funds are needed in FY 2014 for miscellaneous projects that have been identified to improve processing or meet regulatory requirements. These include a two megawatt emergency generator, a heavy vehicle access road, PSV distribution valves, a new four-million gallon water tank, upflow clarifier, security improvements, communication tower, and miscellaneous on-site services.</p>												

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Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
2018 Water Revenue Bonds Fund												
WC00030	Transmission Pipelines	M	Multiple Areas	Utilities	On-Going	0	0	0	0	0	4,074,400	4,074,400
Funds the construction of the northern section of transmission pipeline that will eventually serve the entire urban area, as identified in the Fresno Metropolitan Water Resources Management Plan. These facilities will contribute to the assurance of a safe, reliable and economical water supply. This section of the project is to complete 3.3 miles of 36" pipeline in Chestnut Avenues from Teague to Sample Avenues (2.3 miles) and Shaw to Ashlan Avenues (1.0 miles).												
WC00078	NE SWTF Expansion	6	Woodward Park	Utilities	On-Going	0	0	0	0	68,000	11,133,600	11,201,600
The NE SWTF facility is instrumental in the Water Division's long term ability to serve existing citywide demands, and areas to be developed through 2025. This facility will allow the City to develop a sustainable water supply by: correcting existing citywide groundwater overdraft; addressing growing water demands throughout Fresno; and being capable of supporting efforts to develop a new form of urban development. The most viable source is surface water which will require a treatment facility. This facility will be able to utilize water supply entitlements presently in-place. The Water Division is in the process of updating its Water Resources Management Plan. Through the development of this plan it has been determined the expanded NE SWTF should be sized for a total capacity of 60 MGD. This project is for the construction of a 30 MGD expansion at the existing NE Surface Water Treatment Facility. The project entails the development of improvement plans, and construction of components to double the capacity of the existing 30 MGD facility to 60 MGD. The preliminary design and environmental phases of the SWTF are tentatively scheduled to commence in FY18 and construction will commence in FY20. Total cost of the project is estimated at \$122.8 million.												

\*M: Multiple Council Districts

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<b>SDWSRF SRF11CX 104</b>												
WC000063	Residential Wtr Meter Retrofit	M	Multiple Areas	Utilities	On-Going	2,750,000	50,000	0	0	0	0	50,000
<p>During FY 2004, AB 514 was signed into law and requires that all single-family residential water services in the City of Fresno be metered by 2013. This preempts the City of Fresno's charter that prohibits charging a metered rate on single family residences. In addition, the City will need to comply with this requirement, as required by renewal of the contract with the US Bureau of Reclamation in July 2005, for annual deliveries of up to 60,000 acre feet of water. The Meter Retrofit Update Study was completed in FY 2008 and installation of meter boxes and was begun in FY 2009. Acquisition of meter equipment, including a fixed automated meter reading (AMR) system and the full installation contract are scheduled to be awarded in FY 2010 with completion of the vast majority of connections by the mandated deadline of January 1, 2013 (FY 2013). In FY 2014, funding is included for a few customers who are having their services transferred to the street side. The total cost is estimated to be \$75 million for the installation of meters on more than 110,000 single-family residences.</p>												

**Wastewater Enterprise**

RC000005	Emergency Repairs - Short Extension	M	Multiple Areas	Utilities	On-Going	500,000	250,000	250,000	250,000	250,000	250,000	1,250,000
<p>During the ongoing preventative maintenance, video inspection, and cleaning of sewer lines performed by the Wastewater Management Division's Collection System Workgroup, lines that are in need of repair are identified. There are instances where the repairs are of a critical nature and need to be repaired immediately. If not repaired, the potential for sanitary sewer overflows or road damage/collapse exists.</p>												
RC000010	Lift Station Rehab	M	Multiple Areas	Utilities	On-Going	64,000	75,000	75,000	75,000	75,000	75,000	375,000
<p>Funds to perform rehabilitation or replacement of existing lift stations approaching deterioration to the point of inefficiency and/or failure, as well as need to increase security.</p>												
RC000080	Manhole Rehabilitation	M	Multiple Areas	Utilities	On-Going	143,000	80,000	80,000	80,000	80,000	80,000	400,000
<p>Funds to perform rehabilitation of existing manholes approaching deterioration to the point of inefficiency and/or failure.</p>												
RC000084	McKinley (Clovis-Winery) Rehab	5	Roosevelt	Utilities	On-Going	903,000	28,000	0	0	0	0	28,000
<p>Funds to rehabilitate structurally insufficient sewer trunkline.</p>												

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<b>Wastewater Enterprise</b>												
RC00092	Del Mar 15" Line Capacity Project Funds for the design, construction, and installation of a parallel relief sewer line to provide additional sewer capacity on Del Mar between Barstow and Bullard. Master Plan Project Description CDM2-REL. Funding for FY13 is for project close-out.	M	Multiple Areas	Utilities	On-Going	200	0	0	0	0	0	0
RC00093	Glenn/LaSalle Capacity Project Funds for the design, construction, and installation of a parallel relief sewer to provide additional capacity. Glenn Avenue between SR180 and La Salle and La Salle between Glenn and Abby. (Master Plan Project Description CGL1-REL)	3	Central	Utilities	On-Going	70,800	0	0	0	0	0	0
RC00099	Citywide Sewer Access Structures This project provides funding to construct new manholes in the wastewater collection system in areas where additional access to the collection system is needed to properly maintain the sewer lines.	M	Multiple Areas	Utilities	On-Going	300,000	100,000	100,000	100,000	100,000	100,000	500,000
RC00102	Marks Ave Trunk Relief This project is for parallel relief sewer improvements to provide additional sewer capacity at Marks Ave, just South of Nielsen Ave to just North of McKinley Ave. (To address Capacity: McKinley to Nellsen. Master Plan Project Description CM1-REL.)	M	Multiple Areas	Utilities	On-Going	30,800	0	0	0	0	0	0
RC00111	Harrison from Olive-Merced Rehab This project provides funds for the rehabilitation of 14,571 feet of 27-30 inch line in Harrison between Olive and Merced.	M	Multiple Areas	Utilities	On-Going	1,600	0	0	0	0	0	0
RC00112	Calif/Fruit e/o Fruit-Church Rehab Funds to rehabilitate structurally insufficient sewer trunkline.	4	McLane	Utilities	On-Going	30,000	0	0	0	0	0	0
RC00113	Central Ave Force Main This project provides funds to bring additional wastewater flows from the industrial area south of Central Ave. and east of Central Ave. This line could provide sewer capacity for industrial growth in the area. a high speed rail facility should it be built in this area, and an interconnection with the Malaga wastewater facility should the agencies agree to consolidate sewer services.	M	Multiple Areas	Utilities	On-Going	0	0	500,000	0	0	0	500,000

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<b>Wastewater Enterprise</b>												
RC00114	Fresno/College Sewer Rehab  CCTV Inspection and Evaluation of mid-sized concrete sewers report identified two construction units considered to be in moderate condition/ need of repair. The first construction unit is in Fresno Street from Gabriel to Dakota and in Dakota to Thesta. The second unit is in College Avenue from Andrews to Clinton. Based on assessments completed to date, these specific reaches have been identified as being in need of repair due to structural deterioration. Continued deterioration will result in pipe failure.	M	Multiple Areas	Utilities	On-Going	18,000	0	0	0	0	0	0
RC00118	Herndon Enhance Phase IV  Funds for capacity enhancements of 2,162 feet of 45-inch pipe in Herndon Avenue Trunk from West to Fruit. Funding for FY13 is for project close-out.	2	Bullard	Utilities	On-Going	700	0	0	0	0	0	0
RC00119	Chestnut-Home to McKinley  Funds to rehabilitate 693 feet of 39-inch pipe in Chestnut Avenue Trunk from Home to McKinley. Funding for FY13 is for project close-out.	7	Roosevelt	Utilities	On-Going	300	0	0	0	0	0	0
RC00120	Ashlan Ave Trunk Relief  This project is intended to address collection system capacity shortfall in Ashlan Ave. between West and Van Ness. A capacity shortfall currently exists in this pipe segment resulting in intermittent surcharge conditions. High flow events represent a potential threat of sewer collection system over flows. This project is identified in the Sewer Collection System Master Plan as Project Description CA1-REL.	M	Multiple Areas	Utilities	On-Going	0	0	0	0	100,000	1,000,000	1,100,000
RC00121	Ashlan Ave Replacement  This project is for capacity enhancement in the Ashlan Ave. trunk to replace 6,633 feet of 36" pipe with 36" pipe between Del Mar and Palm (Manholes 1955-04 to 1953-01). (To address Capacity Master Plan Project Description CA2-REP)	M	Multiple Areas	Utilities	On-Going	10,000	5,500,000	500,000	0	0	0	6,000,000
RC00122	Downtown Collection Sys Improve  Funds for improvements of the downtown area collection system to ensure compliance with regulatory requirements and to rehabilitate structurally insufficient sewer trunklines.	M	Multiple Areas	Utilities	On-Going	2,150,000	1,300,000	0	0	0	0	1,300,000

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<b>Wastewater Enterprise</b>				Utilities	On-Going							
RC00124	3rd St Kerckhoff/EI Monte Rehab  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these mid-sized sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP4-RS06C. This manhole rehabilitation project is along 2,351 ft. of 16 in. SCP sewer pipe that starts at the intersection of Kerckhoff Ave. and Third St., continues south along Third St. and ends at El Monte Ave. (MH 2658-52 to 2758-03).	5	Roosevelt	Utilities	On-Going	25,000	0	0	0	0	0	0
RC00125	Illinois/Recreation/West Rehab  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these mid-sized sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP4-RS02E. This manhole rehabilitation project is along 1,322 ft. of 15 in. SCP sewer pipe that starts at the intersection of Chestnut and Illinois Ave., continues west on Illinois Ave., and ends at Sierra Vista Ave. (MH No. 2561-51 to 2561-48). Also part of this project is work along 331 ft. of 12 in. SCP sewer pipe that starts at Illinois and Recreation Ave., continues south on Recreation Ave., and ends at Iowa Ave. (MH No. 2561-49 to 2561-54.) Another part will occur along 661 ft. of 12 in. SCP sewer pipe that starts at the intersection of Iowa Ave. and Chestnut Ave., continues west along Iowa Ave., and ends at Recreation Ave. (MH No. 2561-54 to 2561-53).	M	Roosevelt	Utilities	On-Going	10,000	0	0	0	0	0	0

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<b>Wastewater Enterprise</b>												
RC00126	Fresno & Olive/First Rehab  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these midsize sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP4-RS05E. This manhole rehabilitation project is along 138 ft. of 12 in. SCP sewer pipe that starts between Tyler Ave. and Lewis Ave., continues south on Fresno St., and ends at Lewis Ave. (MH No. 2456-54 to 2456-55). Also part of this project is work along 1,317 ft. of 12 in. SCP sewer pipe that starts at the intersection of First and Olive Ave., continues east on Olive Ave., and ends at Angus St. (MH No. 2357-02 to 2357-04). Another part will occur along 633 ft. of 8 in. VCP sewer that starts at the intersection of Angus and Olive Ave., continues west along Olive Ave., and ends at Mariposa St. (MH No. 2357-04 to 2357-05).	7	Roosevelt	Utilities	On-Going	25,000	0	0	0	0	0	0
RC00127	Fresno & McKinley Rehab  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these midsize sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP4-RS05B. This manhole rehabilitation project is along 2,654 ft. of 15 in. SCP sewer pipe that starts at the intersection of McKinley Ave. and Fresno St., continues west on McKinley Ave. and ends at Blackstone Ave. (MH No. 2256-01 to 2356-71). Also part of this project is work along 2,626 ft. of 15 in. SCP sewer pipe section that starts at Fresno St. and Clinton Ave., continues going south on Fresno St., and ends at McKinley Ave. (MH No. 2256-61 to 2256-01).	7	Multiple Areas	Utilities	On-Going	50,000	3,000	0	0	0	0	3,000

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<b>Wastewater Enterprise</b>												
RC00128	Shields/Cedar to Hillard Rehab  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these midsize sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP4-RS04E. This manhole rehabilitation project is along 1,978 ft. of 15 in. SCP sewer pipe that starts at the intersection of Cedar Ave. and Shields Ave., continues west on Shields Ave. and ends at Eighth St. (MH No. 2059-14). Also part of this project is work along 702 ft. of 18 in. SCP sewer pipe that starts at the intersection of Eighth St. and Shields Ave., continues west on Shields Ave. and ends at Millbrook Ave. (MH No. 2059-14 to 2058-60). Another part will occur along 835 ft. of 24 in. SCP sewer pipe that starts at the intersection of Shields and Millbrook Ave., continues west on Shields Ave., and ends at Hillard Ave. (MH No. 2058-60 to 2058-21).	M	McLane	Utilities	On-Going	666,700	45,300	0	0	0	0	45,300
RC00129	Ashlan/First-Hampton Way Rehab  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these midsize sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP4-RS04C. This manhole rehabilitation project is along 610 ft. of 12 in. SCP sewer pipe that starts at the intersection of Ashlan Ave. and First St., continues south on First St., and ends at Hampton Way (MH No. 1957-11 to 1957-08).	4	McLane	Utilities	On-Going	31,000	1,000	0	0	0	0	1,000
RC00131	Merced (Glenn-Thorne) Rehab  This project is for the rehabilitation of 14,149 feet of 24-48 inch concrete sewer line in Merced between Glenn and Thorne.	M	Multiple Areas	Utilities	On-Going	0	5,850,000	0	0	0	0	5,850,000
RC00132	Bickstene from San Jose-North  Funds to rehabilitate 490 feet of structurally failing sewer trunk line on Blackstone Ave. from San Jose North.	4	Bullard	Utilities	On-Going	150,000	10,000	0	0	0	0	10,000

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<b>Wastewater Enterprise</b>												
RC00133	S Ind Infrastructure Phase I Funds to construct new sewer infrastructure to comply with industrial growth per the City's 2025 general plan. Project includes 2,700 feet of new sewer infrastructure in Cedar Ave. north of Central Ave., 3,100 feet of new sewer infrastructure in Orange Ave. north of Central Ave., 3,100 feet of new sewer infrastructure in East Ave. north of Central Ave., and 2,700 feet of new sewer infrastructure in Central Ave. east of Orange Ave. This project is in alignment with the Mayor's plans for economic development and the efforts of the Strong Cities, Strong Communities (SC2), a federal interagency collaboration aimed to increase the capacity of local government and support the Mayor's economic development plans. The Community Solutions Team (CST), comprised of 12 federal agencies, partnered with the Mayor's Office in a place-based strategy to develop a work plan including specific actions to advance the goals of the City.	3	Edison	Utilities	On-Going	75,000	5,161,400	4,000,000	4,000,000	0	0	13,161,400
RC00134	Collection Master Plan Update	M	Multiple Areas	Utilities	On-Going	300,000	20,000	0	0	0	0	20,000
RC00135	Teilman From Durant-Floradora This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair Church and Flynn's sewer line condition assessment of these mid-sized sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP5-RS05D. This manhole rehabilitation project is along 1829 ft. of 12 in. SCP sewer pipe that starts in between Durant Way and Pine Ave. on Teilman Ave., continues south on Teilman Ave., and ends at W. Floradora Ave. (MH No. 2352-46 to 2352-32).	3	Multiple Areas	Utilities	On-Going	37,300	461,000	0	0	0	0	461,000

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<b>Wastewater Enterprise</b>												
RC00136	Blackstone Clinton to McKinley  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these midsize sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP5-RS05C. This manhole rehabilitation project is along 1458 ft. of 15 in. SCP sewer pipe that starts at the intersection of Clinton and Blackstone Ave., continues south on Blackstone Ave., and ends in between Cambridge Ave. and University Ave (MH No. 2255-12 to 2255-71). Also part of this project is work along 523 ft. of 20 in. SCP pipe that starts in between Cambridge and University Ave. on Blackstone, continues south on Blackstone, and ends at McKinley Ave. (MH No. 2255-52 to 2255-67).	7	Multiple Areas	Utilities	On-Going	45,000	351,000	0	0	0	0	351,000
RC00137	Chestnut Weldon to McKinley  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these midsize sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP5-RS02A. This manhole rehabilitation project is along 1244 ft. of 15 in. SCP sewer pipe that starts at the intersection of Weldon Ave. and Chestnut Ave., continues south on Chestnut Ave., and ends at McKinley Ave (MH No. 2261-27 to 2261-01).	4	McLane	Utilities	On-Going	41,000	289,000	0	0	0	0	289,000

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<b>Wastewater Enterprise</b>												
RC00138	Shields/Fordham to Claremont  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these midsize sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP5-RS02B. This manhole rehabilitation project is along 1051 ft. of 15 in. SCP sewer pipe that starts at the intersection of Shields and Fordham Ave., continues West on Shields Ave., and ends at Claremont Ave. (MH No. 2067-47 to 2067-82).	4	McLane	Utilities	On-Going	27,700	157,300	0	0	0	0	157,300
RC00139	Merced From H to Tulare  This project provides funds to rehabilitate structurally insufficient sewer trunkline. The Sewer System Master Plan identified six construction units considered to be in moderate condition/need of repair. Blair, Church and Flynn's sewer line condition assessment of these midsize sewers has prioritized the rehabilitation requirements for 12-27 inch sewer lines based on pipe conditions. This project has been identified as a result of the assessment and was previously included in SP5-RS06A. This manhole rehabilitation project is along 999 ft. of 21 in. SCP sewer pipe that starts at the intersection of Merced and H St., continues south along Merced St., and ends at Maroa St. (MH No. 2755-62 to 2755-58). Also part of this project is work along 490 ft. of 18 in. SCP pipe that starts at the intersection of Merced and Maroa St., continues south on Merced, and ends at Tulare St. (MH No. 2755-58 to 2755-83).	3	Central	Utilities	On-Going	35,000	447,000	0	0	0	0	447,000
RC00140	S Ind Infrast Phase I Planning  Funds to plan for new sewer infrastructure to comply with industrial growth per the City's General Plan. This project is in alignment with the Mayor's plans for economic development and the efforts of the Strong Cities, Strong Communities (SC2), a federal interagency collaboration aimed to increase the capacity of local government and support the Mayor's economic development plans. The Community Solutions Team (CST), comprised of 12 federal agencies, partnered with the Mayor's Office in a place-based strategy to develop a work plan including specific actions to advance the goals of the City.	3	Edison	Utilities	On-Going	50,600	0	0	0	0	0	0

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Wastewater Enterprise														
RC00141	Veteran's Boulevard Sewer Funds to construct sanitary sewer and recycled water mains in Golden State Blvd. across project frontage, to existing sewer mains between Sierra Avenue and SR 99 and a portion of the Herndon Ave. recycled water main.	2	Multiple Areas	Utilities	On-Going	179,000	0	3,000,000	2,000,000	0	0	5,000,000		
RC00142	"T" Lot Sewer Funds to construct sewer infrastructure in support of "T" Lot.	M	Multiple Areas	Utilities	On-Going	0	62,800	0	0	0	0	62,800		
RC14001	Collection System Rehabilitation/Improvements This project is for rehabilitation and regulatory improvements of the collection system to ensure compliance with regulatory requirements and to rehabilitate structurally insufficient sewer trunklines.	M	Multiple Areas	Utilities	On-Going	0	0	1,000,000	1,000,000	1,500,000	1,500,000	5,000,000		
RC14004	Ashlan Avenue West of Sherman Street Rehab Funds for rehabilitation of structurally insufficient sewer trunk line. CCTV inspections completed by Sewer Maintenance Identified sewer pipe in Ashlan Ave west of Sherman St from MH 1957-22 to MH 1957-23 (8? VCP ? 404.3?) in need of repair.	7	McLane	Utilities	New	0	38,000	0	0	0	0	38,000		
RC14005	Lift Station Security Funds to install cameras at lift stations to monitor properties, deter theft, and help ensure the safety of individual employees often called to sites after hours. Supervisors can view activity in real-time from a live-feed. Cameras are currently installed in five of fifteen lift stations.	M	Multiple Areas	Public Safety	New	0	86,000	0	0	0	0	86,000		
RC14006	180 West Frontage Road Funds to install 4,965 l.f. of sewer pipeline in a new frontage road. This frontage road is north of Kearney between Marks ave. and the Hughes-West collector in Southwest Fresno.	3	Edison	Utilities	New	0	447,200	0	0	0	0	447,200		
RC15001	SouthEast Sewer Trunk Funds to plan, design, and construct sewer infrastructure to accommodate economic development in the south industrial area.	3	Edison	Utilities	New	0	0	800,000	0	0	0	800,000		

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<b>Wastewater Enterprise</b>												
TC00014	RWRF Emergency Large Scale Repairs Unexpected major repairs to critical equipment for the control of the wastewater process.	M	Multiple Areas	Utilities	On-Going	560,000	500,000	500,000	500,000	500,000	500,000	2,500,000
TC00028	Repair / Replace Plant Paving Paving is aging, cut and patched due to numerous construction patches and asphalt is breaking down due to weather and traffic.	3	Multiple Areas	Utilities	On-Going	150,000	100,000	100,000	100,000	100,000	100,000	500,000
TC00043	Digester Cleaning Maintenance of the digesters requires the periodic de-commissioning and cleaning out of each digester. The process provides for an effective way to deal with sludge and effectively clean two digesters each year.	3	Multiple Areas	Utilities	On-Going	251,000	275,000	275,000	275,000	275,000	275,000	1,375,000
TC00044	A-Side Final Clarifier Rehab Project to repair or replace final clarifiers and associated components of RWRF A-Side secondary treatment system. The existing system is 30 years old and in need of major rehabilitation. The existing square design final clarifiers are obsolete and not energy efficient. Replacement with new final clarifier technology will enhance secondary treatment process performance and significantly reduce energy expenses. Funding for FY13 is for close-out.	3	Multiple Areas	Utilities	On-Going	5,000	0	0	0	0	0	0
TC00048	Gas Conditioning Equipment To minimize damage to gas turbines due to low quality digester gas. A gas conditioning system is needed for the cleaning of digester gas produced as a by-product of the wastewater treatment process. This gas provides a source of renewable energy to generate electricity and heat for the wastewater plant. The gas must be clean to meet air emission requirements for the existing combustion gas turbines. With proper conditioning digester gas can also be used to power fuel cells, compressed/liquefied natural gas vehicles, or converted to ethanol.	3	Multiple Areas	Utilities	On-Going	29,700	75,000	0	0	0	0	75,000
TC00054	Security Upgrades Facility security upgrades include new perimeter fencing in the process area, cameras and badge readers.	3	Multiple Areas	Utilities	On-Going	100,000	100,000	75,000	0	0	0	175,000

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<b>Wastewater Enterprise</b>												
TC00056	A-Side A Basin Air line Rep/Replacement  This project will repair/replace the leaking main supply aeration air line to the A-side aeration basins. The leaking line is not anticipated to have immediate impacts on the ability to treat wastewater. However the loss of air supplied by the aeration blowers results in a loss of efficiency and increased electrical costs. It is evident the leakage is significant, but it is not possible to determine the actual extent of the leakage and increase electrical demand without excavating the line. As wastewater flows increase in the future, taking the line out of service for repairs/replacement will become more difficult and expensive.	3	Multiple Areas	Utilities	On-Going	0	0	0	0	0	270,000	270,000
TC00064	Plant Wiring Replacement  Project to replace plant wiring that is failing.	3	Multiple Areas	Utilities	On-Going	100,000	100,000	100,000	100,000	100,000	100,000	500,000
TC00065	Master Plan Med Term Improv  This project provides the funds to perform a "Stress Test" to update the treatment capacity of the facility. Also includes funds to begin EIR work in FY12/13 for next phase of expansion of the treatment facility to address future growth, with design of expansion in FY14/15 and construction of one new digester in FY15/16. The planning and design for future increases in flow is necessary to ensure compliance with the facility's Waste Discharge Requirements (WDR) and to be positioned to provide the capacity needed for growth in the future. In addition, the RWRF has recently submitted to the Regional Water Quality Control Board (RWQCB) the Best Practical Treatment and Control Study as required by the Facility's WDR. This study evaluated the treatment of a number of constituents including nitrates, salts, several metals, and organics. Based on this evaluation, the RWQCB may require the construction of advanced treatment processes.	3	Multiple Areas	Utilities	On-Going	0	0	0	0	0	4,000,000	4,000,000

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<b>Wastewater Enterprise</b>												
TC00074	Air Emissions Enhancements  The project will implement measures necessary to improve, reduce and offset air emissions at the RWRF and maintain compliance with air permit requirements. This will include measures such as installation of emission reduction equipment for the combustion gas turbines, low emission burner for the high pressure boiler, modification to the burner and controls on the gas flare, replacement of the diesel powered starting engines for the gas turbines with electric motors, and the installation or retrofit of odor control equipment.	3	Multiple Areas	Utilities	On-Going	0	2,100,000	0	0	0	0	2,100,000
TC00075	Gas Turbine Overhaul  This project is to repair and overhaul 3.37 megawatt gas turbine used for the generation of electricity and to produce thermal energy to heat the plant digesters. The gas turbine manufacturer recommends in their regularly scheduled maintenance that the gas turbine be overhauled after 40,000 hours of service.	3	Multiple Areas	Utilities	On-Going	0	0	0	0	800,000	800,000	1,600,000
TC00078	Reclamation Well Replacement/Repair  The reclamation well system is comprised of numerous wells to extract percolated ground water from under the RWRF's pond system. The water extracted is exchanged with the Fresno Irrigation District for additional surface water supplied used to supplement the community's water demand. In addition, water must be extracted to maintain groundwater levels under the pond facility. Many of the wells are in excess of 30 years old and require repair or replacement. This project is to provide funding for ongoing repairs, including repairing/replacing pumps and motors, as identified for the wells to ensure they continue to function.	3	Multiple Areas	Utilities	On-Going	240,000	500,000	500,000	500,000	500,000	500,000	2,500,000
TC00079	Centralized Odor Control Sys for Plant Process  This project will include the removal of the three current odor control units located in the Headworks Building for replacement with more efficient and economical units, possibly with biotowers. Also, the addition of odor control units at the Primary Clarifiers.	3	Multiple Areas	Utilities	On-Going	0	760,000	7,500,000	0	0	0	8,260,000

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<b>Wastewater Enterprise</b>												
TC00080	Headworks Coating Repair  Repair if deteriorating headworks. There has been a coatings failure in the Headworks building which is causing a potential for structurally insufficient walls and floors. There is a substantial amount of missing concrete possibly even rebar showing. The rebar is the structural element and is corroding. Continued deterioration will result in building failure. Failure will result in threat to public health.	3	Multiple Areas	Utilities	On-Going	15,500	2,000,000	65,000	0	0	0	2,065,000
TC00084	Bldg Enhanc for ADA Compl/Remod Support Facils  This project is required to bring the Secondary Process Operations Building into compliance with American Disability Association Requirements and energy efficiency standards. The project will also refurbish the existing office and maintenance space to ensure ongoing functionality. This will include the addition of an elevator, replacement of HVAC system, and replacement of existing glazing. The space will be used to house the Sewer Collection System Workgroup. The project will include the construction of covered storage for division equipment.	3	Multiple Areas	Utilities	On-Going	5,750,000	605,000	0	0	0	0	605,000
TC00086	Renewable Energy  This project provides funds to investigate, design, and pilot facilities to produce biofuel or other renewable energy at the RWRFF. Potential technologies to be investigated for potential use include the production of algae to be used to generate biogas, conversion of food waste, green waste, dairy waste or other organic waste streams to biofuel, or the construction of solar energy facilities. Additional biogas produced could be used to reduce the consumption of natural gas for the generation of heat and electricity needed to operate the RWRFF or converted to liquid natural gas for fueling a portion of the City's heavy duty fleet. Funding for FY12 is for project close-out.	3	Multiple Areas	Utilities	On-Going	900	75,000	0	0	0	0	75,000

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<b>Wastewater Enterprise</b>												
TC00087	Sewer Telemetry Sys Upgrade  This project is to replace outdated and unsupported equipment and software in the sewer system monitoring network. This system utilizes computer based controls and radio communication to provide control and status of the City's 18 sewer lift stations throughout the metropolitan area to a centralized location. The system also provides alerts to on-call staff 24/7 in the event of an alarm or failure. Any problems with the lift stations must be addressed quickly to avoid potential sewer backups and overflows. Much of the control system hardware is aging and becoming unreliable. The software used for the system is obsolete and no longer available or supported.	3	Multiple Areas	Utilities	On-Going	100,000	25,000	0	0	0	0	25,000
TC00088	Replacement of Canal Gates of Dist System  This project is for the replacement of canal slide gates (pond inlets). Slide gates in the infiltration ponding system are 35-40 years old. Many of the slide gate frame structures and valve stems are worn and are inoperable due to corrosion and wear. Over a 5 year period, approximately 30 slide gates will be replaced. Inoperable and leaking slide gates impact the efficient operation and rehabilitation of the Infiltration Beds Distribution System.	3	Multiple Areas	Utilities	On-Going	60,000	60,000	60,000	0	0	0	120,000
TC00090	Headworks Roof Repair  This project is to remove and replace existing roof. The current roofing system is failing in numerous places. The current roof leaks water and is causing damage to vital equipment.	3	Multiple Areas	Utilities	On-Going	262,000	30,000	0	0	0	0	30,000

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<b>Wastewater Enterprise</b>												
TC00095	Tertiary Treatment at Reg Reclamation Facility  The Draft Urban Water Management Plan (UWMP) identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025, to offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan area. This project will provide the infrastructure as identified in the Recycled Water Master Plan to provide tertiary treatment, disinfection, and other advanced treatment of wastewater in order to provide recycled water to potential recycled water customers distributed through Southwest, Northwest and Northeast Recycled Water Distribution Systems. The system is intended to make recycled water available to potential major users of irrigation water such as parks, schools, golf courses, cemeteries, water features, freeway corridors, median islands, provide process water for industrial users, and other large water demands. This would be the first phase of treatment capacity necessary to meet the 25,000 acre feet project need and have a flow rate of approximately 8-10 MGD.	3	Multiple Areas	Utilities	On-Going	420,000	37,070,000	200,000	0	0	0	37,270,000
TC00096	Southwest Quadrant Recycled Water Dist Syst  The Draft Urban Water Management Plan (UWMP) identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025, to offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan area. This project will provide the recycled water infrastructure as identified in the Draft Recycled Water Master Plan as pipeline Segments #1 and #4 to distribute recycled water to potential recycled water customers. The system is intended to make recycled water available to potential major users of irrigation water in the area such as parks, schools, cemeteries, water features, freeway corridors, median islands, provide process water for industrial users, and other large water demands. Southwest Segment #1 will provide the transmission main lines in the area generally bound by Cornelia Ave., Belmont Ave., Freeway 99, and Lower Dry Creek. Southwest Segment #1 will also provide capacity for the transmission of recycled water and connection to the Northwest and Northeast Quadrants, Southwest Segment #4, and future Southwest segments. Southwest Segment #4 will provide for the transmission main lines in the area generally bound by Freeway 99, Freeway 180, Freeway 41, and extending south to California Ave. The Draft Recycled Water Master Plan has identified in excess of 2,500 acre feet per year of potential recycled water demand for major users near these segments.	M	Multiple Areas	Utilities	On-Going	3,544,900	6,000,000	27,000,000	0	0	0	33,000,000

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Wastewater Enterprise												
TC00097	NE Recycled Water Dist Syst	M	Multiple Areas	Utilities	On-Going	0	0	0	2,836,800	0	0	2,836,800
<p>The Draft Urban Water Management Plan (UWMP) identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025 to offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan area. This project will provide the recycled water infrastructure as identified in the Draft Recycled Water Master Plan as pipeline Segment #1 to distribute recycled water to potential recycled water customers. Northeast Segment #1 will provide the transmission main line for the area generally bound by Herndon Ave., Willow Ave., Copper Ave., and the San Joaquin River. The system is intended to make recycled water available to potential major users of irrigation water in the area such as parks, schools, water features and other large water demands. The Draft Recycled Water Master Plan has identified a potential in excess of 2,700 acre feet per year of potential recycled water demand for major users in this quadrant. Northeast Segment #1 will also intertie with Northwest Segment #2 providing a connection between the RWRF and the NFWRF to bring additional capacity and reliability in the Northeast area.</p>												

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Wastewater Enterprise				Utilities	On-Going	0	0	1,715,200	0	0	0	1,715,200
TC00101	NW Recycled Water Dist Syst	M	Multiple Areas	Utilities	On-Going	0	0	1,715,200	0	0	0	1,715,200
<p>The Draft Urban Water Management Plan (UWMP) identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025 to offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan area. This project will provide the recycled water infrastructure as identified in the Draft Recycled Water Master Plan as pipeline Segments #1, #2, and #5 to distribute recycled water to potential recycled water customers. The system is intended to make recycled water available to potential major users of irrigation water in the area such as parks, schools, golf courses, water features, freeway corridors, median islands, provide process water for industrial users, and other large water demands. Northwest Segment #1 will provide the transmission main lines in the area generally bound by Herndon Ave., Van Ness Ave., Freeway 99, and the San Joaquin River. Northwest Segment #1 will also provide capacity for the transmission of recycled water and connection to the Northwest Segment #2, the Northeast Quadrant, and future Northwest segments. Northwest Segment #2 will provide the transmission main lines in the area generally bound by Van Ness Ave., Maroa Ave., Barstow Ave., and Herndon Ave. Northwest Segment #2 will also provide capacity for the transmission of recycled water and connection to the Northeast Quadrant, and future Northwest segments. Segment #5 will provide the transmission main lines in the area generally bound by Cornelia Ave., Grantland Ave., Shields Ave., and Freeway 99. Northwest Segment #5 will also provide capacity for the transmission of recycled water and connection to the Northwest Segments #1 and #2, the Northeast Quadrant, and future Northwest segments. The Draft Recycled Water Master Plan has identified in excess of 1,700 acre feet per year of potential recycled water demand for major users near these segments.</p>												
TC00102	Grit Dewatering Facilities	3	Multiple Areas	Utilities	On-Going	100,000	100,000	0	0	0	0	100,000
<p>This project is to add additional grit washing equipment in the RWRF Headworks. There are currently two units with space available for a third. During high flow periods it is common for both existing units to be in operation leaving no redundant or backup unit. These units are easily plugged and must be removed from service to be cleaned. The units also experience a large amount of abrasion and wear that requires a significant amount of maintenance. The installation of the third unit will provide the needed redundancy to remove a unit from service for cleaning or repair.</p>												

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<b>Wastewater Enterprise</b>												
TC00103	Houghton & Dry Creek Interlie  Funds to construct a direct tie between Reclamation wells systems feeding into Houghton and Dry Canals at the Fresno/Clovis RWRF. The tie will allow flow from all wells when one canal is out of service. Installation of approximately 500 feet of 36" PVC pipe to tie reclamation well systems together. This project will ensure flexibility in the operation of the reclamation well system and the ability to maximize the capacity of the system when one of the FID canals is not available for discharge.	3	Multiple Areas	Utilities	On-Going	20,000	0	0	0	0	0	0
TC00104	Alt Disinfect Sys for NFWRF  This project is to replace the existing disinfection system at the North Fresno Wastewater Reclamation Facility. The current system is ineffective due to diurnal fluctuations in wastewater flows.	3	Multiple Areas	Utilities	On-Going	1,520,000	85,000	0	0	0	0	85,000
TC00105	Water Pump Upgrade  This project provides funds for the replacement/upgrade of Three Water Pump to increase redundancy. The #2 Three Water Pump will be upgraded to 150HP to match Three Water Pumps #1 and #3 to increase redundancy when one pump fails. The current 50HP #2 Three Water Pump cannot meet the demand when one of the other pumps fails.	3	Multiple Areas	Utilities	On-Going	100,000	0	0	0	0	0	0
TC00106	Aeration Basin Air Valve Repla  This project is for the replacement of 10 influent air valve actuators of B-Side aeration basins. The current actuators are 15 years old and are failing, requiring replacement of circuit boards and motors frequently. These unreliable air valve actuators are impacting process control and could result in a process violation of Waste Discharge Requirements mandated by the California Regional Water Quality Control Board.	3	Multiple Areas	Utilities	On-Going	100,000	0	0	0	0	0	0
TC00108	NFWRF Equip Struct Enhance  This project is to install walls of insulated panels around the protective cover of the equipment pad at the North Fresno Wastewater Reclamation Facility. The panels will provide sound mitigation, and protect the equipment from weather.	3	Multiple Areas	Utilities	On-Going	0	100,000	0	0	0	0	100,000
TC00111	WW Master Plan Update	3	Multiple Areas	Utilities	On-Going	0	300,000	0	0	0	0	300,000

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<b>Wastewater Enterprise</b>												
TC00112	WW Enhancements/Upgrades  This project is to provide the funds for rehabilitation and regulatory improvements of the treatment facility to ensure compliance with regulatory requirements and to rehabilitate infrastructure as needed.	3	Multiple Areas	Utilities	On-Going	0	0	3,500,000	8,000,000	8,000,000	8,000,000	27,500,000
TC00113	Downtown Recycled Water System	3	Multiple Areas	Utilities	On-Going	0	1,000,000	9,500,000	0	0	0	10,500,000
TC00114	Emissions Monitor Sys Replacem  The Continuous Emissions Monitoring System (CEMS) at the Power Generation Facility (PGF) is a 20+ year old system that is no longer being supported by the manufacturer. Replacement parts for this system are scarce and very costly. This system also utilizes a series of calibration gases to ensure accuracy. The annual cost for these cal gases is also very expensive. The City of Fresno Wastewater Management Division (WMD) would like to replace this outdated system with a new Predictive Emissions Monitoring System (PEMS). This is a software based system that does not require the use of calibration gases which over time would equate to substantial cost savings to the WMD.	3	Multiple Areas	Utilities	On-Going	250,000	0	0	0	0	0	0
TC00115	Eff Dist Pline Lateral 3 Compl	3	Multiple Areas	Utilities	On-Going	400,000	0	0	0	0	0	0
TC00116	Potable Well Replacement	3	Multiple Areas	Utilities	On-Going	0	750,000	0	0	0	0	750,000
TC00117	Digester #6 & #8 Seal Rehab  This project is to reseal Digester #6 and Digester #8 domes. Both domes are leaking and need to have the sealing media replaced between the dome and the digester wall. The completion of this project will contain all fluids and gases that are related to the wastewater digestion process and maintain compliance of current laws and regulations.	3	Multiple Areas	Utilities	On-Going	80,000	0	0	0	0	0	0

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Wastewater Enterprise				Utilities	On-Going	200,000	0	0	0	0	0	0
TC00118	Replace Failing Gas Detect Sys  The City of Fresno Wastewater Management Division (WMD) would like to replace the H2S and O2 gas detection monitoring system. The gas detection system runs throughout the facility's underground pipe and conduit tunnel systems. The existing system is 17 years old and is no longer being supported by the manufacturer. Replacement parts for the system are scarce and very costly. The gas detection system is considered a life safety system and is detrimental to the employees that do maintenance and repair work in the tunnel systems. The WMD would like to install a new modern life safety system in this application to ensure the safety of the staff.	3	Multiple Areas		On-Going	200,000	0	0	0	0	0	0
TC00119	Final Eff Sampl Struct Relocat  Funds to relocate the final effluent monitoring structure and to modify the associated canal distribution structure. This project ties the recently completed organic upgrade project effluent distribution system to the existing final effluent/canal system and ensures compliance with the Waste Discharge Requirements issued by the State of California as it applies to plant effluent monitoring and quality.	3	Multiple Areas	Utilities	On-Going	245,000	55,000	0	0	0	0	55,000
TC11002	Sidestream Treatment  Contaminates that lead to the production of struvite create blockages causing increased maintenance and damage to equipment in the solids process of wastewater treatment. In addition, ammonia is returned to the activated sludge process via the sidestream at concentrations levels which can interfere with the treatment of wastewater, impacting ability to meet regulatory discharge compliance. This project will determine the appropriate treatment processes and equipment needed to remove contaminants such as struvite and ammonia from the dewatering process discharge which will reduce maintenance and repair costs and increase the stability of the wastewater treatment process. (Design/Build which includes two aspects including nitrofer to meet EC and struvite site.)	3	Multiple Areas	Utilities	On-Going	0	0	500,000	4,500,000	0	0	5,000,000

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<b>Wastewater Enterprise</b>												
TC12011	Recycled Water Recharge Facilities (Phase I)  The Draft Urban Water Management Plan (UWMP) identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025 to offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan area. This project will provide the acquisition of land and development of recharge facilities to support the increased distribution and use recycled water throughout the service region.	M	Multiple Areas	Utilities	On-Going	0	3,333,400	0	0	0	0	3,333,400
TC14001	Softstarter Switchgear Replacement  This project is to replace original, 17 year old blower softstarters reaching the end of their serviceable life. Replacement parts and factory support are no longer available for existing units. Replacement of the existing softstarters is necessary in order for the Wastewater Management Division (WMD) to continue providing air into the wastewater treatment process. Without the ability to provide air into the treatment process the WMD cannot maintain state and federal treatment guidelines.	3	Multiple Areas	Utilities	New	0	300,000	0	0	0	0	300,000
TC14002	Truck Scale Rehab  This project provides funds to replace the original truck scale for the Dewatering Building Silo which is currently 17 years old and reaching the end of its life span. Replacement parts are becoming more costly and harder to acquire for this existing unit. During the inspections required to certify the scale, it has been identified that the scale is showing a significant amount of wear to the load cells. The replacement of this existing scale is necessary in order for the Wastewater Management Division (WMD) to be able to continue solids processing and disposal. Without the ability to provide solids processing and disposal the WMD cannot maintain state and federal treatment guidelines.	3	Multiple Areas	Utilities	New	0	125,000	0	0	0	0	125,000
TC14003	Headworks Chiller Replacement  This project provides funds to replace the headworks chiller, which is eighteen years old and in need of replacement. The compressors have gone through several re-builds and the chiller will need a major casing repair in the near future. A new direct replacement McQuay Chiller is needed to fit in the exact same location.	2	Multiple Areas	Utilities	New	0	200,000	0	0	0	0	200,000

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<b>Wastewater Enterprise</b>												
TC14004	Boiler Overhaul  This project provides funds to overhaul an eighteen year old boiler. The last inspection of the boiler revealed heavy scaling on the boiler tubes which reduces efficiency. Overhauling the boiler will return its operation to maximum efficiency which is necessary to heat the digester.	4	Multiple Areas	Utilities	New	0	100,000	0	0	0	0	100,000
TC14005	A-Side Aeration Basin Motor Control Center Repla  This project provides funds to replace forty year old A-Side Aeration Basin motor control centers. These motor control centers have had electrical bus failures and have been modified, since repair parts are no longer available. Two new motor control centers are being requested to restore the A-Side Aeration Basin's electrical system to maximum capacity.	2	Multiple Areas	Utilities	New	0	75,000	0	0	0	0	75,000
TC14006	Raw Sewage Pump Replacement  This project provides funding for required backup and reliability to aging Flygt Raw Sewage Pumps (RSP). Excessive grit in pumped fluid is causing significant wear. The motor assembly will provide redundancy for the four existing Flygt RSP's and the accompanying volute can replace an existing worn volute.	2	Multiple Areas	Utilities	New	0	397,000	0	0	0	0	397,000
TC14007	C-Side Aeration BAsin Air Line Repair  This project provides funding for the excavation and repair of the 36" aeration lines for the C side basins which are 30 feet deep.	2	Multiple Areas	Utilities	New	0	365,000	0	0	0	0	365,000

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**Department of Public Utilities**

<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>Wastewater Enterprise</b>												
TC14008	Implementation of Electronic O&M Manual  This project provides funds for an electronic system for developing and maintaining an operations and maintenance manual for the equipment, machinery, facilities, and other infrastructure and processes at the City's wastewater reclamation facilities. An up-to-date O&M manual is essential for proper operation of the facilities. The Waste Discharge Requirements for the reclamation facilities contain a regulatory mandate for the City to have a current O&M manual and certify that the manual is reviewed and updated on a routine basis. An electronic format will facilitate updates and ease of access to the manual. The project will include developing and supplying the electronic system for storage and access to the information, as well as review and update of existing manuals, and developing manual section for equipment, machinery, and processes that have previously not been completed. Tasks will include procedure document preparation, database design and configuration, graphical interface development, defining file storage and maintenance protocols, and system implementation.	2	Multiple Areas	Utilities	New	0	250,000	0	0	0	0	250,000
TC14009	East Central Recycled Water Facility  This project provides funds for the design, construction, and environmental review of a recycled water treatment facility in the east-central area of the community. This facility will be located in the vicinity of the intersection of Cedar and Dakota Avenues. The facility will provide highly treated recycled water for uses such as landscape and green space for schools, parks, and median islands in the area, as well as make water available for groundwater recharge. These uses will free up potable water supply for higher level uses. In addition, the facility will ?scalp? sewer flow from a portion of the sewer trunk system that lacks adequate capacity that must be relieved in some manner. This project will provide that relief in-lieu of an extensive, costly and disruptive pipeline replacement project.	4	McLane	Utilities	New	0	2,010,000	15,000,000	0	0	0	17,010,000

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<b>Wastewater Enterprise</b>												
TC14010	RWRF Cisco Firewall and Facility Wireless Access  This project provides funds to purchase/install an additional firewall appliance. The purpose of this hardware is to provide redundancy for network access to City Hall and VPN accounts. Funding is also to install a wireless network system throughout the entire Wastewater facility to allow users access to the business and SCADA (Supervisory Control and Data Acquisition) networking systems. The scope of this project is to build upon our existing network infrastructure to provide seamless connection of Wireless (Wi-Fi) or compatible standard network devices.	1	Multiple Areas	Utilities	New	0	66,000	0	0	0	0	66,000
TC14011	GC Extraction Room Improvements  This Project provides funds for the design, construction, and installation of a new exhaust hood in the GC Extraction Room to meet Indoor Air Quality requirements for OSHA. Modifications are also necessary to the existing air handling system to accommodate additional exhaust.	1	Multiple Areas	Utilities	New	0	50,000	0	0	0	0	50,000
TC17001	Cooling Tower Refurbishment  This project is to replace cooling tower media, clean and inspect structure integrity, service fans, and to make any necessary repairs. Cooling tower refurbishment improves equipment reliability and provides the necessary heat transfer to keep the Power Generation Facility operating at maximum efficiency.	3	Multiple Areas	Utilities	New	0	0	0	0	200,000	0	200,000
<b>WW/SEW 2008 Bond Capital Project</b>												
RC00102	Marks Ave Trunk Relief  This project is for parallel relief sewer improvements to provide additional sewer capacity at Marks Ave, just South of Nielsen Ave to just North of McKinley Ave. (To address Capacity: McKinley to Neilsen. Master Plan Project Description CM1-REL.)	M	Multiple Areas	Utilities	On-Going	0	4,100,200	0	0	0	0	4,100,200
RC00109	Wishon/Marks/Fruit/Geetys Rehab  Funds for construction/rehabilitation of structurally insufficient sewer trunkline. CCTV inspections completed by consultant Blair, Church and Flynn. (Previously Included in 18-24 Inch Sewer Rehabilitation SP#1 Units: A-G REHAB Project) Structurally insufficient is a substantial amount of missing concrete, possibly even rebar showing. The rebar is the structural element and is corroding. Continued deterioration will result in pipe failure. Failure will result in threat to public health.	M	Multiple Areas	Utilities	On-Going	1,500	0	0	0	0	0	0

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WW/SEW 2008 Bond Capital Project												
RC00111	Harrison from Olive-Merced Rehab  This project provides funds for the rehabilitation of 14,571 feet of 27-30 inch line in Harrison between Olive and Merced.	M	Multiple Areas	Utilities	On-Going	4,901,100	500,000	0	0	0	0	500,000
RC14002	Fresno Street Sewer Rehab  Funds for rehabilitation of structurally insufficient sewer trunk line. CCTV inspections completed by Wastewater Collection Maintenance work group Identified sewer pipe in Fresno Street from MH 2456-10 to MH 2456-55 (107-127 SCP ? 955.4?). Sewer Rehab in Lewis Ave from MH 2457-08 to MH 2456-55 (127 VCP & SCP ? 883.82?), Rehab from MH 2457-35 to MH 2457-01 (67 VCP ? 409.07?), Rehab MH 2457-36 to 2456-65 (67 VCP ? 408.85?), Rehab MH 2457-38 to MH 2456-53 (67 VCP ? 408.62?), Rehab MH 2456-57 to MH 2456-56 (67 VCP ? 547.37?) In need of repair and the stretch in Lewis from MH2457-04 to MH2457-08 (8? VCP -375.54?) as needing to be abandoned.	7	Multiple Areas	Utilities	New	0	520,000	0	0	0	0	520,000
RC14003	West Avenue Sewer Rehab  Funds for rehabilitation of structurally insufficient sewer trunk line. CCTV inspections completed by Wastewater Collection Maintenance work group Identified sewer pipe in West Avenue from MH 2251-45 to MH 2351-27 / Weber Ave from MH 2351-27 to MH 2351-25 and to MH 2351-19 (42? SCP 1248.3?), MH 2352-89 to MH 2352-88 (6? SCP ? 829.38?) in need of repair.	3	Fresno	Utilities	New	0	580,000	0	0	0	0	580,000
TC00076	Enhancing Dewatering Construction  This project provides funding to construct a new dewatering facility. By increasing efficiency of the dewatering process, the number of wet tons can be reduced resulting in savings associated to hauling costs. Also, the existing dewatering system provides for no equipment redundancy. With the enhancements to dewatering, redundancy will be considered to ensure continuous operation of the dewatering process in the event of equipment failure.	3	Multiple Areas	Utilities	On-Going	854,800	660,200	0	0	0	0	660,200

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WW/SW Phase II Bond Capital												
TC00101	NW Recycled Water Dist Syst	M	Multiple Areas	Utilities	On-Going	0	0	0	0	0	51,000,000	51,000,000
<p>The Draft Urban Water Management Plan (UWMP) identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025 to offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan area. This project will provide the recycled water infrastructure as identified in the Draft Recycled Water Master Plan as pipeline Segments #1, #2, and #5 to distribute recycled water to potential recycled water customers. The system is intended to make recycled water available to potential major users of irrigation water in the area such as parks, schools, golf courses, water features, freeway corridors, median islands, provide process water for industrial users, and other large water demands. Northwest Segment #1 will provide the transmission main lines in the area generally bound by Herndon Ave., Van Ness Ave., Freeway 99, and the San Joaquin River. Northwest Segment #1 will also provide capacity for the transmission of recycled water and connection to the Northwest Segment #2, the Northeast Quadrant, and future Northwest segments. Northwest Segment #2 will provide the transmission main lines in the area generally bound by Van Ness Ave., Maroa Ave., Barstow Ave., and Herndon Ave. Northwest Segment #2 will also provide capacity for the transmission of recycled water and connection to the Northeast Quadrant, and future Northwest segments. Segment #5 will provide the transmission main lines in the area generally bound by Cornelia Ave., Grantland Ave., Shields Ave., and Freeway 99. Northwest Segment #5 will also provide capacity for the transmission of recycled water and connection to the Northwest Segments #1 and #2, the Northeast Quadrant, and future Northwest segments. The Draft Recycled Water Master Plan has identified in excess of 1,700 acre feet per year of potential recycled water demand for major users near these segments.</p>												
TC12004	Design of SEGA Wastewater Reclamation Facility	5	Roosevelt	Utilities	On-Going	0	0	0	0	0	5,000,000	5,000,000
<p>This project will provide the design for a treatment and reclamation facility to serve the Southeast Growth Area. Currently no wastewater infrastructure exists in the area. This new wastewater infrastructure is necessary before any new development can take place in the SEGA.</p>												

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<b>WW/SW Phase II Bond Capital</b>													
TC12011	Recycled Water Recharge Facilities (Phase I)  The Draft Urban Water Management Plan (UWMP) identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025, to offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan area. This project will provide the acquisition of land and development of recharge facilities to support the increased distribution and use recycled water throughout the service region.	M	Multiple Areas	Utilities	On-Going	0	0	0	0	0	6,666,600	6,666,600	
<b>Sewer Lateral Revolving Fund</b>													
RC00130	Sewer Lateral Revolving Proj  Funds to support a loan program for abandonment of single family residential septic tank and cesspool systems and sewer line installation and connection to the City sewer system. Loans shall be repaid in monthly installments amortized over a period of not more than fifteen years, at a rate of interest periodically established by the Controller and adopted by City Council in the Master Fee Resolution.	M	Multiple Areas	Utilities	On-Going	50,000	100,000	100,000	100,000	100,000	100,000	500,000	
<b>Solid Waste Enterprise</b>													
GC00010	Acquisition	M	Multiple Areas	Utilities	On-Going	564,500	0	0	0	0	0	0	
<b>City Landfill Closure</b>													
GC00016	B-Zone Wells  With the lowering of the groundwater table increased contaminants have been experienced in a lower aquifer. This project will remove those contaminants from this aquifer, thus keeping in City compliance with the EPA consent decree (June 1996).	3	Edison	Utilities	On-Going	1,266,000	103,500	0	0	0	0	103,500	
<b>Total Projects for Department of Public Utilities</b>							91,665,900	164,686,500	146,966,200	273,081,800	69,646,600	129,915,400	784,296,500

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<b>Airways Golf Course Capital</b>												
AC00045	Airways Golf Course Capital Funds in this project are used to pay for capital improvements at the Airways Golf Course. A portion of golf fees are remitted to this fund on an ongoing basis. The management company running the golf course submits an annual budget for capital improvements to airport management. Approved projects from this list are then reimbursed from this fund. The project funds the CCA Slibband contract and is partially funded from the APES fee.	4	McLane	Transport	On-Going	189,100	497,200	0	0	0	0	497,200
<b>Airport Federal Grants</b>												
AC00251	FF10 AIP 61 Term/Checkpoint Federal monies to be used to remodel the security checkpoint in FYI's terminal.	4	McLane	Transport	On-Going	50,400	0	0	0	0	0	0
AC00252	FF10 AIP XX Service Rd Rehab Federally funded rehabilitation of FYI's service road.	4	McLane	Transport	On-Going	-4,500	0	0	0	0	0	0
AC00260	AIP 60 FF10 Noise Homes Federally funded noise mitigation efforts around the FYI environs.	4	McLane	Transport	On-Going	-60,600	88,000	0	0	0	0	88,000
AC00261	AIP FF10 FCH Rehab Taxilanes (Constr) Federally funded rehabilitation of the taxilanes between the City-owned hangars at Chandler Airport	3	Edison	Transport	On-Going	17,200	18,800	0	0	0	0	18,800
AC00267	AIP FF11 Noise Homes Federally funded noise mitigation efforts in the FYI environs.	6	McLane	Transport	On-Going	40,500	521,300	0	0	0	0	521,300
AC00269	AIP FF11 11R-29L Design Federally funded design of the extension of FYI's runway 11R-29L.	4	Fresno	Transport	On-Going	-40,000	0	0	0	0	0	0
AC00276	FYI Wildlife Mgmt Plan Federally funded project to develop a wildlife mitigation management plan for implementation at Fresno Yosemite International Airport.	4	McLane	Transport	On-Going	8,800	12,300	0	0	0	0	12,300
AC00278	AIP FF11 11R-29L Rwy Design Federally funded project to design the extension of FYI's runway 11R-29L.	4	McLane	Transport	On-Going	-34,700	0	0	0	0	0	0

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<b>Airport Federal Grants</b>												
AC00280	AIP FF12 Part 150 Noise Home Federally funded project to soundproof homes in the FYI environs.	4	McLane	Transport	On-Going	100	1,102,800	0	0	0	0	1,102,800
AC00281	AIP FF12 Rehab Rwy 11R-29L Phs 1 Federally funded project to rehabilitate FYI's runway 11R-29L. The project will involve lengthening the runway to 8,000 feet, widening the runway to 150 feet, and strengthening the runway. Work in the project will include demolition of the existing runway, grinding, grading, paving, installation of electrical ductbanks, installation of signs, installation of storm drains, installation of electrical lights, and painting of runway markings. The project is necessary in order to meet Federal Aviation Administration requirements for clear areas at the end of runways (otherwise known as Runway Safety Areas).	4	McLane	Transport	On-Going	2,250,500	0	0	0	0	0	0
AC00282	AIP FF12 FCH Taxi Lane Reconstruction Federally funded project to reconstruct taxi lanes at Chandler Airport.	3	Edison	Transport	New	0	475,000	0	0	0	0	475,000
AC00286	FYI FF12 AIP Rwy11L-29R CEQA Federally funded environmental study of the runway safety area work being conducted on FYI's main runway.	4	McLane	Transport	On-Going	14,000	0	0	0	0	0	0
AC00287	FYI FF12 AIP Rwy11L-29R Design Federally funded project to cover costs associated with the design of the extension of FYI's main runway. The extension will bring the airport into compliance with recently issued FAA guidelines regarding runway safety areas.	4	McLane	Transport	On-Going	82,200	867,800	0	0	0	0	867,800
AC00288	FYI FF13 AIP Rwy 11L-29R Const Federally funded project to extend FYI's main runway by 312 feet. The extension will bring the airport into compliance with recently issued FAA regulations regarding runway safety areas.	4	McLane	Transport	On-Going	133,900	8,385,700	0	0	0	0	8,385,700
AC00289	FYI FF12 AIP Aeronautical Survey Federally funded project to aerially photograph FYI in order to plot out future flight paths into the airport.	4	McLane	Transport	On-Going	155,300	24,700	0	0	0	0	24,700
AC00292	FF13 AIP Part 150 Noise Federally funded project to provide noise mitigation improvements to houses in FYI's environs.	4	McLane	Transport	New	0	1,666,700	0	0	0	0	1,666,700

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<b>Airport Federal Grants</b>												
AC00308	2013 MCCA BAK12/14 11L-29R A California Air National Guard funded project to install a cable-based aircraft arresting system on FYI's main runway.	4	McLane	Transport	New	0	2,874,200	0	0	0	0	2,874,200
AC00309	FF13, 14 West Comm Ramp Ph1, 2, 3 Federally funded project to rehabilitate the commercial aviation apron on the west side of FYI's concourse.	4	McLane	Transport	New	0	5,164,000	2,000,000	0	0	0	7,164,000
AC00310	FF14 FCH Land Rwy 12-30 Federally funded project to purchase land to the west of Chandler Airport in anticipation of a future expansion of Chandler's runway.	3	Edison	Transport	New	0	785,700	0	0	0	0	785,700
AC00311	FF14 Noise Exposure Map A federally funded project to map the noise contour around FYI. Results of this mapping will be used to determine future allocations of noise mitigation funding.	4	McLane	Transport	New	0	1,111,100	0	0	0	0	1,111,100
AC14001	FF14 AIPXX Part 150 Noise Federally funded project to provide noise mitigation efforts in FYI's environs.	4	McLane	Transport	New	0	1,111,100	0	0	0	0	1,111,100
AC15003	FF15 AIP Rehab Txy C (Design) Federally funded design of a rehabilitation of FYI's Taxiway C.	4	McLane	Transport	New	0	110,000	990,000	0	0	0	1,100,000
AC15004	FF15 Part 150 Noise Mitigation Program Federally funded noise mitigation efforts in FYI's environs.	4	McLane	Transport	New	0	111,100	1,000,000	0	0	0	1,111,100
AC15009	FF15 AIP Acquire ARFF Vehicle Federally funded project to acquire a new Aircraft Rescue and Fire Fighting (ARFF) vehicle to be housed at FYI.	4	McLane	Transport	New	0	110,000	990,000	0	0	0	1,100,000
AC15011	FCH FF15 Rwny 12-30 Safety Impr/Ext Des Federally funded project to design various safety improvements to be later constructed on Chandler's main runway.	3	Edison	Transport	New	0	0	200,000	0	0	0	200,000
AC16005	FF16 AIPXX Noise Mitigation Pgrm Federally funded noise mitigation program in FYI's environs.	4	McLane	Transport	New	0	0	0	1,111,100	0	0	1,111,100
AC16008	FF16 AIP Rehab Txy C (Construction) Federally funded project to rehabilitate FYI's Taxiway C.	4	McLane	Transport	New	0	0	0	11,900,000	0	0	11,900,000

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Airport Federal Grants												
AC16009	FF16 AIP SMGCS Implementation (Design) Federally funded project to design a surface management guidance control system (SMGCS) for later installation at FYI.	4	McLane	Transport	New	0	0	0	450,000	0	0	450,000
AC16011	FCH FF16 Rnwy 12-30 Safety Impr/Ext Constr Federally funded project to construct various safety improvements on Chandler's main runway.	3	Edison	Transport	New	0	0	0	2,100,000	0	0	2,100,000
AC17001	FF17 AIP Noise Homes Federally funded project to soundproof homes in the FYI environs.	4	McLane	Transport	New	0	0	0	0	1,111,100	0	1,111,100
AC17002	FF17 AIP SMGCS Implementation (Construct) Federally funded project to construct a surface management guidance control system (SMGCS) at FYI.	4	McLane	Transport	New	0	0	0	0	4,850,000	0	4,850,000
AC17003	FF17 AIP Rehab Com Av Aprm W/S Ph 3 Des/Con Federally funded project to rehabilitate the south commercial aviation apron around FYI's terminal.	4	McLane	Transport	New	0	0	0	0	3,900,000	0	3,900,000
AC17004	FF17 AIP Rehab Twy B4/C4 (Design) Federally funded project to design a future rehabilitation of FYI's Taxiway B4/C4.	4	McLane	Transport	New	0	0	0	0	425,000	0	425,000
AC17005	FF17 FCH AIP Twr Rmvl Infra ADA Rehab Des/Con Ph Federally funded project for the second phase of various improvements at Chandler Airport. Improvements include the removal of the control tower, installation of various infrastructure enhancements, and rehabilitation of facilities for ADA purposes.	4	McLane	Transport	New	0	0	0	0	170,000	0	170,000
AC18001	FF18 AIP Noise Homes Federally funded project to provide noise remediation improvements on homes in FYI's environs.	4	Fresno	Transport	New	0	0	0	0	0	1,111,100	1,111,100
AC18002	FF18 AIP Rehab Twy B4/C4 (Const) Federally funded project to construct a rehabilitation of Taxiway B4/C4.	4	McLane	Transport	New	0	0	0	0	0	4,800,000	4,800,000
AC18003	FF18 AIP Rehab Twy B7 (Design) Federally funded project to design a future rehabilitation of FYI's taxiway B7.	4	McLane	Transport	New	0	0	0	0	0	50,000	50,000

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<b>Airport Federal Grants</b>												
AC18004	FF18 FCH AIP Twr Rmvl Infra ADA Rehab Des(Con Ph Federally funded project to do various improvements at Chandler Airport, including removal of the control tower, and installation of infrastructure to address ADA requirements.	3	Edison	Transport	New	0	0	0	0	0	170,000	170,000
<b>Airport Capital</b>												
AC00273	2011 Eastside P-3 Apron DesCon Airport funded project to design/reconstruct the eastside apron at the P-3 hangar.	4	McLane	Transport	On-Going	81,700	0	0	0	0	0	0
AC00274	2011 Term Spine Re-Roof Airport funded project to re-roof the terminal "spine" connecting FYI's terminal proper and its concourse.	4	McLane	Transport	On-Going	23,300	50,000	0	0	0	0	50,000
AC00284	2012 Energy Mgmt System (EMS)	4	McLane	Transport	On-Going	2,000	0	0	0	0	0	0
AC00291	2012 Taxiway C Energ Repair Airport funded project to perform emergency repairs on FYI's Taxiway C.	4	McLane	Transport	On-Going	1,000	0	0	0	0	0	0
AC00295	2013 Northside Improvements Airport funded project to install various infrastructure improvements in the northeast quadrant of FYI's property.	4	McLane	Transport	On-Going	29,700	450,000	0	0	0	0	450,000
AC00296	2013 Gate 6 (Phase 2) Airport funded project to install additional security features on FYI's Gate 6.	4	McLane	Transport	On-Going	0	70,000	0	0	0	0	70,000
AC00298	2013 Seating (Gates 5-8)	4	McLane	Transport	On-Going	3,500	0	0	0	0	0	0
AC00299	2013 FedEx Gates Airport funded project to install new security measures at the gates located at FYI's air cargo ramp, which are currently being utilized by FedEx.	4	McLane	Transport	On-Going	0	50,000	0	0	0	0	50,000
AC00301	2013 Security Airport funded project to install various security measures around FYI.	4	McLane	Transport	On-Going	56,000	100,000	0	0	0	0	100,000

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Project ID	Airport Capital						Estimate	On-Going						
AC00302	2012 Terminal Lobby Lighting	McLane	4		Transport	On-Going	6,400		0	0	0	0	0	0
AC14012	2014 Cargo Landscape Airport funded project to install new landscaping around FYI's air cargo ramp.	McLane	4		Transport	New	0		30,000	0	0	0	0	30,000
AC14013	2014 Chestnut Ave. Improvements Airport funded project to install various infrastructure improvements (sidewalks, curbs, etc.) on Chestnut Avenue, abutting the westside of FYI's airfield.	McLane	4		Transport	New	0		125,000	0	0	0	0	125,000
AC14014	2014 Clinton Fiber Optics (Const) Airport funded project to install a fiber connection between Chestnut Avenue and the FYI Admin Building. The new connection will "link" the FYI campus with other City facilities, including City Hall, via a high-speed fiber optics.	McLane	4		Transport	New	0		150,000	0	0	0	0	150,000
AC14015	2014 Employee Lot (Design) Airport funded project to design a new employee parking lot on the FYI campus.	McLane	4		Transport	New	0		120,000	0	0	0	0	120,000
AC14016	2014 Duct Cleaning Admin/Tower Airport funded project to clean the air ducts at both FYI's Administration building and FYI's air traffic control tower.	McLane	4		Transport	New	0		150,000	0	0	0	0	150,000
AC14017	2014 WiFi Enhancement Airport funded project to enhance the Wi-Fi system within FYI's terminal.	McLane	4		Transport	New	0		5,000	0	0	0	0	5,000
AC14018	2014 Charging Station Airport funded project to install electric charging stations within FYI's terminal.	McLane	4		Transport	New	0		75,000	0	0	0	0	75,000
AM00103	Environmental Site Assessment To pay remediation costs associated with the cleanup of Old Hammer Field.	McLane	4		Transport	On-Going	1,800		100,000	0	0	0	0	100,000
AM00106	Facilities Repair/Repl Reserve Airports funded reserve required by the Airports 2000 Bonds for unexpected major repairs.	McLane	4		Transport	On-Going	108,700		250,000	0	0	0	0	250,000

\*M: Multiple Council Districts



**City of Fresno**  
**FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM**

Airports Department														
Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total		
Airports Consolidated Rental Car Facility														
AC00270	CRCF Replace Reserve	4	McLane	Transport	On-Going	43,500	1,303,900	0	0	0	0	1,303,900		
Funds set aside for future repairs and construction on FYI's consolidated rental car facility.														
Total Projects for Airports Department							3,159,800	28,066,400	5,180,000	15,561,100	10,456,100	6,131,100	65,394,700	

\*M: Multiple Council Districts

**City of Fresno**  
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Convention Center Department												
Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
CC00023	Art, Park, Entertainment & Sports	3	Central	Com Devel	On-Going	0	162,000	0	0	0	0	162,000
Conv Ctr Improvements Phase II												
CC00022	Convention Center Improvements	3	Central	General Gov	On-Going	1,079,000	128,100	0	0	0	0	128,100
	Convention Center Improvements including the replacement of chillers.											
Conv Ctr Improvements - Falcons												
CC00024	Falcons Project	3	Central	PR & CS	On-Going	275,000	3,300	0	0	0	0	3,300
	Improvements to Selland Arena to house the Fresno Falcons, minor league hockey team.											
Stadium Capital												
CC11001	Stadium Capital Improvements	3	Edison	Com Devel	New	0	100,000	0	0	0	0	100,000
	Miscellaneous projects from the five-year Capital Improvement Plan for Grizzlies Stadium as developed by the City of Fresno and the Grizzlies baseball team. Per the terms of the Amended Grizzlies contract the City will invest \$100,000 annually for capital repairs, replacement or improvements at the Stadium.											
Total Projects for Convention Center Department							1,354,000	393,400	0	0	0	393,400

\*M: Multiple Council Districts

**City of Fresno**  
**FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM**

**FAX Department**

<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>Measure C Transit</b>												
FC00001	New Grant Non-revenue Vehicles These vehicles are used for FAX driver relief vehicles and for FAX supervisor field vehicles, it is imperative that they be kept current for the safety of staff.	M	Multiple Areas	Transport	On-Going	10,000	23,200	0	0	0	0	23,200
<b>FTA 04 5307 Grant CA</b>												
FC00001	New Grant Non-revenue Vehicles These vehicles are used for FAX driver relief vehicles and for FAX supervisor field vehicles, it is imperative that they be kept current for the safety of staff.	M	Multiple Areas	Transport	On-Going	0	70,000	0	0	0	0	70,000
FC00029	CNG Refueling Station With the pursuit of alternative fuels to reduce fuel emissions comes the need for a facility that accommodates the needs of that type of vehicle. FAX will be unable to efficiently maintain and run that type of vehicle without a new or enhanced fueling facility.	3	Edison	Transport	On-Going	15,600	288,000	0	0	0	0	288,000
FC00036	Bldg and Facility Maintenance These funds will be used to replace and upgrade various facilities for the FAX operation, including shop facilities and the bus wash island.	3	Central	Transport	On-Going	22,400	69,200	0	0	0	0	69,200
<b>Miscellaneous Clean Air Grants</b>												
FC00001	New Grant Non-revenue Vehicles These vehicles are used for FAX driver relief vehicles and for FAX supervisor field vehicles, it is imperative that they be kept current for the safety of staff.	M	Multiple Areas	Transport	On-Going	0	100,100	0	0	0	0	100,100
FC00052	Bus Purchase Fixed Route >40' Purchase of fixed route buses less than 40 feet in size.	M	Multiple Areas	Transport	On-Going	0	3,000,000	0	0	3,000,000	0	6,000,000
<b>FAX Capital</b>												
FC00036	Bldg and Facility Maintenance These funds will be used to replace and upgrade various facilities for the FAX operation, including shop facilities and the bus wash island.	3	Central	Transport	On-Going	47,300	105,700	0	0	0	0	105,700

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**City of Fresno**  
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**FAX Department**

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>FTA 02 5309 Grant CA-03-0667</b>												
FC00049	Intermodal Facility Building of an transit intermodal facility on the south side of kingscanyon between willow and peach. The multimodal facility will consist of a bus transit facility, park and 133 affordable senior housing units.	5	Multiple Areas	Transport	On-Going	0	286,600	0	0	0	0	286,600
<b>Transportation CMAQ Capital-43532</b>												
FC00049	Intermodal Facility Building of an transit intermodal facility on the south side of kingscanyon between willow and peach. The multimodal facility will consist of a bus transit facility, park and 133 affordable senior housing units.	5	Multiple Areas	Transport	On-Going	0	1,000,000	0	0	0	0	1,000,000
FC00059	Circulator These funds provide for the purchase of vehicles and equipment to provide a circulator service in downtown Fresno.	3	Central	Transport	On-Going	0	1,200,000	0	0	0	0	1,200,000
<b>FTA 08 Grant - CA</b>												
FC00019	Passenger Amenities These funds provide for the on-going improvement of passenger areas to keep them in compliance with Federal and State mandated requirements.	M	Multiple Areas	Transport	On-Going	12,000	18,000	0	0	0	0	18,000
<b>FY06-08 5309 Grant-CA-04-0090</b>												
FC00021	Fixed Route Bus Purchase These funds provide for the continuous rotation of buses, to maintain the reliability and safety of our fleet, and meet Federal and State mandated requirements. In addition buses will be purchased with the intention of continuing to provide the best service possible, with the most efficient and environmentally friendly equipment possible. Buses purchased will be used to provide service enhancements that will allow FAX to provide improved service to the Fresno public.	M	Multiple Areas	Transport	On-Going	0	445,600	0	0	0	0	445,600
<b>Prop 1B-CTSGP Transit Sec Gmt</b>												
FC00062	FY09-10 Prob 1B-CTSGP Sec Proj Funds will be used to enhance building security by adding new camera systems, enhance entrance security and bus yard accessibility. Funds will also be used to upgrade the bus fleets camera system.	M	Multiple Areas	Transport	On-Going	28,500	577,000	0	0	0	0	577,000

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**City of Fresno**  
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**FAX Department**

<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>Prop 1B-CTSGP Transit Sec Gmt</b>												
FC00063	FY10-11 Prop 1B-CTSGP Security Projects Funds will be used to enhance building security by adding new camera systems, enhance entrance security and bus yard accessibility. Funds will also be used to enhance the lighting at bus shelters.	M	Multiple Areas	Transport	New	0	572,000	0	0	0	0	572,000
FC13013	FY11-12 Prop1B-CTSGP Sec Prjcts Proposition 1B security dollars will be used to replace emergency power generator(s) in the FAX bus yard and complete the installation of a building access control system in the Administration and Maintenance buildings.	M	Multiple Areas	Transport	New	0	594,600	0	0	0	0	594,600
FC13014	FY12-13 Prop1B-CTSGP Sec Prjcts Project is in place for future awards of Prop 1B security dollars. Projects have not been identified.	M	Multiple Areas	Transport	New	0	591,600	580,000	580,000	580,000	580,000	2,911,600
<b>FTA 5310 Grants (FY07-08 fwd)</b>												
FC00053	Paratransit Vehicles & Equip Purchase of replacement paratransit vehicles and equipment as part of the Departments ongoing replacement program.	M	Multiple Areas	Transport	On-Going	0	626,300	625,000	625,000	625,000	625,000	3,126,300
<b>FY09 5307 Grant CA-90-Y699</b>												
FC00019	Passenger Amenities These funds provide for the on-going improvement of passenger areas, to keep them in compliance with Federal and State mandated requirements.	M	Multiple Areas	Transport	On-Going	10,500	103,200	0	0	0	0	103,200
<b>FY2009 5309 Grant</b>												
FC00021	Fixed Route Bus Purchase These funds provide for the continuous rotation of buses, to maintain the reliability and safety of our fleet, and meet Federal and State mandated requirements. In addition buses will be purchased with the intention of continuing to provide the best service possible, with the most efficient and environmentally friendly equipment possible. Buses purchased will be used to provide service enhancements that will allow FAX to provide improved service to the Fresno public.	M	Multiple Areas	Transport	On-Going	200	71,200	0	0	0	0	71,200

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**City of Fresno**  
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**FAX Department**

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>Prop 1B - PTMISEA Transit Gmt</b>												
FC00065	FY07-08 Prop 1B-PTMISEA Wayfind State Proposition 1B public transportation modernization funding for capital Wayfinding project.	M	Multiple Areas	Transport	New	0	75,000	0	0	0	0	75,000
FC00066	FY07-08 Pr1BTMISEA Paratrn Fac State Proposition 1B funds will be utilized for the purchase and remodel of a new Paratransit Facility.	7	Fresno	Transport	On-Going	37,700	122,300	0	0	0	0	122,300
FC00067	FY08-09 Prop 1B-PTMISEA Proj State Proposition 1B funds for the initial phase of the Bus Rapid Transit (BRT) project and a CNG retrofit project.	M	Multiple Areas	Transport	On-Going	793,400	681,500	0	0	0	0	681,500
FC00068	FY09-10 Prop 1B-PTMISEA Project State Proposition 1B public transportation modernization capital projects funded in FY09-10.	M	Multiple Areas	Transport	On-Going	423,000	2,000,000	0	0	0	0	2,000,000
FC12011	FY10-11 Prop 1B-PTMISEA State Proposition 1B public transportation modernization funding for capital projects funded in FY10-11.	M	Multiple Areas	Transport	On-Going	383,600	500,000	3,600,000	852,000	1,625,000	1,550,000	8,127,000
<b>5316 JARC Grants</b>												
FC00026	Planning In order to eliminate service duplication and to reduce operating expenses, FAX contracts with the Council of Fresno County Governments to coordinate planning functions.	M	Multiple Areas	Transport	On-Going	70,700	51,900	0	0	0	0	51,900
FC00072	JARC-Trans Needs Assessment Funds are available for the Department to conduct a transportation needs assessment on its fixed route system through the Job Access Reverse Commute grant program.	M	Multiple Areas	Transport	On-Going	212,700	0	0	0	0	0	0
FC00073	JARC-3 Position Bike Racks The Department will be replacing all 2 position bike racks with 3 position bike racks. This will be an added convenience to our bike riding passengers.	M	Multiple Areas	Transport	On-Going	1,000	118,000	0	0	0	0	118,000
FC00074	JARC-Bicycle Lockers The department will utilize Job Access Reverse Commute funds to add bicycle lockers at bus stop locations.	M	Multiple Areas	Transport	On-Going	2,000	125,000	0	0	0	0	125,000

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FAX Department

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>5316 JARC Grants</b>												
FC13012	JARC-TripPlanningModules Installation of equipment and software for a trip planning system. This added technology will allow passengers to plan their trips more efficiently.	M	Multiple Areas	Transport	New	0	239,000	0	0	0	0	239,000
<b>5317 New Freedom Grants</b>												
FC00036	Bldg and Facility Maintenance These funds will be used to replace and upgrade various facilities for the FAX operation, including shop facilities and the bus wash island.	3	Central	Transport	On-Going	1,600	30,900	0	0	0	0	30,900
FC00075	NF-Bus Stop Improvements New Freedom funds will be used to make concrete and accessibility improvements at various bus stop locations in the City.	M	Multiple Areas	Transport	New	0	526,300	0	0	0	0	526,300
FC00076	NF-Bus Stop Numb Braille Signs New Freedom funds will be used to install braille signs at bus stop locations throughout the City for the visually impaired.	M	Multiple Areas	Transport	New	0	84,900	0	0	0	0	84,900
FC00077	NF-Trip Efficiency Program New Freedom funds will be used to alleviate costly trips from the HandyRide system by using a different form of service delivery. This service has not been determined.	M	Multiple Areas	Transport	New	0	101,000	0	0	0	0	101,000
<b>FY09 FTA ARRA Grant CA-96-X011</b>												
FC00040	FY09 ARRA Farebox Purchase Purchase/install new automated farebox system on fixed-route fleet.	M	Multiple Areas	Transport	On-Going	27,200	2,163,000	0	0	0	0	2,163,000
FC00043	FY09 ARRA Automatd Passngr Cntrs Purchase/install new automated passenger counter system on fixed-route fleet. This will assist in gathering critical passenger information used to assess service efficiencies.	M	Multiple Areas	Transport	On-Going	125,000	92,000	0	0	0	0	92,000
FC00044	FY09 ARRA NonRev Spprt Vehicles Nonrevenue vehicles used to transport drivers during shift changes. This allows for uninterrupted service.	M	Multiple Areas	Transport	On-Going	10,600	10,600	0	0	0	0	10,600

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**FAX Department**

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>FY09 FTA ARRA Grant CA-96-X011</b>												
FC00045	FY09 ARRA CNG Compressor Purch  Stimulus funds will be utilized to purchase an additional CNG compressor. As the bus fleet is converted to CNG fueling speed is anticipated to decrease. The purchase of an additional compressor will allow for consistent fueling speed.	M	Multiple Areas	Transport	On-Going	6,300	242,000	0	0	0	0	242,000
FC00046	FY09 ARRA Transit Enhnc Citywide  Passenger shelters/structures, lighting, benches, trash receptacles; signage; electrical work; concrete work; repairs; and miscellaneous amenities to benefit transit passengers. One time American Recovery and Reinvestment Act funds are being utilized.	M	Multiple Areas	Transport	On-Going	155,300	92,700	0	0	0	0	92,700
FC00047	FY09 ARRA Transit Enhnc DT Ctr  Stimulus funds used to purchase passenger shelters/structures, lighting, benches, trash receptacles; signage; electrical work; concrete work; repairs; and miscellaneous amenities to benefit transit passengers.	M	Multiple Areas	Transport	On-Going	300,000	493,400	0	0	0	0	493,400
FC00048	FY09 ARRA Transit Enhnc DT Stns  Stimulus funds used to purchase passenger shelters/structures, lighting, benches, trash receptacles; signage; electrical work; concrete work; repairs; and miscellaneous amenities to benefit transit passengers.	M	Central	Transport	On-Going	0	185,100	0	0	0	0	185,100
<b>FY10 FTA 5307 Grant CA-90-YXXX</b>												
FC00019	Passenger Amenities  These funds provide for the on-going improvement of passenger areas, to keep them in compliance with Federal and State mandated requirements.	M	Multiple Areas	Transport	On-Going	0	108,400	0	0	0	0	108,400
FC00026	Planning  In order to eliminate service duplication and to reduce operating expenses, FAX contracts with the Council of Fresno County Governments to coordinate planning functions.	M	Multiple Areas	Transport	On-Going	66,500	0	0	0	0	0	0
<b>FY2011 FTA 5309 Grant CA-04-0213</b>												
FC00052	Bus Purchase Fixed Route >40'  Purchase of fixed route buses less than 40 feet in size.	M	Multiple Areas	Transport	On-Going	0	2,650,200	0	0	0	0	2,650,200

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**FAX Department**

<b>Project ID</b>	<b>Project Title/Description</b>	<b>CD*</b>	<b>General Plan</b>	<b>Function</b>	<b>Status</b>	<b>CY Estimate</b>	<b>2014 Proposed</b>	<b>2015 Projected</b>	<b>2016 Projected</b>	<b>2017 Projected</b>	<b>2018 Projected</b>	<b>5 Year Total</b>
<b>FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM</b>												
<b>FY 2011 FTA 5907 Grant CA-90-Yxxx</b>												
<b>FTA Small Starts Grant</b>												
FC00070	BRT-Bus Rapid Transit Phase 1 Federal Transit Administration (FTA) funds will be used for the initial phase of the Bus Rapid Transit (BRT) project.	M	Multiple Areas	Transport	On-Going	4,993,400	31,400,000	11,500,000	0	0	0	42,900,000
FC00019	Passenger Amenities These funds provide for the on-going improvement of passenger areas, to keep them in compliance with Federal and State mandated requirements.	M	Multiple Areas	Transport	On-Going	0	110,000	0	0	0	0	110,000
FC00026	Planning In order to eliminate service duplication and to reduce operating expenses, FAX contracts with the Council of Fresno County Governments to coordinate planning functions.	M	Multiple Areas	Transport	On-Going	120,000	310,000	0	0	0	0	310,000
<b>FY10-FY12 CMAQ Grants</b>												
FC00050	Bus Purchase Fixed Route =40' Purchase of 40 foot fixed route buses.	M	Multiple Areas	Transport	On-Going	500,000	0	0	0	0	0	0
FC00053	Paratransit Vehicles & Equip Purchase of replacement paratransit vehicles and equipment as part of the Departments ongoing replacement program.	M	Multiple Areas	Transport	On-Going	0	617,300	0	0	0	0	617,300
FC00078	Transit Signal Prioritization Congestion Mitigation Air Quality funds will be used to install transit signal prioritization throughout various corridors in an effort to make the system more efficient.	M	Multiple Areas	Transport	New	0	1,565,700	0	0	0	0	1,565,700
<b>FY10 FTA 5308 Grant CA-58-0007</b>												
FC00059	Circulator These funds provide for the purchase of vehicles and equipment to provide a circulator service in downtown Fresno.	3	Central	Transport	On-Going	130,700	2,285,700	0	0	0	0	2,285,700
<b>FY2012 FTA 5307 Grant CA-90-Y947</b>												
FC00019	Passenger Amenities These funds provide for the on-going improvement of passenger areas, to keep them in compliance with Federal and State mandated requirements.	M	Multiple Areas	Transport	On-Going	0	120,000	0	0	0	0	120,000

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**FAX Department**

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
<b>FY2012 FTA 5307 Grant CA-90-Y947</b>												
FC00026	Planning In order to eliminate service duplication and to reduce operating expenses, FAX contracts with the Council of Fresno County Governments to coordinate planning functions.	M	Multiple Areas	Transport	On-Going	0	437,500	0	0	0	0	437,500
<b>FY2011 FTA CMAQ Grant CA-95-X181</b>												
FC00052	Bus Purchase Fixed Route >40' Purchase of fixed route buses less than 40 feet in size.	M	Multiple Areas	Transport	On-Going	2,000	2,639,900	0	0	0	0	2,639,900
FC00057	Transit Fac/Station Purchase passenger shelters/structures, lighting, benches, trash receptacles; signage; electrical work; concrete work; repairs; and miscellaneous amenities to benefit transit passengers in the Downtown area.	M	Fresno	Transport	On-Going	0	500,000	0	0	0	0	500,000
<b>FY2013 FTA 5307 Grant CA-90-Yxxx</b>												
FC00019	Passenger Amenities These funds provide for the on-going improvement of passenger areas, to keep them in compliance with Federal and State mandated requirements.	M	Multiple Areas	Transport	On-Going	0	125,000	0	0	0	0	125,000
FC00026	Planning In order to eliminate service duplication and to reduce operating expenses, FAX contracts with the Council of Fresno County Governments to coordinate planning functions.	M	Multiple Areas	Transport	On-Going	0	400,000	0	0	0	0	400,000
<b>FY2012 FTA CMAQ GRANT CA-95-X</b>												
FC00039	Farebox Purchase and installation of a new regional farebox system through the bus fleet.	M	Multiple Areas	Transport	On-Going	0	678,000	0	0	0	0	678,000
FC00050	Bus Purchase Fixed Route =40' Purchase of 40 foot fixed route buses.	M	Multiple Areas	Transport	On-Going	0	3,250,000	0	2,000,000	0	3,500,000	8,750,000
<b>FY12 FTA 3509 Grant CA-04-0256</b>												
FC00057	Transit Fac/Station Purchase passenger shelters/structures, lighting, benches, trash receptacles; signage; electrical work; concrete work; repairs; and miscellaneous amenities to benefit transit passengers in the Downtown area.	M	Fresno	Transport	On-Going	0	5,267,700	0	0	0	0	5,267,700

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**FAX Department**

Project ID	Project Title/Description	CD*	General Plan	Function	Status	CY Estimate	2014 Proposed	2015 Projected	2016 Projected	2017 Projected	2018 Projected	5 Year Total
FY12 FTA 5304 Planning Grant												
FC00026	Planning In order to eliminate service duplication and to reduce operating expenses, FAX contracts with the Council of Fresno County Governments to coordinate planning functions.	M	Multiple Areas	Transport	On-Going	0	27,200	0	0	0	0	27,200
<b>FY14 FTA 5307 Grant CA</b>												
FC00019	Passenger Amenities These funds provide for the on-going improvement of passenger areas, to keep them in compliance with Federal and State mandated requirements.	M	Multiple Areas	Transport	On-Going	0	125,000	125,000	125,000	125,000	125,000	625,000
<b>FY13 5339 FTA Grant CA</b>												
FC00026	Planning In order to eliminate service duplication and to reduce operating expenses, FAX contracts with the Council of Fresno County Governments to coordinate planning functions.	M	Multiple Areas	Transport	On-Going	0	400,000	400,000	400,000	400,000	400,000	2,000,000
<b>FY13 5339 FTA Grant CA</b>												
FC00050	Bus Purchase Fixed Route =40' Purchase of 40 foot fixed route buses.	M	Multiple Areas	Transport	On-Going	0	1,447,500	1,500,000	1,500,000	1,500,000	1,500,000	7,447,500
<b>Total Projects for FAX Department</b>						<b>8,509,200</b>	<b>72,142,000</b>	<b>18,330,000</b>	<b>6,082,000</b>	<b>7,855,000</b>	<b>8,280,000</b>	<b>112,689,000</b>

\*M: Multiple Council Districts

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# Authorized Position Detail

The Position Authorization Resolution (PAR) details the City Services provided by permanent employees in two major categories: Permanent and Permanent Part-Time (PPT). The FY 2013 Amended figures below represent total permanent positions as of May 2013. The FY 2014 Position Changes column shows the adjustments proposed in the budget. The FY 2014 Proposed column represents the net of the FY 2013 Amended and the FY 2013 Proposed changes. The Departments are listed based on their primary function. All totals noted below represent the Full Time Equivalent (FTE).

Department	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Amended	FY 2014 Position Changes	FY 2014 Proposed
<i>General Fund Departments</i>					
Mayor and City Manager's Office <sup>(1)</sup>	18.00	18.00	18.00	0.50	18.50
City Council	23.00	23.00	23.00	0.00	23.00
City Attorney's Office	33.00	33.00	33.00	0.00	33.00
City Clerk's Office	5.00	5.00	5.00	0.00	5.00
Development & Resource Management <sup>(1)</sup>	161.94	158.10	161.10	5.50	166.60
Finance Department	54.68	56.00	56.00	0.00	56.00
PARCS Department	52.00	52.00	52.00	0.00	52.00
Personnel Services Department	31.00	31.00	31.00	0.00	31.00
Fire Department	357.65	351.75	351.75	(5.55)	346.20
Police Department	966.75	950.00	950.00	(3.68)	946.32
Sub-Total General Fund	1,703.02	1,677.85	1,680.85	(3.23)	1,677.62
<i>Special Revenue Departments</i>					
Public Works Department	265.00	268.00	270.00	2.50	272.50
Sub-Total Special Revenue	265.00	268.00	270.00	2.50	272.50
<i>Enterprise Departments</i>					
Airports Department	77.00	77.30	77.30	5.10	82.40
Public Utilities <sup>(2)</sup>	697.08	602.25	602.25	(124.58)	477.67
Transportation/FAX Department	409.00	407.00	407.00	(9.00)	398.00
Sub-Total Enterprises	1,183.08	1,086.55	1,086.55	(128.48)	958.07
<i>Internal Service Departments</i>					
General City Purpose	11.00	11.00	11.00	0.00	11.00
Information Services Department <sup>(1)</sup>	53.80	52.55	52.55	0.25	52.80
Sub-Total Internal Service	64.80	63.55	63.55	0.25	63.80
<b>Totals</b>	<b>3,215.90</b>	<b>3,095.95</b>	<b>3,100.95</b>	<b>(128.96)</b>	<b>2,971.99</b>

<sup>(1)</sup> The One Call Center is being transferred to the Information Services Department and Economic Development is being transferred to the Office of the Mayor and City Manager. See the department narratives for details.

<sup>(2)</sup> All positions associated with Residential Solid Waste operations are being funded at .08 FTE in FY 2014 with the remaining .92 FTE being eliminated.

# Interfund Transfer Detail

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<b>General Fund Transfers</b>						
<b>Debt Service</b>						
General Fund	10101	(25,200)	City Hall Refinance Debt Service	70201	25,200	2010 City Hall Refinancing-Garage #7 Imprvmnts
General Fund	10101	(2,615,500)	Lease Revenue Bond Series 2004	70205	2,615,500	CCTR Garage & Parking Lot Imprvmnts
General Fund	10101	(2,391,200)	Conf/Selland Debt Service	43010	2,391,200	Debt Service - Conference Ctr/Exhibit Hall
General Fund	10101	(3,024,200)	Conf/Selland Debt Service	43010	3,024,200	Debt Service for Conv Ctr Phase II & III
General Fund	10101	(498,200)	Lease Revenue Bond Series 2004	70205	498,200	Fire Facility improvements
General Fund	10101	(1,679,400)	2009 Public Safety Debt Service	70211	1,679,400	Fire Capital & Misc Improvement Debt Service
General Fund	10101	(155,700)	PD Chiller Replacement Debt	70212	155,700	Debt Service on Police Chiller Replacement
General Fund	10101	(3,531,700)	Lease Revenue Bonds Series 500	70206	3,531,700	NNLB Debt Service
General Fund (Public Works Dept)	10101	(451,400)	Streetlight Acquisition Debt Service	70203	451,400	Streetlight Acquisition Debt Service
General Fund	10101	(546,800)	Judgment Obligation-Blosser	70102	546,800	Judgment Obligation Bonds-Blosser
General Fund	10101	(1,805,100)	Stadium Debt Service	47001	1,805,100	Stadium Debt Service
General Fund	10101	(1,539,300)	Bee Building-Granite Park Debt Service	70213	1,539,300	Bee Building/Granite Park Debt Service
General Fund	10101	(146,000)	Fresno Metropolitan Museum	21502	146,000	Bee Building - New Market Tax Credit
General Fund	10101	(140,700)	California Infrastructure Bank Loan	70104	140,700	Roeding Business Park/RDA
General Fund	10101	(200,000)	Redevelopment Debt Service	TBD	200,000	RDA - City to assume liability for Debt Service
<b>Deficit Recovery</b>						
General Fund	10101	(2,100,000)	DBCP Recovery	40110	2,100,000	Deficit Recovery
General Fund	10101	(3,300,000)	Commercial Solid Waste Reserve	41011	3,300,000	Deficit Recovery
General Fund	10101	(1,733,000)	Planning and Development Enterprise Fund	45501	1,733,000	Deficit Recovery

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<b>General Fund Transfers - continued</b>						
<b>Other Transfers In/Out</b>						
General Fund	10101	(5,000)	Misc State Grants - PD	22028	5,000	Deficit Interest
General Fund	10101	(15,000)	Misc Federal Grants - PD	22027	15,000	PD Grant Match
General Fund	10101	(400,000)	27th Pay Period Reserve	10302	400,000	Reserve for 27th Pay Period
General Fund	10101	(160,000)	Granite Park	21503	160,000	Security, Maintenance costs, CAM fees
General Fund	10101	(1,814,300)	Convention Center Operating	43001	1,814,300	To Fund Operations
General Fund	10101	(1,250,000)	Stadium Operating	47002	1,250,000	Grizzlies Contract - Operating Reimbursement
General Fund	10101	(50,000)	Stadium Capital	47003	50,000	Grizzlies Contract - Capital Reimbursement
General Fund	10101	(344,100)	Stadium Debt Service	47001	344,100	Per Contract Parking share of Debt Service
General Fund	10101	(250,000)	Enterprise Zone Fund	24006	250,000	Annual Business License Payment
General Fund	10101	(120,000)	Commercial Solid Waste Reserve (CSW)	41011	120,000	Transfer CSW Contract Management Fees
General Fund	10101	(909,000)	FYI Surplus Revenue	42008	909,000	GAP Settlement Payment
General Fund	10101	(322,800)	Fresno Metropolitan Museum	21502	322,800	Loan Fees, Legal Fees and Tenant Improvements
General Fund	10101	(62,800)	Wastewater Enterprise	40501	62,800	"T" Lot Infrastructure Improvements
P.O.S.T.	24005	(330,000)	General Fund	10101	330,000	Regional Training Center Debt Service Payment
<b>Airports Department</b>						
FYI Revenue	42003	(14,336,200)	FYI Enterprise	42001	14,336,200	Operating Transfer
FYI Revenue	42003	(1,335,100)	FYI - Surplus Revenue	42008	1,335,100	Debt Service
FYI Revenue	42003	(1,464,600)	FYI 2000 Revenue Bond Fund	42037	1,464,600	Debt Service
FYI Revenue	42003	(1,608,200)	Series 2007 Bond Fund	42038	1,608,200	Surplus Funds
FYI - Surplus Revenue	42008	(1,361,000)	FATRA Environmental & Development Fund	42026	1,361,000	Negative Fund Balance
FYI - Surplus Revenue	42008	(1,226,000)	Airport Federal Grants	42040	1,226,000	Grant Match
FYI - Surplus Revenue	42008	(1,725,000)	Airport Capital	42042	1,725,000	To cover Free Money Capital Expenses

## Interfund Transfer Detail

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<b><i>Airports Department - continued</i></b>						
FYI - Surplus Revenue	42008	(150,000)	Airport Projects Administration	42044	150,000	Project costs
FYI - Surplus Revenue	42008	(154,600)	Chandler Enterprise	42501	154,600	Subsidy Transfer
FYI PFC Passenger Facility Charge	42021	(1,550,600)	FYI 2000 Revenue Bond Fund	42037	1,550,600	Debt Service
Airports Measure C	42046	(940,900)	Airport Federal Grants	42040	940,900	Grant Match
<b><i>Information Services Department</i></b>						
Electronics & Communications Fund	54501	(281,900)	Information Services Operating	54002	281,900	Close out E&C Fund into Operating
<b><i>Parks, After School, Recreation &amp; Community Services</i></b>						
Municipal Golf Course Fund	45001	(156,100)	Riverside Golf Course Debt Sve	70209	156,100	Riverside Golf Course Debt Service
Riverside Golf Crse Cap Improv	45002	(67,400)	Municipal Golf Course Fund	45001	67,400	Consolidation of multiple funds
Woodward Park Amphitheater	44506	(57,600)	Parks Special Projects	24017	57,600	Consolidation of multiple funds
Stadium Special Events	44509	(10,500)	Parks Special Projects	24017	10,500	Consolidation of multiple funds
Mall Maintenance Fund	24002	(23,300)	Parks Special Projects	24017	23,300	Consolidation of multiple funds
Highway City Neighborhood Imp	24019	(5,800)	Parks Special Projects	24017	5,800	Consolidation of multiple funds
665 Fulton St. Reserve	24063	(42,100)	Parks Special Projects	24017	42,100	Consolidation of multiple funds
Woodward Park Capital Imprvmnt	30125	(25,500)	Parks Special Projects	24017	25,500	Consolidation of multiple funds
Regional Sports Complex Imprvmt	30126	(55,400)	Parks Special Projects	24017	55,400	Consolidation of multiple funds
Roeding Park Capital	44504	(96,000)	Parks Special Projects	24017	96,000	Consolidation of multiple funds
<b><i>Public Utilities Department</i></b>						
DBCP Recovery Fund	40110	(661,800)	Water Enterprise Fund	40101	661,800	To Support Operations
UGM Water Funds	UGM	(111,200)	Water Enterprise Fund	40101	111,200	To Fund UGM Share of Bond Payment
Water Enterprise Fund	40101	(211,400)	2010 Water Bonds A-1	40118	211,400	To Fund Capital Projects



FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<b>Public Utilities Department -continued</b>						
Water Enterprise Fund	40101	(400,000)	DBCP Recovery Fund	40110	400,000	To Fund Capital Projects
Water Enterprise Fund	40101	(24,400)	SWRF Loan 2007	40181	24,400	To Fund Reserve for State Loan
Residential Solid Waste Reserve	41012	(48,400)	Street Tree Trimming Support	41008	48,400	To Support Operations
Residential Solid Waste Reserve	41012	(5,542,000)	Solid Waste Enterprise	41001	5,542,000	To fund residential operations
Commercial Solid Waste Reserve	41011	(3,483,100)	Solid Waste Enterprise	41001	3,483,100	To fund continuing Commercial Obligations
Waste Water Connection Fee	40502	(2,800,000)	Wastewater Enterprise	40501	2,800,000	To Fund Debt Service Obligation
Wastewater Sewer Facility Use	40523	(1,600,000)	Wastewater Connection Fee	40502	1,600,000	Transfer of Facility Fees Collected from STEP Fund
Grantland Sewer Trunk Fee	40514	(835,300)	Wastewater Enterprise	40501	835,300	To Fund '93/'95 Debt Service Obligations
Cornelia Sewer Trunk Fee	40513	(254,800)	Grantland Sewer Trunk Fee	40514	254,800	To Fund '93/'95 Debt Service Obligations
Herndon Sewer Trunk Fee	40515	(421,800)	Grantland Sewer Trunk Fee	40514	421,800	To Fund '93/'95 Debt Service Obligations
Wastewater Enterprise	40501	(9,484,800)	93 Sewer Bond Debt Service	40531	9,484,800	To Fund Debt Service Obligation
Wastewater Enterprise	40501	(7,966,900)	08 Sewer Bond Debt Service	40533	7,966,900	To Fund Debt Service Obligation
Wastewater Connection Fee	40502	(100,000)	Sewer Lateral Revolving Fund	40595	100,000	To Fund Capital Projects
Sewer Sys Rate Stabilization Fund	40512	(3,500,000)	Wastewater Enterprise	40501	3,500,000	To Fund Capital Projects
<b>Police Department</b>						
UGM Police Citywide Facil Fees	31586	(60,000)	2008 PD Revenue Bonds-Phase 1	30140	60,000	Regional Training Center Land Lease Payment
UGM Police Citywide Facil Fees	31586	(30,000)	2008 PD Revenue Bonds-Phase 1	30140	30,000	Overhead charges for SE & CE projects
<b>Public Works Transfers (Non-General Fund related)</b>						
Special Gas Tax	20101	(307,300)	Streetlight Acquisition DS	70203	307,300	Streetlight Acquisition DS
Prop 111	20102	(300,000)	Streetlight Repair Project	46502	300,000	Add'l Streetlight Repair Funding
Prop 111	20102	(766,200)	Lease Revenue Bond Series 2004	70205	766,200	Debt Service CALCOT/ Santa Fe

# Interfund Transfer Detail

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<b>Public Works Transfers (Non-General Fund related) - continued</b>						
ABx8 6 Gas Tax	20103	(150,000)	Streetlight Repair Project	46502	150,000	Add'l Streetlight Repair Funding
Measure C Flexible Fund	22508	(30,000)	Federal Grants Public Works	22048	30,000	Negative Interest Expense
Measure C Flexible Fund	22508	(4,000)	State Grants Public Works	22056	4,000	Negative Interest Expense
Measure C Flexible Fund	22508	(15,400)	Measure C Tier 1 Capital Projects	22504	15,400	Negative Interest Expense
Measure C Flexible Fund	22508	(30,000)	Orig. Measure C Regional Hwy Prgm	22511	30,000	Negative Interest Expense
Measure C Flexible Fund	22508	(3,000)	Measure C TOD	22512	3,000	Negative Interest Expense
Measure C Flexible Fund	22508	(600)	High Speed Rail Projects	26001	600	Negative Interest Expense
Measure C Flexible Fund	22508	(250,000)	Streetlight Repair Project	46502	250,000	Add'l Streetlight Repair Funding
Measure C TOD	22512	(62,300)	Citywide Regional Street Impact Fee	24042	62,300	Impact Fees
Measure C TOD	22512	(524,000)	UGM Parks Citywide Facility Fees	31509	524,000	Impact Fees
Measure C TOD	22512	(45,600)	UGM Fire Citywide Facility Fees	31556	45,600	Impact Fees
Measure C TOD	22512	(28,500)	UGM Traffic Signal	31578	28,500	Impact Fees
Measure C TOD	22512	(39,600)	UGM PD Citywide Facility Fees	31586	39,600	Impact Fees
Citywide Regional Street Impact Fee	24042	(500)	Measure C TOD	22512	500	Negative Interest Expense
UGM Parks Citywide Facility Fees	31509	(500)	Measure C TOD	22512	500	Negative Interest Expense
UGM Parks Citywide Facility Fees	31509	(2,208,600)	Parks Impact Bond Debt Service	70210	2,208,600	Parks Bond DS
UGM Fire Citywide Facility Fees	31556	(500)	Measure C TOD	22512	500	Negative Interest Expense
UGM Fire Citywide Facility Fees	31556	(716,000)	Public Safety Impact Fee Bond Debt Service	70211	716,000	Fire Impact Fee Bond DS
UGM Traffic Signal	31578	(500)	Measure C TOD	22512	500	Negative Interest Expense
UGM PD Citywide Facility Fees	31586	(986,800)	Public Safety Impact Fee Bond Debt Service	70211	986,800	Police Impact Fee Bond DS
UGM PD Citywide Facility Fees	31586	(700)	Measure C TOD	22512	700	Negative Interest Expense
UGM Bond Debt Service Area 101	40148	(100,000)	Water Enterprise Fund	40101	100,000	UGM 1994 Bond DS
UGM Bond Debt Service Area 501S	40152	(11,200)	Water Enterprise Fund	40101	11,200	UGM 1994 Bond DS
Cornelia Sewer Trunk Fee	40513	(263,100)	Grantland Sewer Trunk Fee	40514	263,100	Debt Service

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<b>Public Works Transfers (Non-General Fund related) - continued</b>						
Grantland Sewer Trunk Fee	40514	(835,100)	Wastewater Enterprise	40501	835,100	Debt Service
Herndon Sewer Trunk Fee	40515	(414,200)	Grantland Sewer Trunk Fee	40514	414,200	Debt Service
<b>Transportation/FAX Department</b>						
FY13 FTA 5307 Grant	43555	(9,359,000)	Federal Operating	43504	9,359,000	Preventive Maintenance Capital Project
Measure C	22505	(2,438,600)	Federal Operating	43504	2,438,600	Match for FTA Grant
Federal Transit Administration	43504	45,000	Fresno Transit Enterprise	43502	(45,000)	Transfer Interest Expense
Transit Local Match Reserve	43503	(14,600)	FTA 04 5307 Grant CA	43523	14,600	Transfer local match amount
Transit Local Match Reserve	43503	(57,400)	FTA 02 5309 Grant CA-03-0667	43531	57,400	Transfer local match amount
Transit Local Match Reserve	43503	(1,200)	FTA 08 5307 Grant	43535	1,200	Transfer local match amount
Transit Local Match Reserve	43503	(20,700)	FTA 2009 5307 Grant CA-90-Y699	43540	20,700	Transfer local match amount
Transit Local Match Reserve	43503	(78,000)	FY 2012 FTA CMAQ Grant	43556	78,000	Transfer local match amount
Transit Local Match Reserve	43503	(27,200)	FY12 FTA 5304 Planning Grant	43558	27,200	Transfer local match amount
Federal Clearing Fund	43501	(11,400)	Transit Local Match Reserve	43503	11,400	Close fund transfer to local match
Prop 1B PTMISEA Grant	43542	(70,000)	FTA 04 5307 Grant CA	43523	70,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(252,300)	FTA 2005-07 CMAQ Grant	43532	252,300	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(193,200)	FTA 06-08 5309 Grant CA-04-0090	43537	193,200	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(125,300)	FTA 5310 Grant	43539	125,300	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(14,200)	FY2009 5309 Grant	43541	14,200	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(188,700)	5316 JARC Grants	43543	188,700	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(98,300)	5317 New Freedom Grant	43544	98,300	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(21,700)	FY10 FTA 5307 Grant CA-90-Y794	43546	21,700	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(450,600)	FY11 FTA 5309 Grant CA-04-0213	43547	450,600	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(6,280,000)	FTA Small Starts Grant	43548	6,280,000	Transfer local match amount

## Interfund Transfer Detail

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<b><i>Transportation/FAX Department - continued</i></b>						
Prop 1B PTMISEA Grant	43542	(22,000)	FY 11 FTA 5307 Grant CA-90-y843	43550	22,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(401,700)	FY10-12 CMAQ Grants	43551	401,700	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(366,300)	FY 10 FTA 5308 Grant CA-58-007	43552	366,300	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(24,000)	FY12 FTA 5307 Grant CA-90-Y947	43553	24,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(25,000)	FY13 FTA 5307 Grant CA-90-Y##	43555	25,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(480,000)	FY12 FTA 5309 Grant CA-90-Y##	43557	480,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(25,000)	FY14 FTA 5307 Grant	43559	25,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(289,500)	FY13 5339 FTA Grant	43560	289,500	Transfer local match amount
Fresno Transit Enterprise	43502	(2,500,000)	Transit Operating Reserve	43591	2,500,000	Transfer to Operating Reserve
Fresno Transit Enterprise	43502	(500,000)	Transit Asset Maintenance	43592	500,000	Funding for capital asset maintenance
Fresno Transit Enterprise	43502	(1,000,000)	Transit Local Match Reserve	43503	1,000,000	Transfer to Local Match Reserve

# FY 2013-2014

## General Information

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Located in the heart of California, Fresno is the Central Valley's largest metropolitan city. Fresno, once a dry desert, was discovered during a search by Spaniards for suitable mission sites. In 1846, this area became the property of the United States as a result of the Mexican War. The County of Fresno was formed in 1856; it was named for the abundant mountain ash trees lining the San Joaquin River.

Today, Fresno is California's fifth largest and fastest growing city, featuring 111 square miles of great locations. Fresno serves as the financial, trade, commercial, and educational center for Central California.

### UTILITIES:

The Department of Public Utilities provides reliable, efficient, low cost water, wastewater, sewer maintenance, solid waste and sanitation services to over 500,000 customers in the Fresno metropolitan area. The Department of Public Utilities is responsible for the provision of water, sewer, wastewater, sanitation and solid waste (litter control and operation clean up) services for most customers within City limits.

### POPULATION:

Per California Department of Finance the population of Fresno is 501,362, making it the fifth largest city in the State of California. Projections show that Fresno will continue to grow.

Fresno County, California's 10th largest county, has a current population of 947,895. It is estimated that by the year 2020, the county will have a population exceeding 1.1 million residents.

### EDUCATION SYSTEM:

Fresno is served by Fresno Unified School District, as well as campuses of Central Unified School District and Clovis Unified School District that are located in city boundaries. Fresno Unified School District is the 4th largest school district in California. Fresno Unified currently operates 64 Elementary, 15 Middle, 8 High schools, 4 Alternative schools, 3 Special Education schools and several adult education centers. Fresno offers 4 Universities, 7 four-year institutions, 2 Community Colleges and 4 career colleges. California State University, Fresno and Fresno City College operate the largest campuses.

The California State University (CSU), Fresno was founded as Fresno State Normal School in 1911, became a teacher's college in 1921, and has offered advanced degrees since 1949. Fresno State is one of the 23 campuses of the CSU, one of the largest systems of higher education in the world. The university is accredited by the California Board of Education and the Western Association of Schools and Colleges. It has 26 nationally accredited departmental programs, among the highest number within the CSU system.



Fresno City College established in 1910, was California's first community college and is a comprehensive learning community offering innovative instructional programs in anticipation of and responsive to the lifelong learning needs of our diverse population.

In addition to California State University Fresno and Fresno City College there are thirteen higher education schools. A wide range of degrees are offered including Associates, Bachelors, Masters and Doctoral.

Fresno County operates a library system, which has 35 branches located throughout the City and County. The County also operates the Community Bookmobile "the traveling branch."

## General Information

### PARKS, RECREATION AND TOURISM:

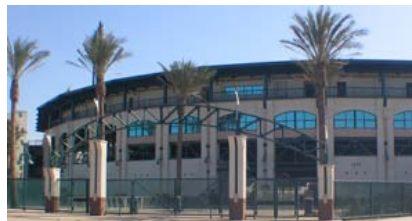
The Parks, After School, Recreation and Community Services (PARCS) Department is dedicated to creating community through people, parks, and programs. The PARCS Department strives to enrich the lives of Fresno citizens by investing in park and open space development for recreation opportunities, and by providing diverse opportunities for human development and social interaction. The Recreation programs encompass all age groups from preschool to seniors. Various sports programs are offered throughout the community for youth and adults that include baseball, karate, youth basketball, soccer, and aquatics.

PARCS is active in the development of new green space and rehabilitation of existing facilities, which improves recreational opportunities and enhances economic growth by attracting businesses and improving real estate value.

Fresno offers several recreation centers, senior citizen centers, tennis courts, public and private golf courses, community pools, learner pools, walking trails, dog parks, playground and parks. Not to mention a skateboard park with 26,000 square feet of skateboarder heaven and a BMX Bike Park.



Fresno has several professional and semi-professional sports; AAA baseball, Jr. Hockey and, semi-professional soccer. Our award winning convention complex is located in beautiful downtown Fresno. It is regarded as one of the most unique



*Chukchansi Park*

and versatile meeting and event centers in the western United States.

Our convention center complex consists of five separate but compatible and contiguous structures. At capacity we can accommodate up to 25,550 people with enough parking for 1,200 cars. Because Fresno is a central location, it makes it a natural site for various conventions. Fresno has more than 7,500 hotel/motel rooms to accommodate the many

organizations that gather here. Fresno offers full-service conference hotels.

In addition, Fresno celebrates the beauty and flavor of agriculture through the Fresno County Blossom Trail in the spring and the Fresno County Fruit Trail in the summer and a series of annual events from old-fashioned hometown festivals, to rodeos, to cultural celebrations to the largest harvest fair in California.

### ARTS AND CULTURE:

Fresnans enjoy a rich and varied lifestyle that blends



*Meux Museum Home*

the cultural assets of much larger cities with an atmosphere of tranquility that often seems at odds with the area's dynamic growth. Fresno abounds with fine regional and ethnic restaurants, as well as a vibrant nightlife. Its

symphony, local theater companies, music and dance productions distinguish Fresno as a city with access to a wide variety of cultural events. The Fresno Art Museum and other cultural organizations preserve the area's rich history and serve at the forefront for future activities.



The Local Register of Historic Resources for Fresno, California, contains 231 existing structures, with twenty-nine historical sites in the Fresno area that are in the National Register of Historic Places.



*Legion of Valor Museum*

Fresno Philharmonic, Fresno Grand Opera, and Roger Rocka's Dinner Theatre are among the many exceptional organizations in Fresno. Live entertainment productions include ice shows, concerts, orchestral music, plays, and circuses.

The Fresno Art Museum participates in a monthly ArtHop, and has a variety of film programs. The Museum is also home to Rhythms of Art, in which music is composed and performed for featured exhibits. The Discovery Center teaches the sciences to children, augmenting the curriculum presented in the schools. Science is successfully delivered to hundreds of children each year in a variety of ways, including field trips, camps, outreach, and more.

### TRANSPORTATION:

Fresno is easy to reach from anywhere in California, served by a main north/south freeway California State Highway 99. Other highways include the California



State Highway 168 (Sierra Freeway), California State Highway 41 (Yosemite Freeway/Eisenhower Freeway), and California State Highway 180 (Kings

Canyon Freeway). Fresno is centrally located between San Francisco and Los Angeles, with easy access to Yosemite, Sequoia, and Kings Canyon National Parks. East of Fresno is the Sierra Nevada Mountains. Fresno is the only county in the country that can claim three national parks in its backyard.

Fresno Yosemite International Airport continues to grow. This state-of-the-art commercial and general aviation center for the San Joaquin Valley has nearly 100 arrivals and departures daily. In addition, charter flights or rentals are also available. Situated in California's San Joaquin Valley just 1½ miles west of downtown Fresno, Fresno Chandler Executive Airport was once the City's airline facility and only publicly owned airport. Fresno Chandler Executive Airport continues to be an important general aviation airport serving the central San Joaquin Valley.

### **Fresno Area Express**

**(FAX)** - Fresno Area Express, FAX for short, is the municipal transit system for the City of Fresno. FAX operates a fixed-route system of 16 routes and a fleet of over 105 buses.



*Santa Fe Railroad Station*

In addition to public transportation offered by the City, there are various Taxi Cab companies permitted to operate. They are available for visitors and residents to reach their destinations.

The Santa Fe and Southern Pacific rail companies provide service to the Valley, and over 200 trucking services operate from the Fresno area. The Santa Fe Railroad is currently looking to expand their operations in the Fresno area. Amtrak passenger service links Fresno with northern and southern California. Greyhound bus service connects travelers to many destinations.

## General Information

### COMMERCE AND INDUSTRY:

The Greater Fresno Area Chamber of Commerce is one of the largest in California with a membership of over 1,800 businesses. To encourage the growth and economic development of the greater Fresno area, Chamber committees provide members with the opportunity to participate and provide input on key issues. Chamber leadership is intensely involved throughout the wider community, encouraging vision, cooperation and consistency in long-range regional planning and decision-making. Events, projects and programs are designed and implemented to enhance the economic development of the greater Fresno area. The Chamber develops information resources that are vital to regional, state and national business development.

### TAXES:

*Sales and Use Tax* - The statewide base sales and use tax rate is 7.50 percent. California has many special taxing jurisdictions (districts), which are funded by sales and use tax that is added to the base rate. Fresno's current tax rate stands at 8.225 percent.

*Property Taxes* - Property subject to general property taxation in Fresno County is assessed at its full cash value. The tax rate for Fresno County is approximately 1.1 percent. The rate varies, based on the Tax Rate Area in which the property is located.

### LABOR FORCE:

Fresno's unemployment rate has decreased by 3.1 percent between 2011 and March 2013. Areas with seasonal economies, such as Fresno's agriculture industry, tend to have higher unemployment. The current unemployment rate for the City of Fresno for March 2013 is 13.9 percent.

<i>Unemployment Rates</i>			
(Unadjusted Annual Averages)			
Year	Fresno	County	State
2013	13.9%	14.9%	9.4%
2012	14.7%	15.2%	11.5%
2011	15.6%	16.5%	11.7%
2010	15.8%	16.8%	12.4%
2009	14.1%	14.9%	11.3%
2008	9.8%	10.4%	7.2%
2007	8.0%	8.5%	5.3%
2006	7.5%	8.0%	4.9%
2005	8.5%	9.0%	5.4%
2004	9.8%	10.5%	6.2%

Source: Employment Development Department

<i>Industry Employment</i>				
(Unadjusted Annual Averages)				
Industry	2000	2010	2011	2013
Wage and Salary	326,200	325,500	326,300	322,400
Nonfarm	270,600	279,500	279,900	285,700
Farm	55,600	46,000	46,500	36,700
Private	205,500	217,700	214,200	219,100
Government	65,100	67,100	65,600	66,600

Source: Employment Development Department

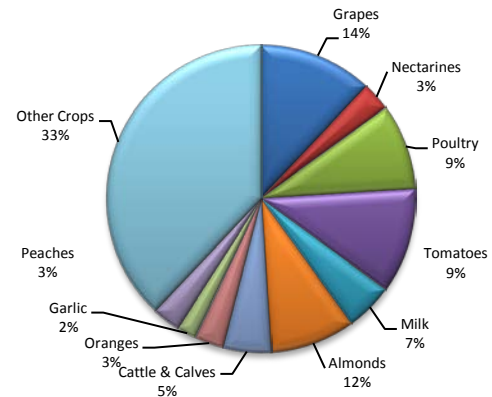


## General Information

### Principal Employers (Private Sector)

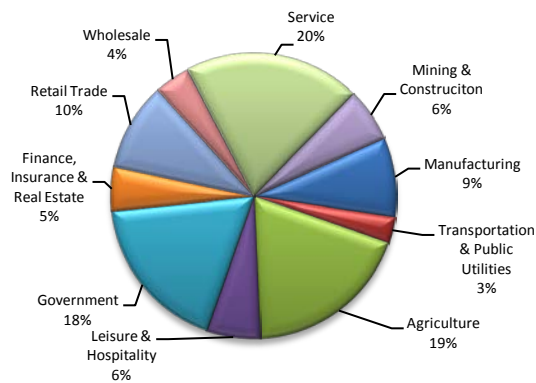
Employer	Industry	Employees
Community Medical Centers	Healthcare	6,000
Saint Agnes Medical Center	Hospital/Health Care	2,710
Ruiz Foods, Inc	Frozen, Prepared Foods	2,500
Children's Hospital	Pediatric Hospital	1,981
Pelco	Video Security Systems	1,972
Adventist Health	Hospital/Health Care	1,821
Chukchansi Gold Resort/Casino	Resort & Casino	1,400
Permanente Medical Group	Medical/Healthcare	981
Zacky Farms	Poultry Farm/Processing	900
AmeriGuard Security System	Security	700

### Diversified Agricultural Base

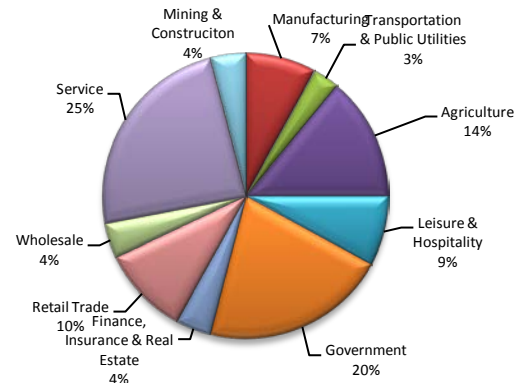


### 1990 vs 2012 Estimated Number of Workers by Industry

1990



2012



## SHOPPING:

**Chinatown** is a place you can enjoy authentic ethnic food and go shopping in an area filled with culture.

**Fashion Fair** is the Central Valley's premier shopping destination with more than 140 stores and restaurants including Macy's, JC Penney, The Cheesecake Factory, and Fleming's Prime Steakhouse.

**Fig Garden Village** is Fresno's unique outdoor shopping destination with stores including Coach, Pottery Barn, Eddie Bauer, Coldwater Creek, and Banana Republic to name a few. Fig Garden Village is anything but ordinary.

**Fulton Mall** is nationally recognized for its creativity and artwork. The six-block historic Fulton Street pedestrian mall, in downtown Fresno, is punctuated by fountains, sculptures, gardens and shaded seating areas. A great spot to visit at lunchtime or before a Grizzlies baseball game.

**Manchester Center** is an indoor mall featuring a carousel along with 50 specialty merchants and a large movie theater, *Regal Cinemas Manchester Mall Stadium 16*.

**River Park** shopping area is the region's newest retail and dining center, featuring many nationally based major retailers and restaurants along with some local favorites. Dine indoors or out, browse through a shop and watch the people go by or catch a movie at the region's largest movie theater *Edwards Fresno Stadium Cinemas*.

**Tower District** has an eclectic mix of shops, restaurants, theaters and nightclubs. It's a great place to shop for vintage clothing, browse through used bookstores, dine in a variety of settings, catch a live show or go dancing. It's anchored by the historic Tower Theatre, which features live music and dramatic productions.

## General Information

### PENSION FUNDING STATUS:

#### *City's Pension Systems are Well-Funded*

- The City maintains two retirement systems for its employees, which are administered by the City of Fresno Retirement Boards:
  - Fire & Police Retirement System (FPRS) has 2,059 members (2 tiers)
  - Employees Retirement System has 3,784 members
- The City levies taxes in the amount of \$0.032438 per \$100 of assessed valuation to fund pension obligation:
  - Tax override validated in 1983 & meets requirement of Huntington Beach decision.

<i>Fire and Police Retirement System</i>					<i>Employee Retirement System</i>				
Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Liability Entry Age (b)	(Prefunded) Unfunded AAL (b-a)	Funded Ratio (a/b)	Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Liability Entry Age (b)	(Prefunded) Unfunded AAL (b-a)	Funded Ratio (a/b)
6/30/2004	793,059	642,194	(150,865)	123.5	6/30/2004	741,766	554,366	(187,400)	133.8
6/30/2005	846,718	670,101	(176,617)	126.4	6/30/2005	790,858	565,550	(225,308)	139.8
6/30/2006	906,223	722,722	(183,501)	125.4	6/30/2006	847,516	613,913	(233,603)	138.1
6/30/2007	1,000,961	773,236	(227,725)	129.5	6/30/2007	926,525	631,305	(295,220)	146.8
6/30/2008	1,066,778	830,036	(236,742)	128.5	6/30/2008	980,961	689,833	(291,128)	142.2
6/30/2009	1,045,774	874,355	(171,419)	119.6	6/30/2009	958,032	715,250	(242,782)	133.9
6/30/2010	1,018,605	919,286	(99,319)	110.8	6/30/2010	926,370	756,258	(170,112)	122.5
6/30/2011	1,022,996	917,941	(105,055)	111.4	6/30/2011	920,217	788,110	(132,107)	116.8
6/30/2012	1,003,929	952,866	(51,063)	105.4	6/30/2012	891,366	871,958	(19,408)	102.2

\*Source: Actuarial Valuation Reports dated June 30, 2012 prepared by The Segal Company

\* For CAFR purposes, the actuarial assumption used to compute contributions requirements and to determine funding status are based upon the prior year's valuation (2011). The table above includes the most current evaluation (2012), which has not yet been formally adopted by the City, and is presented for management comparative purpose only.

# FY 2013-2014

## Process to Ensure Budget Accuracy

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The following steps have been taken by the Budget Division to ensure the accuracy of the financial numbers found in this FY 2014 Budget document.

THE DATA IS SYSTEM GENERATED: The FY 2011 and 2012 data contained in the financial section of each department was downloaded directly from the BRASS (budget) system. BRASS obtains all financial actuals via direct uploads from the City's PeopleSoft financial system.

NUMBERS ARE CHECKED BACK TO THE BRASS SYSTEM: The FY 2013 Amended and FY 2014 revenues and expenditures were checked and footed to the BRASS system.

“BALANCED BUDGET” VERIFICATION: The revenues and total expenditures were then checked against each other to ensure that they “balance” with consideration given for system rounding. A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

MANUAL DEPARTMENTAL VERIFICATION: Each department's information was again verified, respectively, by a Budget Analyst. The numbers were then “second-setted” (double checked) by a second Analyst.

The Budget Office understands the utmost importance of accurate historical budget presentation and we are continually implementing improvement processes to ensure precision.

# FY 2013-2014

## Budget Policies

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### BUDGET CONTROL:

The City operates under the strong-Mayor form of government. Under the strong-Mayor form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section No. 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30<sup>th</sup> of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of Council within written guidelines established by the City Manager.

For accounting and auditing convenience, accounts may be established to receive transfers of appropriations from department appropriations for capital improvements in two or more different funds for the same capital project.

Department appropriations in Internal Service Funds (ISF) may be administratively adjusted, provided no amendment to the resolution is required to adjust the appropriation in the department receiving the service from the ISF.

The funds allocated to the respective accounting object classes comprising the total appropriation for each division or department, are for purposes of budgeting consideration and are not intended to constitute separate appropriations. Funds allocated to an object class may be expended for the purpose

of any other object class if such expenditures are within the written guidelines established by the City Manager.

The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, Special Revenue Funds, and certain Debt Service Funds are included in the annual appropriated budget. Project-length financial plans are adopted for certain capital project funds. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained at the department level by major expenditure category through an encumbrance system prior to the release of purchase orders to vendors. Purchase orders that result in an overrun of department-level balances by object are not released until additional appropriations are made available.

A budget is in balance when the amount of budgeted expenditures is equal to the amount of budgeted revenues plus other available resources.

### FUND STRUCTURE:

The City, like other state and local governments, uses fund accounting to ensure that various revenue sources are used for the purpose for which they were intended. The budget document is organized to reflect this fund structure of the City's finances. Fund revenues and expenditures are rolled up to the various object levels by division and department for presentation of information to the public. Budget adoption and subsequent administration is carried out on a fund basis.

A fund is a fiscal and accounting entity with a self-balancing set of accounts that the City uses to track specific resources and spending for particular activities. All of the funds of the City can be divided into the following categories:

The *General Fund Type* is used to account for unrestricted revenues. Revenues received by the City that have no legal or contractual restriction are placed in the various General Funds. Appropriations may be made from the General Fund for any legal City activity. Revenues such as sales tax, property tax, and business tax are a few examples of General Fund revenues. These revenues support such activities as Council, Mayor, City Clerk, City Manager, City Attorney, Development and Resource

Management, Finance, Fire, General City Purpose Parks, Personnel, Police, and Public Works.

The *Special Revenue Fund Type* accounts for revenue that the City receives for a specific purpose. The City receives a significant amount of revenue that is restricted as to its use. The City assesses property and business owners' fees to be used to provide specific benefits to the assessed property or business. The City also receives grants and contracts that require specific performance. Examples of this type of revenue are assessment districts, Community Development Block Grant, and various gas taxes.

The *Capital Project Fund Type* accounts for funds that are either restricted or designated for capital projects.

The *Debt Service Fund Type* is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, Convention Center Exhibit Hall Expansion, and the Blosser Judgment Obligation Bonds.

The *Proprietary Fund Types* operate as if they were private businesses. There are two categories of Proprietary Fund types. First, there are the Internal Service Funds that provide services to departments within the City. These would include such funds as the Fleet Operating Fund and the Information Services Operating Fund. Second, there are Enterprise Funds. These funds provide services to other governmental and non-governmental entities, including individuals and businesses. Examples of some Enterprise Funds are the Water Fund, the Airports Fund, and the Convention Center Fund.

#### BASIS OF ACCOUNTING:

The City adopts an annual operating and capital budget for General Fund, Special Revenue Funds, Debt Service Funds (except Financing Authorities & Corporations and City Debt Service), Capital Projects Funds (except Financing Authorities & Corporations) and Proprietary Funds. These budgets are adopted on a cash basis. Supplemental appropriations during the year must be approved by the City Council. Budgeted amounts are reported as amended.

Encumbrances, which are commitments related to executed contracts for goods or services, are recorded for budgetary control purposes in the fund

in which the expenditures will be incurred. Encumbrance accounting is utilized for budgetary control and accountability and to facilitate cash planning and control. Encumbrances outstanding at year end are reported as reservations of fund balances, as they do not constitute expenditures or liabilities.

Each of the funds in the City's budget has a separate cash balance position. The cash reserve position is a significant factor evaluated by bond rating agencies assessing the financial strength of an organization. Cash reserve amounts and trends, represent the continued ability of a City to meet its obligations and facilitate the requirements for a balanced budget.

The Debt Service Funds pay expenditures related the City's General Obligation debt. Debt service payments on existing City debt are the first obligation of the Debt Service Fund. Based on revenue estimates and assuming a constant property tax levy, the remaining resources of the fund may be used to assume debt obligations for new capital projects or pay for capital project expenses in the form of temporary notes, which are retired in the same year (pay-as-you-go financing).

Capital Projects Funds are used to account for the financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds. The City finances capital projects in a variety of ways: cash, general obligation bonds/notes, revenue bonds, and grants. The debt service payments for General Obligation debt are spread either to the Debt Service Fund or the various enterprise and internal service funds, as appropriate.

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The City prepares its Comprehensive Annual Financial Report (CAFR) in accordance with GASB 34 and 54. The Basic Financial Statements include the government-wide financial statements that present an overview of the of the City's entire financial operations, and the Fund Financial Statements that present the financial information of each of the City's major funds, as well as non-major governmental, fiduciary, and other funds. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and

## Budget Policies

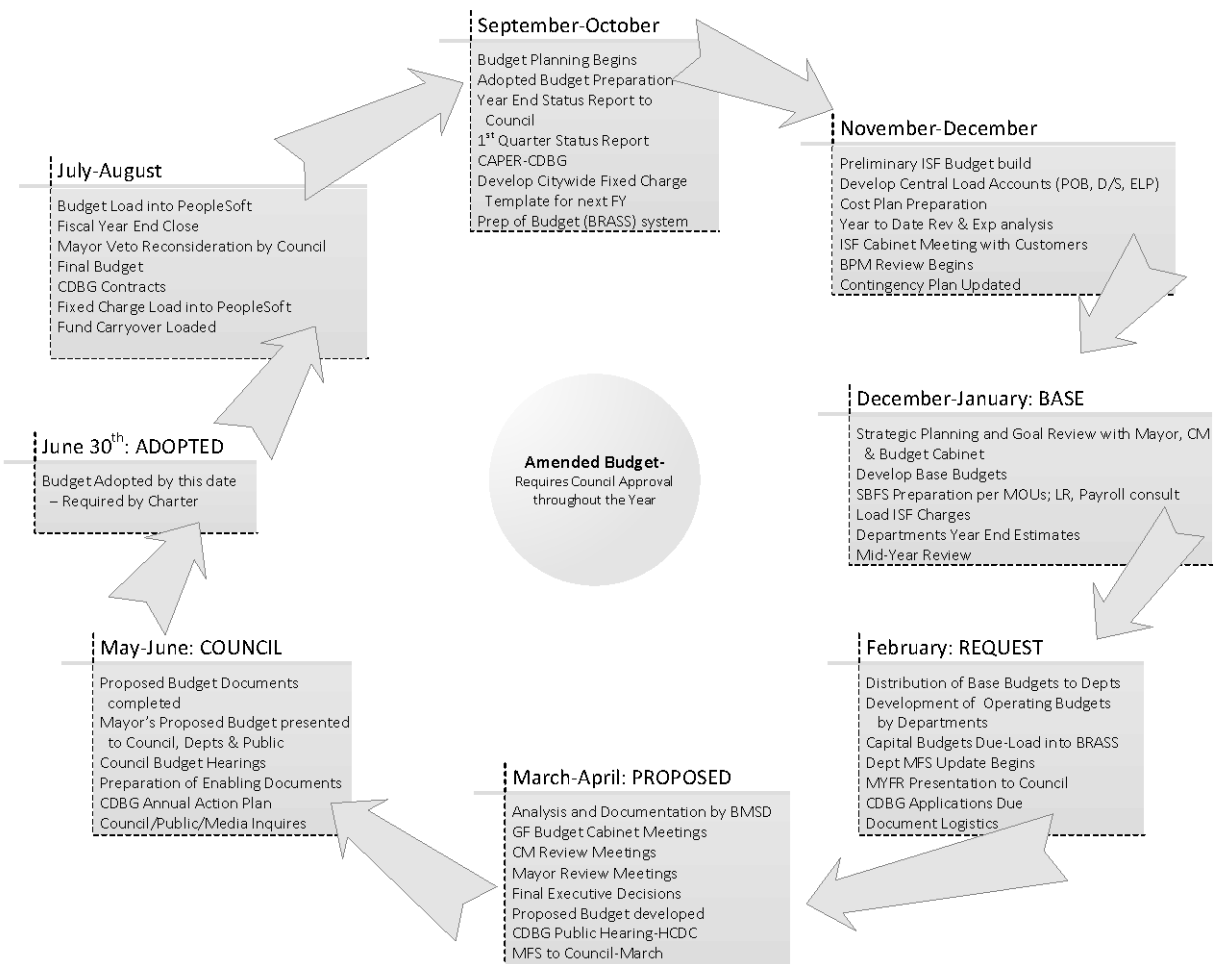
available. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

### BUDGET DEVELOPMENT:

The Operating Budget and Capital Improvement Plan (CIP) are developed through a multi-step information gathering and priority setting process to create a financial plan for the operations of the government for the fiscal year. The City Charter

The preparation of the FY 2014 budget document is the result of a Citywide effort. Each department is presented with an operating base budget that is used as the foundation for building their requests for the operations of their organizations. All one-time expenditure increases are removed, except for those that are demonstrable and mandatory. Employee service costs are calculated. Special projects and contingencies are excluded from the base unless mandated or other special circumstances apply. Interdepartmental charges, lease purchases, and debt service are loaded centrally by Budget & Management Studies.

## Budget Cycle & Calendar



defines much of the process. The Mayor, City Manager, Budget & Management Studies, Council and citizens committees are key participants. The FY 2014 Budget Calendar is as scheduled above:

A five-year capital budget is required from all departments who work on capital projects. The purpose is to give the Mayor and Council a tool to plan for the future, as well as to more realistically reflect the timing of many capital projects that take

more than one year to complete. All capital budgets are built in compliance with the City's decision to use Project Costing to track the cost of doing business and associated revenues in either more detail, or in different categories than what a General Ledger-only accounting system would provide. Project Costing uses structural elements that focus on activities including project types, activity types, and resource types. Project costing is available to track cost and revenue detail by Business Unit defined activities and categories, and augments and expands General Ledger information; however, it does not replace it. Appropriation controls remain at the fund/organization level. The information provided by Project costing is intended as a management tool to provide more timely, detailed, and accurate information to the Mayor, City Manager, Council, and the public.

Departments submit their requests to the Budget & Management Studies Division to be analyzed and reviewed. Requests are evaluated based on Department specific activities, City funding resources, and the goals/strategies identified by each Department related to the impact on their perspective performance measures. Decision support information is compiled and presented to the Mayor and City Manager in a series of review meetings comprised of the Mayor, Mayor's Chief of Staff, City Manager, Assistant City Managers, Budget Manager and Department Directors. Upon final decisions of format and content, the Mayor's Proposed Budget Document is printed and presented to Council for deliberation and adoption. The Adopted Budget Document is prepared to include all the various changes approved by the Council.

#### BUDGET ADMINISTRATION:

The budget establishes appropriation and expenditure levels. Expenditures may be below budgeted amounts at year end, due to unanticipated savings realized from department operations. The existence of a particular appropriation in the budget does not automatically mean funds are expended. Due to the time span between preparing the budget, subsequent adoption by the governing body, as well as rapidly changing economic factors, all expenditures are reviewed prior to any disbursement. These expenditure review procedures assure compliance with City requirements, and provide some degree of flexibility for modifying programs to meet the changing needs and priorities of the public. Therefore, Fresno City's FY 2014 budget is a forward-looking policy

document which reflects a snapshot in time of the City's strategies to best serve the public.

#### AMENDING THE BUDGET:

The Annual Appropriation Resolution (AAR) adopted each year by Council is the legal document that establishes spending authority to each city department within funds. During the fiscal year, numerous circumstances arise which make adjusting the adopted budget desirable or necessary. This can arise when the Mayor or Council establishes a new policy or revises an old one, when a new source of funding for a project is obtained, when a department finds a need for something not included in the adopted budget, etc.

Council approval (five affirmative votes) is required for the following proposed amendments to the AAR: 1) transfer of an appropriation from one fund to another fund; 2) increases or decreases in appropriations within a Department; 3) any new appropriations.



# FY 2013-2014

## Financial Policies

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The City's Comprehensive Annual Financial Report (CAFR) may be accessed on the City's website [www.fresno.gov](http://www.fresno.gov).

### FINANCIAL CONTROL

#### INTERNAL CONTROLS:

In developing and evaluating the City's accounting system, consideration was given to the adequacy of internal accounting controls. Internal accounting controls were designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and, (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and, (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

#### BUDGETARY PROCESS:

The City's budget is a detailed operating plan which identifies estimated costs and results in relation to estimated revenues. The budget includes: (1) the programs, projects, services, and activities to be carried out during the fiscal year; (2) the estimated revenue available to finance the operating plan; and, (3) the estimated spending requirements of the operating plan. The budget is the result of a process wherein policy decisions by the Mayor, City Manager, and Council members are made,

implemented, and controlled. The City maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Council. Activities of the General Fund, special revenue funds, and certain debt service funds are included in the annual appropriated budget. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained or centralized at the department level. The City also uses encumbrance accounting as another technique to accomplish budgetary control for all fund types. This consists of a commitment for expenditures that are earmarked for a particular purpose and are spent when funds become available. Appropriations that are not encumbered lapse at the end of the fiscal year. Certain year-end encumbrances that fulfill a spending commitment are carried forward and become part of the following year's budget. Open encumbrances at June 30th are reported as reservations of fund balances in the CAFR.

#### PENSION TRUST FUND OPERATIONS:

The City maintains two retirement systems for its employees. One covers all firefighters and police officers (Fire and Police Systems), while the other covers all remaining permanent employees (Employees' System). The systems are single-employer defined benefit pension plans administered by the City of Fresno Retirement Boards.

For CAFR purposes, the actuarial assumptions used to compute contribution requirements and to determine funding status are always based upon the prior year's valuation, which for the fiscal year is the actuarial valuation performed as of June 30, 2011. Plan Trustees have also requested a preliminary evaluation as of June 30, 2012.

#### CASH MANAGEMENT:

The City's pooled temporary idle funds and deposits are invested pursuant to the City's Investment Policy (the Policy) and the California Government Code (GC) by the City Treasurer. The Policy seeks the preservation of capital, safety, liquidity and yield, in that order of priority. The Policy addresses soundness of financial institutions holding our assets and the types of investments permitted by the GC. The City seeks to minimize credit and market risk, while maintaining a competitive yield on its portfolio. Accordingly, the Policy permits investments in certificates of deposit, obligations of



the U.S. Treasury and U.S. Government sponsored corporations and agencies, commercial paper, corporate bonds, medium-term notes, banker's acceptances, repurchase and reverse repurchase agreements, mutual funds invested in U.S. Government and Treasury obligations, and the State Treasurer's Investment Pool.

The City invests in no derivatives other than structured (step-up) notes, and floored floater notes, which guarantee coupon payments. These are minimal risk instruments. All of the City's investments, which are categorized according to credit risk as defined by the Governmental Accounting Standards Board, are classified in the category of lowest risk. All categorized investments are held by a third-party custodian in the City's name.

With regard to investment style, the City employs a semi-active strategy in managing the portfolio. First, all prospective investments are reviewed from the standpoint of the risk of loss of principal. Once safety concerns have been addressed, all investments are purchased with the intention of holding them until maturity. They are purchased at a point in time and with a particular maturity date judged to be the most advantageous in terms of meeting the City's liquidity needs and maximizing the return on the portfolio.

However, as time passes and market conditions change, opportunities often arise in which funds can be repositioned into other assets offering even greater advantages to the portfolio. In these circumstances, one investment may be sold or swapped for another. Occasionally, this may result in a capital gain from the sale and at other times it may result in a loss. In all cases however, the gains or losses combined with returns from the newly acquired investment result in a net added return to the portfolio. The Pension Trust Retirement System deposits and investments are maintained outside the City Treasury and follow policies established by their governing board.

The City has adopted a comprehensive Investment Policy which encompasses and incorporates deposit and investment policies meant to minimize credit risk, concentration risk, interest rate risk and foreign currency risk in compliance with GASB No. 40, *Deposit and Investment Risk Disclosures*. The investment Policy under GASB No. 40 does not substantially deviate from the City's prior policy; it does however, provide more in-depth and

comprehensive discussion and disclosure of the City's Policy.

### RISK MANAGEMENT:

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; business interruptions; errors and omissions; automobile liability and accident claims; natural disasters; employee health benefit claim payments; and injuries to employees (worker's compensation). With certain exceptions, it is the policy of the City to use a combination of self-insurance and purchased commercial insurance against property or liability risks. The City believes it is more economically able to manage its risks internally and set aside funds as needed for estimated current claim settlements and unfavorable judgments through annual appropriations and supplemental appropriations. The City maintains limited coverage for certain risks that cannot be eliminated. At this time, the City is engaged in an Owner-Controlled Insurance Program covering the wastewater treatment expansion. The Risk Management Division investigates and manages all liability claims and property losses, evaluates risk exposure and insurance needs, protects against contractual loss by reviewing and preparing insurance and indemnification portions of construction contracts, leases and agreements, emphasizes ongoing operational loss control, and purchases all insurance coverage for the City.

The City maintains general liability insurance with limits of liability of \$25 million. There is \$3.0 million Self-Insurance Retention (SIR). The City also maintains airport owners and operators' general liability insurance and Aviation (Aircraft Liability) insurance, with limits of liability of \$60 million and \$25 million per occurrence, respectively. There is no deductible or self-insured retention (SIR).

## **INDEPENDENT AUDIT**

The City's Charter Section 1216 requires an annual audit of the City's financial records, transactions and reports by an Independent Certified Public Accounting (CPA) firm. Various other component units of the City of Fresno, consisting of the Pension Trust Fund and the Redevelopment Agency, have been separately audited by other CPA firms. The Independent Auditor's Report on our current financial statements is presented in the CAFR's Financial Section.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the City are described below.

### GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS:

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely, to a significant extent, on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The accounts of the City are organized on the basis of funds. A fund is a separate accounting entity with a self-balancing set of accounts. Each fund was established for the purpose of accounting for specific activities in accordance with applicable regulations, restrictions or limitations. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide

financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

### MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION:

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and trust fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Agency funds however, are unlike all other types of funds, reporting only assets and liabilities. As such, they cannot be said to have a measurement focus. They do however, use the accrual basis of accounting to recognize receivables and payables.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Property taxes, other local taxes, licenses, and interest associated with the current fiscal period are all considered susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when the City receives cash.

## FINANCIAL STATEMENT ELEMENTS

### INVESTMENT IN THE TREASURER'S POOL:

The City Controller/Treasurer invests on behalf of most funds of the City in accordance with the City's investment policy and the California State Government Code. The City Treasurer, who reports on a monthly basis to the City Council, manages the Treasurer's Pool.

The Treasurer's investment pool consists of two components: 1) pooled deposits and investments; and, 2) dedicated investment funds. The dedicated investment funds represent restricted funds and relate to bond issuance of enterprise funds. In addition to the Treasurer's investment pool, the City has other funds that are held by trustees. These funds are related to the issuance of bonds and certain loan programs of the City.

### INVESTMENT VALUATION:

The City reports their investments at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. In addition, changes in fair value are reflected in the revenue of the period in which they occur.

Statutes authorize the City to invest in obligations of the U.S. Treasury, agencies and instrumentalities, commercial paper, bankers' acceptances, repurchase agreements, money market funds and the State Treasurer's investment pool. The City's Pension Trust Fund is also authorized to invest in every kind of property or investment which persons of prudence, discretion and intelligence acquire for their own account.

Except as noted in the following paragraph, investments are comprised of obligations of the U.S. Treasury, agencies and instrumentalities, cash, time certificates of deposit, mutual funds, bankers' acceptances, money market accounts and deposits in the State of California Local Agency Investment Fund, and are stated at fair value. The Pension Trust Fund has real estate and other investments as well.

Highly liquid money market investments, guaranteed investment contracts, and other investments with maturities of one year or less at time of purchase are stated at amortized cost. All other investments are

stated at fair value. Market value is used as fair value for those securities for which market quotations are readily available. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

### INVESTMENT INCOME:

Cash balances of each of the City's funds, except for certain Trust and Agency Funds and other restricted accounts, are pooled and invested by the City. Income from pooled investments is allocated to the individual funds based on the fund participant's average daily cash balance at the month end in relation to total pooled investments. The City's policy is to charge interest to those funds that have a negative average daily cash balance at month end. Deficit cash balances are reclassified as due to other funds and funded by enterprise funds or related operating funds.

### LOANS RECEIVABLE:

For the purposes of the Fund Financial Statements, Special Revenue Fund expenditures relating to long-term loans arising from loan subsidy programs are charged to operation upon funding and the loans are recorded, net of an estimated allowance for potentially uncollectible loans. In some instances amounts due from external participants are recorded with an offset to a deferred credit account. The balance of long-term loans receivable includes loans that may be forgiven if certain terms and conditions of the loans are met.

### INVENTORIES:

Inventories recorded in the proprietary funds primarily consist of construction materials and maintenance supplies. Generally, proprietary funds value inventory at cost or average cost and expense supply inventory as it is consumed. This is referred to as the consumption method of inventory accounting. The City uses the purchases method of accounting for inventories in governmental fund types; whereby, inventory items are considered expenditures when purchased and are not reported in the Statement of Net Assets.

### CAPITAL ASSETS:

Capital assets, which include land, buildings and improvement, machinery and equipment, and infrastructure assets, are reported in the applicable governmental or business-type activity columns in the Government-wide Financial Statements. Capital assets are defined as assets with an initial individual cost of more than \$5,000 (for land, building improvements and infrastructure) or \$2,000 (for machinery and equipment) including bundled purchases, and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Capital outlay is recorded as expenditures of the General, Special Revenue, and Capital Projects Funds and as assets in the Government-wide Financial Statements to the extent the City's capitalization threshold is met. Tax-exempt interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets acquired under capital lease is included in depreciation and amortization.

Buildings and improvements, infrastructure, and machinery and equipment of the primary government, as well as the component units, are depreciated using the straight-line method over the following estimated used lives:

Assets	Years
Buildings and Improvements	20 to 50
Infrastructure	15 to 30
Machinery and Equipment	3 to 5

Works of art, historical treasures and zoological animals held for public exhibition, education, or research in furtherance of public service, rather than financial gain, are not capitalized. These items are protected, kept unencumbered, cared for and preserved by the City. It is the City's policy to utilize proceeds from the sale of these items for the acquisition of other items for collection and display.

### BOND ISSUANCE COSTS AND DISCOUNTS:

In the Government-wide Financial Statements and the proprietary fund types in the Fund Financial Statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the

effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. Interest accreted on capital appreciation bonds is reported as accreted interest payable in the proprietary fund and as long-term liabilities, due in more than one year in the Government-wide.

### REFUNDING OF DEBT:

Gains or losses occurring from advance refunding are deferred and amortized into expense.

### DEFERRED REVENUES:

Deferred revenues in governmental funds arise when potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them (i.e., the City bills certain fixed rate services in advance; amounts billed but not yet earned are deferred and amortized over the service period).

### INTERFUND TRANSFERS:

Interfund transfers are generally recorded as transfers in (out) except for certain types of transactions that are described below:

- 1) Charges for services are recorded as revenues of the performing fund and expenditures of the requesting fund. Unbilled costs are recognized as an asset of the performing fund at the end of the fiscal year.
- 2) Reimbursements for expenditures, initially made by one fund, which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund that is reimbursed.

## FUND EQUITY

### RESERVATIONS OF FUND EQUITY:

Reservations of fund balances of the governmental funds represent amounts that are not appropriated or are legally segregated for a specific purpose. Restrictions of net assets are limited to outside third

parties. Designations of fund balances represent tentative management plans that are subject to change. The following is a brief description of the nature of certain reserves.

*Reserve for assets not available for appropriation:*

Certain assets, primarily cash and investments outside City Treasury and deferred charges, do not represent expendable available financial resources. Therefore, a portion of fund equity is reserved to offset the balance of these assets.

*Reserve for debt service:* The fund balance of the debt service funds is reserved for the payment of debt service in the subsequent year.

*Reserves for encumbrances:* Encumbrances are recorded as reservations of fund balances because they do not constitute expenditures or liabilities. In certain special revenue and capital projects funds, this accounting treatment results in a deficit unreserved fund balance. This deficiency is carried forward to the next fiscal year where it is applied against estimated revenues in the year the commitments are expended.

*Reserves for property held for resale:* The reserve for property held for resale represents a segregation of a portion of fund balance to indicate that property held for resale does not represent expendable financial resources.

### NET ASSETS:

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets invested in capital assets, net of related debt excludes unspent debt proceeds. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Restricted resources are used first to fund appropriations. Unrestricted net asset represent net assets which are not restricted.

### CASH FLOWS:

Statements of cash flows are presented for proprietary fund types. Cash and cash equivalents include all unrestricted and restricted highly liquid investments with original purchase maturities of

three months or less. Pooled cash and investments in the City's Treasury represent monies in a cash management pool and such accounts are similar in nature to demand deposits.

### REGULATORY ASSETS AND LIABILITIES:

At June 30, 2012, the Statement of Net Assets, Business-Type Activities, reflects approximately \$21.5 million in regulatory assets related to the CVP Water Settlement, which will continue to have an impact on water rates which are to be charged to customers over the next 25 plus years. The settlement for the past deficiencies was negotiated between the City and United States Bureau of Reclamation (USBR). Under FAS 71, regulatory assets represent future revenue associated with certain costs (CVP Settlement) that will be recovered from customers through the ratemaking process.

### ESTIMATES:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

## **CASH AND INVESTMENT**

The City's cash and investments are invested pursuant to investment policy guidelines established by the City Controller/Treasurer, subject to review by the City Council. The objectives of the investment policy are preservation of capital, liquidity, and yield. The policy addresses the soundness of financial institutions in which the City will deposit funds, types of investment instruments as permitted by the California Government Code, and the percentage of the portfolio that may be invested in certain instruments with longer terms to maturity.

The City maintains a cash and investment pool available for use by all funds. Each fund type's portion of this pool is displayed on the combined balance sheet as "Cash and Investments." In addition, certain funds have investments with trustees related to debt issues.

### INVESTMENTS/POLICIES:

California statutes and the City's investment policy authorize investments in obligations of the U.S.



Treasury, agencies and instrumentalities, bankers' acceptances, negotiable certificates of deposit, repurchase agreements and the State Treasurer's Investment Fund. The City is also authorized to enter into reverse repurchase agreements.

### CITY SPONSORED INVESTMENT POOL:

As part of the City's total cash and investment portfolio, the Treasury Officer manages an investment pool that includes only internal investors. The pool is not registered with the Securities and Exchange Commission as an investment company. The Treasury Officer is granted authority for managing the pool by Fresno Municipal Code Section 4-104. The Treasury Officer reports investment activity monthly to the City Council and annually an investment policy is submitted to the Council for review and approval. The fair value of investments is determined monthly. Participants' shares are determined by the daily cash balance deposited in the pool (the value of its pool shares). The value of the pool shares is based upon amortized cost in day to-day operations but is adjusted to the fair value at year-end. The investments are reported at fair value. The value of the shares is supported by the value of the underlying investments. Each fund type's portion of this pool is displayed on the financial statements as "Cash and Investments". In addition, certain funds have investments with trustees related to debt issues.

### STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY:

There have been no material violations of finance-related legal or contractual provisions.

## OTHER INFORMATION

### COLLATERAL HELD:

The City obtains various forms of collateral with respect to the numerous contracts that it enters into. The collateral may take the form of performance bonds, payment bonds, surety bonds, certificates of deposit, escrow agreements, etc. The purpose of the collateral is to protect the City from loss in case the terms of a contract are not filled or complied with. The City may not convert the collateral to its use unless a breach of contract occurs; therefore, this collateral is not recorded on the City's books as an asset.

### CONSTRUCTION RETAINAGE ESCROW ACCOUNTS:

The City enters into construction contracts with various outside third-party contractors with respect to major capital projects. As the construction progresses, progress payments are made to the contractors. Portions of the payments, retention payments, are paid into an escrow account. While these funds are earned by the contractors, generally five percent to 10 percent of the contract amount, they are not released out of the escrow account to the contractor until some agreed upon date, usually the completion of the job. These amounts are retained for a variety of reasons; as an incentive to complete the job in a timely manner or as a fund for the benefit of suppliers and subcontractors. The City may not convert the funds in these escrow accounts for its use unless a breach of contract occurs.

## BUDGETARY RESULTS RECONCILIATION

### BASIS DIFFERENCES:

The City's budgetary process is based upon accounting on a basis other than generally accepted accounting principles (GAAP). The results of operations (actual) are presented in the budget and actual comparison schedule in accordance with the budgetary process (Budget basis) to provide a meaningful comparison with the budget, while the financial statements are presented using the GAAP basis. Loan proceeds, loans repayments, transfers and interfund reimbursements primarily relate to basis differences.

### TIMING DIFFERENCES:

One of the major differences between the Budget basis and GAAP basis are timing differences. Timing differences represent transactions that are accounted for in deferent periods for Budget basis and GAAP basis reporting. Revenues such as property tax, sales tax and grant revenues recognized on a cash basis have been deferred for GAAP reporting, while various expenditures not recognized on a cash basis have been accrued for GAAP reporting.

# FY 2013-2014

## Acronyms

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**AIP** - Airport Improvement Program

**ADA** - Americans with Disabilities Act

**AFG** - Assistance to Firefighters Grants

**ARRA** - American Recovery and Reinvestment Act of 2009

**ATU** - Amalgamated Transit Union

**AV** - Assessed Valuations

**CAFR** - Comprehensive Annual Financial Report

**CalEMA** - California Emergency Management Agency (Formerly the Office of Emergency Services / OES)

**CAP** - Cost Allocation Plan

**CCR** - Central Contractor Registry

**CDBG** - Community Development Block Grant

**CDE** - Community Development Entity

**CDFI** - Community Development Financial Institutions

**CEC** - California Energy Commission

**CFMEA** - City of Fresno Management Employees Association

**CFPEA** - City of Fresno Professional Employees Association

**CHDO** - Community Housing Development Organization

**CHRP** - COPS Hiring Recovery Program

**CHSRA** - California High Speed Rail

**CMAQ** - Congestion Mitigation Air Quality Grants

**COBRA** - Consolidated Omnibus Budget Reconciliation Act

**COG** - Council of Governments

**COPS** - Community Oriented Policing Services

**CRCF** - Consolidated Rental Car Facility

**CVB** - Convention and Visitors Bureau

**CWSRF** - Clean Water State Revolving Fund

**CY** - Calendar Year

**DHS** - Department of Homeland Security

**DOD** - Department of Defense

**DOE** - Department of Energy

**DOJ** - Department of Justice

**DOL** - Department of Labor

**DTIS** - Downtown Infrastructure Study

**DUNS** - Data Universal Numbering System

**EDA** - Economic Development Administration

**EDC** - Economic Development Corporation

**EECBG** - Energy Efficiency and Conservation Block Grant

**EERE** - Office of Energy Efficiency and Renewable Energy

**EISA** - Energy Independence and Security Act

**EPA** - Environmental Protection Agency

**FAA** - Federal Aviation Administration

**FAAST** - Financial Assistance Application Submittal Tool

**FAPSS** - Operating Engineers, Local Union No. 3

**FAX** - Fresno Area Express

**FCEA** - Fresno City Employees Association

**FCEC** - Fresno Convention and Entertainment Center

**FCH** - Fresno Chandler Airport

**FEMA** - Federal Emergency Management Agency

**FHWA** - Federal Highway Administration

**FOA** - Federal Opportunity Announcement

**FPOA** - Fresno Police Officers Association

**FRA** - Federal Railroad Administration

**FRC** - Fresno Revitalization Corporation

**FTA** - Federal Transit Administration

**FTE** - Full Time Equivalent

**FUSD** - Fresno Unified School District

## Acronyms

<b>FY -</b>	Fiscal Year	<b>NTIA -</b>	National Telecommunications and Information Administration
<b>FYI -</b>	Fresno Yosemite International (Airport)	<b>O&amp;M -</b>	Operations & Maintenance
<b>GAAP -</b>	Generally Accepted Accounting Principles	<b>OJP -</b>	Office of Justice Programs
<b>GF -</b>	General Fund	<b>PAL -</b>	Police Activities League
<b>GFOA -</b>	Government Finance Officers Association	<b>PAR -</b>	Position Authorization Resolution
<b>GMS -</b>	Grants Management System	<b>PARCS -</b>	Parks, After School, Recreation and Community Service Department
<b>HOV -</b>	High Occupancy Vehicle	<b>PBID -</b>	Property Based Investment District
<b>HUD -</b>	Department of Housing and Urban Development	<b>PI -</b>	Permanent Intermittent (Employee)
<b>IAFF -</b>	International Association of Firefighters A.F.L.C.I.O., Fresno City Fire Firefighters Association	<b>POB -</b>	Pension Obligation Bond
<b>IBEW -</b>	International Brotherhood of Electrical Workers	<b>PPT -</b>	Permanent Part Time (Employee)
<b>ID -</b>	Interdepartmental Charges	<b>RFP -</b>	Request for Proposal
<b>ISF -</b>	Internal Service Funds	<b>RDEE -</b>	Rapid Deployment Energy Efficiency
<b>ITS -</b>	Intelligent Transportation System	<b>RJI -</b>	Regional Jobs Initiative
<b>JAG -</b>	Justice Assistance Grant	<b>SAP -</b>	Station Area Plan
<b>LAFCO -</b>	Local Agency Formation Commission	<b>SDWA -</b>	Safe Drinking Water Act
<b>LBI -</b>	Local Business Initiative	<b>SDWSRF -</b>	State Drinking Water State Revolving Fund
<b>LOCAL 39 -</b>	International Union of Operating Engineers, Stationary Engineers	<b>SEGA -</b>	Southeast Growth Area
<b>MPO -</b>	Metropolitan Planning Organizations	<b>SMG -</b>	Fresno Entertainment Center
<b>MGPI -</b>	Mayor's Gang Prevention Initiative	<b>STOP -</b>	Services. Training. Officers. Prosecutors
<b>MOU -</b>	Memorandum of Understanding	<b>STP -</b>	Surface Transportation Program
<b>MRZ -</b>	Municipal Restoration Zone	<b>TOC -</b>	Traffic Operations Center
<b>MVLF -</b>	Motor Vehicle in-Lieu Fee	<b>TOD -</b>	Transit Oriented Development
<b>NEA -</b>	National Endowment for the Arts	<b>TOP -</b>	Technology Opportunities Program
<b>NPIAS -</b>	National Plan of Integrated Airport Systems	<b>TOT -</b>	Transient Occupancy Tax (Room Tax)
<b>NPS -</b>	Non-Point Source	<b>TRAN -</b>	Tax Revenue Anticipation Note
<b>NQLI -</b>	Neighborhood Quality of Life Initiative	<b>UB&amp;C -</b>	Utility, Billing & Collection
<b>NSP -</b>	Neighborhood Stabilization Program	<b>UGM -</b>	Urban Growth Management
		<b>UHP -</b>	Universal Hiring Program
		<b>WFSD -</b>	West Fresno School District



# FY 2013-2014

## Glossary of Terms

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**Accountability** – The state of being obligateded to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry—to justify the raising of public resources and the purposes for which they are used.

**Accounting System** – The total set of records and procedures that are used to record, classify, and report information on the financial status and operations of an entity. The accounting system in Fresno is commonly referred to as PeopleSoft (PS).

**Accrual Basis** – An accounting basis wherein revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

**Actual** – The actual revenues received and expenses incurred for the fiscal year ending June 30.

**Adopted Budget** — The City Budget passed by Council for the period July 1 through June 30.

**All Other Revenue** – Revenues not captured through taxes, fees, transfers or bond sales.

**Allocation** – A part of a lump-sum amount, which is designated for expenditure by specific organization units and/or for specific purposes, activities, or objects.

**Amended Budget** – The City Budget for fiscal year ending June 30<sup>th</sup> is adopted by resolution by the City Council. Adjustments in the amounts appropriated at the department/fund level are

made throughout the fiscal year upon a motion to amend the resolution and affirmative votes of at least five Council members. Budgeted amounts are reported as amended on June 30.

**Annual Budget** – A budget applicable to a single fiscal year.

**Appropriation** – A legal authorization granted by Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount. All City of Fresno appropriations lapse/expire at the end of each fiscal year.

**Audit** – A systematic collection of the sufficient, competent, evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquires and confirmations with third parties.

**Auditor's Report** – In the context of a financial audit, a statement by the auditor describing the scope of the audit and the auditing standards applied in the examination, and setting forth the auditor's opinion on the fairness of presentation of the financial information in conformity with GAAP or some other comprehensive basis of accounting.

**Authorized Positions** – Number of positions authorized in the budget and reflected in the Position Authorization Resolution (PAR).

**Balanced Budget** – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

**Basis of Accounting** – Refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same basis used in preparing the budget document.

**Beginning Balance** – The amount of money the City anticipates having on July 1, to begin the new fiscal year.

**Bond Rating** – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly

## Glossary of Terms

review city bonds and generate bond ratings – Moody’s Investors Service, Standard and Poor’s Ratings Group and Fitch.

**Bond Sale Proceeds** – Revenue obtained through the sale of debt also called “Bond Proceeds.”

**Bonds** – Most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

**Bonus Pay** – A compensation bonus based on the achievement of specific agreed-to outcomes outlined in an annual performance plan.

**Budget** – A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the typical budgeting process includes many budgets, it is often necessary to identify the specific budget being discussed with an adjective: Mayor’s Proposed Budget, Adopted Budget, and Amended Budget.

**Budget Amendment** – Under the City Charter, the Council has the sole responsibility for adopting the City’s budget, and may amend or supplement the budget at any time after adoption by a majority vote. The City Administrative Officer has the authority to approve administrative adjustments to the budget within the guidelines set in Section 1206 of the Charter.

**Budget Calendar** – The schedule of key dates, which is followed in the preparation, adoption, and administration of the budget.

**Budget Document** – The instrument utilized to present the City’s comprehensive financial plan for the upcoming fiscal year to the City Council and the public.

**Budgetary Basis of Accounting** – Determines when a government charges an expenditure to a budget appropriation, or when it credits revenue to its funds for budgeting purposes. Although the City presents financial statements in its Comprehensive Annual Financial Report (CAFR) in accordance with GAAP, the budget is adopted on a modified cash basis. This is in accordance with provisions of the City Charter and state law. The major areas of difference between the two bases of accounting are as follows: 1) for budgetary purposes, revenues are recorded when received.

Under GAAP, revenues are recorded when susceptible to accrual; and, 2) for budgetary purposes, interfund loans and repayments (i.e., “interfund transfers”) are recorded as expenditures and revenues. Under GAAP, these transactions are reclassified as increases or reductions in the “due to/due from” accounts.

**Business Tax** – Taxes collected from business operating within the City.

**Calendar Year (CY)** – A 12 month period spanning from January through December.

**Capital or Capital Outlays** – Expenditures associated with the construction or acquisition of capital assets.

**Capital Improvement Plan (CIP)** – A plan or budget for capital outlays to be incurred each year over a fixed period of years to meet capital needs. It lists each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance each projected expenditure.

**Capital Project** – An organizational unit to account for funds that are used for Major Capital Improvement Projects (see Capital Improvement Plan). These projects include the construction of new streets, sewer lines, fire stations, or the development of a new park. These are one-time expenditures.

**Card Room Tax** – Revenues collected from card room operations that occur within the City.

**Carryover** – The excess of assets of a fund over its liabilities. A portion of this balance may be available to finance the succeeding year’s budget. Fund Balance is synonymous with Carryover.

**Cash Basis** – A method of accounting under which transactions are recorded when cash is received or disbursed.

**Charges for Current Services** – Monies the City receives as payment for services provided such as water, sewer, solid waste, and building permits.

**Community Development Block Grant (CDBG)** – Revenues received from the federal government and expended as prescribed under the CDBG Program.

**Contingency** – An appropriation of funds to cover unforeseen events that occur during the fiscal year. Uses of such appropriations require approval by the Mayor and City Council.

**Cost Allocation Plan (CAP)** – The Cost Allocation Plan identifies the total cost of providing City services by allocating indirect costs such as City Clerk and City Manager to direct program cost areas. This information is used in setting City fees, reimbursing the General Fund for services provided to other funds, evaluating service delivery options, and recovering grant administration costs.

**Current Year** – As applied to budgeting and accounting, designates the operations of the present fiscal year period.

**Debt Service** – The principal and interest payments on long-term debts.

**Debt Service Fund** – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Deficit** – The excess of the liabilities of a fund over its assets or the excess of expenditures over revenues during an accounting period.

**Defunded Positions** – A defunded position remains on the Position Authorization Resolution, however, there is no funding in the budget to support this position and it will remain vacant during the fiscal year.

**Deleted Positions** – A deleted position is removed from the Position Authorization Resolution and is no longer authorized to be used.

**Department** – A major administrative unit of the City of Fresno reflecting overall management responsibility for an operation or a group of related operations within a functional area. Identifies the highest level in the formal organization in which specific activity is carried out.

**Division** – An organizational component of a department, possibly sub-divided into sections, programs or activities.

**Economic Stimulus Package** – On February 17, 2009, President Barack Obama signed into law the American Recovery and Reinvestment Act (ARRA) of 2009.

**Emergency Reserve Fund** – A fund established on January 27, 2004, by the Council action executing

the Mayor's executive order to establish and maintain a five percent General Fund Emergency Reserve Fund. The Emergency Reserve will only be used upon declaration of a fiscal emergency declared by the Mayor and ratified by the Council. A fiscal emergency is defined as:

- Natural catastrophe
- Public Safety emergency
- Precipitous decline in General Fund revenues

**Employee Services** – The personnel costs of a City program, including wage/salary, direct and indirect benefits such as health insurance, workers' compensation, unemployment insurance, etc.

**Encumbrances** – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**Enterprise Funds** – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples in Fresno are the Utilities and Planning & Development Departments.

**Enterprise In-Lieu Fees** – Fees paid by the Transportation Department in lieu of property taxes.

**Estimated** – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

**Executive Summary** – The City Manager's memorandum to the Mayor, Council and Citizens summarizing the most important aspects of the budget, including changes from the current fiscal year, and the goals, themes and priorities that are encompassed within the City's budget.

**Expendable Trust** – Accounts for assets held in a trustee capacity where the principal and income may be expended in the course of the fund's designated operations (e.g. Housing Loan Fund, Unclaimed Property Fund, etc.)

**Expenditures** – The payment for the cost of goods delivered or services rendered during the fiscal year,

## Glossary of Terms

whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which retired, and capital outlays. See also "Encumbrances."

**Federal, State, and Fresno County** – Intra-governmental agencies that often provide various funding sources.

**Fines** – Revenues collected for violations of City ordinances, late payments, etc.

**Fiscal Year (FY)** – A twelve-month period to which the annual operating budget applies and, at the end of which, a governmental unit determines its financial position and the results of its operations. The City of Fresno has specified July 1 through June 30 as the fiscal year.

**Franchise Tax** – Is a tax on the privilege of carrying on business as a corporation or LLC in a state. In California, the value of the franchise tax is measured by amount of earning. In Fresno, franchise taxes are levied on PG&E and Comcast Cable.

**Fringe Benefits** (also Employee Benefits or Fringe) – Benefits to employees, in addition to salaries, paid by the City of Fresno. These benefits include pensions, worker's compensation, unemployment compensation, life and health insurance.

**Full Time Equivalent (FTE)** – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a position authorized from July 1 through June 30 would equal 1.0 full-time equivalent or one position for the Fiscal Year.

**Fund** – A set of accounts to record revenues and expenditures associated with a specific purpose.

**Fund Balance** – The equity (assets minus liabilities) of governmental fund types and trust funds; the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds. See also "Carryover."

**GANN Limit (Proposition 4)** – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

**General City Purpose** – Operating expenses that

are Citywide and/or interdepartmental in nature are budgeted in the General City Purpose Department.

**General Fund (GF)** – Monies from local property and sales taxes, and other revenue sources, that pay for City services such as Police; Fire; Public Works; Elected Offices; City Manager; City Clerk; and Parks, Recreation, and Community Services.

**General Fund--Fees and Charges** – Revenue generated by charging for services provided by a General Fund department such as park admissions, downtown mall maintenance, false alarm fees, and licenses and permits issued by a department.

**General Fund--Other** – Miscellaneous revenue generated by a General Fund department including private donations, disposal of assets, sales of lost or unclaimed property, refunds, and credits or refunds for returned equipment.

**General Fund--Support** – The amount of General Fund monies needed to support a department beyond the amount of revenue generated by the department.

**General Government** – The administrative departments of the City including the Mayor's office, the City Council, the City Manager's office, the City Clerk's office, and the General City Purpose Department.

**General Use Budget** – The total amount the City spends at its discretion for services.

**Generally Accepted Accounting Principles (GAAP)** – Nationally recognized principles and rules for financial accounting and reporting. Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, other sources such as the Financial Accounting Standards Board (FASB) and the American Institute of Certified Public Accountants (AICPA).

**Grants** – A contribution by a government or other organization to support a particular function. Grants may be classified as categorical or block depending upon the amount of discretion allowed the grantee. Generally, any receipts from any federal, state, or non-profit agency are considered grants.

**Growth Rate** – Level at which expenditures and revenues are expected to increase annually.

**Impact Fees (UGM Fees)** – Fees adopted by the City requiring new development to pay its proportional share of the costs associated with providing necessary public infrastructure.

**Infrastructure** – Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

**Interdepartmental (ID) Charges** – Charges for services one City department provides another City department (see Intragovernmental Revenues). These procedures result in a double counting of the same dollar which is budgeted in two places. By subtracting transfer and charge amounts, a dollar is then only counted once.

**Interfund Transfer** – Monies that are transferred from one fund to another fund as an accounting procedure.

**Intergovernmental Revenues** – Revenue received from other governments in the form of grants, allocations, entitlements, and shared revenues which are not charges or costs of City services or loan repayments. These revenues may also be listed in the Department Summaries of this document as coming from the named government entity; i.e. CDBG, Clovis Unified School District, Landscape Maintenance District, Measure "C", etc.

**Internal Service Funds (ISF)** – A fund established to finance and account for services and commodities furnished by one department to another on a cost reimbursement basis. Examples include Fleet, Central Printing and Information Services.

**Intragovernmental Revenues** – Funds for City services performed by one City department for another City department, such as City vehicle maintenance.

**Licenses & Permits** – Revenues collected for construction, maintenance and/or operation of designated equipment, businesses, buildings, and private property including animals.

**Local Taxes** – Monies the City receives from taxes levied and/or collected locally, including property taxes and sales taxes.

**Mandated Program** – A requirement by the State or the Federal government that the City perform a task in a particular way or perform a task to meet

a particular standard, often without compensation from the higher level of government.

**Mayor's Budget Message** – Included in the Executive Summary of the budget, the Mayor's Budget Message provides the Council and the public with a general summary of the most important aspects of the budget.

**Mayor's Proposed Budget** – The budget recommended by the Mayor and administration that is submitted to the Council.

**Measure C** – A half cent Fresno County sales tax revenue for highway, capital improvements and local transportation purposes determined to be priority projects by local governments to which the funds are allocated.

**Miscellaneous** – Revenue collected from property losses, sales of obsolete items, bond sale proceeds, and loan proceeds.

**Modified Basis** – A basis of accounting in which revenues and other financial resources are recognized when they become susceptible to accrual, that is when they are both measurable and available to finance expenditures of the current period. "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period.

**Motor Vehicle In-Lieu Fee (MVLFF)** – Revenue provided to local governments, by the state, to backfill the reduction made to local governments share of the Motor Vehicle Fees, which is dedicated to the provision of local government services.

**Municipal Restoration Zone (MRZ) Incentive Credit** – This initiative will revitalize economic development in the downtown area by providing fee reductions to businesses that meet the Zone's criteria.

**Neighborhood Stabilization Program** – The Neighborhood Stabilization Program provides emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities.

**Net Total Combined Budget** – The City's total budget including operating and capital revenues and expenditures, reflecting, General Fund, Special Revenue Funds and Enterprise Funds, less interfund transfers activity for a fiscal year.

## Glossary of Terms

**One-Time Resources** – Resources that are obtained through transactions that produce non-recurring revenues (e.g. the sale of land).

**Operating Budget** – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisitions, spending, and service delivery activities of a government are controlled.

**Operating Expenditures** – Expenditures derived from the City's delivery of services.

**Operating Revenue** – Revenues collected to operate City services.

**Operations & Maintenance (O&M)** – Expenditures associated with operating and maintaining City services.

**Other Revenue** – Monies not included in the above categories, including interest, private donations, and the sale of assets and other miscellaneous revenue.

**Pension Obligation Bonds (POB)** – In 1983, the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy was allowed by Section 93.31 of the Revenue and Taxation Code; however, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems.

**Prior Year Adjustments** – A current year adjustment originating in a prior fiscal period.

**Projected Revenue** – The amount of projected revenue to be collected during the fiscal year.

**Property Tax** – The property tax is an ad valorem (value-based) tax imposed on real property and tangible personal property. (State law provides a variety of exemptions to the property tax, including the first \$7,000 of an owner-occupied home; most government-owned property; nonprofit, educational, religious, and hospital properties among others). California Constitution Article XIII A (Prop. 13), limits the property tax to a maximum one percent of assessed value, not including voter-approved rates to fund debt. The assessed value of property is capped at 1975–76 base year plus inflation - or two percent per year. Property that declines in value may be reassessed

at the lower market value. Property is reassessed to current full value upon change in ownership (with certain exemptions). Property tax revenue is collected by counties and allocated according to state law among cities, counties, school districts and special districts.

Under Proposition 57, beginning in FY 2004–05, the local (city) sales tax rate is reduced by 0.25 percent and the state rate increased by 0.25 percent to repay state fiscal recovery bonds. Cities and counties are reimbursed dollar for dollar with additional property tax. This arrangement, known as the “triple flip,” will last about 10 years until the bonds are repaid.

In 2004, the State and local governments also agreed to “swap” vehicle license fee (VLF) revenue for property tax backfill. This agreement links the VLF revenue to growth and decline in property tax values. As such the City's third highest revenue stream, VLF, has also realized a 5 percent reduction in 2010, was flat in 2011, but is expected to increase by 2 percent in FY 2012 consistent with the Property Tax valuations.

The share of property tax revenue allocated to a city varies depending on a variety of factors, including:

- The service responsibilities of the city (for example, if fire services are funded and provided by a fire district, then the district gets a portion that would otherwise go to the city);
- The presence of a redevelopment agency, which retains a portion of revenue growth; and
- The historic (1980) tax rates of the city in relation to other local taxing entities.

City property tax revenues are directly affected by local property values.

**Proposition 172** – A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

**Real Estate Transfer Tax** – Taxes collected when the ownership of real property changes.

**Reserve** – In accounting, an account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and are, therefore, not available.

**Resources** – The total amount of money the City expects to receive during the year to pay for services and capital projects.

**Revenue** – Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

**Room Tax** – Taxes collected from hotel accommodations purchased within the City.

**Salaries and Wages** – An expenditure category that includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of Fresno Charter, fringe benefit expense is not considered a salary or wage expense.

**Sales and Use Tax** – The sales tax an individual pays on a purchase is collected by the State Board of Equalization and includes a state sales tax, the locally levied Bradley-Burns sales tax and several other components. The *sales tax* is imposed on the total retail price of any tangible personal property. A *use tax* is imposed on the purchaser for transactions in which the sales tax is not collected. Sales and use tax revenue received by Fresno is general purpose revenue and is deposited into the City's General Fund. Cities and counties may impose additional transaction and use taxes in increments of 0.25 percent with a two-thirds City Council approval and majority voter approval. A city may impose more than one transaction and use tax e.g., one might be for a general purpose; a second might be for a special purpose. The combined rate of the City and County

Rate	Jurisdiction	R & T Code
3.68%	State (General Fund)	6051, 6201
0.25%	State (Fiscal Recovery Fund)	6051.5, 6201.5
0.50%	State (Local Revenue Fund)	6051.2, 6201.2
0.25%	State General Fund	6051.3, 6201.3
0.50%	State (Local Public Safety Fund)	S35 Art XIII State Constitution
1.00%	Local(County/City) 0.25% County Transportation Funds 0.75% City and County operations	7203.1
7.50%	Total Statewide Base Sales and Use Tax	

transaction and use taxes may not exceed two percent. The County of Fresno imposes three special purpose taxes in addition to the Bradley-Burns rate of 8.25 percent. These include: 1)

Public Library (FCPL) 0.125 percent; 2) Measure C (FCTA) 0.50 percent; Zoo (FCZA) 0.10 percent. Of these special purpose taxes, the City of Fresno receives a direct benefit from the Measure C tax, which is captured in its own fund and is not reported in the General Fund.

Between FY 2002 through FY 2007 the City of Fresno was reaping the rewards of a growing community with average annual growth in sales tax that exceeded 4.6 percent. However, the downturn in the economy has resulted in an immediate and ongoing impact on Sales Tax revenue. Sales Tax continued to decline at a precipitous rate throughout 2008-2010. The latest quarterly reports currently reflect an approximately 4.9 percent growth in this revenue stream.

**Service Changes** – Service Changes comments serve to identify general informational aspects of department operations and bring forth policy issues that require attention as part of the budget process. Finally, service changes detail material changes to department appropriations, which not only identify additional costs, but savings realized as a result of innovation.

**Special Assessments** – Funds generated through the formation of an assessment district to provide public improvements such as street construction and flood control.

**Special Revenue** – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

**Transfers** – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

**Triple Flip** – As a part of the 2004 Budget package, the California State Legislature adopted a mechanism to fund the State's economic recovery bond program with a quarter cent sales tax. Under a mechanism commonly known as the "Triple Flip" and outlined in Revenue and Taxation Code Section 97.68, the local Bradley Burns Sales and Use Tax rate is reduced by a quarter cent. This quarter cent is used to repay the economic recovery bonds. Cities and counties are then provided with ad valorem property tax revenues in lieu of these revenues. The State Director of Finance notifies each County Auditor of the amount of sales and use tax revenue loss to each city and county as a result of the Triple

## Glossary of Terms

Flip. Each County Auditor is then required to allocate compensating revenues to cities and the county. These compensating revenues are transferred from the ad valorem property tax revenues that would otherwise be allocated to the county's Educational Revenue Augmentation Fund.

**Trust and Agency** – Funds that are held in trust by the City and whose use is restricted to the specific purpose for which the funds were received such as Urban Growth Management (UGM) area capital improvement, Woodward Park Legacy, and Conference Center Debt Service.

**Universal Hiring Program (UHP) Grant** – A fund was established to track and report the status of the grant. Matching revenue and appropriations are reported in the General Fund then transferred to the grant. On a fund by fund basis, the impact nets to zero. On a consolidated reporting basis, it is reflected in both fund types, requiring an adjustment to reflect the actual net City Budget.

**Urban Growth Management (UGM)** – Fees paid by developers to cover the cost of City infrastructure required to support development.

**Zero Base Budgeting** – A process for allocating financial resources that provided for the comparison and prioritization of existing and proposed programs and services. The process includes organizing expenditures in individual decision packages and priority ranking all decisions.